MDC

The Metropolitan District

water supply · environmental services · geographic information

BOARD OF FINANCE
REGULAR MEETING
MONDAY, OCTOBER 26, 2026
5:30 PM

Location	Commissioners	Citizen Members
Board Room	Adil (VC)	Al Mannai
District Headquarters	Currey (Ex-Officio)	King-Corbin
555 Main Street, Hartford	Mandyck	Murray
	Salemi (C)	Russo
Dial in #: (415)-655-0001		Tsegai
Access Code: 2315 798 7776 #		
Meeting Video Link	**Quorum: 5**	

1. **CALL TO ORDER**
2. **PUBLIC COMMENTS RELATIVE TO AGENDA ITEMS**
3. **INDEPENDENT CONSUMER ADVOCATE COMMENTS & QUESTIONS RELATIVE TO AGENDA ITEMS**
4. **APPROVAL OF MEETING MINUTES OF SEPTEMBER 30, 2026**
5. **REPORT FROM BOARD OF FINANCE CHAIRMAN**
6. **DISCUSSION RE: RECENT BOARD OF FINANCE COMMUNICATIONS**
7. **REFERRAL FROM WATER BUREAU RE: RECOMMENDATION OF 2027 FUNDING FOR GENERATION POWER CT**
8. **CONSIDERATION AND POTENTIAL ACTION RE: AUTHORIZATION TO EXECUTE AND DELIVER ONE OR MORE PROJECT LOAN AND PROJECT GRANT AGREEMENTS AND ONE OR MORE PROJECT LOAN AND PROJECT GRANT AND PRINCIPAL FORGIVENESS AGREEMENTS AND ANY AND ALL INTERIM FUNDING OBLIGATIONS AND PROJECT LOAN OBLIGATIONS IN AN AMOUNT NOT TO EXCEED $5,000,000 IN ORDER TO FUND A 2023 CAPITAL IMPROVEMENT PROGRAM PROJECT RELATED TO A FUNDING SOURCE FOR CWF 4006 – C: TOWER AVENUE SEWER SEPARATION**
9. **DISCUSSION RE: 2027 DISTRICT BUDGET**
10. **DISCUSSION RE: METER PITS**
11. **OPPORTUNITY FOR GENERAL PUBLIC COMMENTS**
12. **COMMISSIONER REQUESTS FOR CONSIDERATION OF FUTURE AGENDA ITEMS**
13. **ADJOURNMENT**

From:	Escoriza, Victoria
To:	Salemi, P.J.
Bcc:	Adil, Andrew; Currey, Donald; Mandyck, Jackie; Al Mannai, Khouloud; King-Corbin, Linda; Murray, Sharon; Russo, Linda; Russo, Linda; Tsegai, Awet
Subject:	RE: Proposed 2027 Budget
Date:	Friday, October 16, 2026 11:57:00 AM

Commissioner Salemi:

As with previous years, once available, the electronic version of the proposed budget book will be distributed, included in the BOF agenda packet (10/26 Meeting), posted to OpenText as a PDF, and posted to the MDC Website budget page as a link.

Hard-copies would be in addition, for those that have requested them, and will arrive slightly later than the PDF versions become available.

Victoria

From: Salemi, P.J. <PSalemi@themdc.com>
Sent: Friday, October 16, 2026 11:47 AM
To: Escoriza, Victoria <VEscoriza@themdc.com>
Cc: Adil, Andrew <aadil@themdc.com>; Currey, Donald <dcurrey@themdc.com>; Mandyck, Jackie <jmandyck@themdc.com>; Al Mannai, Khouloud <kalmannai@themdc.com>; King-Corbin, Linda <lking-corbin@themdc.com>; Murray, Sharon <smurray@themdc.com>; Russo, Linda <lrusso1322@aol.com>; Russo, Linda <lindarusso@themdc.com>; Tsegai, Awet <atsegai@themdc.com>
Subject: Re: Proposed 2027 Budget

Victoria,

Please be advised that your message could be construed to mean that the hard copy version is "either or" with an electronic version.

I will require a hard copy version and will expect to receive the electronic pdf version as soon as it is available as well.

Please confirm ASAP that you will provide both hardcopy and electronic version for myself and any other Board of Finance member who requests a hardcopy.

Thank you.

Pasquale Salemi
Commissioner, Chair of Board of Finance

From: Escoriza, Victoria <VEscoriza@themdc.com>
Sent: Thursday, October 15, 2026 2:12 PM
Subject: Proposed 2027 Budget

Good Afternoon Commissioners and Citizen Members:

PDF Versions of the proposed 2027 budget will be available early next week. Please let me know as soon as possible if you would like to receive a **hard copy** of the proposed 2027 budget book this year, rather than viewing the document electronically.

Thank you,
Victoria

Victoria S. Escoriza | District Clerk |
The Metropolitan District
555 Main Street | Hartford, CT 06103
W: 860.278.7850 x3202
vescoriza@themdc.com

From:	Escoriza, Victoria
Bcc:	Jellison, Scott; Shane, Kelly; Mirtle, John; Levesque, Chris; Adil, Andrew; Salemi, P.J.; Mandyck, Jackie; Currey, Donald; Dibella, William; Tsegai, Awet; Russo, Linda; King-Corbin, Linda; Al Mannai, Khouloud; murraysharon@me.com; Anderson, Kyle; Cortes, Alberto; Desai, Dimple; Gardow, Peter; Lewis, Diane; Pane, Dominico; Tierinni, Christopher; Vargas, Edwin; Elizabeth Tavelli
Subject:	FW: Water Meter Pits Memo from Commissioner Adil to BOF and WB
Date:	Wednesday, October 21, 2026 11:51:00 AM

Good Afternoon Members of the Board of Finance and Water Bureau:

On behalf of Commissioner Adil, please see his email and memorandum below:

Thank you,
Victoria

From: Adil, Andrew <aadil@themdc.com>
Sent: Wednesday, October 21, 2026 10:45 AM
To: Salemi, P.J. <PSalemi@themdc.com>
Cc: Currey, Donald <dcurrey@themdc.com>; Dibella, William <WDibella@themdc.com>; Pane, Dominico <Dpane@themdc.com>; Jellison, Scott <SJellison@themdc.com>; Shane, Kelly <KShane@themdc.com>; Mirtle, John <JMirtle@themdc.com>; Escoriza, Victoria <VEscoriza@themdc.com>; Elizabeth Tavelli <independentconsumeradvocatemdc@gmail.com>; Levesque, Chris <CLevesque@themdc.com>
Subject: Re: Water Meter Pits Memo

Chairman Salemi,

Attached is my memorandum requesting a discussion of the Water Meter Pit Program and the inclusion of $25,000 in the 2027 budget to fund an independent review of the program. If staff believes that a larger allocation is necessary to conduct a thorough and meaningful study, I would support increasing that amount accordingly.

As outlined in the memorandum, the full implementation of the Clean Water Plan will place increasing financial demands on our customers. It is therefore important that we carefully evaluate the costs, effectiveness, and long-term value of the meter pit program to ensure that MDC is making sound, cost-effective decisions on behalf of the ratepayers.

Victoria, please distribute this memorandum to the members of the Water Bureau and the Board of Finance committees.

Thank you,

Andrew Adil

MEMORANDUM

TO: Scott Jellison, Chief Executive Officer

FROM: Andrew Adil, Commissioner; Vice Chairman, Board of Finance **CC:**Members of the Water Bureau (including Chairman Dominic Pane); Members of the Board of Finance (including Chairman Pasquale Salemi); Chairman Don Currey, Board of Commissioners; ICA Elizabeth Tavelli **DATE:** October 21, 2026

RE: Water Meter Pits – Response to Staff Chronology and Renewed Request for Independent Cost Audit

Purpose

Thank you for the chronology of meter pit discussions from 2018 through September 2026. I have reviewed it carefully. This memo responds to staff's position that meter pits have been approved by the Water Bureau and the Board, restates my concerns about cost, and recommends a path forward. Meter pits are on the agenda for the next Board of Finance meeting, and I look forward to our October 27 meeting with CEO Jellison and Chairman Salemi to clarify actual costs, including work done by MDC staff versus private contractors.

What the Record Shows

I do not dispute that the Board adopted the revision to Water Ordinance § W2g in December 2020, effective January 1, 2021, or that the § W5e conforming revision followed in September 2024. Those votes approved ordinance language. The chronology shows that every other item, including the 2021 and 2024 Water Bureau presentations, the 2023 Strategic Planning Committee demonstration, the 2023 Water Bureau discussion, and the 2025 Board of Finance presentation, is recorded as "No action."

Three points follow from that record:

- **The Board approved a policy, not a program cost.** At no point in the chronology did the Water Bureau, the Board of Finance, or the Board vote on a program budget, a unit-cost estimate, or the number of pits to be installed.
- **The context was no-access properties.** The May 2022 letter is titled "No-Access Properties / Shutoffs / Meter Pit Installations," and the March 1, 2023 Water Bureau discussion arose from customers refusing access to meters inside their homes. Staff's own correspondence cites approximately 500 District properties where we lack basement access. My understanding is that the pit program was presented to, and accepted by, the Board as the solution for those properties, not as a replacement for every basement meter in the District.
- **Cost came late and remains unreconciled.** Cost was first discussed on October 28, 2024 and November 18, 2024, when staff described a unit cost of

approximately $1,200 to $2,700 for materials and installation. My own information is that pit installations run between $3,000 and $5,000 each, compared with roughly $800 to replace a meter in a customer's basement. Staff's range and mine cannot both be right, and the Board has never been shown a fully loaded figure.

Why This Matters Now

The District is carrying the Clean Water Project and the associated pressure on rates. Every unnecessary capital dollar is ultimately paid by ratepayers. If pits are installed where basement access is available, at several times the cost of an interior replacement, the District is spending ratepayer money without a demonstrated need. Commissioner Salemi asked for a cost breakdown in October 2024 and again on August 31, 2026. Two years later, the Board still does not have one.

Request for an Independent Audit

On September 2, 2026, I asked Chairman Salemi to place this item on the Board of Finance agenda so the Board could consider directing staff and/or an independent auditor to prepare a cost analysis. I renew that request and ask that the audit address the following:

1. **Fully loaded unit cost** of a meter pit installation, including materials, labor, excavation, restoration and paving, engineering, inspection, and overhead, compared with the fully loaded cost of an interior meter replacement. Costs should be shown separately for pits installed by MDC staff and by private contractors, with the cost basis for each (labor, equipment, overhead).
2. **Installation history** by year: the number of pits installed, how many were at no-access properties and how many at properties where interior access was available, and the total spent to date.
3. **Funding source and projected cost** of continuing the program at current pace, including the effect on the capital plan and on rates.
4. **The no-access inventory:** the verified number of properties where access has been refused or is unavailable, and the steps taken to gain access before a pit was selected.
5. **Customer consent and process,** consistent with my pending question to District Counsel on what staff's process is when a customer does not want a pit installed on their property.

Recommendations

1. That, at its next meeting, the Board of Finance vote to commission an independent audit with the scope above.

2. That, pending the audit, new pit installations be limited to properties with documented no-access status, and that interior replacement be used wherever access is available.
3. That staff provide the Board of Finance with the installation history and no-access inventory (items 2 and 4 above) within 30 days, so the audit can begin from agreed facts.
4. That $25,000 be added to the 2027 budget for the independent analysis, and that the analysis be completed and its findings presented to the Water Bureau and the Board of Finance before the District commits further capital to the program beyond the no-access properties.
5. That the Water Bureau Chairman place meter pits on a Water Bureau agenda for discussion and action, not presentation only, once the audit is delivered.

I recognize that staff has acted in good faith under the ordinance the Board adopted. My goal is not to stop the program, but to make sure the Board and ratepayers know what it costs and that it is applied where it is needed. I look forward to our October 27 meeting with CEO Jellison and Chairman Salemi and will report its outcome in writing to the full Water Bureau and the full Board of Finance, so that every member has the same information. In the meantime, I am requesting that the Board of Finance takes up the audit request.

Respectfully,

Andrew Adil Commissioner, Metropolitan District Commission Vice Chairman, Board of Finance



Generation Power CT + the Metropolitan District Commission: Celebrating Partnership

MDC
The Metropolitan District
Hartford, Connecticut

GENERATION POWER CT

Partnership Impact

- Management and administration of the District's Customer Assistance Program since 2018
  - $50,000/ year committed 2018-2024
  - $100,000/year committed 2025-2026



*"I'm so glad you were able to help me, thank you so much a long with everyone at Generation Power CT and MDC. **I can rest now and don't have to worry about the water being cut off now. T**hank you so much I have no other words to say except extreme gratitude!!!"* - Jennifer, West Hartford

GENERATION

Current Need

- Despite increase of funds committed in 2025, funds still do not meet the current need:
  - 2025: Applications closed in May
  - 2026: Applications closed in early August
- Average Award Amount (2025 + 2026): $372.25
  - 77% of recipients received $400 maximum award
  - 67% of award recipients were *first time recipients* meaning they did not receive MDC assistance in both 2025 and 2026

GENERATION POWER CT

Proposed Tiered Approach

- Approved Awards at tiered based on Past Due Balance
  - Would provide immediate bill payment relief
  - Would sustain funding longer

Total Past Due Balance	Grant Amount
Up to $300	$100
$301 - $600	$200
$601 - $900	$300
Over $900	$400

GENERATION POWER CT

Increased Funding

- Estimated need to support MDC assistance year-round:
  - Average Apps Received per Month (2025-2026): **80**
  - Application Approval Rate: **64%**
  - Projected Funding Needed: 80 x 12 (months per year) = 960 x .64 (approval %) = 614 (approvals/ year) x $250 (avg award amount with tiers) = **$153,500.00**
- **With transition to tiered program model, committing $150,000 to water assistance in 2027 would more likely:**
  - Provide year-round assistance
  - Match award to arrearage amount
  - Reduce shut offs

GENERATION POWER CT

Generation Power CT + the Metropolitan District Commission (MDC) Water Assistance Program Overview

Since **2018**, the Metropolitan District Commission (MDC) has partnered with Generation Power CT (formerly Operation Fuel) to administer their water assistance program.

Since 2025, MDC has committed **$100,000** annually to their water assistance program. Qualifying households receive up to **$400** in direct bill payment assistance toward a past due balance.

In 2025, this assistance impacted **284** households. With generous customer donations via MDC's Add-A-Dollar program, a total of **$104,818.85** of funding was provided to qualifying households.

In 2026, this assistance supported **265** households. Combining customer donations with MDC funding, **$100,042.23** was distributed in assistance to qualifying MDC customers.

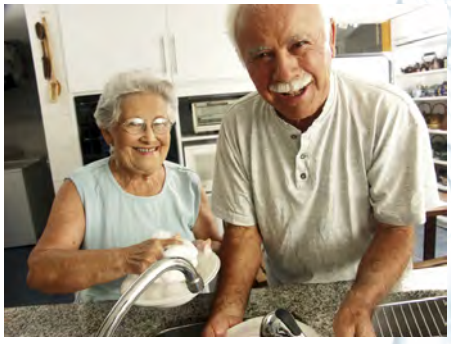
MDC Water Assistance

January 1, 2025 through September 30, 2026

$204,861.08
Assistance Granted

549
Households Served

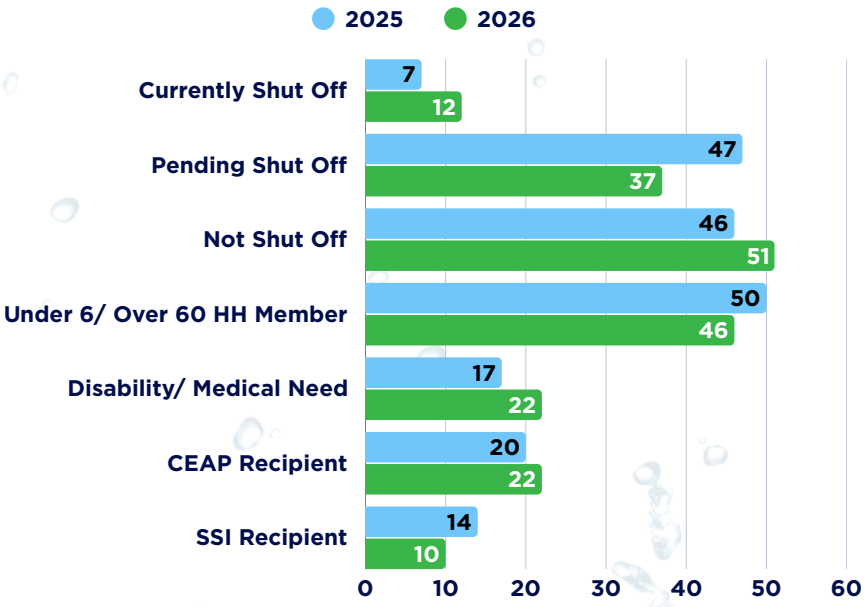
1,469
Individuals Impacted



"Thank you so very much!! I sincerely appreciate your financial support.
Please know that you do, is such an immense blessing. Thank you for ***providing a lifeboat*** *through a seemingly never-ending storm." - Chidinma, East Hartford*

Year-Over-Year Impact Report
(January 1, 2025 to September 20, 2026)

% Vulnerabilities by Year



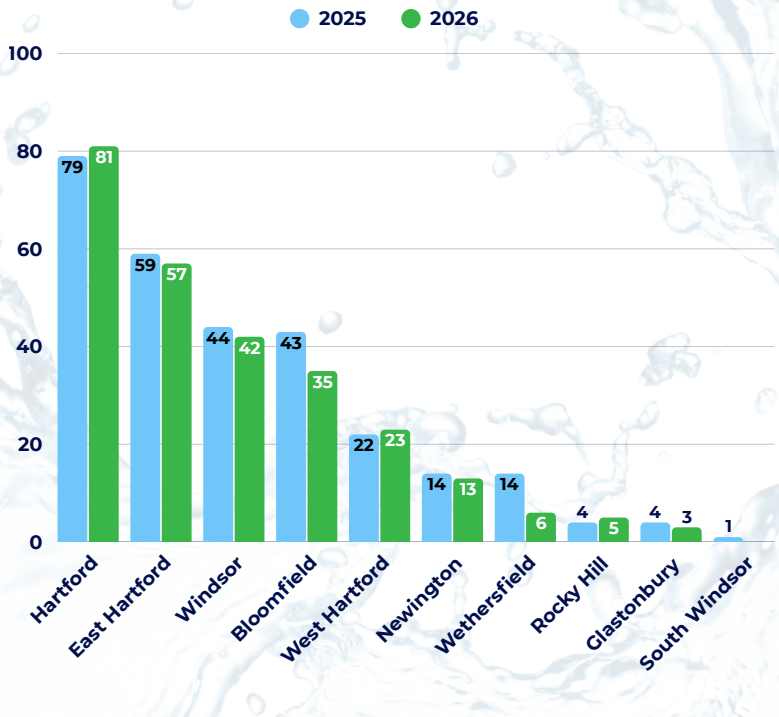
Generation Power CT reviews applications beginning with those with **most urgent needs** (shut off) and highest vulnerabilities. The chart on the left outlines service statuses and various vulnerabilities from 2025 and 2026 approved households.

MDC is comprised of **member towns**, including: Bloomfield, East Hartford, Hartford, Newington, Rocky Hill, West Hartford, Wethersfield, and Windsor.

Non-member towns include Farmington, Glastonbury, Granby, and South Windsor.

The chart on the right shows total households served by town in 2025 (blue) and 2026 (green). All **member towns** have received assistance each year.

Towns Served



"I'm so glad you were able to help me, thank you so much a long with everyone at Generation Power CT and MDC. I can rest now and ***don't have to worry about the water being cut off*** *now I just have to work out a reasonable payment plan for the balance. Thank you so much I have no other words to say except extreme gratitude!!!"* - Jennifer, West Hartford



BOARD OF FINANCE
RESOLUTION TO AUTHORIZE THE DISTRICT TO EXECUTE AND DELIVER ONE OR MORE PROJECT LOAN AND PROJECT GRANT AGREEMENTS AND ONE OR MORE PROJECT LOAN AND PROJECT GRANT AND PRINCIPAL FORGIVENESS AGREEMENTS AND ANY AND ALL INTERIM FUNDING OBLIGATIONS AND PROJECT LOAN OBLIGATIONS IN AN AMOUNT NOT TO EXCEED $5,000,000 IN ORDER TO FUND A 2023 CAPITAL IMPROVEMENT PROGRAM PROJECT

To: Board of Finance October 26, 2026

Staff seeks approval to authorize the District to execute and deliver one or more project loan and project subsidy agreements and any and all interim funding obligations and project loan obligations in the amount not to exceed $5,000,000 in order to fund a 2023 capital improvement program project: related to a funding source for CWF 4006-C – Tower Avenue Sewer Separation.

The project loan and subsidy will fund the capital improvement program project for general purpose sewer program.

Bond Counsel prepared the following resolution for your approval.

WHEREAS, on December 5, 2022, the District Board approved that certain resolution entitled "RESOLUTION APPROPRIATING $144,573,750 FOR THE DISTRICT'S 2023 CAPITAL IMPROVEMENT PROGRAM AND AUTHORIZING THE ISSUANCE OF BONDS OR NOTES OF THE DISTRICT IN AN AMOUNT NOT TO EXCEED $144,573,750 TO FINANCE SAID APPROPRIATION" (the "Resolution") after the recommendation of the Board of Finance; and

WHEREAS, the Resolution provides, among other things, an appropriation and bond authorization in the amount of $5,000,000 for the capital improvement program project set forth therein as No. 1 for the general purpose sewer program (the "Project"), as more particularly attached hereto and incorporated herein; and

WHEREAS, the Resolution further provides that "the District may issue bonds, notes or certificates of indebtedness authorized hereby in the form of interim funding obligations in anticipation of project loan obligations….as the District Board shall determine, in accordance with Connecticut laws and the District's Charter, following recommendation of the Board of Finance"; and

WHEREAS, the Resolution further states that "[t]he aggregate principal amount of the Clean Water Fund Obligations to be issued, the dated date, final maturity, rate or rates of interest, the date, time of issue and sale and all other terms, details and particulars of such Clean Water Fund Obligations, subject to the provisions of the Clean Water Fund Program, shall be determined by the District Board, following a recommendation of the Board of Finance"; and

WHEREAS, Section 4-5 of the District's Charter also requires that "the resolution for the issuance of such bonds, notes or other certificates of debt to be adopted by the district board shall designate such name or title for the issue as seems appropriate, set forth the amount of the issue and the purposes for which its avails are to be used and provide as to the form, interest payment periods, the amount of such bonds, notes or other certificates of debt, the date of issue and maturity, the method of registration, if any, and whether the same shall carry interest coupons or otherwise. Such resolution may also provide for the rate of interest or, upon recommendation of the board of finance of the district, the rate of interest may be fixed by the bidders for such bonds in multiples of one-twentieth of one per cent per annum, but in neither case shall the rate of interest exceed six per cent per annum"; and

WHEREAS, the District has submitted and/or plans to submit one or more applications to the State of Connecticut Department of Energy and Environmental Protection ("DEEP") to determine whether one or more of the Projects will be eligible for funding under the Clean Water Fund Program (as defined in the Resolution); and

WHEREAS, in anticipation of DEEP determining that the Project will be eligible under the Clean Water Fund Program, the District Board desires to (1) authorize the District to execute and deliver one or more Project Loan and Project Grant Agreements, one or more Project Loan and Project Grant and Principal Forgiveness Agreements, and any and all Interim Funding Obligations and Project Loan Obligations in an aggregate amount not to exceed $5,000,000 in order to fund the Project described in the Resolution, and (2) make such other determinations of the particulars of any and all such Interim Funding Obligations and Project Loan Obligations as described herein.

It is **RECOMMENDED** that it be

VOTED: That the Board of Finance recommends to the District Board passage of the following resolution:

BE IT RESOLVED:

Section 1. The Board Chairman, or in his absence, the Vice-Chairman, and the District Treasurer, or in his absence, the Deputy Treasurer, are authorized to execute and deliver one or more Project Loan and Project Grant Agreements and one or more Project Loan and Project Grant and Principal Forgiveness Agreements, as applicable (each, an "Agreement") and any and all Interim Funding Obligations and Project Loan Obligations in an aggregate amount not to exceed $5,000,000 to fund the Project described in the Resolution and determined by the DEEP as eligible under the Clean Water Fund.

Section 2. The Interim Funding Obligations shall be identified in a manner consistent with the Resolution and the applications submitted to DEEP, dated as of their date of issue, incorporate the amount of issue and the specific Project(s) to be funded, and shall mature within six months of the Scheduled Completion Date, as defined in each Agreement, shall bear interest at the rate of two percent (2.00%) per annum, shall be

payable as to principal and interest as provided in each Agreement, and to the extent not paid prior to maturity from District funds, may be renewed by the issuance of Interim Funding Obligations or Project Loan Obligations, all as provided in each Agreement.

Section 3. The Project Loan Obligations shall be identified in a manner consistent with the Resolution and the applications submitted to DEEP, dated as of their date of issue, incorporate the amount of issue and the specific Project(s) to be funded, and shall mature no later than twenty years from the Scheduled Completion Date, shall bear interest at the rate of two percent (2.00%) per annum and shall be payable as to principal and interest in monthly installments, all as provided in each Agreement.

Section 4. The prior actions by the Chairman, or in his absence, the Vice-Chairman, and the District Treasurer, or in his absence, the Deputy Treasurer, in furtherance of this resolution are hereby ratified and confirmed in all respects. Capitalized terms used herein and not defined shall have the meanings ascribed to them in each Agreement.

Respectfully Submitted,

Victoria S Escoriza

Victoria S. Escoriza
District Clerk

The Metropolitan District
FISCAL YEAR 2027 BUDGET
Board of Finance Meeting

AGENDA

- Budget Calendar
- 2027 Budget Recommendation Highlights
- Average Customer Water Bill
- Detailed Variance of Budget Changes
- Water Rate Comparison
- Revenue Changes
- Expenditure Changes

BUDGET CALENDAR

09/30 Board of Finance Meeting to discuss 2027 Proposed Budget

10/02 Town Meeting #1

10/05 District Board refers Budget to BOF

10/26 Board of Finance Meeting

10/27 Town Meeting #2

11/09 Public Hearing for 2027 Budget, Rates and Ordinance Revisions

11/16 Water Bureau & Board of Finance to consider and approve 2027 and Water Rates and Refer to District Board

11/23 Bureau of Public Works to consider and approve 2027 Sewer Rates and Refer to District Board

11/30 MDC Government Committee – to consider and approve ordinance revisions and refer to District Board

12/07 MDC District Board adopts 2027 Proposed Budget

By 12/31 Levy Tax/Publish Ordinance

2027 Budget Recommendation Highlights

- Proposed budget of $250.1M, an increase of 3.65%
- Sewer Budget
  - Ad Valorem increase of 8.11%
  - Increases to the Sewer Customer Service Charge and Sewer User Charge
  - Overall sewer expenditures increased by $6,083,480
- Water Budget
  - Decrease in estimated water consumption to 17.9M ccf (from 2026 estimate of 18.3M ccf)
  - Customer Water Rate increased from $3.91 per ccf to $4.06 (3.95% increase)
  - Increases to Customer Service Charges, Fire Protection Service Fees, and Hydrant Maintenance Rate
  - Overall water expenditures increased by $2,734,130
- Total number of employee positions remains unchanged at 490
  - Realigning positions to reflect cost of service in water, sewer, and Integrated Plan projects
- Debt service costs as a percentage of the budget decrease slightly from 39.6% to 39.2%
- Operation of Tunnel is $3.8M of expenditures in 2027

AVERAGE CUSTOMER WATER BILL

		2026			2027			Variance		
	CCFs / Month	Rate / CCF	Monthly	Annual	Rate / CCF	Monthly	Annual	Monthly	Annual	%
Member Town - Residential										
Water Use Charge	8.33	$ 3.91	$ 32.58	$ 391.00	$ 4.06	$ 33.87	$ 406.44	$ 1.29	$ 15.44	3.95%
Clean Water Project Charge (CWPC)	8.33	$ 4.87	$ 40.58	$ 487.00	$ 5.20	$ 43.33	$ 520.00	$ 2.75	$ 33.00	6.78%
Water Customer Service Charge			$ 15.73	$ 188.76		$ 16.84	$ 202.07	$ 1.11	$ 13.31	7.05%
Sewer Customer Service Charge			$ 12.50	$ 150.00		$ 16.84	$ 202.07	$ 4.34	$ 52.07	34.71%
Total Bill			**$ 101.40**	**$ 1,216.76**		**$ 110.88**	**$ 1,330.57**	**$ 9.48**	**$ 113.81**	**9.35%**
Non-Member - Residential										
Water Used Charge	8.33	$ 3.91	$ 32.58	$ 391.00	$ 4.06	$ 33.87	$ 406.44	$ 1.29	$ 15.44	3.95%
Customer Service Charge			$ 15.73	$ 188.76		$ 16.84	$ 202.07	$ 1.11	$ 13.31	7.05%
General Surcharge Outside of District			$ 15.73	$ 188.76		$ 16.84	$ 202.07	$ 1.11	$ 13.31	7.05%
Total Bill			**$ 64.04**	**$ 768.52**		**$ 67.55**	**$ 810.57**	**$ 3.50**	**$ 42.05**	**5.47%**

DETAILED VARIANCE OF BUDGET CHANGES

(sewer and water operations)

Expense Changes	September	October	Variance
General Insurance	**$ 3,585,700**	**$ 3,535,900**	**$ (49,800)**
Insurance Premiums	3,585,700	3,535,900	(49,800)
Debt Service	**$ 98,316,200**	**$ 97,938,000**	**$ (378,200)**
Sewer	47,647,400	47,150,000	(497,400)
Water	50,668,800	50,788,000	119,200
Payroll Related	**$ 6,719,000**	**$ 6,928,000**	**$ 209,000**
Employee Benefits	**$ 9,949,000**	**$ 10,168,000**	**$ 219,000**
Medical Services	9,949,000	10,168,000	219,000
			$ -

Revenue Changes	Sept BOF	Oct BOF	Variance
Other Sewer Revenues	**$ 21,761,000**	**$ 21,895,000**	**$ 134,000**
Rental Revenues - Fuel Cell	140,000	274,000	134,000
Contributions from Other Funds	**$ 10,927,100**	**$ 10,793,100**	**$ (134,000)**
Internal Service Fund - Sewer	5,116,617	4,670,445	(446,172)
Internal Service Fund - Water	5,810,483	6,122,655	312,172
			$ -

WATER RATE COMPARISON

(typical 5/8” residential meter)

2026	
Water Utility	Water Rate Per CCF (748 gal)
Metropolitan District (MDC) - 2027	$4.06
Aquarion (General Service first 9 CCF)	$4.34
Regional Water Authority (RWA)	$5.41
CT Water	$8.18

Trend		
Year	MDC	RWA
2027	$4.06	-
2026	$3.91	$5.41
2025	$3.91	$5.23
2024	$3.80	$5.03
2023	$3.80	$4.77
2022	$4.09	$4.77
2021	$4.05	$4.40
2020	$3.97	$4.40

REVENUE CHANGES

(sewer and water operations)

Major Object	2026 Adopted	September 2027 Proposed	October 2027 Proposed	$ Change *	% Change*
Sale of Water	$ 98,265,957	$ 101,458,500	$ 101,458,500	$ 3,192,543	3.25%
Tax on Member Municipalities	53,076,600	57,381,900	57,381,900	4,305,300	8.11%
Other Operating Revenue	64,400,321	71,227,400	71,361,400	6,961,079	10.81%
Other Non-Operating Revenue	8,381,972	7,154,100	7,154,100	(1,227,872)	(14.65%)
Contributions from Other Funds	15,206,540	10,927,100	10,793,100	(4,413,440)	(29.02%)
Contingencies	1,980,000	1,980,000	1,980,000	-	0.00%
Total	**$ 241,311,390**	**$ 250,129,000**	**$ 250,129,000**	**$ 8,817,610**	**3.65%**

Key

* $ Change and % Change Columns are the difference between 2026 Adopted and October 2027 Proposed

EXPENDITURE CHANGES

(sewer and water operations)

	2026 Adopted	September 2027 Proposed	October 2027 Proposed	$ Change*	% Change*
Debt	$ 95,388,073	$ 98,143,200	$ 97,765,000	$ 2,376,927	2.49%
Other Operating Expenditures	58,015,955	62,803,400	62,803,400	4,787,445	8.25%
Payroll	52,954,400	53,681,400	53,890,400	936,000	1.77%
Employee Benefits	13,767,000	14,195,600	14,414,600	647,600	4.70%
General Insurance	2,976,872	3,463,100	3,413,300	436,428	14.66%
Pension	8,375,970	8,555,700	8,555,700	179,730	2.15%
Contingencies	1,980,000	1,980,000	1,980,000	-	0.00%
OPEB	7,853,120	7,306,600	7,306,600	(546,520)	(6.96%)
Total	**$ 241,311,390**	**$ 250,129,000**	**$ 250,129,000**	**$ 8,817,610**	**3.65%**

Key

* $ Change and % Change Columns are the difference between 2026 Adopted and October 2027 Proposed

2027
Proposed Annual Budget



MDC

The Metropolitan District
Hartford, CT

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Operating Budget

Summary

The District's proposed budget for 2027 totals $250,129,000, an increase of $8,817,610, or 3.65%, from the prior year's appropriation to support the District's operations and programs. The following table summarizes the proposed 2027 operating revenues and expenditures. The total number of authorized operating positions in the District decreased from 395 to 380.

	2025 Adopted	2026 Adopted	2027 Proposed	$ Change	% Change
Water Revenues					
Sale of Water	$96,863,796	$98,265,957	$101,458,500	$3,192,543	
Other Operating Revenue	9,394,182	12,450,850	14,783,700	2,332,850	
Subtotal Operating Revenue	106,257,978	110,716,807	116,242,200	5,525,393	5.0%
Non-Operating Revenues	9,050,422	8,381,972	7,154,100	(1,227,872)	
Contributions from Other Funds	3,594,548	7,686,046	5,810,483	(1,875,563)	
West Branch Reservoir Maint. (Army Corps)	800,000	-	-	-	
Subtotal Other Revenues	13,444,970	16,068,018	12,964,583	(3,103,435)	-19.3%
Total Water Revenues	$119,702,948	$126,784,825	$129,206,783	$2,421,958	1.9%
Sewer Revenues					
Tax on Member Municipalities	$53,076,600	$53,076,600	$57,381,900	$4,305,300	
Revenue from Other Gov't Agencies	16,492,350	17,159,327	16,775,000	(384,327)	
Other Sewer Revenues	13,774,350	18,374,554	22,574,300	4,199,746	
Sewer User Charge Revenues	14,578,258	16,415,590	17,094,400	678,810	
Subtotal Operating Revenues	97,921,558	105,026,071	113,825,600	8,799,529	8.4%
DEEP Contingency	1,980,000	1,980,000	1,980,000	-	
Contributions from Other Funds	7,121,585	7,520,494	5,116,617	(2,403,877)	
Subtotal Non-Operating Revenues	9,101,585	9,500,494	7,096,617	(2,403,877)	-25.3%
Total Sewer Revenues	$107,023,143	$114,526,565	$120,922,217	$6,395,652	5.6%
Total Water and Sewer Revenues	$226,726,091	$241,311,390	$250,129,000	$8,817,610	3.7%
Expenditures					
District Board	$646,000	$663,500	$576,500	($87,000)	
Executive Office	3,248,702	3,437,525	3,592,300	154,775	
Legal	1,600,976	1,655,375	1,417,600	(237,775)	
Chief Administrative Office	748,887	753,375	737,900	(15,475)	
Finance	6,845,590	7,232,700	7,172,400	(60,300)	
Information Technology	10,599,195	10,236,825	11,327,200	1,090,375	
Engineering and Planning	379,000	1,067,650	1,294,800	227,150	
Water Treatment & Supply	9,320,707	9,911,680	10,648,000	736,320	
Water Pollution Control	21,963,385	24,717,135	27,225,300	2,508,165	
Laboratory Services	1,698,767	1,967,020	1,766,400	(200,620)	
Maintenance	13,701,120	14,179,020	15,246,600	1,067,580	
Chief Operating Office	534,362	700,875	734,900	34,025	
Environment, Health & Safety	1,304,149	1,158,525	1,219,600	61,075	
Command Center	6,642,285	6,025,165	6,395,800	370,635	
Operations	15,953,569	17,312,360	16,857,900	(454,460)	
Patrol	1,390,701	1,531,225	1,773,300	242,075	
Debt Service	87,621,810	95,538,073	98,316,200	2,778,127	
Employee Benefits	29,430,327	30,196,090	30,257,900	61,810	
General Insurance	2,365,193	3,095,872	3,585,700	489,828	
Taxes and Fees	3,810,500	3,810,500	3,810,500	-	
Special Agr. and Programs	4,940,866	4,140,900	4,192,200	51,300	
Contingencies	1,980,000	1,980,000	1,980,000	-	
Total Water and Sewer Expenditures	$226,726,091	$241,311,390	$250,129,000.00	$8,817,610	3.7%
Authorized Positions					
Chief Executive Office	17	18	18	-	
Administration	69	64	63	(1)	
Operating Office	310	313	299	(14)	
Total Authorized Positions	396	395	380	(15)	-3.8%

Operating Budget

Water Revenues & Expenditures

The following table summarizes the revenues and expenditures for the District's Water operations.

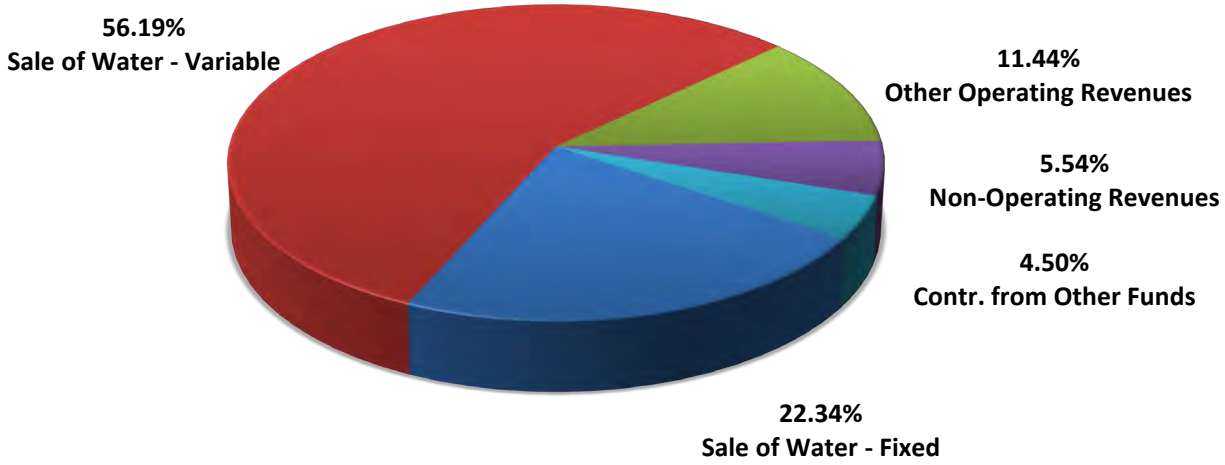
	2025 Adopted	2026 Adopted	2027 Proposed	$ Change	% Change
REVENUES					
Sale of Water	$96,863,796	$98,265,957	$101,458,500	$3,192,543	
Other Operating Revenues	9,394,182	12,450,850	14,783,700	2,332,850	
Subtotal Operating Revenue	106,257,978	110,716,807	116,242,200	5,525,393	5.0%
Non-Operating Revenues	9,050,422	8,381,972	7,154,100	(1,227,872)	
Contributions from Other Funds	3,594,548	7,686,046	5,810,483	(1,875,563)	
West Branch Reservoir Maint. (Army Corps)	800,000	-	-	-	
Subtotal Other Revenues	13,444,970	16,068,018	12,964,583	(3,103,435)	-19.3%
Total Water Revenues	$119,702,948	$126,784,825	$129,206,783	$2,421,958	1.9%

Expenses (by major object)	2025 Adopted	2026 Adopted	2027 Proposed	$ Change	% Change
General Operations	$7,198,218	$7,575,372	$8,231,156	$655,784	8.7%
Maintenance	3,671,941	3,627,091	4,170,449	543,358	15.0%
Software as a Service	948,050	1,623,050	1,992,860	369,810	22.8%
Utilities	2,077,644	2,279,394	2,629,845	350,452	15.4%
Materials From Stock	2,000,730	2,161,215	2,475,815	314,600	14.6%
Payroll Related	45,347,947	46,755,390	47,061,456	306,066	0.7%
Insurance	1,347,716	1,518,205	1,766,181	247,976	16.3%
Chemicals	1,802,300	1,780,950	1,952,500	171,550	9.6%
Debt	45,416,854	50,539,505	50,590,800	51,295	0.1%
Special Agrmts and Programs	2,480,000	1,680,000	1,707,000	27,000	1.6%
Legal Services	253,500	210,150	213,150	3,000	1.4%
Taxes and Fees	3,810,500	3,810,500	3,810,500	-	0.0%
Collection Services	475,000	475,000	440,000	(35,000)	-7.4%
Outside & Consultant Services	2,872,543	2,748,993	2,165,071	(583,922)	-21.2%
Total	$119,702,948	$126,784,825	$129,206,783	$2,421,958	1.9%

Operating Budget

Water Revenues & Expenditures

Water Revenues



Water: Increase of $2,421,958 or 1.9% above the prior year's appropriation.

- ***Sale of Water:*** The revenue increase of $3,192,543 can primarily be attributed to the rise in Customer Service Charge, General Surcharges and the Water Rate. The Water Rate changed from $3.91 to $4.06 per CCF. Estimated water consumption decreased from 18.3 million CCF in 2026 to 17.9 million CCF for 2027.

- ***Other Operating Revenues:*** The increase of $2,332,850 is primarily a result of increased *Hydrant Maintenance Fees* and *Fire Protection Service*.

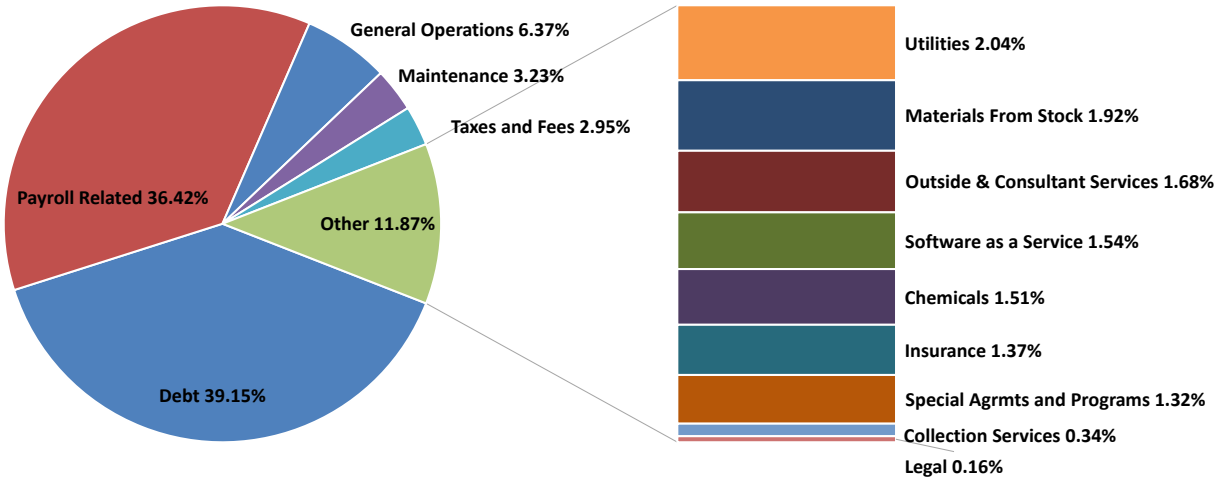
- ***Non-Operating Revenues:*** The reduction of $1,227,872 is indicative of the effort to align budgeted revenues more closely with historical performance.

- ***Contributions from Other Funds:*** The amount decreased by $1,875,563 as a result of lower use of fund balance and bond premiums, partially offset by increased contributions from the Internal Service Fund.

Operating Budget

Water Revenues & Expenditures

Water Expenditures



Water: Increase of $2,421,958 or 1.9% above the prior year's appropriation.

- ***General Operations:*** An increase of $655,784 or 8.7%, above the prior year's appropriation, primarily due to higher commodity and material costs.
- ***Maintenance:*** Increase of $543,358 or 15.0%, primarily due to the reallocation of $443,000 in grounds maintenance costs from *Outside & Consultant Services* to better align with anticipated departmental spending.
- ***Software as a Service:*** The increase of $369,810 or 22.8% above the prior year, reflects SaaS agreements that are required to be included in the operations budget in accordance with GASB 96.
- ***Utilities:*** The increase of $350,452 or 15.4%, to reflect current market rates.
- ***Materials From Stock:*** The increase of $314,600 or 14.6% is attributable to higher commodity prices.
- ***Payroll Related:*** A net increase of $306,066 or 0.7% above the prior year reflects increment and cost of living increases for eligible employees, offset by the realigning of positions to reflect cost of service between Operating and Capital.
- ***Insurance:*** An overall rise of $247,976 or 16.3% reflects current market rates and an increase in claims liability contribution to align with historical activity.
- ***Chemicals:*** Are increasing by $171,550 or 9.6% due to new contract rates.
- ***Debt:*** The increase of $51,295 or 0.1%, reflects anticipated bond activity for 2027.
- ***Special Agreements & Programs:*** An increase of $27,000 or 1.6% above the prior year 's appropriation to accommodate anticipated cost increases.
- ***Legal Services:*** An increase of $3,000 or 1.4% above the prior year's activity.
- ***Collection Services:*** Are decreasing by $35,000 or 7.4%, below the prior year's activity.
- ***Outside & Consultant Services:*** A decrease of $583,922 or 21.2%, below the prior year's appropriation, primarily due to the reallocation of $443,000 in grounds maintenance costs to *Maintenance* to better align with anticipated departmental spending.

Operating Budget

Sewer Revenues & Expenditures

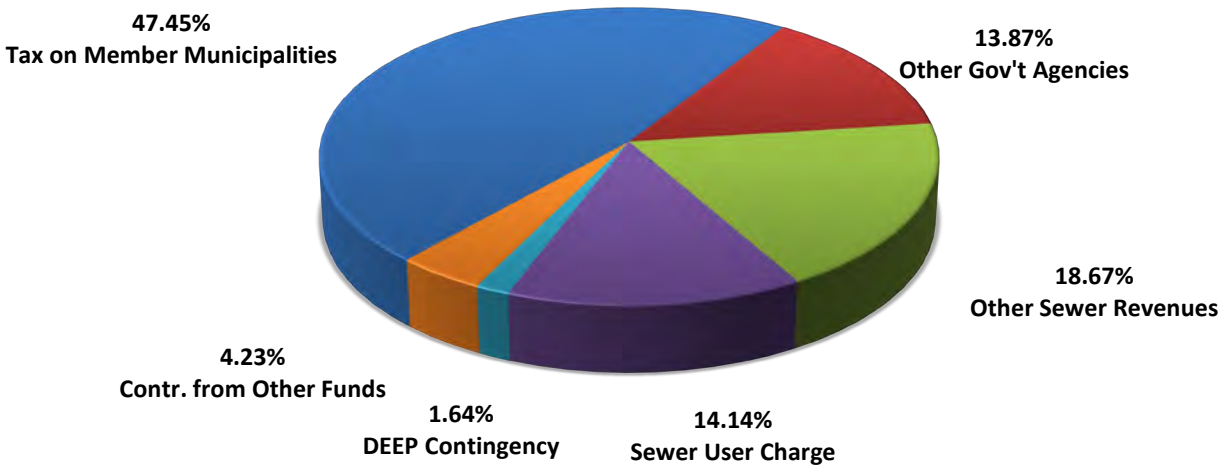
The following table summarizes the revenues and expenditures for the District's Sewer operations.

	2025 Adopted	2026 Adopted	2027 Proposed	$ Change	% Change
REVENUES					
Tax on Member Municipalities	$53,076,600	$53,076,600	$57,381,900	$4,305,300	
Revenue from Other Gov't Agencies	16,492,350	17,159,327	16,775,000	(384,327)	
Other Sewer Revenues	13,774,350	18,374,554	22,574,300	4,199,746	
Sewer User Charge Revenues	14,578,258	16,415,590	17,094,400	678,810	
Subtotal Operating Revenue	97,921,558	105,026,071	113,825,600	8,799,529	8.4%
DEEP Contingency	1,980,000	1,980,000	1,980,000	-	
Contributions from Other Funds	7,121,585	7,520,494	5,116,617	(2,403,877)	
Subtotal Non-Operating Revenues	9,101,585	9,500,494	7,096,617	(2,403,877)	-25.3%
Total Sewer Revenues	$107,023,143	$114,526,565	$120,922,217	$6,395,652	5.6%

Expenses (by major object)	2025 Adopted	2026 Adopted	2027 Proposed	$ Change	% Change
Debt	$42,054,956	$44,848,568	$47,552,400	$2,703,832	6.0%
Utilities	9,168,307	10,793,457	12,804,655	2,011,199	18.6%
Payroll Related	35,110,302	36,195,100	36,677,844	482,744	1.3%
General Operations	5,552,182	6,225,808	6,612,544	386,736	6.2%
Software as a Service	466,950	931,950	1,193,140	261,190	28.0%
Insurance	898,477	1,458,667	1,696,919	238,252	16.3%
Materials From Stock	2,116,270	2,241,785	2,416,185	174,400	7.8%
Maintenance	3,441,882	3,522,434	3,656,451	134,017	3.8%
Special Agrmts and Programs	1,985,866	1,985,900	2,045,200	59,300	3.0%
Chemicals	1,653,500	1,871,550	1,906,500	34,950	1.9%
Legal Services	246,500	204,850	224,850	20,000	9.8%
Contingencies	1,980,000	1,980,000	1,980,000	-	0.0%
Nitrogen Credits	575,000	575,000	520,000	(55,000)	-9.6%
Outside & Consultant Services	1,772,957	1,691,507	1,635,529	(55,978)	-3.3%
Total	$107,023,143	$114,526,565	$120,922,217	$6,395,652	5.6%

Sewer Revenues & Expenditures

Sewer Revenues



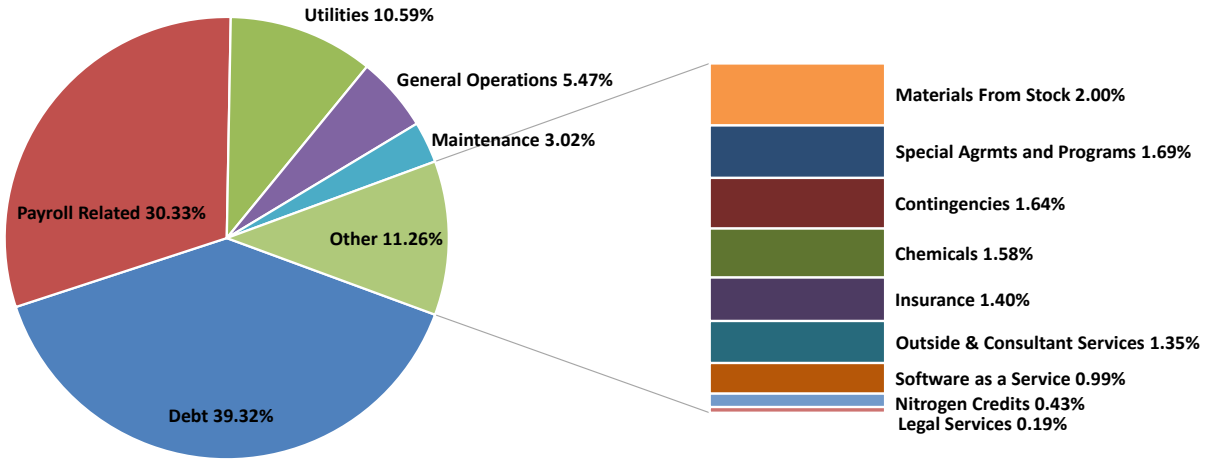
Sewer: Increase of $6,395,652 or 5.6% above the prior year's appropriation.

- ***Tax on Member Municipalities:*** An increase of $4,305,300 or 8.1% due to increase in Ad Valorem.
- ***Other Government Agencies:*** A decrease of $384,327 or 2.2% to align with historical trends.
- ***Other Sewer Revenues:*** An overall increase of $4,199,746 or 22.9% is primarily driven by the rise in *Sewer Customer Service Charge, Fog Fees, RRB- Equipment, RRB- Labor ST,* offset by decreases in *Septage Fees, Bill Jobs, RRB- Contracts, Rental Revenue, Sale Of Material & Equipment, Vendor Discount Revenue* and *Investment Income.*
- ***Sewer User Charge Revenues:*** An increase of $678,810 or 4.1% is primarily driven by the increase in Sewer User Charge. The Sewer User Charge will increase from $5.90 to $6.38 per CCF for 2027.
- ***DEEP Contingency:*** No change from the prior year.
- ***Contributions from Other Funds:*** A net decrease of $2,403,877, or 32.0%, primarily due to lower contributions from the *Sewer Fund, Bond Premiums,* and the *Hydro Fund*, partially offset by increased contributions from the *Assessable Sewer Fund* and the *Internal Service Fund*.

Operating Budget

Sewer Revenues & Expenditures

Sewer Expenditures



Sewer: Increase of $6,395,652 or 5.6% above the prior year's appropriation.

- ***Debt:*** An increase of $2,703,832 or 6.0% is driven by anticipated bond activity in 2027.
- ***Utilities:*** Are increasing by $2,011,199 or 18.6%, due to current market rates and the Tunnel Pump Station being budgeted for its first full year of activity.
- ***Payroll Related:*** A net increase of $482,744 or 1.3%, above the prior year reflects increment and cost of living increases for eligible employees, offset by the realigning of positions to reflect cost of service between Operating and Capital.
- ***General Operations:*** An overall increase of $386,736 or 6.2% in various allotments compared to the previous year's adopted levels.
- ***Software as a Service:*** The increase of $261,190 or 28.0% above the prior year, reflects SaaS agreements that are required to be included in the operations budget in accordance with GASB 96.
- ***Insurance:*** An increase of $238,252 or 16.3% reflects current market rates and an increase in claims liability contribution to align with historical activity.
- ***Materials From Stock:*** The increase of $174,400 or 7.8% is attributable to higher commodity prices.
- ***Maintenance:*** An increase of $134,017 or 3.8%, to support sewer operations in 2027.
- ***Special Agreements and Programs:*** An increase of $59,300 or 3.0% above the prior year's appropriation to accommodate anticipated increases in legal service expenses.
- ***Chemicals:*** The increase of $34,950 or 1.9% is due to new contract rates.
- ***Legal Services:*** Will increase by $20,000, or 9.8% above the prior year's activity.
- ***Nitrogen Credits:*** A decrease of $55,000 or 9.6% below the prior year's activity.
- ***Outside & Consultant Services:*** A decrease of $55,978 or 3.3% is expected to support sewer operations.

Operating Budget

Basis of Budgetary Accounting

- The basis of accounting refers to when revenues and expenditures or expenses are recognized in the accounts and reported in the financial statements. The basis of accounting relates to the timing of the measurements made, regardless of the measurement focus applied.
- Modified Accrual Basis — All government funds are accounted for using the modified accrual basis of accounting and a current financial resources measurement focus. This means that only current assets and current liabilities are generally included on their balance sheets. Their reported fund balance (net current assets) is considered a measure of "available spendable resources." Governmental fund operating statements present increases (revenues and other financing sources) and decreases (expenditures and other financing uses) in net current assets.
- Revenues are recorded when measurable and available to finance current operations. Revenues susceptible to accrual must be collected within 60 days following the end of the fiscal year and would generally include expenditure reimbursement grants, certain intergovernmental revenues, and operating transfers and excludes miscellaneous revenues that are generally not measurable until received. Revenue from taxes on member towns is considered "measurable" in the year in which the taxes are levied and are recognized at that time. Interest revenue is susceptible to accrual since it is measurable and available.
- Sanitary sewer assessments are recognized as revenue in the year in which an installment becomes due since they are both measurable and available. Annual installments not yet due are recorded as assets and are offset by deferred revenue.
- Sewer user charges are susceptible to accrual. They become measurable, as the usage is known and available as billed.
- Expenditures are generally recognized when the related fund liability is incurred. Exceptions to this general rule include: (1) accumulated unpaid vacation, sick pay, and other employee amounts are recognized only on the current year, and the long-term portion is recognized in the government-wide financial statements of the ACFR; and (2) principal and interest on general long-term debt is recognized when due.
- Accrual Basis — All proprietary fund types are accounted for on a cost of services or "capital maintenance" measurement focus. This means that all assets and liabilities (whether current or non-current) associated with their activity are included on their balance sheets. Their reported fund equity (net total assets) is segregated into contributed capital and retained earnings components. Proprietary fund type operating statements present increases (revenues) and decreases (expenses) in net total assets.
- The proprietary fund types, the Pension and Other Post-Employment Benefits (OPEB) Trust Funds are accounted for using the accrual basis of accounting and the flow of economic resources measurement focus. Revenues are recognized when they are earned and expenses are recognized when they are incurred.

Operating Budget Revenues

Summary

	2025 Adopted	2026 Adopted	2027 Proposed	$ Change	% Change
WATER REVENUES					
Sale of Water	$96,863,796	$98,265,957	101,458,500	$3,192,543	
Other Operating Revenues	9,394,182	12,450,850	14,783,700	2,332,850	
Subtotal Operating Revenues	106,257,978	110,716,807	116,242,200	5,525,393	5.0%
Non-Operating Revenues	9,050,422	8,381,972	7,154,100	(1,227,872)	
Contributions from Other Funds	3,594,548	7,686,046	5,810,483	(1,875,563)	
West Branch Reservoir Maint. (Army Corps)	800,000	-	-	-	
Subtotal Other Revenues	13,444,970	16,068,018	12,964,583	(3,103,435)	-19.3%
Total Water Revenues	$119,702,948	$126,784,825	$129,206,783	$2,421,958	1.9%
SEWER REVENUES					
Tax on Member Municipalities	$53,076,600	$53,076,600	$57,381,900	$4,305,300	
Revenue from Other Gov't Agencies	16,492,350	17,159,327	16,775,000	(384,327)	
Other Sewer Revenues	13,774,350	18,374,554	22,574,300	4,199,746	
Sewer User Revenues	14,578,258	16,415,590	17,094,400	678,810	
Subtotal Operating Revenues	97,921,558	105,026,071	113,825,600	8,799,529	8.4%
DEEP Contingency	1,980,000	1,980,000	1,980,000	-	
Contributions from Other Funds	7,121,585	7,520,494	5,116,617	(2,403,877)	
Subtotal Non-Operating Revenues	9,101,585	9,500,494	7,096,617	(2,403,877)	-25.3%
Total Sewer Revenues	$107,023,143	$114,526,565	$120,922,217	$6,395,652	5.6%
Total Water and Sewer Revenues	$226,726,091	$241,311,390	$250,129,000	$8,817,610	3.7%

Operating Budget Revenues

Description of Revenue Services

Water Utility

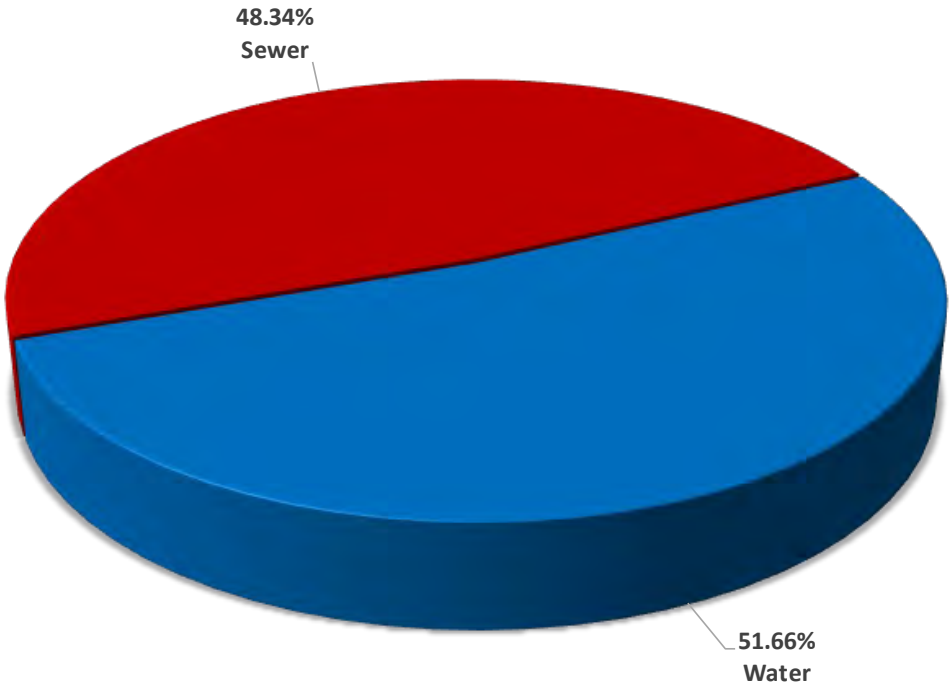
Water revenues encompass both *Operating Revenues* and *Other Revenues*, which collectively contribute to the general administrative costs of the District as well as the operation and maintenance of its water supply, treatment, and distribution facilities and equipment. The primary source of water revenue is attributed to approximately 443,000 customers with 103,000 water connections in the District's service area.

Sewer

Sewer revenues encompass both *Operating Revenues* and *Non-Operating Revenues*, which collectively provide financial support for a portion of the general administration of the District as well as the operation and maintenance of the District's sewerage system facilities and equipment. The receipt of the tax levied on member municipalities is the primary source of sewer revenue.

Operating Budget Revenues

Revenue Breakdown



Fund	Revenue	Percentage
Sewer	$120,922,217	48.34%
Water	129,206,783	51.66%
	$250,129,000	100.00%

Operating Budget Revenues

Revenue Appropriations

Water Revenues		
Operating Revenues		
Sale of Water	**$**	**101,458,500**
Other Operating Revenues		**14,783,700**
Subtotal Operating Revenues		**116,242,200**
Other Revenues		
Non-Operating Revenues	**$**	**7,154,100**
Contributions from Other Funds		**5,810,483**
Subtotal Other Revenues		**12,964,583**
Total Source of Revenues – Water Operations	**$**	**129,206,783**
Sewer Revenues		
Operating Revenues		
Tax on Member Municipalities	**$**	**57,381,900**
Revenue from Other Government Agencies		**16,775,000**
Other Sewer Revenues		**22,574,300**
Sewer User Charge Revenues		**17,094,400**
Subtotal Operating Revenues	**$**	**113,825,600**
Non-Operating Revenues		
DEEP Contingency	**$**	**1,980,000**
Contributions from Other Funds		**5,116,617**
Subtotal Non-Operating Revenues	**$**	**7,096,617**
Total Source of Revenues – Sewer Operations	**$**	**120,922,217**
Total Source of Revenues	**$**	**250,129,000**

Water Utility Revenues

Operating Revenues
Other Revenues

Water Utility Revenues

Summary

Description

Water Utility revenue consists of Operating Revenues, which include the *Sale of Water* and *Other Operating Revenues*, and Other Revenues, comprised of *Non-Operating Revenues* and *Contributions from Other Funds*.

Budget Commentary

The Water Utility revenues budget for 2027 is $129,206,783, reflecting an increase of $2,421,958, or 1.9%, from the previous year's appropriation.

Operating Revenues increased by $5,525,393, representing a 5.0% increase from the previous year's appropriation.

Other Revenues decreased by $3,103,435, or 19.3%, compared to the previous year's adopted budget.

Description	2025 Adopted	2026 Adopted	2027 Proposed	$ Change	% Change
OPERATING REVENUES					
Sale of Water	$96,863,796	$98,265,957	$101,458,500	$3,192,543	
Other Operating Revenues	9,394,182	12,450,850	14,783,700	2,332,850	
Total Operating Revenues	106,257,978	110,716,807	116,242,200	5,525,393	5.0%
OTHER REVENUES					
Non-Operating Revenues	$9,050,422	$8,381,972	$7,154,100	($1,227,872)	
Contributions from Other Funds	3,594,548	7,686,046	5,810,483	(1,875,563)	
West Branch Reservoir Maint. (Army Corps)	800,000	-	-	-	
Total Other Revenues	13,444,970	16,068,018	12,964,583	(3,103,435)	-19.3%
Total Water Revenues	$119,702,948	$126,784,825	$129,206,783	$2,421,958	1.9%

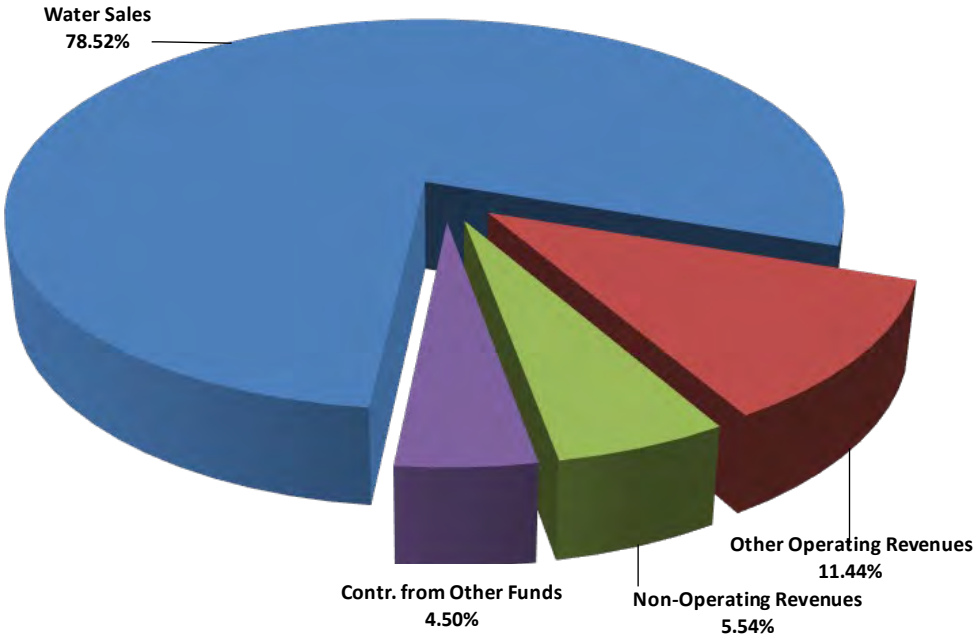
Water Utility Revenues

Summary

Description	2023 Actual	2024 Actual	2025 Actual	2026 Projected
OPERATING REVENUES				
Sale of Water	$89,764,525	$90,624,603	$93,224,927	$95,201,114
Other Operating Revenues	9,047,936	9,137,775	9,353,875	12,258,220
Total Operating Revenues	98,812,460	99,762,378	102,578,802	107,459,334
OTHER REVENUES				
Non-Operating Revenues	$8,715,432	$7,934,060	$7,392,581	$6,569,556
Contributions from Other Funds	3,995,335	1,120,920	1,004,748	5,469,113
Total Other Revenues	12,710,767	9,054,980	8,397,329	12,038,669
Total Water Revenues	$111,523,227	$108,817,358	$110,976,132	$119,498,003

Water Utility Revenues

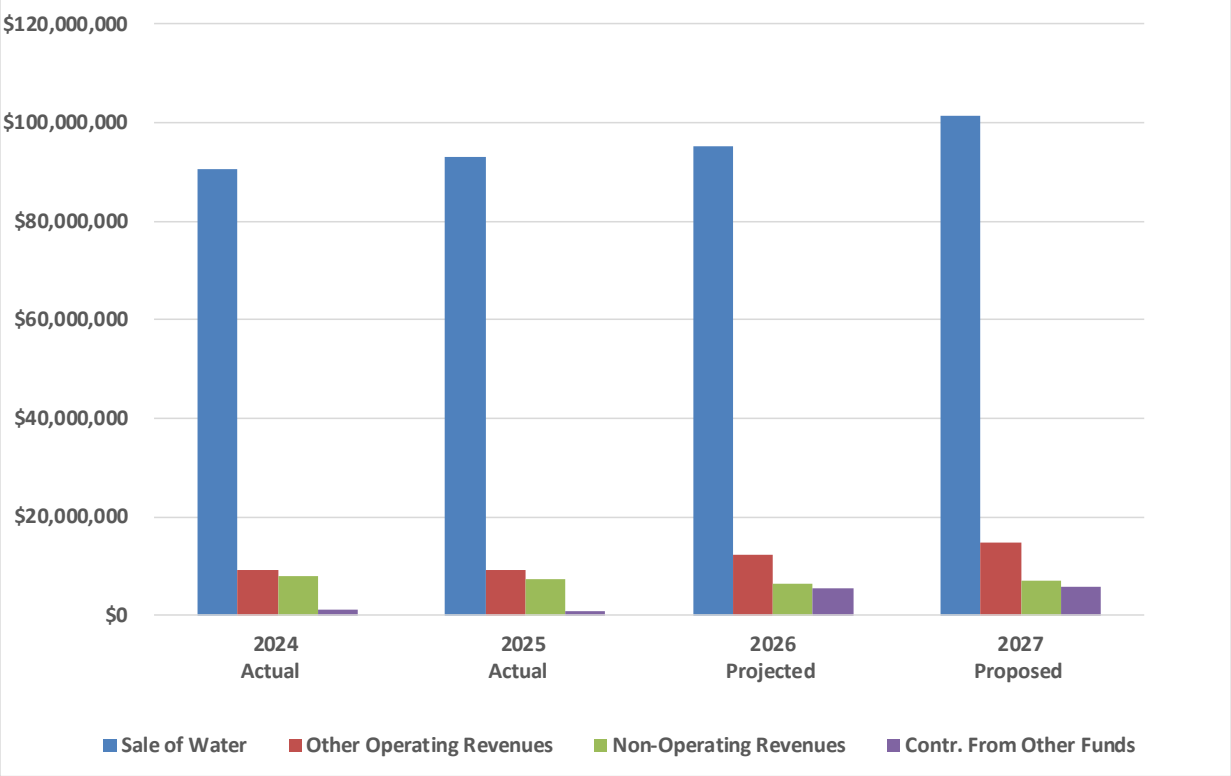
Sources of Revenue



Source	Revenue	Percentage
Water Sales	$101,458,500	78.52%
Other Operating Revenues	14,783,700	11.44%
Non-Operating Revenues	7,154,100	5.54%
Contr. from Other Funds	5,810,483	4.50%
Total Revenues:	$129,206,783	100.00%

Water Utility Revenues

Revenue History



	2024 Actual	2025 Actual	2026 Projected	2027 Proposed
Sale of Water	$90,624,603	$93,224,927	$95,201,114	$101,458,500
Other Operating Revenues	9,137,775	9,353,875	12,258,220	14,783,700
Non-Operating Revenues	7,934,060	7,392,581	6,569,556	7,154,100
Contr. From Other Funds	1,120,920	1,004,748	5,469,113	5,810,483
Total	$108,817,358	$111,776,132	$119,498,003	$129,206,783

Operating Water Revenues

Sale of Water & Other Operating Revenues

Source Description

Sale of Water: consists of the Custome*r Service Charge*, *General Surcharge*, and *Water Use Charge*. This category classification reflects revenue from the sale of treated water to the following categories of users: *domestic* (single and multi-family dwellings and apartments); *commercial* (places of business and commerce); *industrial* (manufacturing and materials handling firms); and *public authorities* (municipalities, agencies of the state or federal government, and municipal housing authorities). Additionally, revenue from the sale of treated and untreated water to other water companies, as per a series of agreements with the District, is also included in this category.

***Other Operating Revenues*:** consist of *Hydrant Maintenance* charges associated with privately and publicly-owned hydrants; *Fire Protection Service* charges for connections to water mains supplying water for Private Fire Protection; *Penalties* on past due water bills; and *Cross-Connections/Backwater Fee* for minor or incidental services and materials provided by the District.

Budget Commentary

Operating Revenue amounts to $116,242,200, reflecting a $5,525,393, or 5.0% increase over the previous year's appropriation and is comprised of the *Sale of Water* and *Other Operating Revenues.*

Sale of Water totals $101,458,500, an increase of $3,192,543 or 3.2% above the prior year's appropriation. This is primarily attributed to an increase in the *Customer Service Charge, General Surcharge* and an increase in the water rate. The water rate has changed from $3.91 to $4.06 per CCF. Estimated water consumption decreased from 18.3 million CCF in 2026 to 17.9 million CCF for 2027.

Other Operating Revenues are $14,783,700, an increase of $2,332,850 or 18.7% above the prior year's appropriation, primarily driven by increased *Fire Protection Services* and *Hydrant Maintenance Fees*.

Operating Water Revenues

Sale of Water & Other Operating Revenues

Commitment Item	Description	2025 Adopted	2026 Adopted	2027 Proposed	$ Change	% Change
SALE OF WATER						
	SERVICE CHARGES					
(1)	Domestic	$21,482,190	$22,615,156	$24,543,100	$1,927,944	
(2)	Commercial	2,721,900	2,863,800	3,159,000	295,200	
417310	Industrial	249,600	262,300	303,900	41,600	
(3)	Public Authorities	649,100	722,600	776,100	53,500	
(4)	Other Water Companies	70,200	91,300	76,600	(14,700)	
	Total	25,172,990	26,555,156	28,858,700	2,303,544	8.7%
	WATER USE CHARGE					
(5)	Domestic	$46,185,696	$46,598,973	$47,453,200	$854,227	
(6)	Commercial	16,734,514	16,841,645	16,895,600	53,955	
416310	Industrial	3,431,748	3,424,319	3,670,100	245,781	
(7)	Public Authorities	3,432,921	3,143,977	2,727,200	(416,777)	
(8)	Other Water Companies	1,905,927	1,701,887	1,853,700	151,813	
	Total	71,690,806	71,710,801	72,599,800	888,999	1.2%
		96,863,796	98,265,957	101,458,500	3,192,543	3.2%
OTHER OPERATING REVENUES						
(9)	Hydrant Maintenance	$1,855,920	$1,904,850	$2,034,000	$129,150	
419130	Fire Protection Services	6,032,000	9,296,000	11,511,400	2,215,400	
429220	Water Billing Penalties	1,275,862	900,000	700,000	(200,000)	
431280	Cross-Connection/BackWater Fee	230,400	350,000	538,300	188,300	
	Total Other Operating Revenues	9,394,182	12,450,850	14,783,700	2,332,850	18.7%
	Total Operating Revenues	$106,257,978	$110,716,807	$116,242,200	$5,525,393	5.0%

Commitment Items
(1) 417110, 416900, 416910, 417120, 417130
(2) 417210, 417220, 417230
(3) 417410, 417420
(4) 417810, 417820
(5) 416110, 416120, 416130
(6) 416210, 416220, 416230
(7) 416410, 416420
(8) 416810, 416820
(9) 419110, 419120

Other Water Revenues

Non-Operating Revenues & Contributions

Source Description

Non-Operating Revenues are comprised of:

- *Investment Income*: funds earned on cash balances in the Water Utility Fund and the Water Bond Fund.
- *Bill Jobs*: revenues for payroll additives, material handling, and equipment costs associated with repairing District property damaged by others; also metered hydrant billings.
- *Department of Transportation*: reimbursement to the District for payroll additives, material handling, and equipment costs associated with repairing or relocating water system facilities on behalf of the State of Connecticut.
- *Developers – PY/Material/Equipment*: reimbursement to the District for payroll additives, material handling, and equipment costs associated with the repair or relocation of water system facilities on behalf of the State of Connecticut, local government agencies, and/or developers.
- *Fees: Water Tapping* – Water Service taps with meters.
- *Rental Revenue:* revenue derived from renting space for cellular service antennae, including tax repayment from Tunxis Club in Tolland, MA.
- *Collection/Liens:* fees charged for the release of liens.
- *Recreational Sales:* fees charged for parking, boat rentals, and launching private boats at District recreational facilities.
- *Forestry Sales:* income from the bid sale of standing timber to logging companies.
- *Other Miscellaneous*: fees levied for private meter readings, “turn-on” services, materials associated with hydrants, Ford boxes, meter pits and service connections.
- *Sale of Material/Equipment*: income from the sale of scrap materials and obsolete equipment.
- *Main Pipe Assessments*: funds received from set rates for assessable projects high-pressure services, and distribution mains, (as established by the Water Bureau).
- *Contributions from Other Funds*: sound financial management practices call for maintaining a cash reserve sufficient to withstand a shortfall in revenues and/or increases in unanticipated expenditures. The District’s policy is to use a portion of these funds, if *available, in support of operations while maintaining a prudent reserve.*
- *Property Change of Ownership Administrative Fee:* supports the administrative work required to process property transfers and update customer accounts.
- *RRB Labor-ST:* captures labor costs associated with employees working on eligible revenue-generating projects.
- *Legal Recovery:* reimbursement of costs or damages recovered through legal proceedings or negotiated settlement.

Other Water Revenues

Non-Operating Revenues & Contributions

Budget Commentary

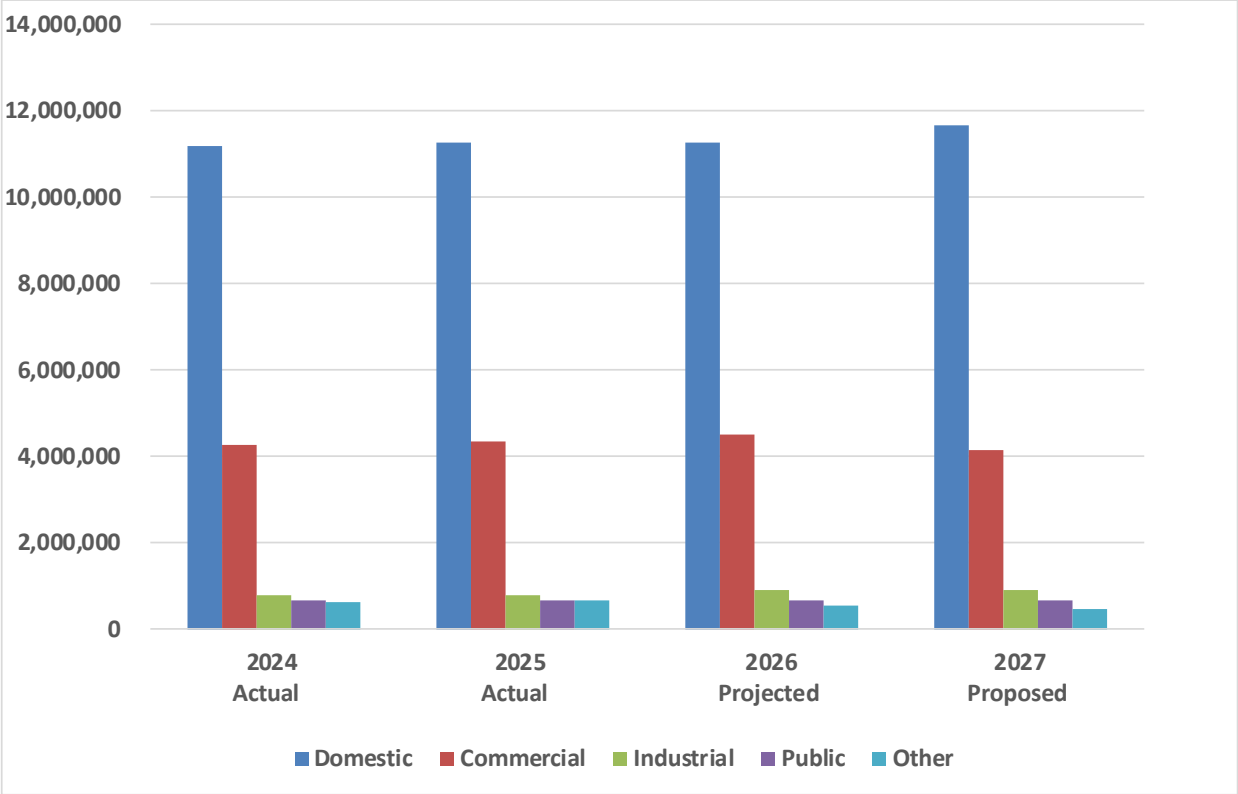
Non-Operating Revenues are $7,154,100, a decrease of $1,227,872, or 14.6%, compared to the previous year's appropriation. The decrease is indicative of the effort to align budgeted revenues more closely with historical performance.

Contributions from Other Funds are $5,810,483, a decrease of $1,875,563, or 24.4%, below prior year. Primarily driven by a decreased contribution of $1,469,113, Designated from Surplus and Bond Premiums of $1,216,933, offset by a contribution from the Internal Service Fund of $810,483.

Commitment Item	Description	2025 Adopted	2026 Adopted	2027 Proposed	$ Change	% Change
NON-OPERATING REVENUES						
411040	Property Change of Ownership Admin Fee	$0	$501,600	$373,600	($128,000)	
419400	Bill Jobs	217,220	143,810	225,000	81,190	
419410	Department of Transportation	105,846	105,846	20,000	(85,846)	
419430	Developers - PY/Materal/Equipment	37,027	24,780	35,000	10,220	
419510	RRB- Labor ST	467,844	42,450	30,000	(12,450)	
419520	RRB- Labor Overtime	-	1,920	3,000	1,080	
419540	RRB- Equipment	6,522	46,280	40,000	(6,280)	
419550	RRB- Contracts	363,602	111,230	100,000	(11,230)	
419610	RRB- Premium Labor ST	93,284	-	-	-	
419910	Fees: Water Tapping	100,000	130,000	200,000	70,000	
421290	IGR-Misc. Charges To Govt Agencies	-	750,000	-	(750,000)	
423100	Interest Income - Investments	5,600,000	5,196,556	4,700,000	(496,556)	
423300	Rental Revenue	119,977	125,000	135,000	10,000	
429210	Collections & Liens	220,000	220,000	380,000	160,000	
429230	Returned Check Fees	60,000	30,000	30,000	-	
429260	Legal Recovery	300,000	350,000	350,000	-	
431010	Recreational Sales	20,000	20,000	20,000	-	
431020	Forestry Sales	256,000	112,500	112,500	-	
431210	Misc Revenue	778,000	200,000	200,000	-	
431230	Vendor Discount Revenue	100	-	-	-	
431240	Sale Of Material & Equipment	250,000	250,000	180,000	(70,000)	
453000	Main Pipe Assessments	55,000	20,000	20,000	-	
	Total Non-Operating Revenues	$9,050,422	$8,381,972	$7,154,100	($1,227,872)	-14.6%
CONTRIBUTIONS FROM OTHER FUNDS						
413040	Designated from Surplus	$2,589,800	$5,469,113	$4,000,000	($1,469,113)	
413040	West Branch Reservoir Maint. (Army Corps)	800,000	-	-	-	
432005	Bond Premiums	-	2,216,933	1,000,000	(1,216,933)	
440040	Internal Service Fund Contributions	1,004,748	-	810,483	810,483	
	Total Contributions From Other Funds	$4,394,548	$7,686,046	$5,810,483	($1,875,563)	-24.4%
	Total Non-operating revenue+Contribution from other Funds	$13,444,970	$16,068,018	$12,964,583	($3,103,435)	-19.3%

Other Water Revenues

Water Consumption by Customer Class (CCF)*



	2024 Actual	2025 Actual	2026 Projected	2027 Proposed
Domestic	**11,178,876**	**11,276,110**	**11,252,246**	**11,675,400**
Commercial	**4,280,153**	**4,348,495**	**4,508,851**	**4,157,000**
Industrial	**805,123**	**794,498**	**906,441**	**903,000**
Public	**680,727**	**676,260**	**679,906**	**671,000**
Other	**627,402**	**673,716**	**552,556**	**493,600**
Total	**17,572,281**	**17,769,079**	**17,900,000**	**17,900,000**

** CCF = 100 cubic feet or approximately 748.1 gallons*

Sewer Revenues

Operating Revenues
Non-Operating Revenues

Sewer Revenues

Summary

Description

Sewer revenues are comprised of *Operating Revenues* and *Non-Operating Revenues.*

Budget Commentary

Sewer revenues amount to $120,922,217, reflecting an increase of $6,395,652 or 5.6% compared to last year's appropriation.

Operating Revenues, consisting of *Tax on Member Municipalities* and *Sewer User Revenues,* increased by $4,984,110 or 7.2% above the prior year's appropriation.

Non-Operating Revenues, which include *Other Government Agencies, Other Sewer Revenues*, *Investment Income*, the *DEEP Contingency*, and *Contributions from Other Funds*, increased by $1,411,542 or 3.1% compared to the previous year's appropriation.

Description	2025 Adopted	2026 Adopted	2027 Proposed	$ Change	% Change
OPERATING REVENUES					
Member Municipalities	$53,076,600	$53,076,600	$57,381,900	$4,305,300	8.1%
Sewer User Revenue	14,578,258	16,415,590	17,094,400	678,810	
Total Operating Revenues	67,654,858	69,492,190	74,476,300	4,984,110	7.2%
NON-OPERATING REVENUES					
Other Government Agencies	$16,492,350	$17,159,327	$16,775,000	($384,327)	
Other Sewer Revenues	12,918,350	17,471,110	21,761,000	4,289,890	
Investment Income	856,000	903,444	813,300	(90,144)	
DEEP Contingency	1,980,000	1,980,000	1,980,000	-	
Contributions from Other Funds	7,121,585	7,520,494	5,116,617	(2,403,877)	
Total Non-Operating Revenues	39,368,285	45,034,375	46,445,917	1,411,542	3.1%
Total Sewer Revenues	$107,023,143	$114,526,565	$120,922,217	$6,395,652	5.6%

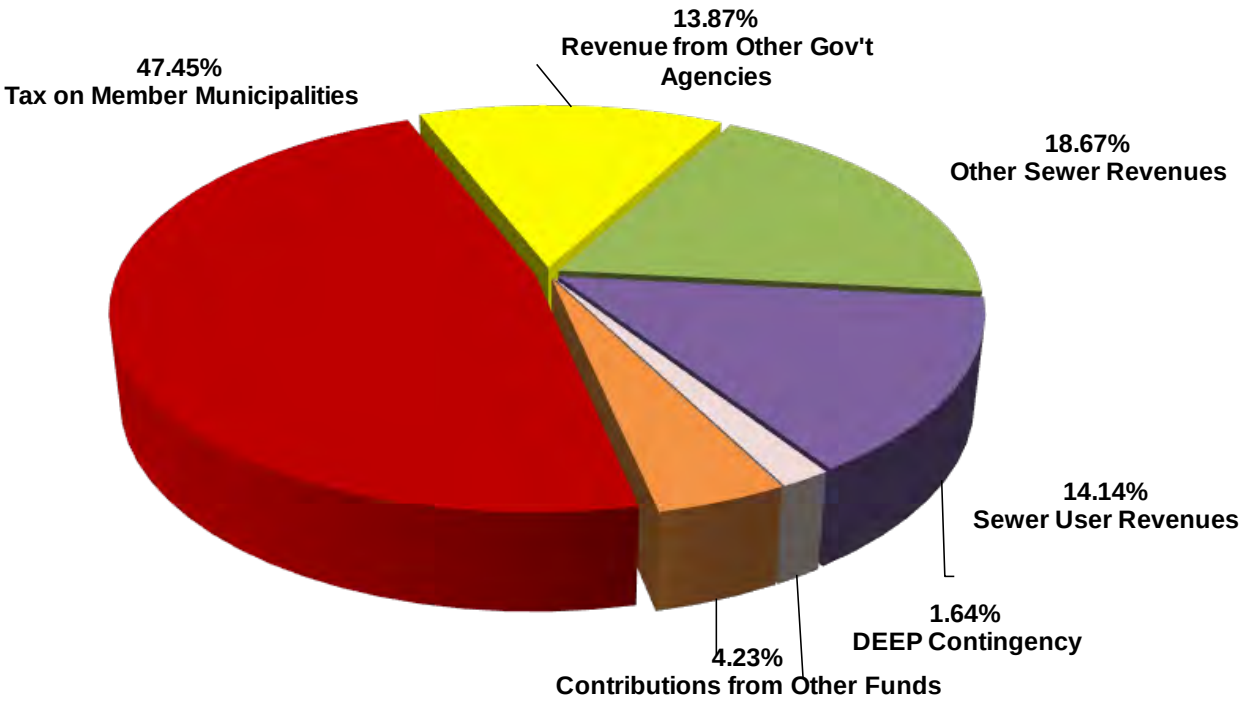
Sewer Revenues

Summary

Description	2023 Actual	2024 Actual	2025 Actual	2026 Projected
OPERATING REVENUES				
Member Municipalities	$53,076,600	$53,076,600	$53,076,604	$52,747,742
Sewer User Revenue	15,745,177	16,857,728	19,914,545	18,628,474
Total Operating Revenues	68,821,777	69,934,328	72,991,149	71,376,216
NON-OPERATING REVENUES				
Other Government Agencies	$14,189,522	$15,733,523	$15,575,984	$17,165,950
Other Sewer Revenues	14,008,674	13,211,318	12,425,519	16,135,511
Investment Income	1,041,203	1,588,860	537,885	1,143,896
DEEP Contingency	-	-	-	1,980,000
Contributions from Other Funds	6,252,829	9,874,802	1,108,973	5,395,804
Total Non-Operating Revenues	35,492,228	40,408,503	29,648,360	41,821,161
Total Sewer Revenues	$104,314,005	$110,342,831	$102,639,510	$113,197,377

Sewer Revenues

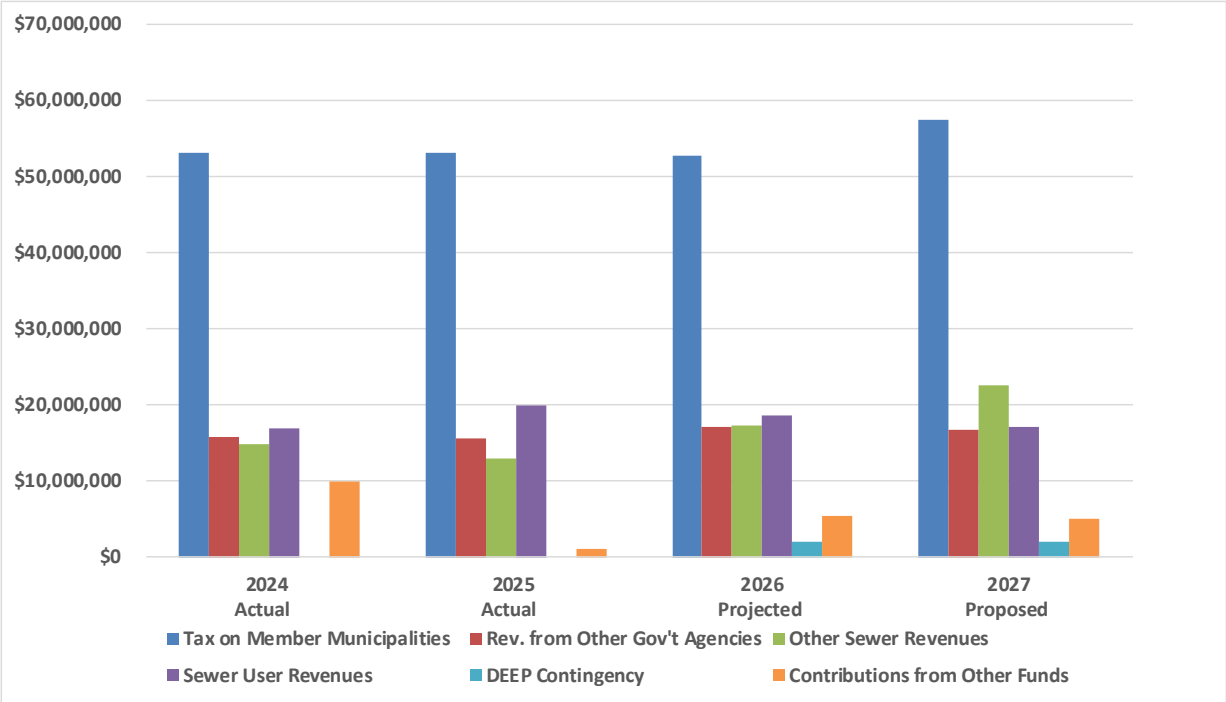
Sources of Revenue



Source	Revenue	Percentage
Tax on Member Municipalities	$57,381,900	47.45%
Revenue from Other Gov't Agencies	16,775,000	13.87%
Other Sewer Revenues	22,574,300	18.67%
Sewer User Revenues	17,094,400	14.14%
DEEP Contingency	1,980,000	1.64%
Contributions from Other Funds	5,116,617	4.23%
Total Revenues:	$120,922,217	100.00%

Sewer Revenues

Revenue History



	2024 Actual	2025 Actual	2026 Projected	2027 Proposed
Tax on Member Municipalities	$53,076,600	$53,076,604	$52,747,742	$57,381,900
Rev. from Other Gov't Agencies	15,733,523	15,575,984	17,165,950	16,775,000
Other Sewer Revenues	14,800,178	12,963,404	17,279,407	22,574,300
Sewer User Revenues	16,857,728	19,914,545	18,628,474	17,094,400
DEEP Contingency	-	-	1,980,000	1,980,000
Contributions from Other Funds	9,874,802	1,108,973	5,395,804	5,116,617
Total	$110,342,831	$102,639,510	$113,197,377	$120,922,217

Operating Sewer Revenues

Tax on Member Municipalities

Source Description

The method for taxing member municipalities is set forth in Sections 3-12 and 3-13 of the District Charter, which grants the District Board, acting on the recommendation of the Board of Finance, the power to levy a tax upon the towns sufficient to finance the District's General Fund expenditures. The tax is divided among the member towns in proportion to the total revenue each received from property taxation, as averaged over the prior three years.

To coincide with the fiscal year cycle (July 1 – June 30) adhered to by the member towns, the quarterly tax payments are balanced. The amount of the tax due in the first half of 2027 will be equivalent to 50% of the total 2026 tax levy. This amount (when paid) will be subtracted from the total 2027 tax levy; the balance is the amount due in the remaining portion of the year.

Budget Commentary

The Tax on Member Municipalities is $57,381,900, increased by $4,305,300, or 8.1% above the previous year's budget.

Description	2025 Adopted	2026 Adopted	2027 Proposed	$ Change	% Change
OPERATING REVENUES					
Member Municipalities	$53,076,600	$53,076,600	$57,381,900	$4,305,300	8.1%

Operating Sewer Revenues

Tax on Member Municipalities

Ad Valorem Budget	2025 Adopted	2026 Adopted	2027 Proposed	$ Change	% Change
Hartford	$13,817,887	$13,471,949	$14,531,616	$1,059,667	7.87%
East Hartford	6,130,552	6,052,696	6,691,906	639,210	10.56%
Newington	4,791,089	5,165,492	5,140,535	(24,957)	-0.48%
Wethersfield	4,239,858	4,252,025	4,558,326	306,301	7.20%
Windsor	4,795,922	4,862,485	5,400,609	538,124	11.07%
Bloomfield	3,750,383	3,912,243	4,120,164	207,921	5.31%
Rocky Hill	3,373,184	3,377,825	3,733,664	355,839	10.53%
West Hartford	12,177,725	11,981,885	13,205,080	1,223,195	10.21%
Total	$53,076,600	$53,076,600	$57,381,900	$4,305,300	8.11%

Tax % (3yr avg.)	2025 Adopted	2026 Adopted	2027 Proposed
Hartford	26.03%	25.38%	25.32%
East Hartford	11.55%	11.40%	11.66%
Newington	9.03%	9.73%	8.96%
Wethersfield	7.99%	8.01%	7.94%
Windsor	9.04%	9.16%	9.41%
Bloomfield	7.07%	7.37%	7.18%
Rocky Hill	6.36%	6.36%	6.51%
West Hartford	22.94%	22.57%	23.01%
Total	100.00%	100.00%	100.00%

2027 Installment Schedule

Installment Date	1/20/2027	4/21/2027	7/21/2027	10/20/2027	Total
Hartford	$3,259,600	$3,259,600	$4,006,208	$4,006,208	$14,531,616
East Hartford	1,493,744	1,493,744	1,852,209	1,852,209	6,691,906
Newington	1,212,104	1,212,104	1,358,164	1,358,164	5,140,535
Wethersfield	1,074,967	1,074,967	1,204,195	1,204,195	4,558,326
Windsor	1,230,944	1,230,944	1,469,361	1,469,361	5,400,609
Bloomfield	1,057,534	1,057,534	1,002,548	1,002,548	4,120,164
Rocky Hill	854,883	854,883	1,011,949	1,011,949	3,733,664
West Hartford	2,920,943	2,920,943	3,681,597	3,681,597	13,205,080
Total	$13,104,719	$13,104,719	$15,586,231	$15,586,231	$57,381,900

Note: These allocations are based on 3-year average tax receipts from each town. A weighted average is used to allocate the total Ad Valorem to be collected.

Newington's 2026 Ad Valorem amount was adopted at $5,165,492 and subsequently revised downward to $4,836,634. Accordingly, the scheduled quarterly payments were adopted at $1,376,532 but were subsequently revised downward to $1,212,104.

Operating Sewer Revenues

Sewer User Revenues

Source Description

Sewer User Revenue is derived from *Non-Municipal tax-exempt users, High Flow Users,* and *High Strength Users* charges within the District's eight-member towns and from all users in non-member towns who discharge sanitary waste into the MDC's sewer system. Revenue from non-municipal tax-exempt properties and from non-member towns is based on either sewer flows emanating from metered water usage or from flow meters installed at the point of connection into the MDC's sewer system. Revenue from high-flow users (12,200 CCF per year or more) is based on estimated sewer flows from those users. A surcharge is levied on high-flow users whose share of costs, based on flow, exceeds the portion of their annual property tax payments rendered in support of the District's sewer system. Conversely, high-flow users in member towns are eligible for year-end rebates if their sewer user charge, based on flow, is less than the portion of the property tax they pay in support of sewer services. Revenue from high-strength users is based on laboratory results submitted to the District in accordance with section 12 of the General Sewer Ordinances.

Budget Commentary

Sewer User Revenue is $17,094,400, an increase of $678,810 or 4.1% above the prior year's appropriation.

Primarily driven by an increase in the *Sewer User Charge* from $5.90 to $6.38, resulting in an increase to *User Charges: High Strength* and *User Charges: Tax Exempt revenues*, offset by a decrease in *High Flow*, *Wastewater Discharge Fee* and *User Charges: Bradley/E. Granby* revenues.

Commitment Item	Description	2025 Adopted	2026 Adopted	2027 Proposed	$ Change	% Change
SEWER USER REVENUE						
(1)	High Flow Users (Net of Reserves)	$3,900,000	$4,200,000	$3,623,800	($576,200)	
411030	Wastewater Discharge Fee for Industrial Users	-	61,350	12,600	(48,750)	
415020	User Charges: Tax Exempt	6,364,158	6,590,140	7,028,900	438,760	
415110	User Charges: High Strength	770,000	770,000	1,951,300	1,181,300	
415010	SUC-Town of Farmington	184,700	184,700	187,100	2,400	
415010	SUC-Town of South Windsor	17,700	17,700	23,200	5,500	
415010	SUC-Town of Manchester	180,000	180,000	192,000	12,000	
415010	SUC-Cromwell	11,700	11,700	12,400	700	
415030	User Charges: Bradley/E Granby	1,900,000	1,900,000	1,563,100	(336,900)	
429220	Late Payment Charge	1,250,000	2,500,000	2,500,000	-	
	Total	$14,578,258	$16,415,590	$17,094,400	$678,810	4.1%

Non-Operating Sewer Revenues

Other Government Agencies

Source Description

Other Government Agencies' revenue includes agreed-upon service fees charged to other government agencies (state or municipal) for services performed by the District, as reflected in the following revenue categories:

- *Sludge Handling Services:* revenue from the processing of sewage sludge, primarily from non-member towns.
- *Liquid Waste Discharge:* fee for discharging transported non-domestic wastewater delivered to WPC.
- *Household Hazardous Waste Disposal:* fees charged for providing household hazardous waste collection services to non-member towns.

Budget Commentary

Revenue from *Other Government Agencies* is $16,775,000 a decrease of $384,327 or 2.2% below the prior year's appropriation, primarily driven by a decrease of $378,327 in *Sludge Services* and $6,000 in *Hazardous Waste*.

Commitment Item	Description	2025 Adopted	2026 Adopted	2027 Proposed	$ Change	% Change
OTHER GOVERNMENT AGENCIES						
421210	IGR-Sludge Services	$10,500,000	$11,228,327	$10,850,000	($378,327)	
421220	IGR-Liquid Waste Discharge	5,961,350	5,900,000	5,900,000	-	
421230	IGR-Hazardous Waste	31,000	31,000	25,000	(6,000)	
	Total	$16,492,350	$17,159,327	$16,775,000	($384,327)	-2.2%

Non-Operating Sewer Revenues

Other Sewer Revenues

Source Description

Other Sewer Revenues are composed of several revenue sources not categorized elsewhere:

- *Septage Fees*: revenues from fees paid by septic tank pumping contractors disposing of septage from non-member town properties at the Hartford Water Pollution Control Facility.
- *FOG Fees:* fees are charged to Class III and IV food service establishments to offset the costs of managing the Fats, Oils, and Grease (FOG) program. This program is required by the CT Department of Energy and Environmental Protection General Permit for the Discharge of Wastewater Associated with Food Preparation Establishments.
- *Sewer Customer Service Charge*: recovers expenses associated with the maintenance and repair of private property sewer systems.
- *Bill Jobs:* revenue from payroll costs, material, and equipment costs associated with the repair of District property damaged by others.
- *Developers – PY/Material/Equipment*: payroll costs for engineering and inspection services along with material and equipment costs charged against deposits made by developers and/or State Agencies for these services.
- *Rental Revenue:* revenue derived from renting space for cellular service antennae.
- *Investment Income:* earnings on cash available for investment.
- *Miscellaneous Revenue*: represents revenue from various ancillary sources that are not classified under major operating or non-operating revenue.
- *Sale of Materials & Equipment:* derived from the sale of Authority-owned assets that are no longer required for operational use.

Non-Operating Sewer Revenues

Other Sewer Revenues

Budget Commentary

Other Sewer Revenues are $22,574,300, an increase of $4,199,746, or 22.9%, from the prior year's appropriation. Primarily driven by an increase in the *Sewer Customer Service Charge*, *Fog Fees, RRB-Equipment, RRB-Labor ST & RRB-Lbr Add & Ovrhd* offset by a decrease in *Septage Fees, Bill Jobs, RRB-Contracts, Rental Revenues, Misc Revenue, Sale Of Material & Equipment* and *Investment Income*.

Commitment Item	Description	2025 Adopted	2026 Adopted	2027 Proposed	$ Change	% Change
OTHER SEWER REVENUES						
411010	Septage Fees	$1,400,000	$1,400,000	$1,300,000	($100,000)	
411020	Fog Fees	253,500	253,500	346,700	93,200	
417830	Sewer Customer Service Charge	10,494,600	14,691,500	19,063,000	4,371,500	
419400	Bill Jobs	20,000	73,160	65,000	(8,160)	
419510	RRB-Equipment	15,000	22,010	27,000	4,990	
419540	RRB-Labor ST	21,500	1,000	38,300	37,300	
419550	RRB- Contracts	60,000	243,820	198,000	(45,820)	
419610	RRB-Lbr Add & Ovrhd	21,100	32,320	37,000	4,680	
423300	Rental Revenue	153,800	153,800	140,000	(13,800)	
429200	Rebates & Reimbursements	150,000	200,000	200,000	-	
429210	Collections & Liens	100	-	-	-	
431100	Fines and Penalties	3,500	-	-	-	
431210	Misc Revenue	150,000	200,000	183,000	(17,000)	
431230	Vendor Discount Revenue	250	-	-	-	
431240	Sale Of Material & Equipment	175,000	200,000	163,000	(37,000)	
	Total	$12,918,350	$17,471,110	$21,761,000	$4,289,890	24.6%
INVESTMENT INCOME						
423100	Interest Income - Investments	856,000	903,444	813,300	(90,144)	
	Total	$856,000	$903,444	$813,300	($90,144)	-10.0%
	Total Other Sewer Revenues	$13,774,350	$18,374,554	$22,574,300	$4,199,746	22.9%

Non-Operating Sewer Revenues

Contributions from Other Funds

Source Description

Contributions from Other Funds emanate from surpluses derived when revenues exceed expenditures. Sound financial management practices require maintaining a cash reserve sufficient to withstand a shortfall in revenues and/or unexpected increases in expenditures. The District's policy is to use a portion of these funds, if available, to support operations while maintaining a prudent reserve. The funded contributions are from the *Internal Service Fund, Bond Premiums* and *Assessable,* to support sewer operations in 2027.

Budget Commentary

The DEEP Contingency is unchanged from prior year.

Contributions from Other Funds are $5,116,617, a decrease of $2,403,877, or 32.0%, below prior year. Primarily driven by a decreased contribution of $4,480,000 *Designated from Surplus*, $730,688, *Hydro*, and $1,124,690 in *Bond Premiums*, offset by a contribution from *Assessable* of $3,530,000 and the *Internal Service Fund* of $586,617.

Commitment Item	Description	2025 Adopted	2026 Adopted	2027 Proposed	$ Change	% Change
440020	DEEP Contingency	$1,980,000	$1,980,000	$1,980,000	$ -	
	Total	$1,980,000	$1,980,000	$1,980,000	$ -	0.0%

Commitment Item	Description	2025 Adopted	2026 Adopted	2027 Proposed	$ Change	% Change
	Contributions (to) from Other Funds					
431260	Designated from Surplus	$5,538,712	$4,480,000	$0	($4,480,000)	
440040	Internal Service Fund Contributions	404,326	185,116	586,617	401,501	
440040	Hydro	1,178,547	730,688	-	(730,688)	
440040	Assessable	-	-	3,530,000	3,530,000	
432005	Bond Premiums	-	2,124,690	1,000,000	(1,124,690)	
	Total Contributions From Other Funds	$7,121,585	$7,520,494	$5,116,617	($2,403,877)	-32.0%
	Total Other Revenues	$9,101,585	$9,500,494	$7,096,617	($2,403,877)	-25.3%

Operating Budget Expenditures

Summary

The Budget expenditure section is divided into three sections: Executive, Administration and Operations.

The Executive section of the budget book includes the District Board, Legal, Human Resources, Communications and Chief Executive Office.

The Administration section of the budget book includes the Chief Administrative Office, Information Systems, Finance, Procurement and Customer Service.

The Operations section of the budget book includes the Chief Operations Office, Engineering & Planning, Facilities & Maintenance, Operations, Patrol, Utility Services and Environment, Health & Safety.

Overview of The Metropolitan District

- The Metropolitan District (MDC), Hartford County, Connecticut is a non-profit municipal corporation established in 1929 by Special Act 511 of the Connecticut General Assembly. Member municipalities incorporated in the district are: The City of Hartford and the Towns of East Hartford, West Hartford, Wethersfield, Rocky Hill, Newington, Bloomfield and Windsor. The total population served by the district is approximately 365,075.
- The MDC is mandated through its 1929 Charter to provide potable water as well as sanitary sewer and mapping services for its member municipalities and for other non-member service areas by special agreement. Additional powers granted by the MDC through legislative amendments to its charter include: the development, construction and operation of hydroelectric power facilities.
- The establishment of policy for the MDC is the responsibility of a thirty-three-member commission, commonly referred to as the District Board. Members of town councils appoint seventeen of the commissioners, the Governor appoints eight, and designated members of the General Assembly appoint four. Non-Member towns appoint four. All commissioners serve without remuneration during their respective terms.
- Responsibility for the overall administration and management of MDC policy, operations and services rests with the Chief Executive Officer. The MDC department structure consists of: Executive Office; Communications; Legal; Human Resources; Information Technology; Chief Administrative Office; Finance; Procurement; Customer Service; Chief Operating Officer; Environment, Health and Safety; Engineering and Planning; Command Center; Operations; Laboratory Services; Water Pollution Control; Maintenance; Water Treatment and Water Supply; Patrol and Hydroelectric.
- As of the third quarter of 2026, there were approximately 467 active full-time employees at The Metropolitan District.

Operating Budget Expenditures

Appropriations

The District's proposed expenditure budget for 2027 totals $250,129,000, an $8,817,610 or 3.65% increase from the appropriation level adopted in support of 2026 operations and programs.

Budget Appropriations	Sewer	Water	Total
District Board	$282,485	$294,015	$576,500
Executive Office	1,760,227	1,832,073	3,592,300
Legal	694,624	722,976	1,417,600
Chief Administrative Office	361,571	376,329	737,900
Finance	3,514,476	3,657,924	7,172,400
Information Technology	3,737,976	7,589,224	11,327,200
Engineering and Planning	634,452	660,348	1,294,800
Water Treatment & Supply	-	10,648,000	10,648,000
Water Pollution Control	27,225,300	-	27,225,300
Laboratory Services	847,872	918,528	1,766,400
Maintenance	7,470,834	7,775,766	15,246,600
Chief Operating Office	360,101	374,799	734,900
Environment, Health and Safety	597,604	621,996	1,219,600
Command Center	2,174,572	4,221,228	6,395,800
Operations	4,214,475	12,643,425	16,857,900
Patrol	-	1,773,300	1,773,300
Debt Service	47,647,400	50,668,800	98,316,200
Employee Benefits	13,616,055	16,641,845	30,257,900
General Insurance	1,756,993	1,828,707	3,585,700
Taxes and Fees	-	3,810,500	3,810,500
Special Agreements and Programs	2,045,200	2,147,000	4,192,200
Contingencies	1,980,000	-	1,980,000
Total Water and Sewer Budget	$120,922,217	$129,206,783	$250,129,000

District Board

Executive – District Board 1100010010

Summary

Description

By Charter, the affairs and policies of The Metropolitan District are governed by a Board of Commissioners (the District Board) composed of thirty-three members: seventeen appointed by the District's member municipalities (Bloomfield, East Hartford, Hartford, Newington, Rocky Hill, West Hartford, Wethersfield, and Windsor); eight appointed by the Governor; four appointed by the leadership of the Connecticut General Assembly; and four appointed by the non-member towns.

The District Board has broad authority with regard to providing services for the region, including the creation, maintenance, extension, and operation of public water and sanitary sewer systems; the authority to collect and dispose of refuse; and the operation and maintenance of resources recovery facilities. The Metropolitan District is also authorized to construct, operate and maintain hydroelectric dams and provide for the transmission, sale, and distribution of the electricity produced by the District's hydroelectric facility.

The establishment of policy and oversight of the administration is the responsibility of two major bureaus of the District Board – the Bureau of Public Works and the Water Bureau – and of the following Chartered or standing committees: The Board of Finance; Commission on Regional Planning; Community Affairs; General Policy and Planning; Internal Audit; MDC Government; Organization; Personnel, Pension, and Insurance; and Farmington River Watershed Advisory.

Budget Commentary

The District Board's proposed budget for 2027 is $576,500, a decrease of $87,000, or 13.1%, below the prior year's appropriation. There are no budgeted positions in 2027, unchanged from the prior year.

Operations: Decrease of $87,000 or 13.1% below the prior year’s appropriation.

- *Meeting Expenses, Auditing* and *Finance Services, and Outside Services* have been decreased to align with historical expenses.

Executive – District Board 1100010010

Summary

Commitment Item	Expenditure Classification	2025 Adopted	2026 Adopted	2027 Proposed	$ Change	% Change
	Operations					
511110	Business Travel	15,000	15,000	15,000	-	
511120	Meeting Expenses	85,000	85,000	40,000	(45,000)	
511220	Dues & Memberships	110,000	110,000	110,000	-	
512010	Auditing/Finance Services	175,000	192,500	171,500	(21,000)	
512080	Outside Services	256,000	121,000	100,000	(21,000)	
512930	Lobbyist-(Fed/State)	-	135,000	135,000	-	
513010	Office Supplies	5,000	5,000	5,000	-	
	Total Expenditure Classification	646,000	663,500	576,500	(87,000)	-13.1%
	Funding Allocation					
	Sewer Allocation 49%	316,540	325,115	282,485	(42,630)	
	Water Allocation 51%	329,460	338,385	294,015	(44,370)	
	Total Funding Allocation	646,000	663,500	576,500	(87,000)	-13.1%

Executive – District Board 1100010010

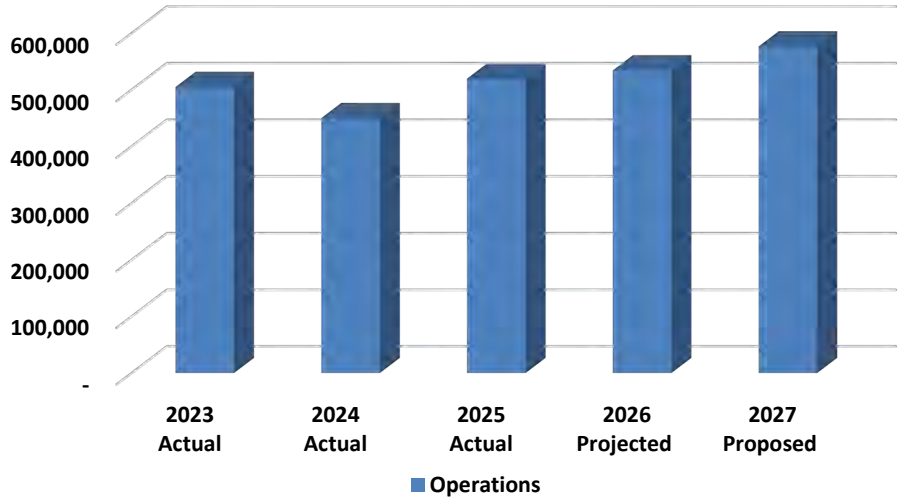
Summary

Commitment Item	Expenditure Classification	2023 Actual	2024 Actual	2025 Actual	2026 Projected
	Operations				
511110	Business Travel	362	88	446	500
511120	Meeting Expenses	35,713	24,455	22,154	25,050
511220	Dues & Memberships	110,000	110,000	110,000	110,000
512010	Auditing/Finance Services	157,670	166,090	167,000	166,950
512080	Outside Services	198,988	145,330	76,150	92,102
512930	Lobbyist-(Fed/State)	-	-	135,500	135,000
513010	Office Supplies	2,126	3,927	8,464	4,600
	Total Expenditure Classification	504,859	449,889	519,714	534,202
	Funding Allocation				
	Sewer Allocation 49%	247,400	220,400	254,700	261,758
	Water Allocation 51%	257,459	229,489	265,014	272,444
	Total Funding Allocation	504,859	449,889	519,714	534,202

Executive – District Board

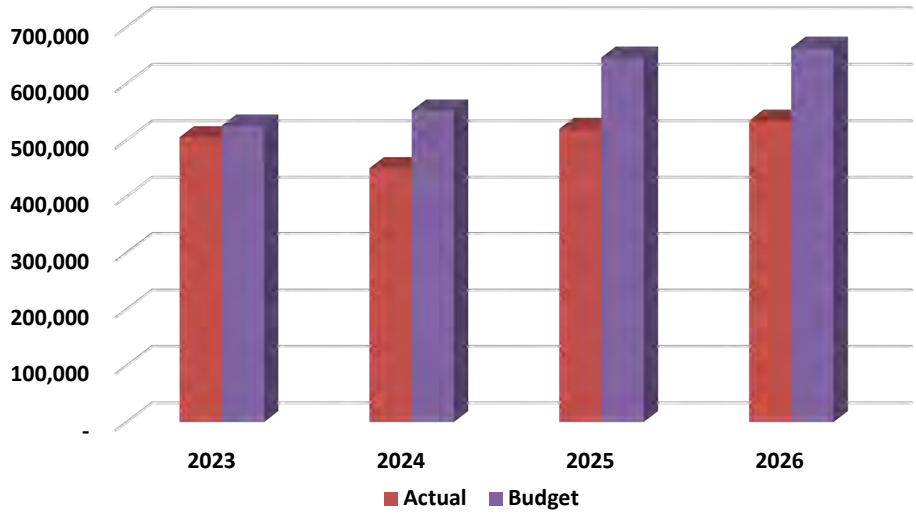
Expenditure History

Expenditures By Category



	2023 Actual	2024 Actual	2025 Actual	2026 Projected	2027 Proposed
Payroll	-	-	-	-	-
Operations	504,859	449,889	519,714	534,202	576,500
Maintenance	-	-	-	-	-
Total	504,859	449,889	519,714	534,202	576,500

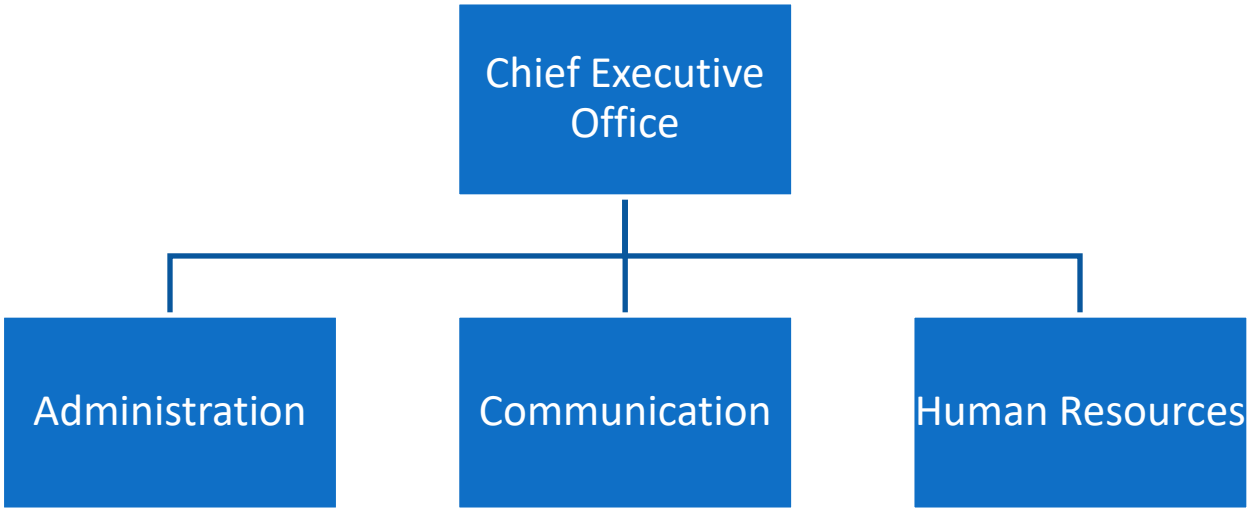
Expenditures versus Budget



B/(W)	2023	2024	2025	2026
Budget	525,500	552,075	646,000	663,500
Actual	504,859	449,889	519,714	534,202
Variance	20,641	102,186	126,286	129,298

Chief Executive Office

Administration
Communications
Human Resources



Executive – CEO

Summary

Description

The Chief Executive Office oversees the Administration, Communications, and Human Resources departments.

Budget Commentary

The proposed Chief Executive Office budget totals $3,592,300, increasing by $154,775 or 4.5% above prior year's appropriation. The three activity budgets that comprise the Chief Executive Office — Administration, Communications, and Human Resources — are on subsequent pages.

The budgeted positions are unchanged in 2027.

Expenditure Classification	2025 Adopted	2026 Adopted	2027 Proposed	$ Change	% Change
Summary by Activity					
Administration	1,260,003	1,303,300	1,381,300	78,000	
Communications	261,000	261,000	261,000	-	
Human Resources	1,727,699	1,873,225	1,950,000	76,775	
Total Summary by Activity	3,248,702	3,437,525	3,592,300	154,775	4.5%
Summary by Major Accounts					
Payroll					
Regular Pay	1,946,002	2,100,000	2,239,000	139,000	
Overtime 100%	1,800	3,200	3,200	-	
Overtime 150%	20,000	20,000	20,000	-	
Overtime 200%	-	-	-	-	
Temporary Help	300,000	300,000	300,000	-	
Standby & Premium Pay	-	-	-	-	
Longevity Pay	2,600	2,825	2,600	(225)	
Total Payroll	2,270,402	2,426,025	2,564,800	138,775	5.7%
Operations	978,300	1,011,500	1,027,500	16,000	1.6%
Maintenance	-	-	-	-	-
Capital	-	-	-	-	-
Total Summary by Major Accounts	3,248,702	3,437,525	3,592,300	154,775	4.5%
Funding Allocation					
Sewer Allocation 49%	1,591,863	1,684,387	1,760,227	75,839	
Water Allocation 51%	1,656,839	1,753,138	1,832,073	78,936	
Total Funding Allocation	3,248,702	3,437,525	3,592,300	154,775	4.5%
Authorized Positions					
Administration	4	4	4	-	
Communications	-	-	-	-	
Human Resources	7	8	8	-	
Total Authorized Positions	11	12	12	-	0.0%

Executive – CEO

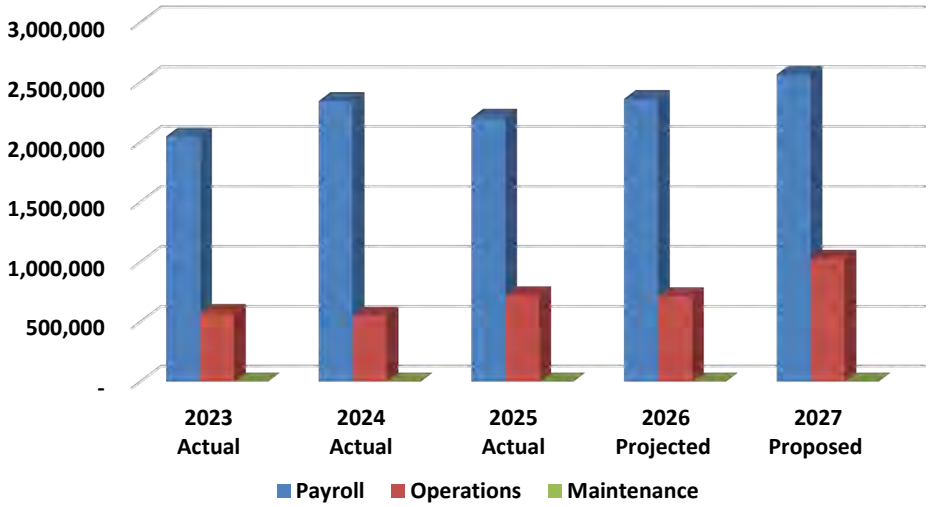
Summary

Expenditure Classification	2023 Actual	2024 Actual	2025 Actual	2026 Projected
Summary by Activity				
Administration	**959,005**	**997,822**	**1,167,763**	**1,150,977**
Communications	**473,819**	**449,559**	**170,246**	**168,799**
Human Resources	**1,188,250**	**1,449,026**	**1,586,544**	**1,753,629**
Total Summary by Activity	**2,621,074**	**2,896,408**	**2,924,554**	**3,073,405**
Summary by Major Accounts				
Payroll				
Regular Pay	**1,942,080**	**2,138,487**	**1,978,906**	**2,108,433**
Overtime 100%	**337**	**175**	**-**	**-**
Overtime 150%	**-**	**-**	**-**	**-**
Overtime 200%	**-**	**-**	**-**	**-**
Temporary Help	**101,492**	**200,597**	**221,699**	**248,985**
Standby & Premium Pay	**-**	**-**	**-**	**-**
Longevity Pay	**3,000**	**3,100**	**2,325**	**2,688**
Total Payroll	**2,046,909**	**2,342,359**	**2,202,930**	**2,360,106**
Operations	**574,165**	**554,049**	**721,623**	**713,299**
Maintenance	**-**	**-**	**-**	**-**
Capital	**-**	**-**	**-**	**-**
Total Summary by Major Accounts	**2,621,074**	**2,896,408**	**2,924,554**	**3,073,405**
Funding Allocation				
Sewer Allocation 49%	**1,284,300**	**1,419,200**	**1,433,000**	**1,505,967**
Water Allocation 51%	**1,336,774**	**1,477,208**	**1,491,554**	**1,567,438**
Total Funding Allocation	**2,621,074**	**2,896,408**	**2,924,554**	**3,073,405**

Executive – CEO

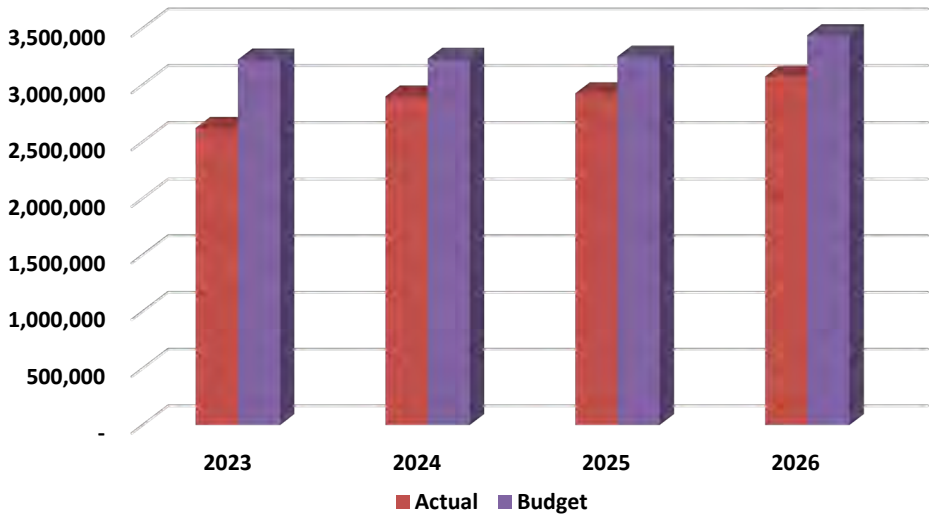
Expenditure History

Expenditures By Category



	2023 Actual	2024 Actual	2025 Actual	2026 Projected	2027 Proposed
Payroll	2,046,909	2,342,359	2,202,930	2,360,106	2,564,800
Operations	574,165	554,049	721,566	713,299	1,027,500
Maintenance	-	-	-	-	-
Total	2,621,074	2,896,408	2,924,497	3,073,405	3,592,300

Expenditures versus Budget



B/(W)	2023	2024	2025	2026
Budget	3,222,283	3,229,426	3,248,702	3,437,525
Actual	2,621,074	2,896,408	2,924,497	3,073,405
Variance	601,209	333,018	324,205	364,120

Executive – CEO 1200010010

Administration

Description

The Chief Executive Officer is appointed by the District Board and is responsible for implementing the board's policies and providing overall management of District programs and operations. As the Commission's primary policy advisor, the CEO provides staff support to the District Board and its bureaus and committees and also serves as the primary liaison between the District and various federal, state, regional, and local officials and agencies: Compilation of meeting agendas and finalization of minutes; the coordination and control of Commission, bureau and committee meetings and public hearings; and management of the sewer and water assessment programs.

Budget Commentary

The proposed Chief Executive Office - Administration budget for the coming year is $1,381,300, increasing by $78,000 or 6.0% above the prior year's appropriation. The budgeted positions are unchanged in 2027.

Payroll: Increase of $66,000 or 7.5% above the prior year's appropriation.

- *Regular Pay* includes increments and cost-of-living increases for eligible employees.

Operations: Increase of $12,000 or 2.8% above the prior year's appropriation.

- The increase is primarily due to *Employee Activities* to accommodate monthly meetings and service recognition.

- Increase in *Meeting Expenses* and *Legal Advertising* are offset by reductions in *Liens & Caveats Certification* to align with historic spending.

Executive – CEO 1200010010

Administration

Commitment Item	Expenditure Classification	2025 Adopted	2026 Adopted	2027 Proposed	$ Change	% Change
	Payroll					
501010	Regular Pay	845,128	880,000	946,000	66,000	
501030	Overtime 100%	-	-	-	-	
501040	Overtime 150%	-	-	-	-	
501050	Overtime 200%	-	-	-	-	
501020	Temporary Pay	-	-	-	-	
501060	Standby & Premium Pay	-	-	-	-	
501070	Longevity Pay	1,575	1,800	1,800	-	
	Total Payroll	846,703	881,800	947,800	66,000	7.5%
	Operations					
511040	Employee Activities	46,000	60,000	70,000	10,000	
511110	Business Travel	3,700	3,700	3,700	-	
511120	Meeting Expenses	11,800	12,000	15,000	3,000	
511210	Books & Periodicals	500	500	500	-	
511220	Dues & Memberships	83,000	83,000	83,000	-	
512070	Consultant Services	150,000	140,000	140,000	-	
512080	Outside Services	19,300	19,300	19,300	-	
512110	Legal Advertising	12,000	16,000	30,000	14,000	
512340	Liens & Caveats Certification	80,000	80,000	65,000	(15,000)	
513010	Office Supplies	6,000	7,000	7,000	-	
519070	Community Outreach - Public Info.	1,000	-	-	-	
	Total Operations	413,300	421,500	433,500	12,000	2.8%
	Total Expenditure Classification	1,260,003	1,303,300	1,381,300	78,000	6.0%
	Funding Allocation					
	Sewer Allocation 49%	617,401	638,617	676,837	38,220	
	Water Allocation 51%	642,602	664,683	704,463	39,780	
	Total Funding Allocation	1,260,003	1,303,300	1,381,300	78,000	6.0%
	Authorized Positions					
	Assistant to CEO	1	1	1	-	
	Chief Executive Officer	1	1	1	-	
	District Cleark	-	-	1	1	
	Executive Assistant	1	1	-	(1)	
	Executive Assistant OOC	1	1	1	-	
	Total Authorized Positions	4	4	4	-	0.0%

Communications

Description

The Communications Department is responsible for the development and implementation of communication and project outreach programs, and the distribution of materials designed to improve the way project information is relayed to the public and internally throughout the District. This group is responsible for managing Community Outreach Liaison Teams which support Project Outreach in the communities where District projects are taking place. In addition, this unit is responsible for developing and distributing various communication vehicles, including the District bill insert, newsletter, and TV program.

Budget Commentary

The Communications Department proposed budget for 2027 totals $261,000 remains unchanged or 0.0% to prior year's appropriation. There are no budgeted positions in 2027, unchanged from the prior year.

Payroll: Remains unchanged.

- No change in the budget for 2027.

Operations: Remains unchanged.

- Communications operations expenditures support public outreach and engagement, publications and informational materials, advertising, consultant and outside services, office supplies, and other activities related to stakeholder communication and public awareness.

Executive – CEO 1200010020

Communications

Commitment Item	Expenditure Classification	2025 Adopted	2026 Adopted	2027 Proposed	$ Change	% Change
	Payroll					
501010	Regular Pay	-	-	-	-	
501030	Overtime 100%	-	-	-	-	
501040	Overtime 150%	-	-	-	-	
501050	Overtime 200%	-	-	-	-	
501020	Temporary Pay	-	-	-	-	
501060	Standby & Premium Pay	-	-	-	-	
501070	Longevity Pay	-	-	-	-	
	Total Payroll	-	-	-	-	0.0%
	Operations					
511100	Seminars & Conventions	5,000	5,000	5,000	-	
511120	Meeting Expenses	1,000	1,000	1,000	-	
511210	Books & Periodicals	87,000	87,000	87,000	-	
512070	Consultant Services	100,000	100,000	100,000	-	
512080	Outside Services	25,000	25,000	25,000	-	
513010	Office Supplies	5,000	5,000	5,000	-	
513070	Public Information Supplies	5,000	5,000	5,000	-	
519070	Community Outreach - Public Info.	25,000	25,000	25,000	-	
519090	Advertising	8,000	8,000	8,000	-	
	Total Operations	261,000	261,000	261,000	-	0.0%
	Total Expenditure Classification	261,000	261,000	261,000	-	0.0%
	Funding Allocation					
	Sewer Allocation 49%	127,890	127,890	127,890	-	
	Water Allocation 51%	133,110	133,110	133,110	-	
	Total Funding Allocation	261,000	261,000	261,000	-	0.0%
	Authorized Positions					
	Special Services Administrator	-	-	-	-	
	Total Authorized Positions	-	-	-	-	0.0%

Human Resources

Description

The Director of Human Resources has oversight responsibility for all human resources functions, including Education and Training; Employee Benefits Administration; Employee Relations and Human Resources Administration.

The Human Resources Department is responsible for providing a full range of human resources services to MDC employees at multiple work sites. Human Resources' core functions and responsibilities include policy development; risk services; job design; classification and reclassification; recruitment and retention; forecasting and succession planning; training and staff development; compensation administration; employee relations and communication; performance management; strategic planning; Human Resources Information Systems (HRIS); benefits administration; complaint resolution; recognition efforts; and quality and process improvement initiatives.

Budget Commentary

The 2027 proposed budget for the Human Resources department totals $1,950,000, increasing by $76,775 or 4.1% above the prior year's appropriation. The budgeted positions are unchanged in 2027.

Payroll: Increase of $72,775 or 4.7% above the prior year's appropriation.

- *Regular Pay* includes increments and cost-of-living increases for eligible employees, and promotional increases.

Operations: Increase of $4,000 or 1.2% above the prior year's appropriation.

- *Employee Testing* costs increased due to a higher volume of pre-employment screenings, periodic compliance testing, and workforce expansion requirements.

Executive – CEO 1200010030

Human Resources

Commitment Item	Expenditure Classification	2025 Adopted	2026 Adopted	2027 Proposed	$ Change	% Change
	Payroll					
501010	Regular Pay	1,100,874	1,220,000	1,293,000	73,000	
501030	Overtime 100%	1,800	3,200	3,200	-	
501040	Overtime 150%	20,000	20,000	20,000	-	
501050	Overtime 200%	-	-	-	-	
501020	Temporary Pay	300,000	300,000	300,000	-	
501060	Standby & Premium Pay	-	-	-	-	
501070	Longevity Pay	1,025	1,025	800	(225)	
	Total Payroll	1,423,699	1,544,225	1,617,000	72,775	4.7%
	Operations					
503010	Medical Services	50,000	50,000	50,000	-	
511040	Employee Activities	25,000	45,000	45,000	-	
511060	Employee Testing	35,000	35,000	40,000	5,000	
511100	Seminars & Conventions	2,000	2,000	2,000	-	
511220	Dues & Memberships	5,000	5,000	5,000	-	
511230	Fees & Tuition	60,000	60,000	60,000	-	
512070	Consultant Services	85,000	90,000	90,000	-	
512080	Outside Services	20,000	20,000	20,000	-	
513010	Office Supplies	5,000	5,000	5,000	-	
519080	Diversity Programs	10,000	10,000	10,000	-	
519240	Grievance Expenses	7,000	7,000	6,000	(1,000)	
	Total Operations	304,000	329,000	333,000	4,000	1.2%
	Total Expenditure Classification	1,727,699	1,873,225	1,950,000	76,775	4.1%
	Funding Allocation					
	Sewer Allocation 49%	846,572	917,880	955,500	37,619	
	Water Allocation 51%	881,127	955,345	994,500	39,156	
	Total Funding Allocation	1,727,699	1,873,225	1,950,000	76,775	4.1%
	Authorized Positions					
	Administrative Assistant	1	1	1	-	
	Director of Human Resources	1	1	1	-	
	Durational Div Project Manager	1	1	1	-	
	Human Resources Assistant	-	-	1	1	
	Human Resources Program Manager	-	-	1	1	
	Human Resources Generalist	3	3	1	(2)	
	Human Resources Manager	1	1	1	-	
	Professional Level Trainee	-	1	-	(1)	
	Labor Relations Specialist	-	-	1	1	
	Total Authorized Positions	7	8	8	-	0.0%

Legal

Executive – Legal 1300010010

Summary

Description

The District's Legal Department is administered by District Counsel and supported by Assistant District Counsel and Paralegal. District Counsel may appoint additional counsel on an as-needed basis.

Primary duties of the Legal Department include labor contract negotiations, preparation of legal agreements, representation of the district in administrative proceedings and litigation, the provision of legal advice, legislative review, and various other legal responsibilities as required.

Budget Commentary

The proposed Legal Department budget for 2027 totals $1,417,600, which is a decrease of $237,775 or 14.4% below the prior year's appropriation. The budgeted positions are unchanged in 2027.

Payroll: Decrease of $258,825 or 21.0% below the prior year's appropriation.

- *Regular Pay* includes increments and cost-of-living increases for eligible employees offset by personnel changes.

Operations: Increase of $21,050 or 5.0% above the prior year's appropriation.

- A net increase of *Books & Periodicals, Consultant Services, Lobbyist* and *Office Supplies.*

Executive – Legal 1300010010

Summary

Commitment Item	Expenditure Classification	2025 Adopted	2026 Adopted	2027 Proposed	$ Change	% Change
	Payroll					
501010	Regular Pay	1,182,551	1,230,000	972,000	(258,000)	
501030	Overtime 100%	-	-	-	-	
501040	Overtime 150%	-	-	-	-	
501050	Overtime 200%	-	-	-	-	
501020	Temporary Pay	-	-	-	-	
501060	Standby & Premium Pay	-	-	-	-	
501070	Longevity Pay	1,925	2,025	1,200	(825)	
	Total Payroll	1,184,476	1,232,025	973,200	(258,825)	-21.0%
	Operations					
511070	Employee Reimbursement	200	200	200	-	
511100	Seminars & Conventions	5,000	5,000	5,000	-	
511120	Meeting Expenses	5,000	5,000	5,000	-	
511210	Books & Periodicals	25,000	25,000	30,000	5,000	
511220	Dues & Memberships	1,300	1,300	1,300	-	
512020	Legal Services	350,000	265,000	265,000	-	
512070	Consultant Services	25,000	5,000	20,000	15,000	
512930	Lobbyist-(Fed/State)	-	111,850	111,900	50	
513010	Office Supplies	5,000	5,000	6,000	1,000	
	Total Operations	416,500	423,350	444,400	21,050	5.0%
	Total Expenditure Classification	1,600,976	1,655,375	1,417,600	(237,775)	-14.4%
	Funding Allocation					
	Sewer Allocation 49%	784,478	811,133	694,624	(116,510)	
	Water Allocation 51%	816,498	844,242	722,976	(121,265)	
	Total Funding Allocation	1,600,976	1,655,375	1,417,600	(237,775)	-14.4%
	Authorized Positions					
	Assistant District Counsel	4	4	4	-	
	District Counsel	1	1	1	-	
	Paralegal	1	1	1	-	
	Total Authorized Positions	6	6	6	-	0.0%

Executive – Legal 1300010010

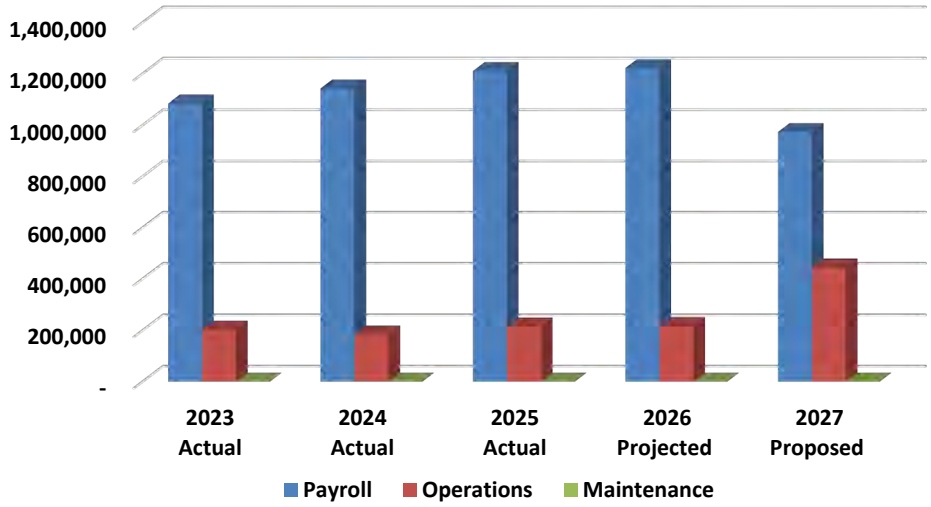
Summary

Commitment Item	Expenditure Classification	2023 Actual	2024 Actual	2025 Actual	2026 Projected
	Payroll				
501010	Regular Pay	1,081,634	1,140,205	1,208,295	1,220,000
501030	Overtime 100%	-	-	-	-
501040	Overtime 150%	-	-	-	-
501050	Overtime 200%	-	-	-	-
501020	Temporary Pay	-	-	-	-
501060	Standby & Premium Pay	-	-	-	-
501070	Longevity Pay	1,925	1,925	1,925	2,025
	Total Payroll	1,083,559	1,142,130	1,210,220	1,222,025
	Operations				
511070	Employee Reimbursement	314	222	-	26
511100	Seminars & Conventions	2,857	7,485	3,260	5,000
511120	Meeting Expenses	5,033	2,425	1,722	3,000
511210	Books & Periodicals	17,472	18,330	21,084	23,500
511220	Dues & Memberships	1,053	1,379	1,409	1,300
512020	Legal Services	161,810	147,783	68,906	65,000
512070	Consultant Services	9,234	-	-	-
512930	Lobbyist-(Fed/State)	-	-	116,000	116,000
513010	Office Supplies	5,205	6,737	4,307	5,000
	Total Operations	202,979	184,362	216,688	218,826
	Total Expenditure Classification	1,286,538	1,326,492	1,426,908	1,440,851
	Funding Allocation				
	Sewer Allocation 49%	630,400	650,000	699,200	706,016
	Water Allocation 51%	656,138	676,492	727,708	734,835
	Total Funding Allocation	1,286,538	1,326,492	1,426,908	1,440,851

Executive – Legal

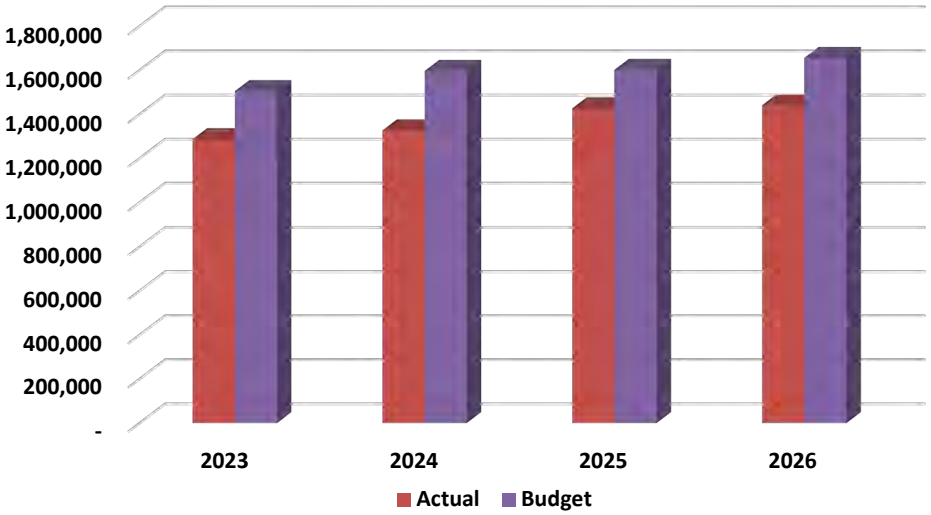
Expenditure History

Expenditures By Category



	2023 Actual	2024 Actual	2025 Actual	2026 Projected	2027 Proposed
Payroll	1,083,559	1,142,130	1,210,220	1,222,025	973,200
Operations	202,979	184,362	216,688	218,826	444,400
Maintenance	-	-	-	-	-
Total	1,286,538	1,326,492	1,426,908	1,440,851	1,417,600

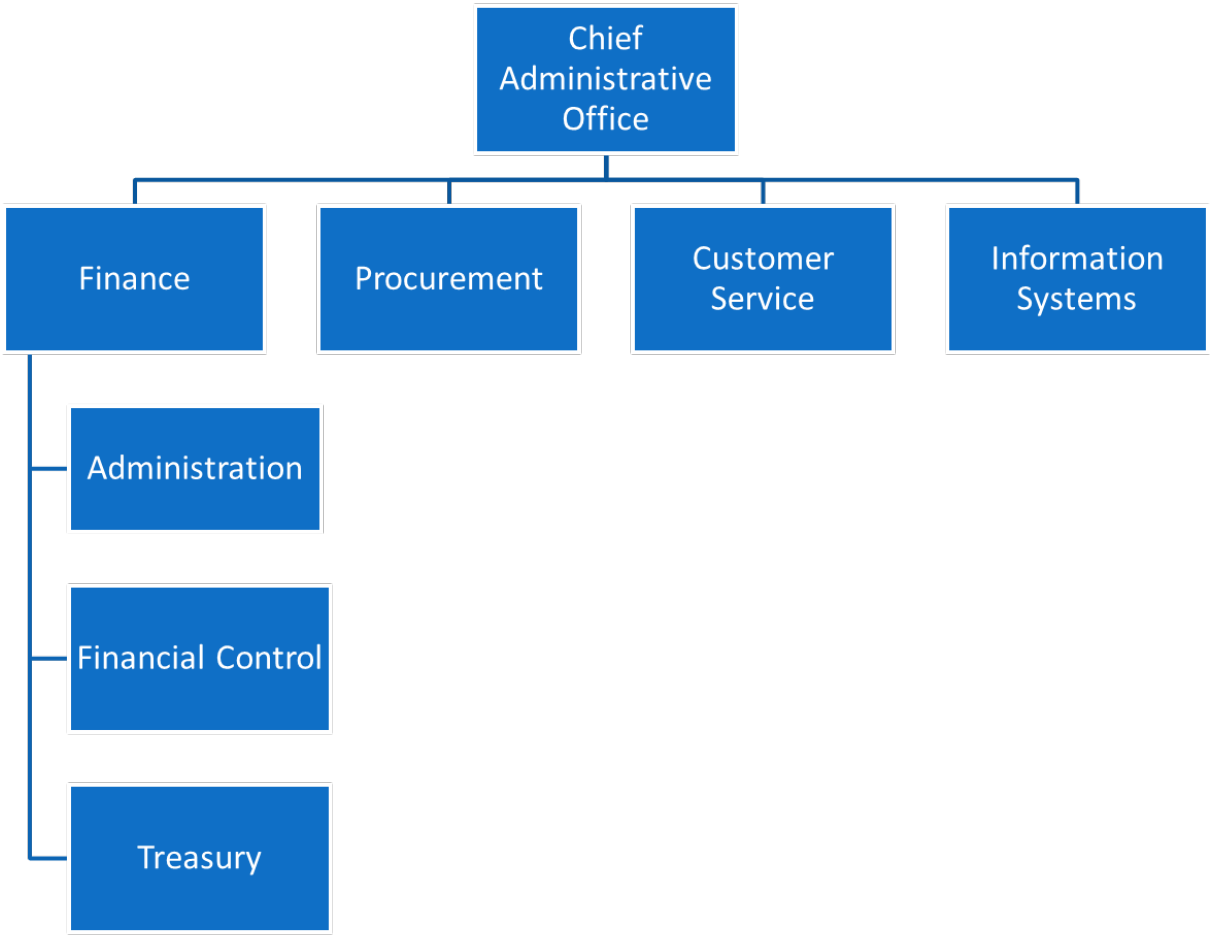
Expenditures versus Budget



B/(W)	2023	2024	2025	2026
Budget	1,504,634	1,596,601	1,600,976	1,655,375
Actual	1,286,538	1,326,492	1,426,908	1,440,851
Variance	218,096	270,109	174,068	214,524

Chief Administrative Officer (CAO)

Finance
Procurement
Customer Service
Information Systems



Chief Administrative Office (CAO)

Summary

Description

The Chief Administrative Officer is responsible for overseeing and directing all District fiscal management and supporting business services, including Finance-Administration, Financial Control, Treasury, Procurement, Customer Service, Information Technology, and payroll activities.

Budget Commentary

The proposed Chief Administrative Office (CAO) budgets for 2027 are $19,237,500, which is an increase of $1,014,600 or 5.6% above the prior year's appropriation. Realigning positions to reflect the cost of service between the Operating and Capital budgets.

Expenditure Classification	2025 Adopted	2026 Adopted	2027 Proposed	$ Change	% Change
Summary by Activity					
Administration	748,887	753,375	737,900	(15,475)	
Finance	3,580,133	3,708,375	3,771,200	62,825	
Procurement	1,040,116	1,377,775	1,172,900	(204,875)	
Customer Service	2,225,341	2,146,550	2,228,300	81,750	
Information Systems	10,599,195	10,236,825	11,327,200	1,090,375	
Total Summary by Activity	18,193,672	18,222,900	19,237,500	1,014,600	5.6%
Summary by Major Accounts					
Payroll					
Regular Pay	8,754,999	8,405,000	8,698,000	293,000	
Overtime 100%	23,000	23,500	23,500	-	
Overtime 150%	56,000	58,000	66,000	8,000	
Overtime 200%	11,000	5,500	5,500	-	
Temporary Help	17,000	5,000	5,000	-	
Standby & Premium Pay	-	-	-	-	
Longevity Pay	13,425	12,400	10,300	(2,100)	
Total Payroll	8,875,424	8,509,400	8,808,300	298,900	3.5%
Operations	6,907,450	7,543,500	8,134,200	590,700	7.8%
Maintenance	2,410,798	2,170,000	2,295,000	125,000	5.8%
Total Summary by Major Accounts	18,193,672	18,222,900	19,237,500	1,014,600	5.6%
Funding Allocation					
Sewer Allocation - Composite	7,219,024	7,291,326	7,614,023	322,692	
Water Allocation - Composite	10,974,648	10,931,574	11,623,477	691,908	
Total Funding Allocation	18,193,672	18,222,900	19,237,500	1,014,600	5.6%
Authorized Positions					
Administration	4	4	4	-	
Finance	28	28	27	(1)	
Procurement	7	9	7	(2)	
Customer Service	12	11	11	-	
Information Systems	18	12	14	2	
Total Authorized Positions	69	64	63	(1)	-1.6%

Chief Administrative Office (CAO)

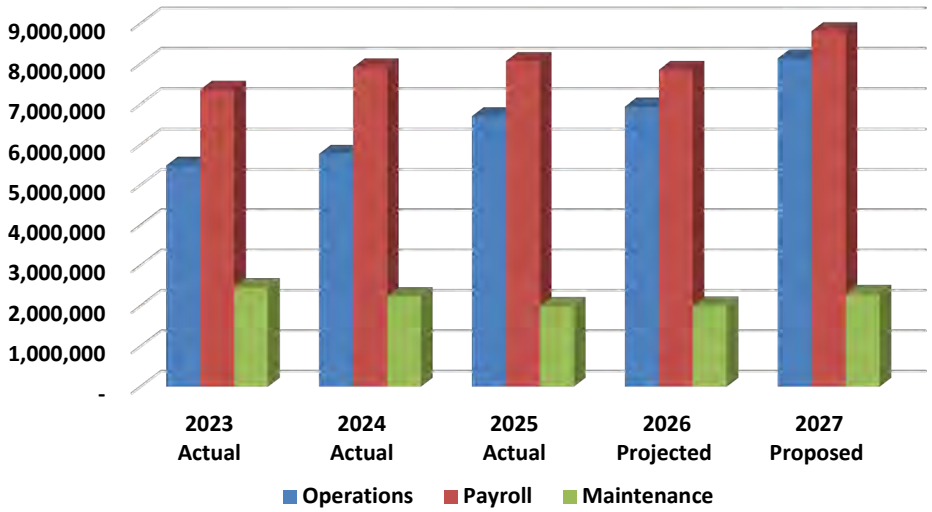
Summary

Expenditure Classification	2023 Actual	2024 Actual	2025 Actual	2026 Projected
Summary by Activity				
Administration	652,648	741,784	751,310	644,030
Finance	2,926,984	3,206,140	3,164,728	3,524,199
Procurement	833,768	854,328	870,827	1,136,340
Customer Service	1,940,628	2,021,798	2,095,516	2,004,739
Information Systems	8,943,097	9,094,165	9,882,729	9,485,800
Total Summary by Activity	15,297,125	15,918,215	16,765,110	16,795,108
Summary by Major Accounts				
Payroll				
Regular Pay	7,273,649	7,847,222	8,004,145	7,782,039
Overtime 100%	16,357	13,607	10,167	11,014
Overtime 150%	43,357	31,971	34,391	37,985
Overtime 200%	4,390	1,061	537	1,000
Temporary Help	7,446	5,805	2,520	3,700
Standby & Premium Pay	-	-	-	-
Longevity Pay	11,725	12,400	14,138	11,700
Total Payroll	7,356,923	7,912,065	8,065,897	7,847,438
Operations	5,480,036	5,770,363	6,706,138	6,939,870
Maintenance	2,460,166	2,235,786	1,993,075	2,007,800
Total Summary by Major Accounts	15,297,125	15,918,215	16,765,110	16,795,108
Funding Allocation				
Sewer Allocation - Composite	6,064,700	6,345,000	6,633,600	6,711,872
Water Allocation - Composite	9,232,425	9,573,215	10,131,510	10,083,236
Total Funding Allocation	15,297,125	15,918,215	16,765,110	16,795,108

Chief Administrative Office (CAO)

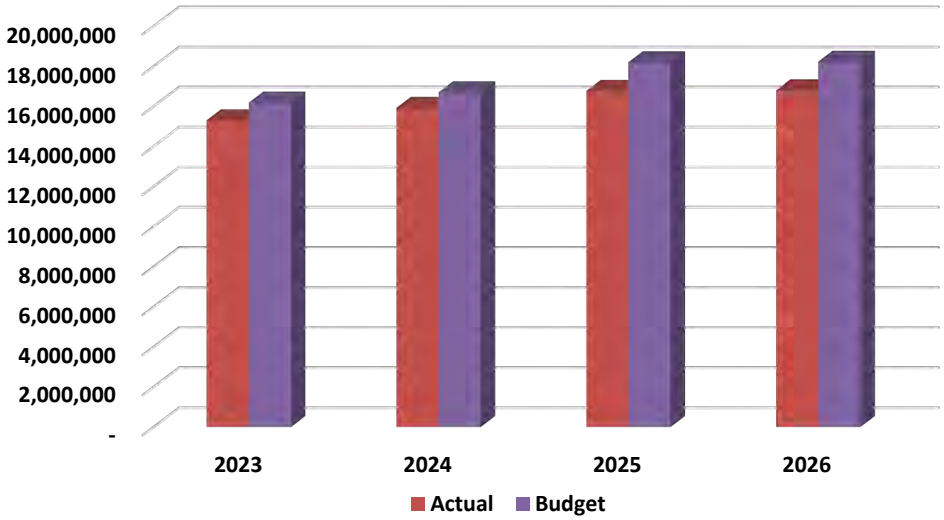
Expenditure History

Expenditures By Category



	2023 Actual	2024 Actual	2025 Actual	2026 Projected	2027 Proposed
Payroll	7,356,923	7,912,065	8,065,897	7,847,438	8,808,300
Operations	5,480,036	5,770,363	6,706,138	6,939,870	8,134,200
Maintenance	2,460,166	2,235,786	1,993,075	2,007,800	2,295,000
Total	15,297,125	15,918,215	16,765,110	16,795,108	19,237,500

Expenditures versus Budget



B/(W)	2023	2024	2025	2026
Budget	16,179,702	16,700,878	18,193,672	18,222,900
Actual	15,297,125	15,918,215	16,765,110	16,795,108
Variance	882,577	782,663	1,428,562	1,427,792

Administration

CAO – Administration 1500010010

Summary

Description

The Administrative Office, led by the Chief Administrative Officer, is responsible for overseeing and directing all District fiscal management and supporting business services, including Finance-Administration, Financial Control, Treasury, Procurement, Customer Service, Information Technology, and payroll activities.

Budget Commentary

The Chief Administrative Office – Administration proposed budget for 2027 totals $737,900, decreasing by $15,475 or 2.1% below the prior year's appropriation. The budgeted positions are unchanged in 2027.

Payroll: Decrease of $20,975 or 2.9% below the prior year's appropriation.

- *Regular Pay* includes increments and cost-of-living increases for eligible employees, offset by budgetary adjustments related to position changes.

Operations: Increase of $5,500 or 16.6% above the prior year's appropriation.

- Increase is driven by budgeted increases in *Seminars & Conventions, Meeting Expenses, Dues & Memberships* and *Office Supplies* to support 2027 operations.

CAO – Administration 1500010010

Summary

Commitment Item	Expenditure Classification	2025 Adopted	2026 Adopted	2027 Proposed	$ Change	% Change
	Payroll					
501010	Regular Pay	714,937	720,000	699,000	(21,000)	
501030	Overtime 100%	-	-	-	-	
501040	Overtime 150%	-	-	-	-	
501050	Overtime 200%	-	-	-	-	
501020	Temporary Pay	-	-	-	-	
501060	Standby & Premium Pay	-	-	-	-	
501070	Longevity Pay	550	275	300	25	
	Total Payroll	715,487	720,275	699,300	(20,975)	-2.9%
	Operations					
511020	Mileage Allowance	100	100	100	-	
511100	Seminars & Conventions	2,800	1,500	4,000	2,500	
511120	Meeting Expenses	4,000	4,000	6,000	2,000	
511220	Dues & Memberships	500	500	1,000	500	
512080	Outside Services	20,000	20,000	20,000	-	
513010	Office Supplies	6,000	7,000	7,500	500	
	Total Operations	33,400	33,100	38,600	5,500	16.6%
	Total Expenditure Classification	748,887	753,375	737,900	(15,475)	-2.1%
	Funding Allocation					
	Sewer Allocation 49%	366,954	369,153	361,571	(7,583)	
	Water Allocation 51%	381,933	384,222	376,329	(7,892)	
		748,887	753,375	737,900	(15,475)	-2.1%
	Authorized Positions					
	Chief Administrative Officer	1	1	1	-	
	Principal Account Clerk	-	-	1	1	
	Assistant to Chief Administrative Officer	1	1	-	(1)	
	Financial Analyst	1	1	1	-	
	Senior Administrative Analyst	1	1	1	-	
	Total Authorized Positions	4	4	4	-	0.0%

CAO – Administration 1500010010

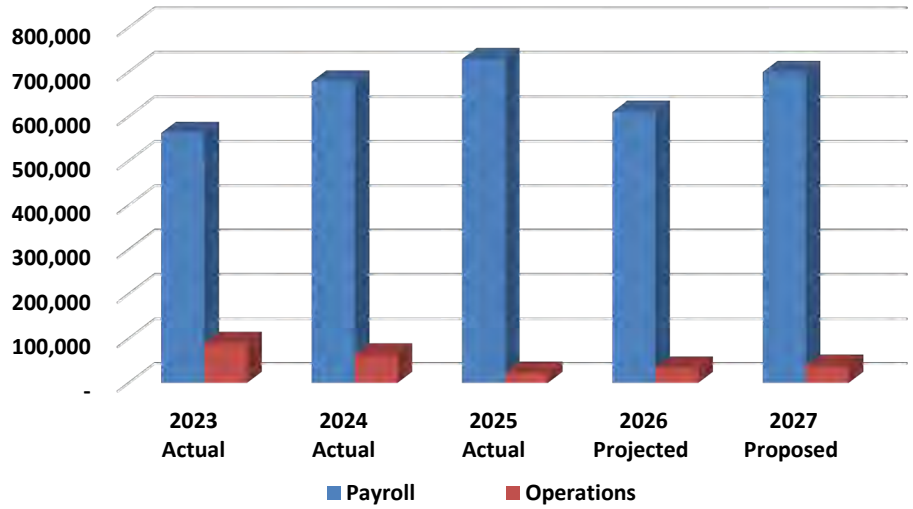
Summary

Commitment Item	Expenditure Classification	2023 Actual	2024 Actual	2025 Actual	2026 Projected
	Payroll				
501010	Regular Pay	562,640	677,279	727,989	609,500
501030	Overtime 100%	-	-	-	-
501040	Overtime 150%	-	-	-	-
501050	Overtime 200%	-	-	-	-
501020	Temporary Pay	-	-	-	-
501060	Standby & Premium Pay	-	-	-	-
501070	Longevity Pay	-	550	550	275
	Total Payroll	562,640	677,829	728,539	609,775
	Operations				
511020	Mileage Allowance	30	-	23	30
511110	Business Travel	-	-	427	-
511120	Meeting Expenses	2,232	4,381	5,649	4,000
511220	Dues & Memberships	405	-	660	1,225
512080	Outside Services	86,380	58,311	10,010	16,000
513010	Office Supplies	962	1,264	6,002	13,000
	Total Operations	90,008	63,956	22,771	34,255
	Total Expenditure Classification	652,648	741,784	751,310	644,030
	Funding Allocation				
	Sewer Allocation 49%	319,800	363,500	368,100	315,574
	Water Allocation 51%	332,848	378,284	383,210	328,456
		652,648	741,784	751,310	644,030

CAO – Administration 1500010010

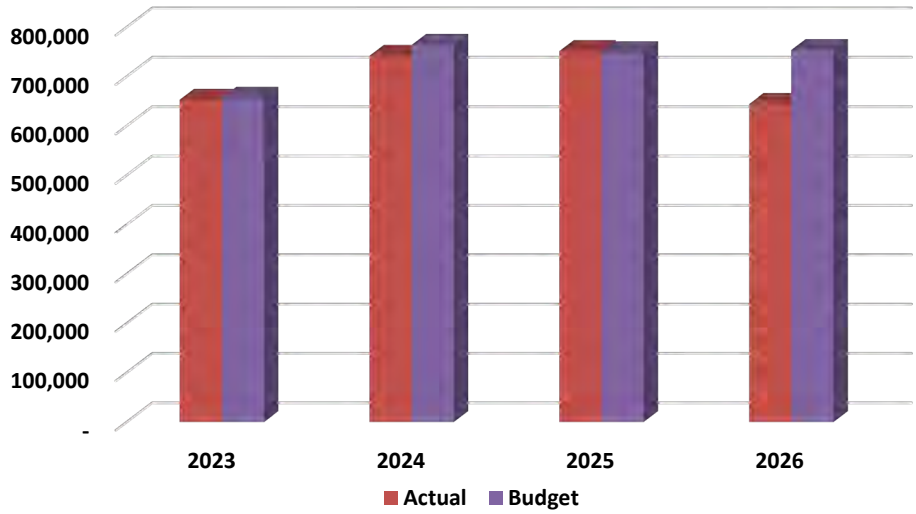
Summary

Expenditures By Category



	2023 Actual	2024 Actual	2025 Actual	2026 Projected	2027 Proposed
Payroll	562,640	677,829	728,539	609,775	699,300
Operations	90,008	63,956	22,771	34,255	38,600
Maintenance	-	-	-	-	-
Total	652,648	741,784	751,310	644,030	737,900

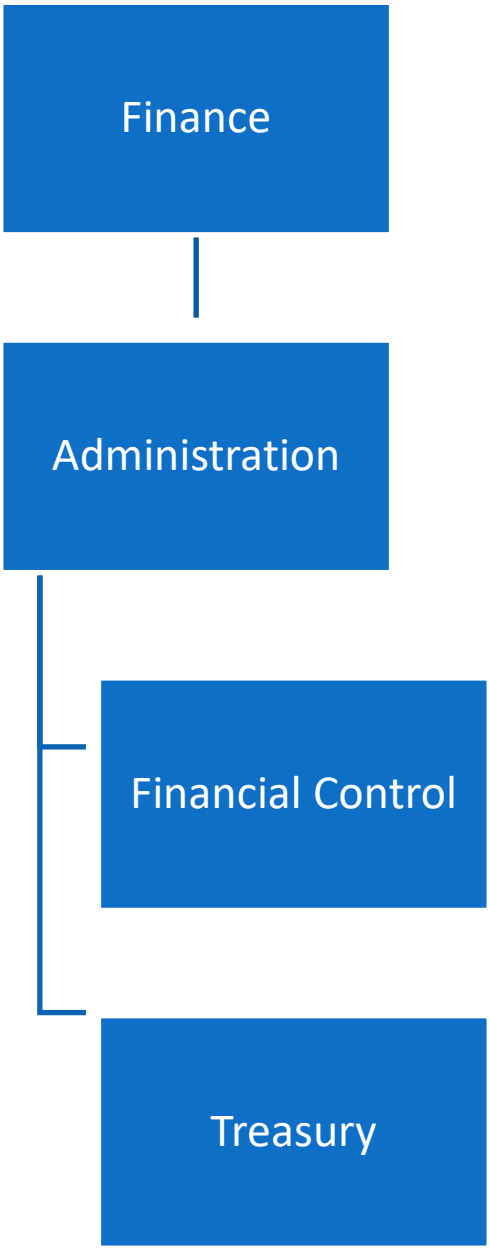
Expenditures versus Budget



B/(W)	2023	2024	2025	2026
Budget	656,660	763,923	748,887	753,375
Actual	652,648	741,784	751,310	644,030
Variance	4,012	22,139	(2,423)	109,345

Finance

Administration
Financial Control
Treasury



CAO – Finance

Summary

Description

The Finance Department consists of the following major activities: Administration, Financial Control, and Treasury. A detailed discussion regarding the specific duties and objectives of the Finance Department is included on the following pages.

Budget Commentary

The proposed Finance budget for 2027 is $3,771,200, which is an increase of $62,825 or 1.7% above the prior year's appropriation. Realigning positions to reflect the cost of service between the Operating and Capital budgets.

Expenditure Classification	2025 Adopted	2026 Adopted	2027 Proposed	$ Change	% Change
Summary by Activity					
Administration	456,598	281,500	475,800	194,300	
Financial Control	1,119,559	1,778,175	1,718,500	(59,675)	
Treasury	1,484,764	1,648,700	1,576,900	(71,800)	
Budget Unit	519,212	-	-	-	
Total Summary by Activity	3,580,133	3,708,375	3,771,200	62,825	1.7%
Summary by Major Account					
Payroll					
Regular Pay	3,417,508	3,550,000	3,602,000	52,000	
Overtime 100%	7,000	3,500	3,500	-	
Overtime 150%	6,000	3,000	11,000	8,000	
Overtime 200%	1,000	500	500	-	
Temporary Help	-	-	-	-	
Standby & Premium Pay	-	-	-	-	
Longevity Pay	4,775	5,125	4,000	(1,125)	
Total Payroll	3,436,283	3,562,125	3,621,000	58,875	1.7%
Operations	143,850	146,250	150,200	3,950	2.7%
Maintenance	-	-	-	-	0.0%
Capital	-	-	-	-	0.0%
Total Summary by Major Account	3,580,133	3,708,375	3,771,200	62,825	1.7%
Funding Allocation					
Sewer Allocation 49%	1,754,263	1,817,103	1,847,888	30,784	
Water Allocation 51%	1,825,870	1,891,272	1,923,312	32,041	
Total Funding Allocation	3,580,133	3,708,375	3,771,200	62,825	1.7%
Authorized Positions					
Administration	2	1	2	1	
Financial Control	9	14	13	(1)	
Treasury	13	13	12	(1)	
Budget Unit	4	-	-	-	
Total Authorized Positions	28	28	27	(1)	-3.6%

CAO – Finance

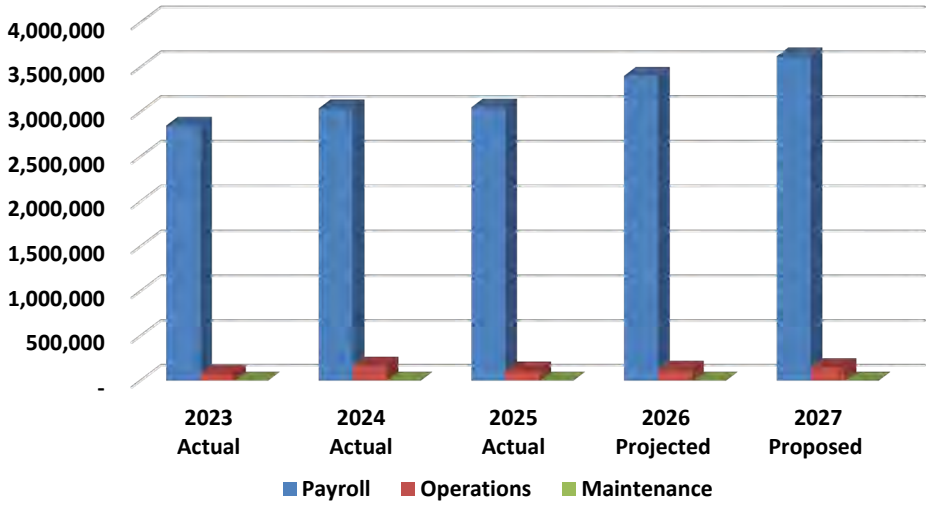
Summary

Expenditure Classification	2023 Actual	2024 Actual	2025 Actual	2026 Projected
Summary by Activity				
Administration	385,412	622,443	306,316	286,800
Financial Control	893,590	842,764	967,683	1,675,700
Treasury	1,203,840	1,375,830	1,505,336	1,561,700
Budget Unit	444,142	365,103	385,393	-
Total Summary by Activity	2,926,984	3,206,140	3,164,728	3,524,199
Summary by Major Account				
Payroll				
Regular Pay	2,838,856	3,034,295	3,044,313	3,386,739
Overtime 100%	816	224	530	3,500
Overtime 150%	1,857	-	1,463	6,500
Overtime 200%	-	-	-	500
Temporary Help	-	-	-	-
Standby & Premium Pay	-	-	-	-
Longevity Pay	4,100	4,000	4,688	4,525
Total Payroll	2,845,629	3,038,519	3,050,994	3,401,764
Operations	81,355	167,621	113,734	122,435
Maintenance	-	-	-	-
Capital	-	-	-	-
Total Summary by Major Account	2,926,984	3,206,140	3,164,728	3,524,199
Funding Allocation				
Sewer Allocation 49%	1,434,300	1,571,100	1,550,700	1,726,856
Water Allocation 51%	1,492,684	1,635,040	1,614,028	1,797,343
Total Funding Allocation	2,926,984	3,206,140	3,164,728	3,524,199

CAO – Finance

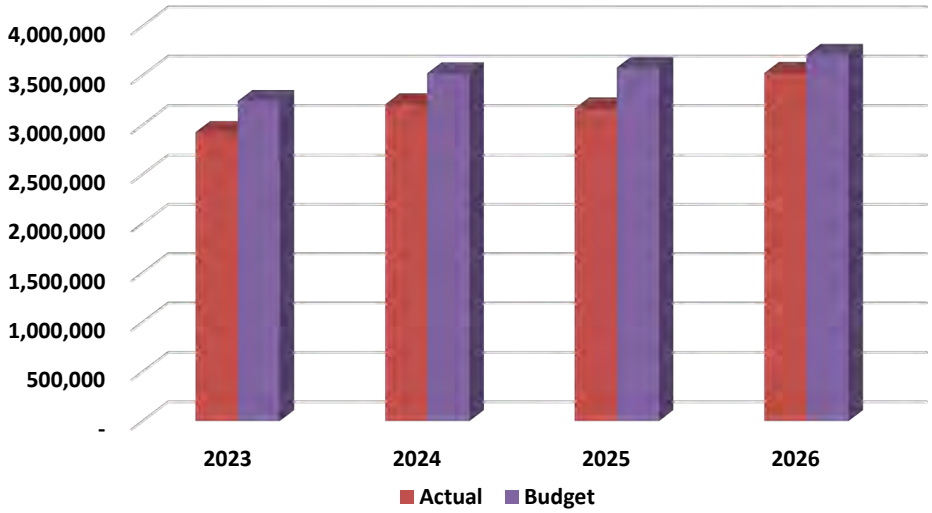
Summary

Expenditures By Category



	2023 Actual	2024 Actual	2025 Actual	2026 Projected	2027 Proposed
Payroll	2,845,629	3,038,519	3,050,994	3,401,764	3,621,000
Operations	81,355	167,621	113,734	122,435	150,200
Maintenance	-	-	-	-	-
Total	2,926,984	3,206,140	3,164,728	3,524,199	3,771,200

Expenditures versus Budget



B/(W)	2023	2024	2025	2026
Budget	3,239,358	3,520,544	3,580,133	3,708,375
Actual	2,926,984	3,206,140	3,164,728	3,524,199
Variance	312,374	314,404	415,405	184,176

Administration

Description

Financial Control and Treasury are managed by the Chief Financial Officer/Finance Director, who is directly responsible for ensuring the effective management of all financial activities within those units.

Budget Commentary

The 2027 proposed budget for Administration is $475,800, which is an increase of $194,300 or 69.0% above prior year's appropriation. Realigning positions to reflect the cost of service between the Operating and Capital budgets.

Payroll: Increase of $194,300 or 84.5% above the prior year's appropriation.

- *Regular Pay* includes increments and cost-of-living increases for eligible employees, and realigning one position to reflect the cost of service between the Operating and Capital budgets: Accounting Administrator, from Engineering Services (C1H03).

Operations: Remains unchanged.

- *Outside Services* which include Iron Mountain as well as various other allotments are unchanged from prior year.

CAO – Finance 1510010010

Administration

Commitment Item	Expenditure Classification	2025 Adopted	2026 Adopted	2027 Proposed	$ Change	% Change
	Payroll					
501010	Regular Pay	404,823	230,000	424,000	194,000	
501030	Overtime 100%	-	-	-	-	
501040	Overtime 150%	-	-	-	-	
501050	Overtime 200%	-	-	-	-	
501020	Temporary Pay	-	-	-	-	
501060	Standby & Premium Pay	-	-	-	-	
501070	Longevity Pay	275	-	300	300	
	Total Payroll	405,098	230,000	424,300	194,300	84.5%
	Operations					
511100	Seminars & Conventions	3,000	3,000	3,000	-	
511120	Meeting Expenses	2,500	2,500	2,500	-	
511220	Dues & Memberships	500	500	500	-	
512080	Outside Services	45,000	45,000	45,000	-	
513010	Office Supplies	500	500	500	-	
	Total Operations	51,500	51,500	51,500	-	0.0%
	Total Expenditure Classification	456,598	281,500	475,800	194,300	69.0%
	Funding Allocation					
	Sewer Allocation 49%	223,733	137,935	233,142	95,207	
	Water Allocation 51%	232,865	143,565	242,658	99,093	
	Total Funding Allocation	456,598	281,500	475,800	194,300	69.0%
	Authorized Positions					
	Chief Financial Officer/ Director of Finance	1	1	1	-	
	Accounting Administrator	1	-	1	1	
	Total Authorized Positions	2	1	2	1	100.0%

Financial Control

Description

The Financial Control Unit is led by the Controller, who manages all accounting activities to ensure proper internal controls. Activities include accounts payable; fixed asset records; general ledger accounting; cost accounting; payroll accounting; internal and external reporting; and other financial management analyses supporting all District operations and capital improvements. The Financial Control Unit also encompasses budgeting responsibilities due to the transfer of the Budget Unit (1510010040) in 2026.

Budget Commentary

The Financial Control proposed budget for 2027 totals $1,718,500, a decrease of $59,675 or 3.4% below the prior year's appropriation. Realigning positions to reflect the cost of service between the Operating and Capital budgets.

Payroll: Decrease of $63,575 or 3.7% below the prior year's appropriation.

- *Regular Pay* and *Overtime* include increments, cost-of-living increases for eligible employees, and contractual agreements, and realigning one position to reflect the cost of service between the Operating and Capital budgets: Accounting Administrator, transferred to Engineering Service (C1H03).

- *Longevity Pay* has decreased based on the participation of eligible employees.

Operations: Increase of $3,900 or 5.6% above the prior year's appropriation.

- Increase is primarily driven by higher printing costs and an increase in the *Clothing Allowance* required under the union contract.

CAO – Finance 1510010020

Financial Control

Commitment Item	Expenditure Classification	2025 Adopted	2026 Adopted	2027 Proposed	$ Change	% Change
	Payroll					
501010	Regular Pay	1,055,159	1,700,000	1,629,000	(71,000)	
501030	Overtime 100%	7,000	3,500	3,500	-	
501040	Overtime 150%	6,000	3,000	11,000	8,000	
501050	Overtime 200%	1,000	500	500	-	
501020	Temporary Pay	-	-	-	-	
501060	Standby & Premium Pay	-	-	-	-	
501070	Longevity Pay	1,400	1,675	1,100	(575)	
	Total Payroll	1,070,559	1,708,675	1,645,100	(63,575)	-3.7%
	Operations					
511010	Clothing Allowance	-	-	900	900	
511050	Employee Education Program	3,000	8,000	8,000	-	
511100	Seminars & Conventions	1,000	3,200	3,200	-	
511220	Dues & Memberships	1,500	2,300	2,300	-	
512080	Outside Services	35,000	35,000	35,000	-	
513010	Office Supplies	8,500	11,000	11,000	-	
519100	Printing	-	10,000	13,000	3,000	
	Total Operations	49,000	69,500	73,400	3,900	5.6%
	Total Expenditure Classification	1,119,559	1,778,175	1,718,500	(59,675)	-3.4%
	Funding Allocation					
	Sewer Allocation 49%	548,583	871,305	842,065	(29,241)	
	Water Allocation 51%	570,976	906,870	876,435	(30,434)	
	Total Funding Allocation	1,119,559	1,778,175	1,718,500	(59,675)	-3.4%
	Authorized Positions					
	Accounting Administrator	3	3	2	(1)	
	Accounting Assistant	1	1	-	(1)	
	Accounts Payable Supervisor	-	1	1	-	
	Controller	1	1	1	-	
	Financial Analyst	-	1	1	-	
	Budget Analyst	-	2	2	-	
	Assistant Manager of Budget & Analysis	-	1	1	-	
	Principal Account Clerk	3	3	3	-	
	Professional Level Associate	-	1	1	-	
	Sr Administrative Analyst	1	-		-	
	Staff Accountant	-	-	1	1	
	Total Authorized Positions	9	14	13	(1)	-7.1%

Treasury

Description

The Finance Department's Treasury unit is led by the Manager of Treasury, who is responsible for managing and administering all revenue and debt management activities to ensure proper customer billing, grant accounting, receivables collection, cash management, claims management, revenue forecasting, debt financing, and regulatory compliance.

Budget Commentary

The proposed 2027 Treasury budget is $1,576,900, decreasing by $71,800 or 4.4% below the prior year's appropriation. Realigning positions to reflect the cost of service between the Operating and Capital budgets.

Payroll: Decrease of $71,800 or 4.4% below the prior year's appropriation.

- *Regular Pay* and *Longevity Pay* include increments and cost-of-living increases for eligible employees, and realigning one position to reflect the cost of service between the Operating and Capital budgets: Cash Management Analyst, transferred to Engineering Service (C1H03).

Operations: Remains unchanged.

- *Outside Services* consist of FedEx courier expenses for secure money transfers, with costs remaining consistent with the prior year's budget.

CAO – Finance 1510010030

Treasury

Commitment Item	Expenditure Classification	2025 Adopted	2026 Adopted	2027 Proposed	$ Change	% Change
	Payroll					
501010	Regular Pay	1,456,689	1,620,000	1,549,000	(71,000)	
501030	Overtime 100%	-	-	-	-	
501040	Overtime 150%	-	-	-	-	
501050	Overtime 200%	-	-	-	-	
501020	Temporary Pay	-	-	-	-	
501060	Standby & Premium Pay	-	-	-	-	
501070	Longevity Pay	2,825	3,450	2,600	(850)	
	Total Payroll	1,459,514	1,623,450	1,551,600	(71,850)	-4.4%
	Operations					
511050	Employee Education Program	5,000	5,000	5,000	-	
511220	Dues & Memberships	1,250	1,250	1,300	50	
512080	Outside Services	10,000	10,000	10,000	-	
513010	Office Supplies	4,000	4,000	4,000	-	
519100	Printing	5,000	5,000	5,000	-	
	Total Operations	25,250	25,250	25,300	50	0.2%
	Total Expenditure Classification	1,484,764	1,648,700	1,576,900	(71,800)	-4.4%
	Funding Allocation					
	Sewer Allocation 49%	727,534	807,863	772,681	(35,182)	
	Water Allocation 51%	757,230	840,837	804,219	(36,618)	
	Total Funding Allocation	1,484,764	1,648,700	1,576,900	(71,800)	-4.4%
	Authorized Positions					
	Accounting Assistant	2	2	1	(1)	
	Administrative Analyst	1	1	1	-	
	Billing Analyst	1	1	1	-	
	Cash Management Analyst	1	1	-	(1)	
	Cost Analyst	1	1	2	1	
	Financial Analyst	1	1	1	-	
	Manager of Treasury	1	1	1	-	
	Principal Account Clerk	2	2	2	-	
	Risk Management Administrator	1	1	1	-	
	Senior Administrative Analyst	1	1	1	-	
	Treasury Receivables Administrator	1	1	1	-	
	Total Authorized Positions	13	13	12	(1)	-7.7%

Budget Unit

Description

The Finance Department's Budget Unit is led by the Manager of Budget, who is responsible for managing all aspects of the budgeting process to ensure proper development and execution of the annual Operating and Capital Improvement Budgets. Activities include annual budget process development, budget reporting, development, analysis, and monitoring of multiple budget programs; review and maintenance of project appropriations; tracking and forecasting expenditures; and all budget-related management analyses.

Budget Commentary

As of 2026, the budget and positions for Budget Unit have been moved to Financial Control due to organizational restructuring.

CAO – Finance 1510010040

Budget Unit

Commitment Item	Expenditure Classification	2025 Adopted	2026 Adopted	2027 Proposed	$ Change	% Change
	Payroll					
501010	Regular Pay	500,837	-	-	-	
501030	Overtime 100%	-	-	-	-	
501040	Overtime 150%	-	-	-	-	
501050	Overtime 200%	-	-	-	-	
501020	Temporary Pay	-	-	-	-	
501060	Standby & Premium Pay	-	-	-	-	
501070	Longevity Pay	275	-	-	-	
	Total Payroll	501,112	-	-	-	0.0%
	Operations					
511050	Employee Education Program	5,000	-	-	-	
511070	Employee Reimbursement	100	-	-	-	
511100	Seminars & Conventions	2,200	-	-	-	
511220	Dues & Memberships	800	-	-	-	
513010	Office Supplies	2,500	-	-	-	
519100	Printing	7,500	-	-	-	
	Total Operations	18,100	-	-	-	0.0%
	Total Expenditure Classification	519,212	-	-	-	0.0%
	Funding Allocation					
	Sewer Allocation 49%	254,413	-	-	-	
	Water Allocation 51%	264,799	-	-	-	
	Total Funding Allocation	519,212	-	-	-	0.0%
	Authorized Positions					
	Financial Analyst	3	-	-	-	
	Assistant Manager of Budget & Analysis	1	-	-	-	
	Total Authorized Positions	4	-	-	-	0.0%

Procurement

CAO – Procurement 1510020010

Summary

Description

The Procurement unit is led by the Director of Procurement, who is responsible for managing all Procurement-related activities to ensure goods and services are procured in compliance with our Charter and Ordinances, as well as any applicable Local, State, and Federal regulations. Activities include sourcing goods and services for all operating and capital improvement requirements across the organization; implementing and managing the "Procure-to-Pay" process for construction and related capital improvement projects; administering a company-wide purchase card program; issuing all contracts and confirming purchase orders; maintaining the vendor database; and guiding internal and external stakeholders on the "Procure to Pay" process.

Budget Commentary

The proposed 2027 Procurement budget is $1,172,900, a decrease of $204,875 or 14.9% below the prior year's appropriation. Realigning positions to reflect the cost of service between the Operating and Capital budgets.

Payroll: Decrease of $216,125 or 17.3% below the prior year's appropriation.

- *Regular Pay* includes increments and cost-of-living increases for eligible employees, and realigning two positions to reflect the cost of service between the Operating and Capital budgets: Contract Specialist and Compliance Analyst, transferred to Engineering Services (C1H03).

Operations: Increase of $11,250 or 8.9% above the prior year's appropriation.

- Increase is driven by higher expenditures for *Mileage Allowance, Seminars & Conventions, Meeting Expenses, Dues & Memberships,* and *Office Supplies*, reflecting anticipated training, travel, membership, and office support requirements.

CAO – Procurement 1510020010

Summary

Commitment Item	Expenditure Classification	2025 Adopted	2026 Adopted	2027 Proposed	$ Change	% Change
	Payroll					
501010	Regular Pay	920,891	1,250,000	1,035,000	(215,000)	
501030	Overtime 100%	-	-	-	-	
501040	Overtime 150%	-	-	-	-	
501050	Overtime 200%	-	-	-	-	
501020	Temporary Help	2,000	-	-	-	
501060	Standby & Premium Pay	-	-	-	-	
501070	Longevity Pay	875	1,425	300	(1,125)	
	Total Payroll	923,766	1,251,425	1,035,300	(216,125)	-17.3%
	Operations					
511020	Mileage Allowance	300	300	600	300	
511050	Employee Education Program	5,000	5,000	5,000	-	
511100	Seminars & Conventions	2,000	2,000	10,000	8,000	
511120	Meeting Expenses	300	300	1,500	1,200	
511220	Dues & Memberships	750	750	1,500	750	
512070	Consultant Services	50,000	50,000	50,000	-	
512080	Outside Services	50,000	60,000	60,000	-	
512110	Legal Advertising	6,000	6,000	6,000	-	
513010	Office Supplies	2,000	2,000	3,000	1,000	
	Total Operations	116,350	126,350	137,600	11,250	8.9%
	Total Expenditure Classification	1,040,116	1,377,775	1,172,900	(204,875)	-14.9%
	Funding Allocation					
	Sewer Allocation 49%	509,656	675,109	574,721	(100,389)	
	Water Allocation 51%	530,460	702,666	598,179	(104,486)	
	Total Funding Allocation	1,040,116	1,377,775	1,172,900	(204,875)	-14.9%
	Authorized Positions					
	Compliance Analyst	1	1	-	(1)	
	Contract Specialist	3	3	2	(1)	
	Director of Procurement	-	1	1	-	
	Manager of Procurement	1	1	1	-	
	Procurement Specialist	2	2	2	-	
	Professional Level Associate	-	1	1	-	
	Total Authorized Positions	7	9	7	(2)	-22.2%

CAO – Procurement 1510020010

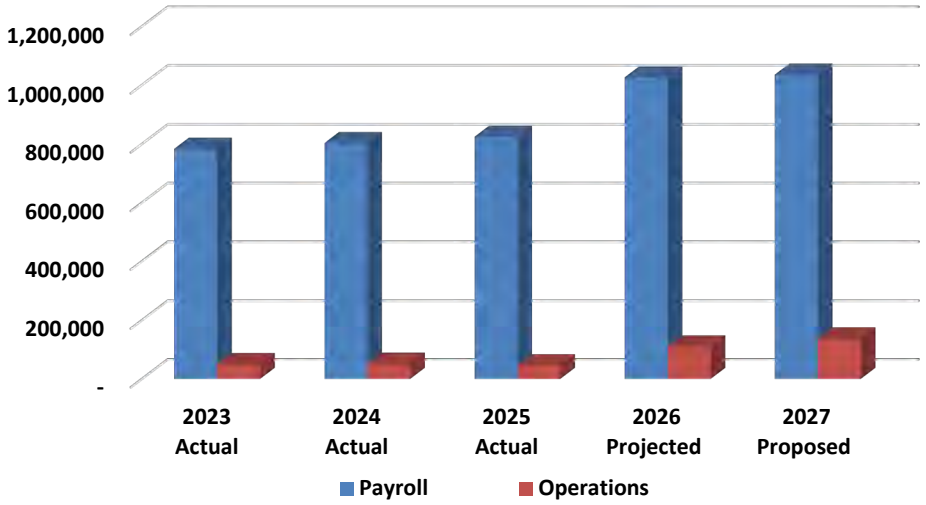
Summary

Commitment Item	Expenditure Classification	2023 Actual	2024 Actual	2025 Actual	2026 Projected
	Payroll				
501010	Regular Pay	781,551	800,589	822,419	1,025,000
501030	Overtime 100%	-	-	-	-
501040	Overtime 150%	-	-	-	-
501050	Overtime 200%	-	-	-	-
501020	Temporary Help	1,403	1,395	945	-
501060	Standby & Premium Pay	-	-	-	-
501070	Longevity Pay	375	650	1,425	1,150
	Total Payroll	783,329	802,634	824,789	1,026,150
	Operations				
511020	Mileage Allowance	184	300	87	300
511050	Employee Education Program	-	-	150	-
511100	Seminars & Conventions	1,419	40	35	240
511120	Meeting Expenses	385	-	166	-
511220	Dues & Memberships	350	300	50	750
512070	Consultant Services	-	-	-	50,000
512080	Outside Services	38,580	46,433	40,665	47,000
512110	Legal Advertising	6,916	2,854	1,931	4,150
513010	Office Supplies	2,605	1,766	2,954	7,750
	Total Operations	50,439	51,694	46,038	110,190
	Total Expenditure Classification	833,768	854,328	870,827	1,136,340
	Funding Allocation				
	Sewer Allocation 49%	408,500	418,600	426,700	556,806
	Water Allocation 51%	425,268	435,728	444,127	579,534
	Total Funding Allocation	833,768	854,328	870,827	1,136,340

CAO – Procurement

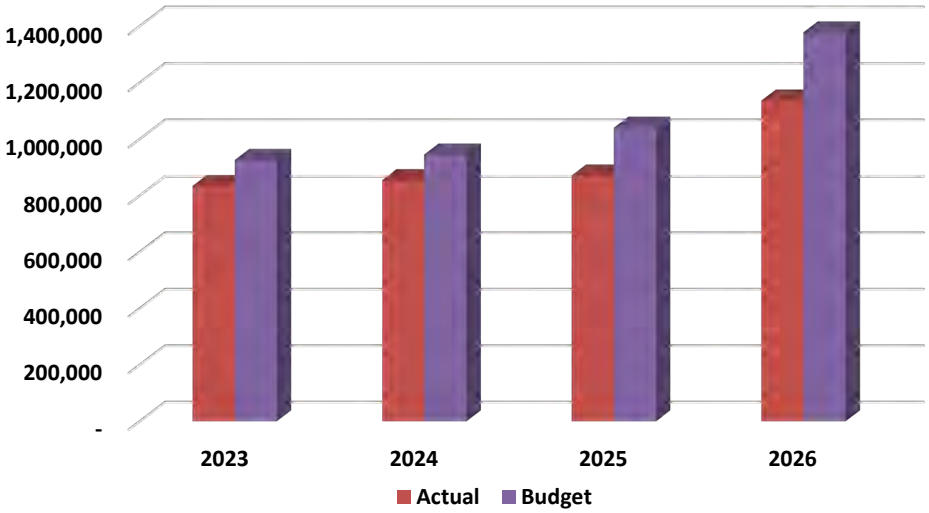
Expenditure History

Expenditures By Category



	2023 Actual	2024 Actual	2025 Actual	2026 Projected	2027 Proposed
Payroll	783,329	802,634	824,789	1,026,150	1,035,300
Operations	50,439	51,694	46,038	110,190	137,600
Maintenance	-	-	-	-	-
Total	833,768	854,328	870,827	1,136,340	1,172,900

Expenditures versus Budget



B/(W)	2023	2024	2025	2026
Budget	925,912	945,138	1,040,116	1,377,775
Actual	833,768	854,328	870,827	1,136,340
Variance	92,144	90,810	169,289	241,435

Customer Service

CAO – Customer Service 1510030010

Summary

Description

Customer Service is led by the Manager of Customer Service, who is responsible for all aspects of customer service, including the customer call center and the administration of water services customer billing. Activities include: direct interaction with customers via phone and email; establishment of customer payment plans; management of all customer account data, scheduling of utility services appointments, and review and issuance of monthly customer water billing.

Budget Commentary

The Customer Service proposed budget for 2027 totals $2,228,300, an increase of $81,750 or 3.8% above the prior year's appropriation. The budgeted positions are unchanged in 2027.

Payroll: Increase of $50,050 or 4.3% above the prior year's appropriation.

- *Regular Pay* includes increment and cost-of-living increases for eligible employees.
- *Longevity Pay* has increased based on participation.

Operations: Increase of $31,700 or 3.3% above the prior year's appropriation.

- *Outside Services* are decreasing to better align with historical spending.
- *Subscription-Based Services* increased due to the transfer of Kubra Mobile Application maintenance fees from the Capital Budget to the Operating Budget.
- *Postage* increased due to rising postal rates and anticipated mailing costs.
- *Office Supplies* increased due to rising costs partially offset by reduced funding for *Employee Reimbursements* and *Envelopes* based on prior year spending trends.

CAO – Customer Service 1510030010

Summary

Commitment Item	Expenditure Classification	2025 Adopted	2026 Adopted	2027 Proposed	$ Change	% Change
	Payroll					
501010	Regular Pay	1,226,066	1,145,000	1,195,000	50,000	
501030	Overtime 100%	-	-	-	-	
501040	Overtime 150%	25,000	25,000	25,000	-	
501050	Overtime 200%	-	-	-	-	
501020	Temporary Help	-	-	-	-	
501060	Standby & Premium Pay	-	-	-	-	
501070	Longevity Pay	4,025	3,850	3,900	50	
	Total Payroll	1,255,091	1,173,850	1,223,900	50,050	4.3%
	Operations					
511010	Clothing Allowance	1,700	1,700	1,700	-	
511070	Employee Reimbursement	500	500	200	(300)	
511120	Meeting Expenses	500	500	500	-	
512080	Outside Services	850,000	850,000	820,000	(30,000)	
513010	Office Supplies	4,550	4,000	7,000	3,000	
519020	Postage	80,000	80,000	85,000	5,000	
519030	Envelopes	3,000	3,000	2,000	(1,000)	
523130	Photocopier Rental	15,000	15,000	15,000	-	
523160	Equipment Leases	15,000	15,000	15,000	-	
523170	Subscription Based Services	-	-	55,000	55,000	
	Total Operations	970,250	972,700	1,004,400	31,700	3.3%
	Total Expenditure Classification	2,225,341	2,146,550	2,228,300	81,750	3.8%
	Funding Allocation					
	Sewer Allocation 49%	1,090,417	1,051,809	1,091,867	40,057	
	Water Allocation 51%	1,134,924	1,094,741	1,136,433	41,693	
	Total Funding Allocation	2,225,341	2,146,550	2,228,300	81,750	3.8%
	Authorized Positions					
	Administrative Assistant	1	1	1	-	
	Business Systems Analyst	1	-	-	-	
	Customer Services Rep.	5	5	5	-	
	Customer Services Supervisor	1	1	1	-	
	Manager of Customer Service	1	1	1	-	
	Principal Account Clerk	2	2	3	1	
	Senior Customer Services Rep.	1	1	-	(1)	
	Total Authorized Positions	12	11	11	-	0.0%

CAO – Customer Service 1510030010

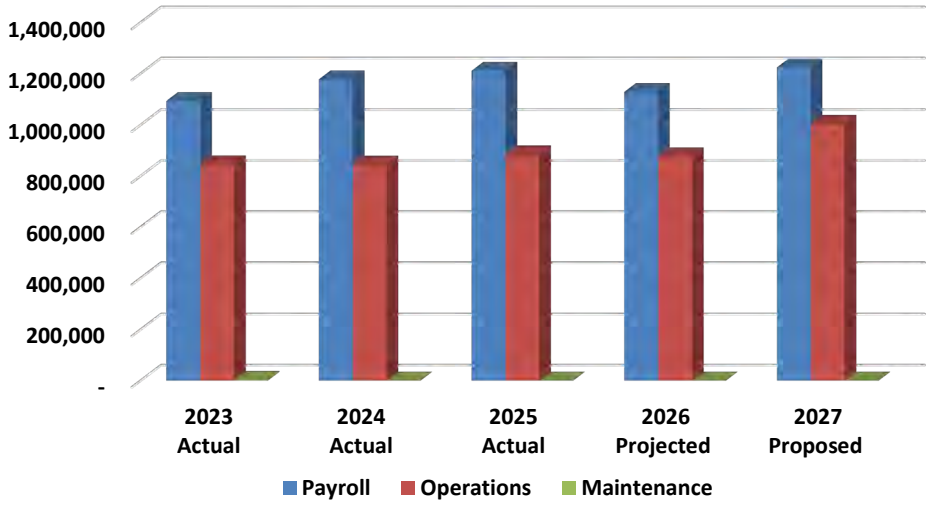
Summary

Commitment Item	Expenditure Classification	2023 Actual	2024 Actual	2025 Actual	2026 Projected
	Payroll				
501010	Regular Pay	1,068,067	1,156,162	1,182,107	1,099,000
501030	Overtime 100%	-	-	28	14
501040	Overtime 150%	20,116	16,673	24,236	24,785
501050	Overtime 200%	-	-	-	-
501020	Temporary Help	-	-	-	-
501060	Standby & Premium Pay	-	-	-	-
501070	Longevity Pay	3,925	4,150	4,150	3,950
	Total Payroll	1,092,108	1,176,985	1,210,521	1,127,749
	Operations				
511010	Clothing Allowance	1,700	1,700	1,700	1,700
511070	Employee Reimbursement	123	-	104	87
511120	Meeting Expenses	587	314	405	300
512080	Outside Services	752,085	762,949	805,334	782,000
513010	Office Supplies	3,380	2,496	3,742	7,000
519020	Postage	61,707	49,413	51,215	58,050
519030	Envelopes	1,653	3,834	1,280	1,533
523130	Photocopier Rental	13,361	-	11,163	12,000
523160	Equipment Leases	11,043	24,107	10,052	14,320
	Total Operations	845,640	844,812	884,996	876,990
	Total Expenditure Classification	1,940,628	2,021,798	2,095,516	2,004,739
	Funding Allocation				
	Sewer Allocation 49%	950,900	990,700	1,026,800	982,322
	Water Allocation 51%	989,728	1,031,098	1,068,716	1,022,417
	Total Funding Allocation	1,940,628	2,021,798	2,095,516	2,004,739

CAO – Customer Service

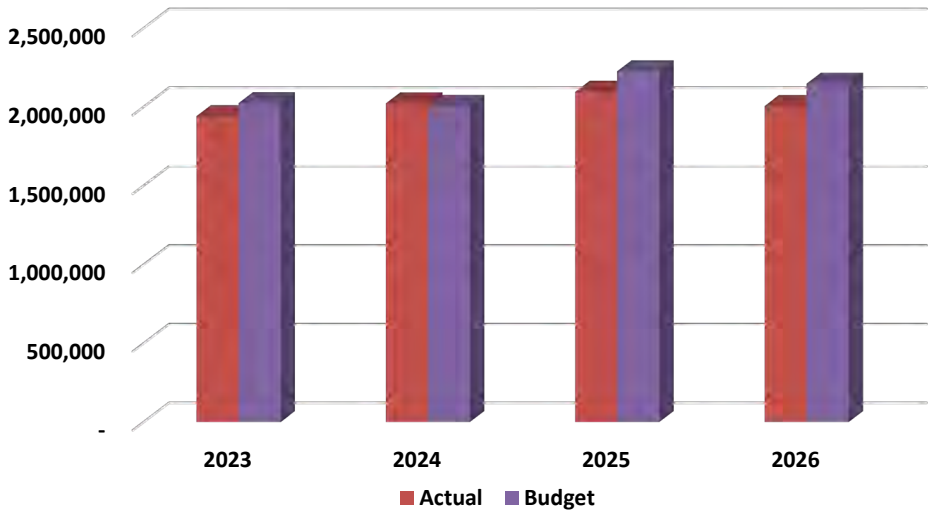
Expenditure History

Expenditures By Category



	2023 Actual	2024 Actual	2025 Actual	2026 Projected	2027 Proposed
Payroll	1,092,108	1,176,985	1,210,521	1,127,749	1,223,900
Operations	845,640	844,812	884,996	876,990	1,004,400
Maintenance	2,879	-	-	-	-
Total	1,940,628	2,021,798	2,095,516	2,004,739	2,228,300

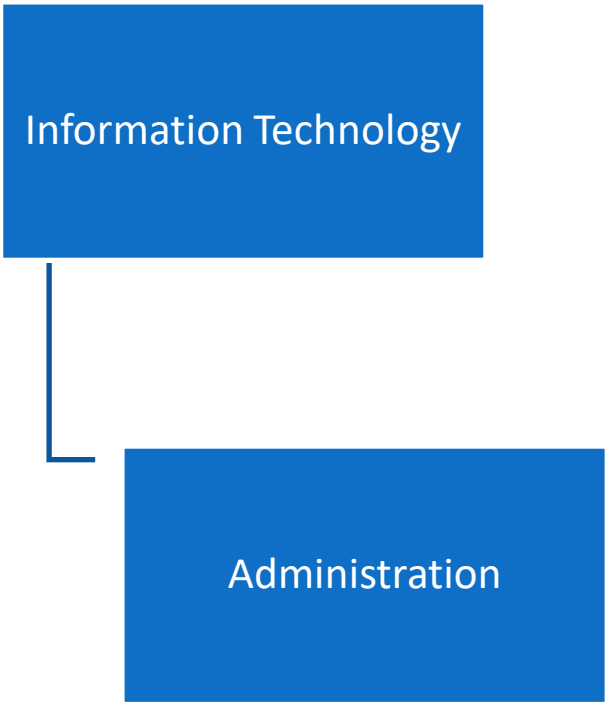
Expenditures versus Budget



B/(W)	2023	2024	2025	2026
Budget	2,023,444	2,005,643	2,225,341	2,146,550
Actual	1,940,628	2,021,798	2,095,516	2,004,739
Variance	82,816	(16,155)	129,825	141,811

Information Technology

Administration



CAO – Information Technology

Summary

Description

The Information Technology Department is responsible for District-wide automation, including the infrastructure and governance that support its use. The department manages networks and operating systems, provides technology solutions and support to operational units, and safeguards the confidentiality, integrity, and availability of information systems, identities, and data assets.

Budget Commentary

The proposed Information Technology budget totals $11,327,200, reflecting an increase of $1,090,375, or 10.7%, from the prior year's appropriation. Previously, the department's budget was divided into two activity areas: Administration and GIS Services. However, for 2026, GIS payroll were reallocated to the Capital Budget in Engineering Services (C1H03), and operational costs were transferred to Engineering & Planning (210010010). Realigning positions to reflect the cost of service between the Operating and Capital budgets.

Expenditure Classification	2025 Adopted	2026 Adopted	2027 Proposed	$ Change	% Change
Summary by Activity					
Administration	**10,051,000**	**10,236,825**	**11,327,200**	**1,090,375**	
GIS	**548,195**	**-**	**-**	**-**	
Total Summary by Activity	**10,599,195**	**10,236,825**	**11,327,200**	**1,090,375**	**10.7%**
Summary by Major Accounts					
Payroll					
Regular Pay	**2,475,597**	**1,740,000**	**2,167,000**	**427,000**	
Overtime 100%	**16,000**	**20,000**	**20,000**	**-**	
Overtime 150%	**25,000**	**30,000**	**30,000**	**-**	
Overtime 200%	**10,000**	**5,000**	**5,000**	**-**	
Temporary Help	**15,000**	**5,000**	**5,000**	**-**	
Standby & Premium Pay	**-**	**-**	**-**	**-**	
Longevity Pay	**3,200**	**1,725**	**1,800**	**75**	
Total Payroll	**2,544,797**	**1,801,725**	**2,228,800**	**427,075**	**23.7%**
Operations	**5,643,600**	**6,265,100**	**6,803,400**	**538,300**	**8.6%**
Maintenance	**2,410,798**	**2,170,000**	**2,295,000**	**125,000**	**5.8%**
Capital Outlay	**-**	**-**	**-**	**-**	
Total Summary by Major Accounts	**10,599,195**	**10,236,825**	**11,327,200**	**1,090,375**	**10.7%**
Funding Allocation					
Sewer Allocation 33%	**3,497,734**	**3,378,152**	**3,737,976**	**359,823**	
Water Allocation 67%	**7,101,461**	**6,858,673**	**7,589,224**	**730,552**	
Total Funding Allocation	**10,599,195**	**10,236,825**	**11,327,200**	**1,090,375**	**10.7%**
Authorized Positions					
Administration	**14**	**12**	**14**	**2**	
GIS	**4**	**-**	**-**	**-**	
Total Authorized Positions	**18**	**12**	**14**	**2**	**16.7%**

CAO – Information Technology

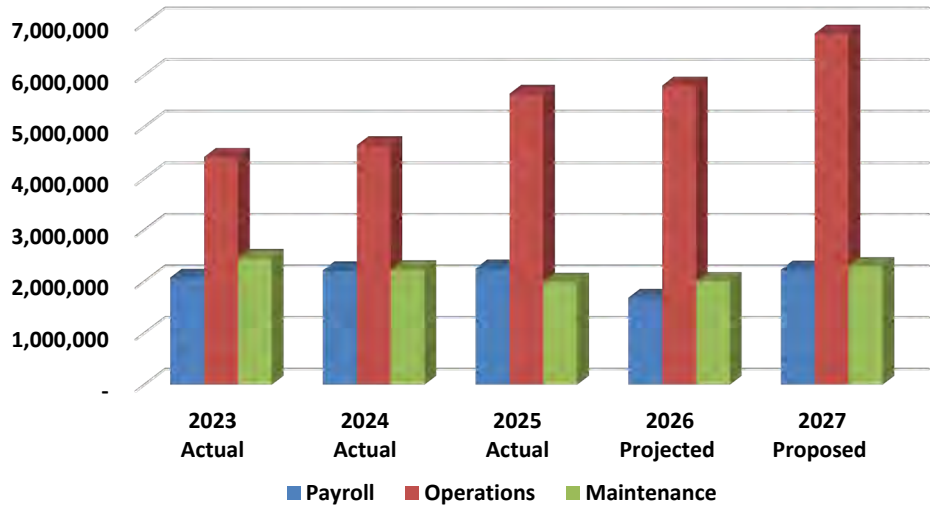
Summary

Expenditure Classification	2023 Actual	2024 Actual	2025 Actual	2026 Projected
Summary by Activity				
Administration	8,534,567	8,592,660	9,414,995	9,485,800
GIS	408,530	501,505	467,734	-
Total Summary by Activity	8,943,097	9,094,165	9,882,729	9,485,800
Summary by Major Accounts				
Payroll				
Regular Pay	2,022,534	2,178,897	2,227,317	1,661,800
Overtime 100%	15,541	13,383	9,609	7,500
Overtime 150%	21,383	15,298	8,692	6,700
Overtime 200%	4,390	1,061	537	500
Temporary Help	6,044	4,410	1,575	3,700
Standby & Premium Pay	-	-	-	-
Longevity Pay	3,325	3,050	3,325	1,800
Total Payroll	2,073,217	2,216,098	2,251,055	1,682,000
Operations	4,412,594	4,642,280	5,638,599	5,796,000
Maintenance	2,457,287	2,235,786	1,993,075	2,007,800
Total Summary by Major Accounts	8,943,097	9,094,165	9,882,729	9,485,800
Funding Allocation				
Sewer Allocation 33%	2,951,200	3,001,100	3,261,300	3,130,314
Water Allocation 67%	5,991,897	6,093,065	6,621,429	6,355,486
Total Funding Allocation	8,943,097	9,094,165	9,882,729	9,485,800

CAO – Information Technology

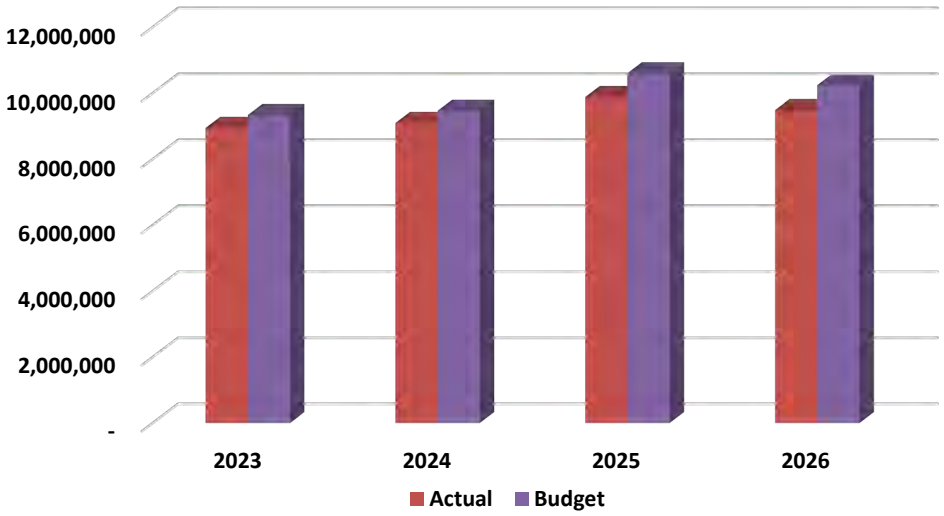
Expenditure History

Expenditures By Category



	2023 Actual	2024 Actual	2025 Actual	2026 Projected	2027 Proposed
Payroll	2,073,217	2,216,098	2,251,055	1,682,000	2,228,800
Operations	4,412,594	4,642,280	5,638,599	5,796,000	6,803,400
Maintenance	2,457,287	2,235,786	1,993,075	2,007,800	2,295,000
Total	8,943,097	9,094,165	9,882,729	9,485,800	11,327,200

Expenditures versus Budget



B/(W)	2023	2024	2025	2026
Budget	9,334,328	9,465,630	10,599,195	10,236,825
Actual	8,943,097	9,094,165	9,882,729	9,485,800
Variance	391,231	371,465	716,466	751,025

CAO – Information Technology 1600010010

Administration

Description

The Information Technology Department is responsible for providing the infrastructure for automation. IT implements the governance for the use of networks and operating systems, and it assists the operational units by providing them with the necessary functionality. IT is also responsible for safeguarding the confidentiality, integrity, and availability of information systems, identity, and data assets.

Budget Commentary

The Information Technology proposed budget in 2027 is $11,327,200 which is an increase of $1,090,375 or 10.7% above the prior year's appropriation. Realigning positions to reflect the cost of service between the Operating and Capital budgets.

Payroll: Increase of $427,075 or 23.7% above the prior year's appropriation.

- *Regular Pay* includes increments and cost-of-living increases for eligible employees, revision of the Network Analyst position to Help Desk Coordinator to better reflect current job duties, and realigning one position to reflect the cost of service between the Operating and Capital budgets: Manager of Information Services from Engineering Services (C1H03).

Operations: Increase of $538,300 or 8.6% above the prior year's appropriation.

- *Information Systems Professional Fees* are increasing to provide additional document management support for OpenText: Forefront and application support for SAP GEF SAM, as well as to accommodate routine annual contractual price increases.

- *Employee Education* is increasing to support application, infrastructure, and cybersecurity training.

- *Business Travel reflects* increased funding for SAP conference travel beginning in 2026 and continuing into 2027.

- *Dues and Memberships* reflect the increased cost of MS-ISAC participation beginning in 2026 and continuing into 2027.

- *SBITA Arrangements* are increasing due to higher Microsoft licensing costs, expanded security logging, and new device-security subscriptions.

- *Equipment Leases* increased due to higher contractual lease costs.

Maintenance: Increase of $125,000 or 5.8% above the prior year's appropriation.

- *Infrastructure Equipment/Licenses* and *Information Systems R&M* reflect the continued initiative to standardize MDC technology and ensure interoperability across the organization. Costs are increasing due to higher computer hardware prices driven by global market conditions and supply chain impacts.

- *Communications Equipment R&M is* increasing to support the network switch refresh and the purchase of new security devices. This investment will strengthen security at the Ethernet access layer and replace legacy switches that lack modern security capabilities.

CAO – Information Technology 1600010010

Administration

Commitment Item	Expenditure Classification	2025 Adopted	2026 Adopted	2027 Proposed	$ Change	% Change
	Payroll					
501010	Regular Pay	2,032,200	1,740,000	2,167,000	427,000	
501030	Overtime 100%	15,000	20,000	20,000	-	
501040	Overtime 150%	25,000	30,000	30,000	-	
501050	Overtime 200%	10,000	5,000	5,000	-	
501020	Temporary Pay	15,000	5,000	5,000	-	
501060	Standby & Premium Pay	-	-	-	-	
501070	Longevity Pay	1,700	1,725	1,800	75	
	Total Payroll	2,098,900	1,801,725	2,228,800	427,075	23.7%
	Operations					
511020	Mileage Allowance	500	500	500	-	
511050	Employee Education Program	15,000	20,000	50,000	30,000	
511070	Employee Reimbursement	1,500	1,500	1,500	-	
511100	Seminars & Conventions	10,000	5,000	5,300	300	
511110	Business Travel	1,900	6,900	15,600	8,700	
511120	Meeting Expenses	500	1,500	1,500	-	
511210	Books & Periodicals	1,000	1,000	1,000	-	
511220	Dues & Memberships	6,700	6,700	12,500	5,800	
512080	Outside Services	700,000	450,000	440,000	(10,000)	
512210	Information System Professional Fees	2,200,000	2,500,000	2,700,000	200,000	
513010	Office Supplies	3,000	7,000	7,000	-	
514110	Telephone Voice & Data Lines	755,000	750,000	750,000	-	
514120	Mobile Communications	340,000	360,000	360,000	-	
523130	Photocopier Rental	15,000	5,000	2,500	(2,500)	
523160	Equipment Leases	170,000	150,000	156,000	6,000	
523170	Subscription Based Services	1,415,000	2,000,000	2,300,000	300,000	
	Total Operations	5,635,100	6,265,100	6,803,400	538,300	8.6%
	Maintenance					
521190	Infrastructure Equip/Licenses	167,000	120,000	145,000	25,000	
522020	Communications Equipment R&M	400,000	200,000	240,000	40,000	
522030	Information System R&M	1,750,000	1,850,000	1,910,000	60,000	
	Total Maintenance	2,317,000	2,170,000	2,295,000	125,000	5.8%
	Total Expenditure Classification	10,051,000	10,236,825	11,327,200	1,090,375	10.7%
	Funding Allocation					
	Sewer Allocation 33%	3,316,830	3,378,152	3,737,976	359,823	
	Water Allocation 67%	6,734,170	6,858,673	7,589,224	730,552	
	Total Funding Allocation	10,051,000	10,236,825	11,327,200	1,090,375	10.7%
	Authorized Positions					
	Administration Assistant	1	1	1	-	
	Business Systems Analyst	3	3	3	-	
	Business Systems Analyst II	3	2	2	-	
	Business Systems & Security Admin.	1	1	2	1	
	Director of Information Services	1	1	1	-	
	Help Desk Coordinator	-	-	2	2	
	Information Tech. Project Manager	-	-	1	1	
	Manager of Information Services	2	1	2	1	
	Network Analyst	2	2	-	(2)	
	Professional Level Associate	1	1	-	(1)	
	Total Authorized Positions	14	12	14	2	16.7%

CAO – Information Technology 1600010020

GIS

Description

The Geographic Information System Department is responsible for providing broad access to geospatial data and applications throughout the District and the public and is responsible for the quality and integrity of geospatial data. Additionally, its detailed land base GIS data is shared with the District's member towns for use in their GIS applications.

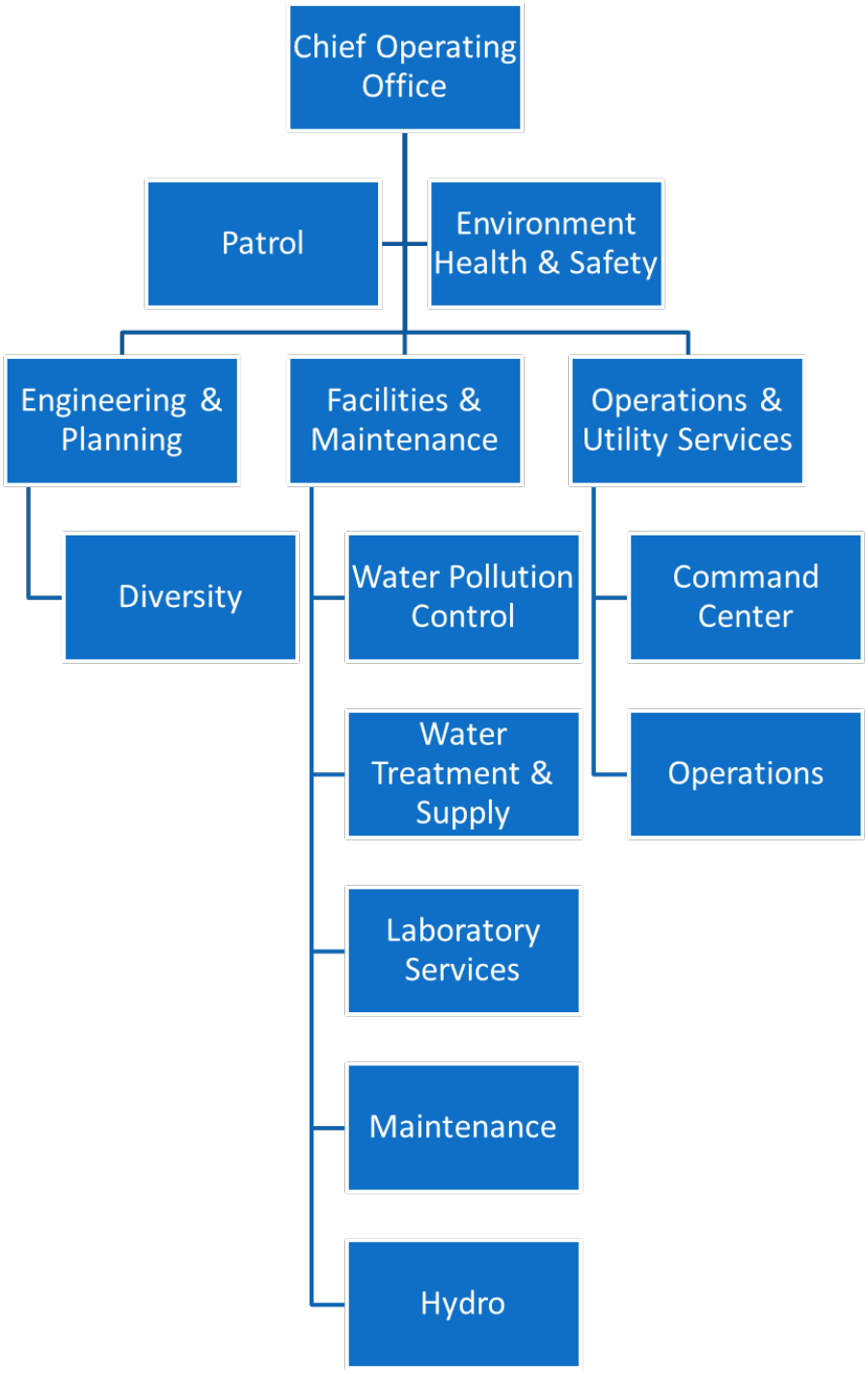
Budget Commentary

As of 2026, the budget and positions for Geographic Information Systems (GIS) are reflected in the Capital Budget in Engineering Services (C1H03), while the remaining GIS operational costs were transferred to the Engineering & Planning (210010010) department due to organizational restructuring.

Commitment Item	Expenditure Classification	2025 Adopted	2026 Adopted	2027 Proposed	$ Change	% Change
	Payroll					
501010	Regular Pay	443,397	-	-	-	
501030	Overtime 100%	1,000	-	-	-	
501040	Overtime 150%	-	-	-	-	
501050	Overtime 200%	-	-	-	-	
501020	Temporary Pay	-	-	-	-	
501060	Standby & Premium Pay	-	-	-	-	
501070	Longevity Pay	1,500	-	-	-	
	Total Payroll	445,897	-	-	-	0.0%
	Operations					
511100	Seminars & Conventions	4,000	-	-	-	
511220	Dues & Memberships	500	-	-	-	
512080	Outside Services	2,000	-	-	-	
513010	Office Supplies	2,000	-	-	-	
	Total Operations	8,500	-	-	-	0.0%
	Maintenance					
522150	Gis R&M	93,798	-	-	-	
	Total Maintenance	93,798	-	-	-	0.0%
	Total Expenditure Classification	548,195	-	-	-	0.0%
	Funding Allocation					
	Sewer Allocation 33%	180,904	-	-	-	
	Water Allocation 67%	367,291	-	-	-	
	Total Funding Allocation	548,195	-	-	-	0.0%
	Authorized Positions					
	Principal GIS Analyst	2	-	-	-	
	GIS Analyst	1	-	-	-	
	Mapping Technician	1	-	-	-	
	Total Authorized Positions	4	-	-	-	0.0%

Chief Operating Officer (COO)

Engineering & Planning
Facilities & Maintenance
Operations & Utility Services
Patrol
Environment Health & Safety



Chief Operating Office (COO)

Summary

Description

The Chief Operating Officer is responsible for overseeing and directing all of the District's Operating departments: Engineering & Planning, Environment, Health & Safety, Command Center, Operations, Laboratory Services, Water Pollution Control, Maintenance, Water Treatment & Water Supply, Patrol and Hydro.

Budget Commentary

The Chief Operating Officer (COO) proposed budgets for 2027 total $83,162,600, an increase of $4,591,945 or 5.8% above the prior year's appropriation. Budget details for the activities comprising the Chief Operating Officer departments follow. Realigning positions to reflect the cost of service between the Operating and Capital budgets.

Expenditure Classification	2025 Adopted	2026 Adopted	2027 Proposed	$ Change	% Change
Summary by Activity					
Operating Office	**534,362**	**700,875**	**734,900**	**34,025**	
Engineering & Planning	**379,000**	**1,067,650**	**1,294,800**	**227,150**	
Environment, Health & Safety	**1,304,149**	**1,158,525**	**1,219,600**	**61,075**	
Command Center	**6,642,285**	**6,025,165**	**6,395,800**	**370,635**	
Operations	**15,953,569**	**17,312,360**	**16,857,900**	**(454,460)**	
Laboratory Services	**1,698,767**	**1,967,020**	**1,766,400**	**(200,620)**	
Water Pollution Control	**21,963,385**	**24,717,135**	**27,225,300**	**2,508,165**	
Maintenance	**13,701,120**	**14,179,020**	**15,246,600**	**1,067,580**	
Water Treatment & Supply	**9,320,707**	**9,911,680**	**10,648,000**	**736,320**	
Patrol	**1,390,701**	**1,531,225**	**1,773,300**	**242,075**	
Total Summary by Activity	**72,888,045**	**78,570,655**	**83,162,600**	**4,591,945**	**5.8%**
Summary by Major Accounts					
Payroll					
Regular Pay	**33,820,484**	**35,420,000**	**35,667,000**	**247,000**	
Overtime 100%	**500**	**500**	**500**	**-**	
Overtime 150%	**2,943,376**	**3,083,050**	**3,223,500**	**140,450**	
Overtime 200%	**1,415,800**	**1,578,300**	**1,638,500**	**60,200**	
Temporary Help	**120,000**	**102,500**	**172,500**	**70,000**	
Standby & Premium Pay	**488,100**	**493,620**	**539,700**	**46,080**	
Longevity Pay	**109,360**	**108,980**	**93,400**	**(15,580)**	
Total Payroll	**38,897,620**	**40,786,950**	**41,335,100**	**548,150**	**1.3%**
Operations	**29,287,400**	**32,804,180**	**36,297,600**	**3,493,420**	**10.6%**
Maintenance	**4,703,025**	**4,979,525**	**5,529,900**	**550,375**	**11.1%**
Total Summary by Major Accounts	**72,888,045**	**78,570,655**	**83,162,600**	**4,591,945**	**5.8%**
Funding Allocation					
Sewer Allocation - Composite	**36,825,692**	**40,419,918**	**43,525,210**	**3,105,292**	
Water Allocation - Composite	**36,062,354**	**38,150,737**	**39,637,390**	**1,486,653**	
Total Funding Allocation	**72,888,045**	**78,570,655**	**83,162,600**	**4,591,945**	**5.8%**

Chief Operating Office (COO)

Summary

Authorized Positions	2025	2026	2027	Change	%
Operating Office	2	3	3	-	
Environment, Health & Safety	6	4	4	-	
Command Center	46	38	38	-	
Operations	88	95	80	(15)	
Laboratory Services	7	9	8	(1)	
Water Pollution Control	59	60	60	-	
Maintenance	55	54	55	1	
Water Treatment & Supply	40	42	42	-	
Patrol	7	8	9	1	
Total Authorized Positions	310	313	299	(14)	-4.5%

Chief Operating Office (COO)

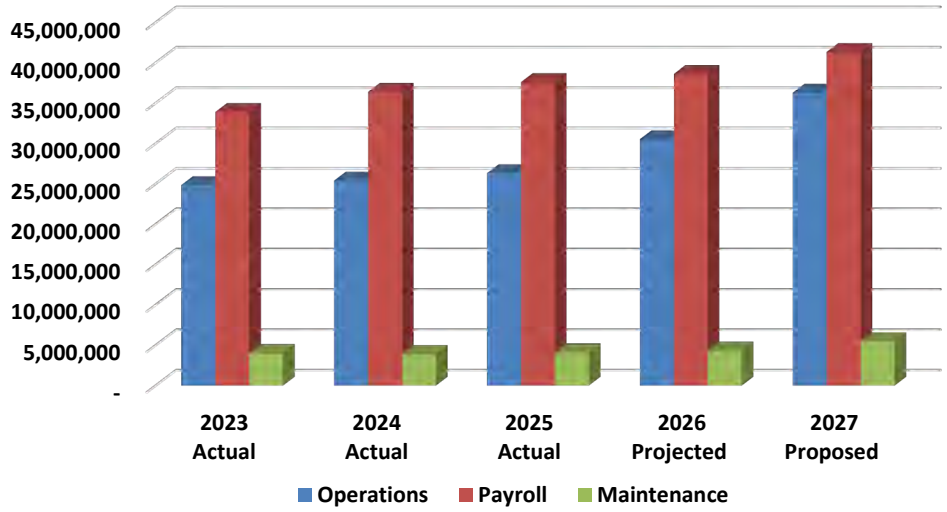
Summary

Expenditure Classification	2023 Actual	2024 Actual	2025 Actual	2026 Projected
Summary by Activity				
Operating Office	864,596	506,505	536,625	632,500
Engineering & Planning	860,480	748,292	147,781	956,016
Environment, Health & Safety	929,814	970,515	976,469	1,074,800
Command Center	5,916,859	6,332,967	6,327,123	5,537,633
Operations	13,363,693	14,995,702	15,869,409	17,892,596
Laboratory Services	1,521,602	1,563,454	1,673,351	1,631,664
Water Pollution Control	18,978,256	19,449,812	20,521,121	22,375,138
Maintenance	11,132,460	12,026,990	12,493,076	13,123,287
Water Treatment & Supply	8,058,221	7,915,315	8,335,444	8,781,700
Patrol	1,156,959	1,215,895	1,196,397	1,489,100
Total Summary by Activity	62,782,941	65,725,447	68,076,796	73,494,434
Summary by Major Accounts				
Payroll				
Regular Pay	29,134,558	31,323,212	32,245,343	32,944,242
Overtime 100%	590	323	-	-
Overtime 150%	2,983,566	3,210,738	3,222,540	3,210,880
Overtime 200%	1,309,771	1,305,088	1,564,195	1,744,851
Temporary Help	3,029	65,202	77,144	157,200
Standby & Premium Pay	362,910	395,123	402,521	455,051
Longevity Pay	106,360	106,560	100,585	103,672
Total Payroll	33,900,784	36,406,245	37,612,328	38,615,896
Operations	24,840,751	25,399,058	26,325,950	30,532,021
Maintenance	4,041,406	3,920,143	4,138,518	4,346,517
Total Summary by Major Accounts	62,782,941	65,725,447	68,076,796	73,494,434
Funding Allocation				
Sewer Allocation - Composite	31,817,156	33,085,912	34,378,233	36,413,082
Water Allocation - Composite	30,965,786	32,639,535	33,698,563	37,081,352
Total Funding Allocation	62,782,941	65,725,447	68,076,796	73,494,434

Chief Operating Office (COO)

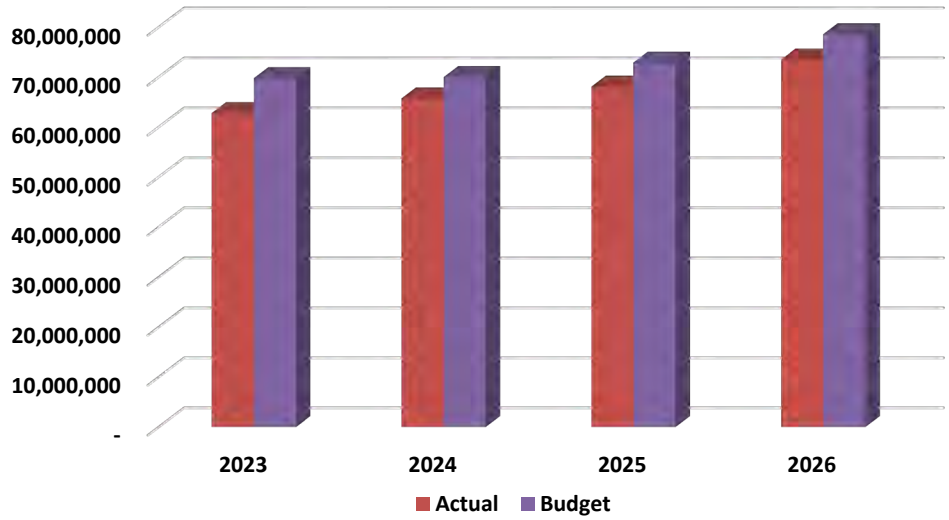
Expenditure History

Expenditures By Category



	2023 Actual	2024 Actual	2025 Actual	2026 Projected	2027 Proposed
Payroll	33,900,784	36,406,245	37,612,328	38,615,896	41,335,100
Operations	24,840,751	25,399,058	26,325,589	30,530,193	36,295,600
Maintenance	4,041,406	3,920,143	4,138,935	4,348,345	5,531,900
Total	62,782,941	65,725,447	68,076,853	73,494,434	83,162,600

Expenditures versus Budget



B/(W)	2023	2024	2025	2026
Budget	69,782,836	69,997,613	72,888,045	78,570,655
Actual	62,782,941	65,725,447	68,076,853	73,494,433
Variance	6,999,895	4,272,166	4,811,192	5,076,222

Administration

COO – Administration 2300010010

Summary

Description

The Operating Office Administration is responsible for overseeing all the District's Operating departments: Environment, Health & Safety, Command Center, Operations, Laboratory Services, Water Pollution Control, Maintenance, Water Treatment & Water Supply, Patrol and Hydro.

Budget Commentary

The Operating Office – Administration proposed budget for 2027 totals $734,900, increasing by $34,025 or 4.9% above the prior year's appropriation. The budgeted positions are unchanged in 2027.

Payroll: Increase of $34,025 or 5.6% above the prior year's appropriation.

- *Regular Pay* and *Longevity* includes cost of living increments for eligible employees.

Operations: Remains unchanged.

- No change in the budget for 2027. Operations expenditures support employee training and development through *Employee Education Program*, participation in *Seminars & Conventions*, *Dues & Memberships*, *Meeting Expenses*, *Office Supplies*, and other routine administrative activities necessary to support department operations.

COO – Administration 2300010010

Summary

Commitment Item	Expenditure Classification	2025 Adopted	2026 Adopted	2027 Proposed	$ Change	% Change
	Payroll					
501010	Regular Pay	451,412	610,000	644,000	34,000	
501030	Overtime 100%	-	-	-	-	
501040	Overtime 150%	-	-	-	-	
501050	Overtime 200%	-	-	-	-	
501020	Temporary Pay	-	-	-	-	
501060	Standby & Premium Pay	-	-	-	-	
501070	Longevity Pay	750	975	1,000	25	
	Total Payroll	452,162	610,975	645,000	34,025	5.6%
	Operations					
511020	Mileage Allowance	100	100	100	-	
511050	Employee Education Program	67,000	75,000	75,000	-	
511070	Employee Reimbursement	100	100	100	-	
511100	Seminars & Conventions	4,000	4,000	4,000	-	
511120	Meeting Expenses	5,500	5,500	5,500	-	
511220	Dues & Memberships	1,500	1,200	1,200	-	
513010	Office Supplies	4,000	4,000	4,000	-	
	Total Operations	82,200	89,900	89,900	-	0.0%
	Total Expenditure Classification	534,362	700,875	734,900	34,025	4.9%
	Funding Allocation					
	Sewer Allocation 49%	261,837	343,428	360,101	16,672	
	Water Allocation 51%	272,525	357,447	374,799	17,353	
	Total Funding Allocation	534,362	700,875	734,900	34,025	4.9%
	Authorized Positions					
	Administrative Assistant	1	1	1	-	
	Assistant to Chief Operating Office	-	1	1	-	
	Chief Operating Officer (COO)	1	1	1	-	
	Total Authorized Positions	2	3	3	-	0.0%

COO – Administration 2300010010

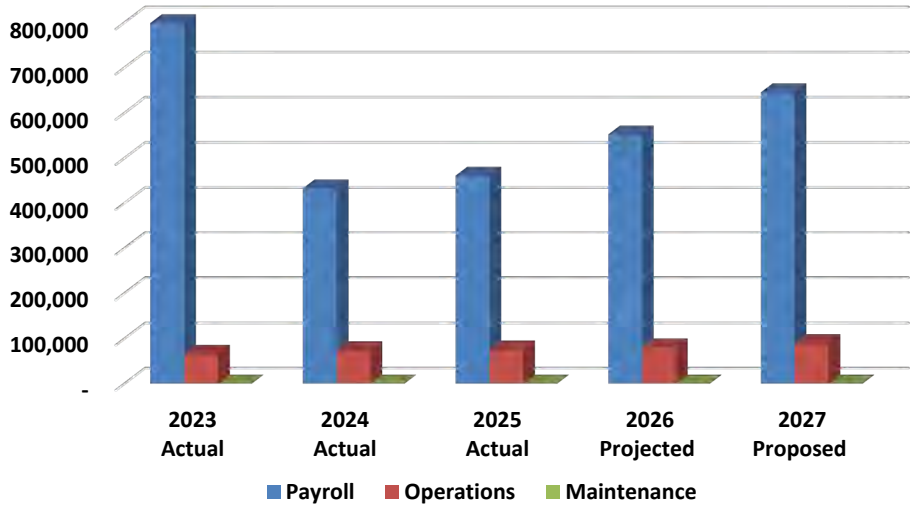
Summary

Commitment Item	Expenditure Classification	2023 Actual	2024 Actual	2025 Actual	2026 Projected
	Payroll				
501010	Regular Pay	796,865	431,675	459,727	551,100
501030	Overtime 100%	-	-	-	-
501040	Overtime 150%	-	-	-	-
501050	Overtime 200%	-	-	-	-
501020	Temporary Pay	-	-	-	-
501060	Standby & Premium Pay	-	-	-	-
501070	Longevity Pay	1,500	750	975	1,000
	Total Payroll	798,365	432,425	460,702	552,100
	Operations				
511020	Mileage Allowance	84	86	86	-
511050	Employee Education Program	55,076	61,973	66,063	64,400
511070	Employee Reimbursement	50	-	-	-
511100	Seminars & Conventions	3,349	2,347	596	3,600
511120	Meeting Expenses	4,390	6,990	4,307	6,700
511220	Dues & Memberships	565	285	704	700
513010	Office Supplies	2,717	2,398	4,166	5,000
	Total Operations	66,231	74,079	75,924	80,400
	Total Expenditure Classification	864,596	506,505	536,625	632,500
	Funding Allocation				
	Sewer Allocation 49%	423,700	248,200	262,900	309,900
	Water Allocation 51%	440,896	258,305	273,725	322,600
	Total Funding Allocation	864,596	506,505	536,625	632,500

COO – Administration

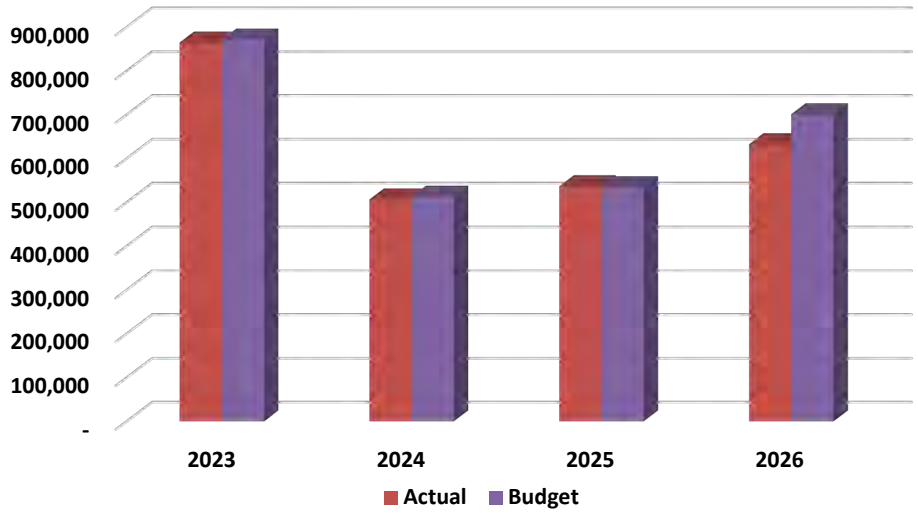
Expenditure History

Expenditures By Category



	2023 Actual	2024 Actual	2025 Actual	2026 Projected	2027 Proposed
Payroll	798,365	432,425	460,702	552,100	645,000
Operations	66,231	74,079	75,924	80,400	89,900
Maintenance	-	-	-	-	-
Total	864,596	506,505	536,625	632,500	734,900

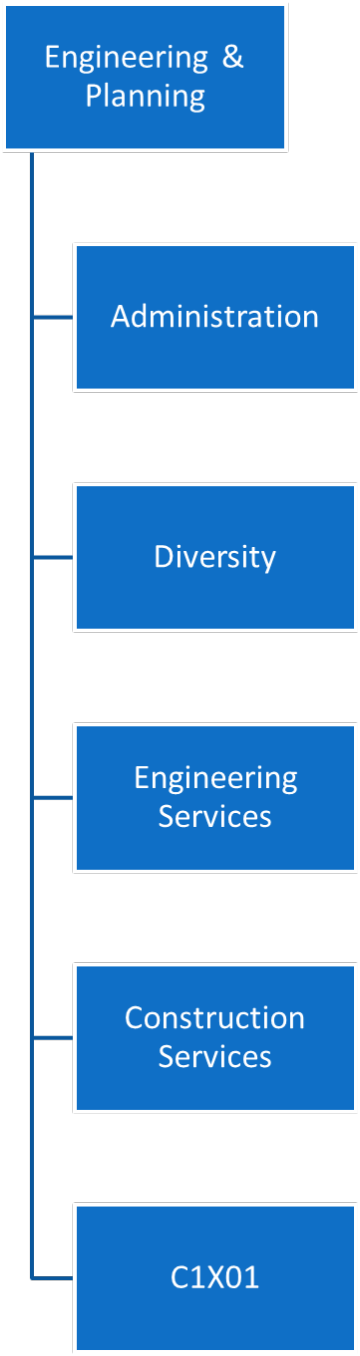
Expenditures versus Budget



B/(W)	2023	2024	2025	2026
Budget	871,442	513,341	534,362	700,875
Actual	864,596	506,505	536,625	632,500
Variance	6,846	6,836	(2,263)	68,375

Engineering & Planning

Administration
Diversity
Engineering Services
Construction Services
C1X01



COO – Engineering & Planning

Summary

Description

The Engineering and Planning Department in 2027 consists of: Administration, Diversity, Engineering Services, Construction Services, and C1X01 (Integrated Plan).

Budget Commentary

The Engineering & Planning proposed budget for 2027 is $1,294,800, an increase of $227,150 or 21.3% above the prior year's appropriation. Budget details for the activities comprising the Engineering and Planning department follow. There are no budgeted positions in 2027, unchanged from the prior year.

Expenditure Classification	2025 Adopted	2026 Adopted	2027 Proposed	$ Change	% Change
Summary by Activity					
Administration	350,500	1,039,150	1,266,300	227,150	
Diversity	28,500	28,500	28,500	-	
Total Summary by Activity	379,000	1,067,650	1,294,800	227,150	21.3%
Summary by Major Account					
Payroll					
Regular Pay	-	-	-	-	
Overtime 100%	-	-	-	-	
Overtime 150%	-	-	-	-	
Overtime 200%	-	-	-	-	
Temporary Help	-	-	-	-	
Standby & Premium Pay	-	-	-	-	
Longevity Pay	-	-	-	-	0.0%
Total Payroll	-	-	-	-	0.0%
Operations	359,000	1,067,650	1,294,800	227,150	21.3%
Maintenance	20,000	-	-	-	0.0%
Capital	-	-	-	-	0.0%
Total Summary by Major Account	379,000	1,067,650	1,294,800	227,150	21.3%
Funding Allocation					
Sewer Allocation 49%	185,710	523,148	634,452	111,303	
Water Allocation 51%	193,290	544,502	660,348	115,847	
Total Funding Allocation	379,000	1,067,650	1,294,800	227,150	21.3%
Authorized Positions					
Administration	-	-	-	-	
Diversity	-	-	-	-	
Total Authorized Positions	-	-	-	-	0.0%

COO – Engineering & Planning

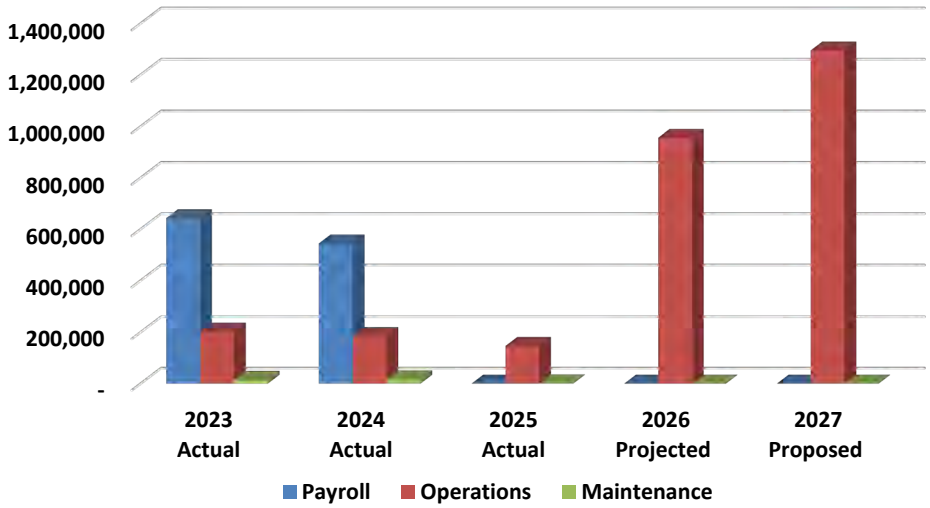
Summary

Expenditure Classification	2023 Actual	2024 Actual	2025 Actual	2026 Projected
Summary by Activity				
Administration	738,471	738,804	142,717	948,381
Diversity	122,009	9,488	5,065	7,635
Total Summary by Activity	860,480	748,292	147,781	956,016
Summary by Major Account				
Payroll				
Regular Pay	640,697	542,393	-	-
Overtime 100%	-	-	-	-
Overtime 150%	-	88	-	-
Overtime 200%	-	26	-	-
Temporary Help	-	-	-	-
Standby & Premium Pay	-	-	-	-
Longevity Pay	2,300	2,025	-	-
Total Payroll	642,997	544,532	-	-
Operations	202,359	185,616	146,782	956,016
Maintenance	15,125	18,144	999	-
Total Summary by Major Account	860,480	748,292	147,781	956,016
Funding Allocation				
Sewer Allocation 49%	421,700	366,600	72,412	468,447
Water Allocation 51%	438,780	381,692	75,369	487,569
Total Funding Allocation	860,480	748,292	147,781	956,016

COO – Engineering & Planning

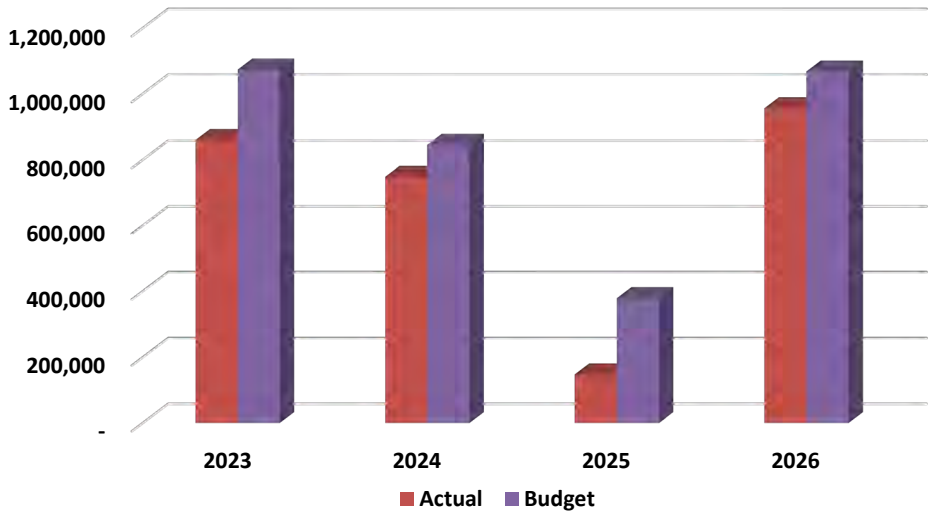
Expenditure History

Expenditures By Category



	2023 Actual	2024 Actual	2025 Actual	2026 Projected	2027 Proposed
Payroll	642,997	544,532	-	-	-
Operations	202,359	185,616	146,782	956,016	1,294,800
Maintenance	15,125	18,144	999	-	-
Total	860,480	748,292	147,781	956,016	1,294,800

Expenditures versus Budget



B/(W)	2023	2024	2025	2026
Budget	1,073,777	845,618	379,000	1,067,650
Actual	860,480	748,292	147,781	956,015
Variance	213,297	97,326	231,219	111,635

COO – Engineering & Planning 2100010010

Administration

Description

The Administration activity headed by the Director of Engineering and Planning, is responsible for the overall management of the department's major activities: Diversity, Engineering Services, GIS and Construction Services. In this role, Administration develops and administers department-wide policies and allocates available resources to maximize operational efficiency and assure achievement of departmental goals and objectives. GIS (1610010020), which was transferred to Engineering & Planning in 2026.

The Director is also directly involved in the day-to-day administration and management of the District's Capital Improvement Plan, Clean Water Project, Integrated Plan and the planning of additional related improvements.

Budget Commentary

The Engineering and Planning Administration proposed budget for 2027 is $1,266,300, an increase of $227,150 or 21.9% above the prior year's appropriation. There are no budgeted positions in 2027, unchanged from the prior year.

Payroll: Remains unchanged.

- No change in the budget for 2027.

Operations: Increase of $227,150 or 21.9% above the prior year's appropriation.

- A net decrease in *Outside Services, Consultant Services* and various other allotments to align with anticipated spend in 2027.

- *Subscription-Based Services* increased due to SaaS agreements, including ArcGIS and InfoWater, being budgeted in the Operating Budget in accordance with GASB 96 requirements.

Maintenance: Remains unchanged.

- No change in the budget for 2027.

COO – Engineering & Planning 2100010010

Administration

Commitment Item	Expenditure Classification	2025 Adopted	2026 Adopted	2027 Proposed	$ Change	% Change
	Payroll					
501010	Regular Pay	-	-	-	-	
501030	Overtime 100%	-	-	-	-	
501040	Overtime 150%	-	-	-	-	
501050	Overtime 200%	-	-	-	-	
501020	Temporary Pay	-	-	-	-	
501060	Standby & Premium Pay	-	-	-	-	
501070	Longevity Pay	-	-	-	-	
	Total Payroll	-	-	-	-	0.0%
	Operations					
511050	Employee Education Program	1,000	1,000	1,000	-	
511100	Seminars & Conventions	15,000	23,000	23,000	-	
511120	Meeting Expenses	500	750	800	50	
511210	Books & Periodicals	500	500	500	-	
511220	Dues & Memberships	6,500	7,000	7,000	-	
512070	Consultant Services	200,000	200,000	300,000	100,000	
512080	Outside Services	80,000	225,000	94,000	(131,000)	
512220	Engineering Professional Fees	8,000	8,400	7,000	(1,400)	
512840	Licenses & Registration	1,000	2,000	2,000	-	
513010	Office Supplies	15,000	15,000	15,000	-	
513120	Safety Supplies	1,000	500	5,000	4,500	
513400	Small Tools & Equipment	2,000	1,000	5,000	4,000	
523170	Subscription Based Services	-	555,000	806,000	251,000	
	Total Operations	330,500	1,039,150	1,266,300	227,150	21.9%
	Maintenance					
521190	Infrastructure Equip/Licenses	20,000	-	-	-	
	Total Maintenance	20,000	-	-	-	0.0%
	Total Expenditure Classification	350,500	1,039,150	1,266,300	227,150	21.9%
	Funding Allocation					
	Sewer Allocation 49%	171,745	509,183	620,487	111,303	
	Water Allocation 51%	178,755	529,967	645,813	115,847	
	Total Funding Allocation	350,500	1,039,150	1,266,300	227,150	21.9%
	Authorized Positions					
	Director of Engineering & Planning	-	-	-	-	
	Sr. Engineering Drafter	-	-	-	-	
	Strategic Sourcing Specialist	-	-	-	-	
	Total Authorized Positions	-	-	-	-	0.0%

Diversity

Description

The Office of Diversity is responsible for the fair and vigorous enforcement of the District's anti-discrimination, employment and supplier/vendor diversity policies and practices and to promote cultural awareness, understanding and respect within the District's working environment.

Budget Commentary

The Diversity 2027 proposed budget is $28,500, remaining unchanged from the prior year. There are no budgeted positions in 2027, unchanged from the prior year.

Payroll: Remains unchanged.

- No change in the budget for 2027.

Operations: Remains unchanged.

- Majority of expenses are attributed to diversity training, employee engagement initiatives, outreach activities, and related program support costs necessary to promote cultural awareness and support the District's diversity objectives.

COO – Engineering & Planning 2100010030

Diversity

Commitment Item	Expenditure Classification	2025 Adopted	2026 Adopted	2027 Proposed	$ Change	% Change
	Payroll					
501010	Regular Pay	-	-	-	-	
501030	Overtime 100%	-	-	-	-	
501040	Overtime 150%	-	-	-	-	
501050	Overtime 200%	-	-	-	-	
501020	Temporary Pay	-	-	-	-	
501060	Standby & Premium Pay	-	-	-	-	
501070	Longevity Pay	-	-	-	-	
	Total Payroll	-	-	-	-	0.0%
	Operations					
511100	Seminars & Conventions	3,500	3,500	3,500	-	
511110	Business Travel	2,000	2,000	2,000	-	
511220	Dues & Memberships	1,000	1,000	1,000	-	
512070	Consultant Services	12,000	12,000	12,000	-	
519080	Diversity Programs	10,000	10,000	10,000	-	
	Total Operations	28,500	28,500	28,500	-	0.0%
	Total Expenditure Classification	28,500	28,500	28,500	-	0.0%
	Funding Allocation					
	Sewer Allocation 49%	13,965	13,965	13,965	-	
	Water Allocation 51%	14,535	14,535	14,535	-	
	Total Funding Allocation	28,500	28,500	28,500	-	0.0%
	Authorized Positions					
	Diversity Manager	-	-	-	-	
	Total Authorized Positions	-	-	-	-	0.0%

Engineering Services

Description/Budget Commentary

The Engineering Services department holds responsibility for developing and designing the District's capital improvement projects. Projects include improvements to and expansion of the District's water distribution and sewer collection systems and related work on water and sewage treatment plants.

Realigning positions to reflect the cost of service between the Operating and Capital budgets. The following positions have been transferred to Engineering Services from the operating budget: (1) Contract Specialist and (1) Compliance Analyst from Procurement (1510020010), (1) Management Administrator from Treasury (1510010030), and (1) Accounting Administrator from Financial Control (1510010020). A total of 42 positions is budgeted for the 2027 Capital Improvement Program year.

Construction Services

Description/Budget Commentary

The Construction Services department holds responsibility for construction for all the District's capital improvement projects including improvements to and expansion of the District's water distribution and sewer collection systems and related work on water and sewer treatment plants.

Realigning positions to reflect the cost of service between the Operating and Capital budgets. The following positions have been transferred to Construction Services from the operating budget: (3) Equipment Operator 1, (3) Utility Maintenance Supervisors, (1) Utility Maintainer I, (6) Utility Maintainers II and (2) Utility Maintainers In Training from Operations (2330010020). As part of this transition, several position titles were revised to better reflect current job duties. A total of 33 positions is budgeted for the 2027 Capital Improvement Program year.

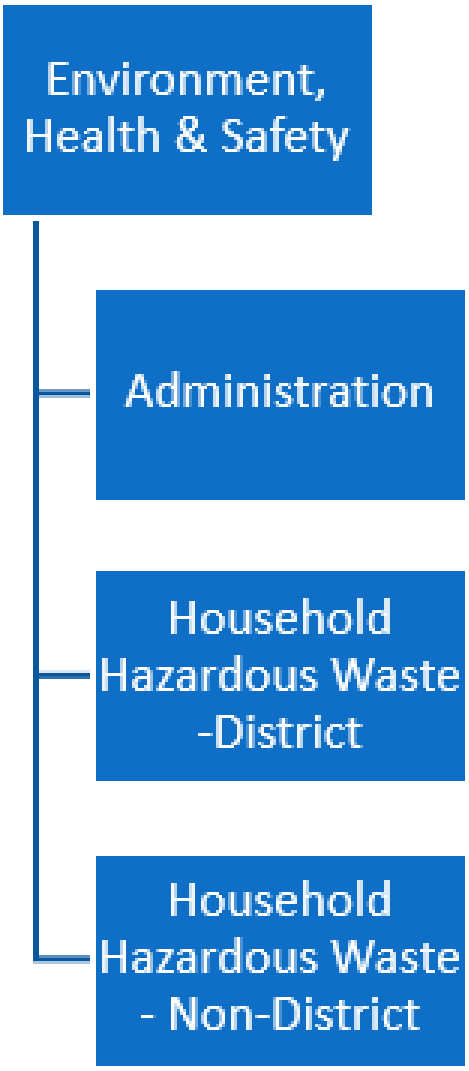
Integrated Plan

Description/Budget Commentary

The Integrated Plan department holds responsibility for reducing the District's Combined Sewer Overflow volumes through Inflow and Infiltration Removals as required to comply with the Consent Decree. The budgeted positions for 2027 have decreased. A total of 33 positions are budgeted for the 2027 Capital Improvement Program year.

Environment, Health & Safety

Administration
Household Hazardous Waste — District
Household Hazardous Waste — Non-District



COO – Environment, Health & Safety

Summary

Description

The Environment, Health & Safety Department consists of three major activities: Administration, Household Hazardous Waste-District and Household Hazardous Waste-Non-District. A discussion regarding the specific duties and objectives of the Environment, Health & Safety Department is included on the following pages.

Budget Commentary

The Environment, Health & Safety proposed budget for 2027 totals $1,219,600, an increase of $61,075 or 5.3% above the prior year's appropriation. Budget details for the activities comprising the Environment, Health & Safety Department follow. The budgeted positions are unchanged in 2027.

Expenditure Classification	2025 Adopted	2026 Adopted	2027 Proposed	$ Change	% Change
Summary by Activity					
Administration	993,749	840,325	887,400	47,075	
HHW District	280,800	287,300	297,300	10,000	
HHW Non-District	29,600	30,900	34,900	4,000	
Total Summary by Activity	1,304,149	1,158,525	1,219,600	61,075	5.3%
Summary by Major Account					
Payroll					
Regular Pay	818,874	655,000	679,000	24,000	
Overtime 100%	500	500	500	-	
Overtime 150%	11,000	11,000	11,000	-	
Overtime 200%	-	-	-	-	
Temporary Help	-	-	-	-	
Standby & Premium Pay	-	-	-	-	
Longevity Pay	1,575	2,025	2,100	75	
Total Payroll	831,949	668,525	692,600	24,075	3.6%
Operations	472,200	490,000	527,000	37,000	7.6%
Maintenance	-	-	-	-	0%
Total Summary by Major Account	1,304,149	1,158,525	1,219,600	61,075	5.3%
Funding Allocation					
Sewer Allocation 49%	639,033	567,677	597,604	29,927	
Water Allocation 51%	665,116	590,848	621,996	31,148	
Total Funding Allocation	1,304,149	1,158,525	1,219,600	61,075	5.3%
Authorized Positions					
Administration	6	4	4	-	
Total Authorized Positions	6	4	4	-	0.0%

COO – Environment, Health & Safety

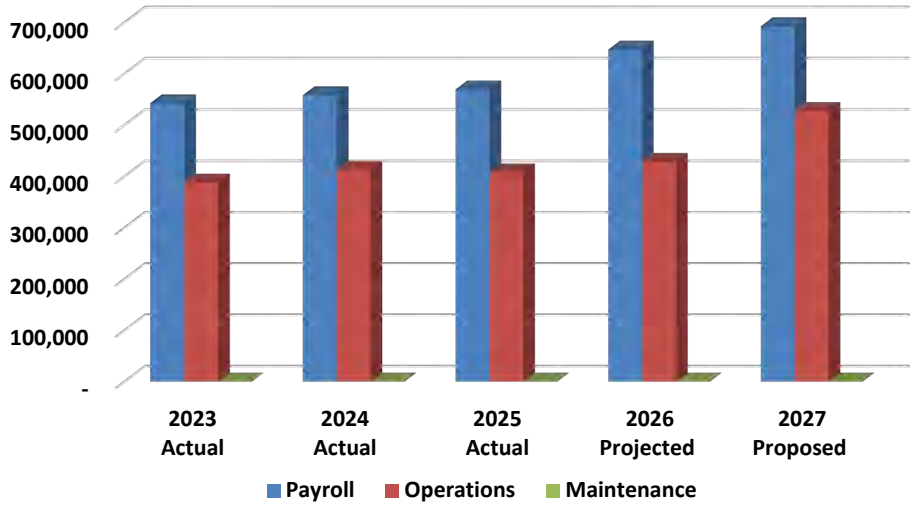
Summary

Expenditure Classification	2023 Actual	2024 Actual	2025 Actual	2026 Projected
Summary by Activity				
Administration	666,500	695,572	701,118	796,700
HHW District	242,041	248,588	249,469	250,600
HHW Non-District	21,274	26,355	25,881	27,500
Total Summary by Activity	929,814	970,515	976,469	1,074,800
Summary by Major Account				
Payroll				
Regular Pay	532,300	548,530	566,033	644,000
Overtime 100%	590	323	-	-
Overtime 150%	7,732	6,574	1,594	900
Overtime 200%	-	1,033	-	-
Temporary Help	-	-	-	-
Standby & Premium Pay	-	-	-	-
Longevity Pay	1,575	1,575	1,575	2,000
Total Payroll	542,197	558,034	569,202	646,900
Operations	387,617	412,481	407,267	427,900
Maintenance	-	-	-	-
Total Summary by Major Account	929,814	970,515	976,469	1,074,800
Funding Allocation				
Sewer Allocation 49%	455,600	475,500	478,400	390,400
Water Allocation 51%	474,214	495,015	498,069	684,400
Total Funding Allocation	929,814	970,515	976,469	1,074,800

COO – Environment, Health & Safety

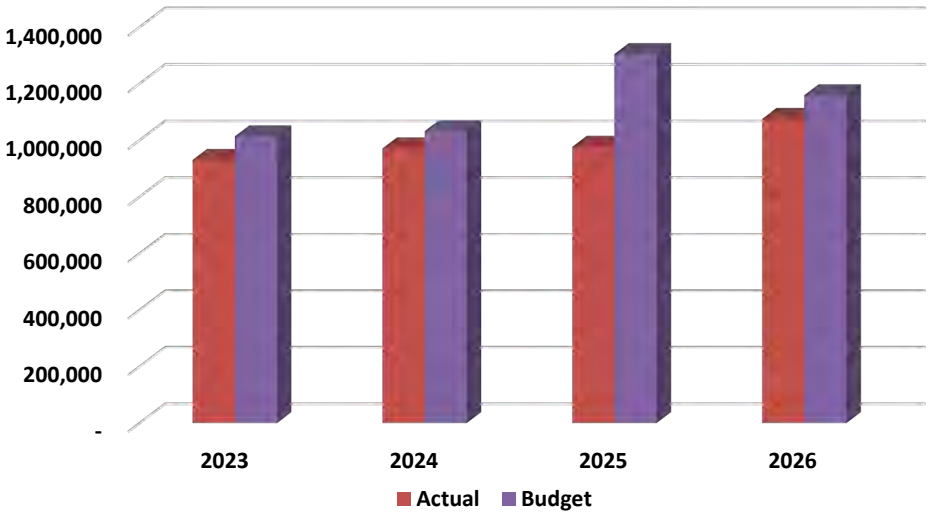
Expenditure History

Expenditures By Category



	2023 Actual	2024 Actual	2025 Actual	2026 Projected	2027 Proposed
Payroll	542,197	558,034	569,202	646,900	692,600
Operations	387,617	412,481	407,267	427,900	527,000
Maintenance	-	-	-	-	-
Total	929,814	970,515	976,469	1,074,800	1,219,600

Expenditures versus Budget



B/(W)	2023	2024	2025	2026
Budget	1,013,244	1,031,899	1,304,149	1,158,525
Actual	929,814	970,515	976,469	1,074,800
Variance	83,430	61,384	327,680	83,725

COO – Environment, Health & Safety 2310010010

Administration

Description

The District's Environment, Health & Safety (EH&S) Department is responsible for the management and administration of environmental, health, and safety programs and activities on a District-wide basis. The EH&S Department is responsible for OSHA, EPA, and DEEP compliance, environmental permits and consent order compliance, safety training, environmental reporting, safety and environmental auditing, risk management, and the Household Hazardous Waste Program. EH&S provides safety and health programs to prevent workplace injuries and illnesses. Proactively EH&S provides training, researches anticipated regulations/standards, visits job/worksites to review compliance and is a resource for a wide variety of environmental and safety questions and issues.

Budget Commentary

The Environment, Health & Safety Administration proposed budget for 2027 totals $887,400, an increase of $47,075 or 5.6% above the prior year's appropriation. The budgeted positions are unchanged in 2027.

Payroll: Increase of $24,075 or 3.7% above the prior year's appropriation.

- *Regular Pay* includes increments and cost-of-living increases for eligible employees.

Operations: Increase of $23,000 or 12.5% above the prior year's appropriation.

- *Medical Services* increasing due to higher contract costs.
- *Subscription-Based Services* are increasing to reflect costs for additional workplace safety and compliance software.

COO – Environment, Health & Safety 2310010010

Administration

Commitment Item	Expenditure Classification	2025 Adopted	2026 Adopted	2027 Proposed	$ Change	% Change
	Payroll					
501010	Regular Pay	818,874	655,000	679,000	24,000	
501030	Overtime 100%	-	-	-	-	
501040	Overtime 150%	-	-	-	-	
501050	Overtime 200%	-	-	-	-	
501020	Temporary Pay	-	-	-	-	
501060	Standby & Premium Pay	-	-	-	-	
501070	Longevity Pay	1,575	2,025	2,100	75	
	Total Payroll	820,449	657,025	681,100	24,075	3.7%
	Operations					
503010	Medical Services	55,000	55,000	65,000	10,000	
511100	Seminars & Conventions	2,000	2,000	2,000	-	
511120	Meeting Expenses	1,000	1,000	1,000	-	
511220	Dues & Memberships	2,000	2,000	2,000	-	
512070	Consultant Services	25,000	25,000	25,000	-	
512080	Outside Services	5,000	10,000	10,000	-	
512710	Outside Testing & Lab Services	5,000	10,000	10,000	-	
512840	Licenses & Registration	600	600	600	-	
513010	Office Supplies	2,500	2,500	2,500	-	
513120	Safety Supplies	75,000	75,000	75,000	-	
513400	Small Tools & Equipment	200	200	200	-	
523170	Subscription Based Services	-	-	13,000	13,000	
	Total Operations	173,300	183,300	206,300	23,000	12.5%
	Total Expenditure Classification	993,749	840,325	887,400	47,075	5.6%
	Funding Allocation					
	Sewer Allocation 49%	486,937	411,759	434,826	23,067	
	Water Allocation 51%	506,812	428,566	452,574	24,008	
	Total Funding Allocation	993,749	840,325	887,400	47,075	5.6%
	Authorized Positions					
	Construction Manager	1	1	1	-	
	Manager of EH&S	1	1	1	-	
	Occup H&S Administrator	-	1	1	-	
	Occup. Health & Safety Analyst	1	1	1	-	
	Project Manager	1	-	-	-	
	Professional Level Trainee	1	-	-	-	
	Total Authorized Positions	6	4	4	-	0.0%

COO – Environment, Health & Safety 2310010020

Household Hazardous Waste – District

Description

The Household Hazardous Waste (HHW) program provides member towns (and non-member towns, see 2310010030) with hazardous waste collection and disposal services at scheduled regional collection events. A licensed hazardous materials-handling firm, under contract to the District, provides collection and disposal services. Staff's duties include budgeting, planning, scheduling, contract administration, collection day supervision, business development, advertising, coordination of the program with the participating towns and overall management of the program. The objective of the Household Hazardous Waste program is to provide a cost-effective, convenient, safe and environmentally responsible process for residents of participating towns to dispose of hazardous wastes.

Budget Commentary

The HHW District proposed budget for 2027 totals $297,300, which is above the prior year's appropriation by $10,000, an increase of 3.5%. There are no budgeted positions in 2027, unchanged from the prior year.

Payroll: Remains unchanged.

- No change in the budget for 2027.

Operations: Increase of $10,000 or 3.6% above the prior year's appropriation.

- *Hazard Material Waste Disposal* is increasing based on more public participation.
- *Meeting Expenses* are increasing to provide staff resources, offset by *Advertising*.

COO – Environment, Health & Safety 2310010020

Household Hazardous Waste – District

Commitment Item	Expenditure Classification	2025 Adopted	2026 Adopted	2027 Proposed	$ Change	% Change
	Payroll					
501010	Regular Pay	-	-	-	-	
501030	Overtime 100%	500	500	500	-	
501040	Overtime 150%	9,500	9,500	9,500	-	
501050	Overtime 200%	-	-	-	-	
501020	Temporary Pay	-	-	-	-	
501060	Standby & Premium Pay	-	-	-	-	
501070	Longevity Pay	-	-	-	-	
	Total Payroll	10,000	10,000	10,000	-	0.0%
	Operations					
511010	Clothing Allowance	-	500	500	-	
511120	Meeting Expenses	500	2,000	3,000	1,000	
511240	Public Information	500	500	500	-	
512410	Refuse Collection & Disposal	15,000	21,000	21,000	-	
512450	Hazard Material Waste Disposal	245,000	245,000	255,000	10,000	
513010	Office Supplies	100	100	100	-	
513070	Public Information Supplies	500	500	500	-	
519090	Advertising	9,000	7,500	6,500	(1,000)	
521020	Safety Equipment	200	200	200	-	
	Total Operations	270,800	277,300	287,300	10,000	3.6%
	Total Expenditure Classification	280,800	287,300	297,300	10,000	3.5%
	Funding Allocation					
	Sewer Allocation 49%	137,592	140,777	145,677	4,900	
	Water Allocation 51%	143,208	146,523	151,623	5,100	
	Total Funding Allocation	280,800	287,300	297,300	10,000	3.5%

Household Hazardous Waste – Non-District

Description

The Household Hazardous Waste (HHW) program also provides participating non-member towns with hazardous waste collection and disposal services at scheduled regional collection events. A licensed hazardous material handling firm, under contract to the District, provides collection and disposal services. Staff's duties include budgeting, planning, scheduling, contract administration, collection day supervision, business development, advertising, coordination of the program with the participating towns and overall management of the program. The cost of these events is billed to non-district communities, which is reflected in revenue.

Budget Commentary

The HHW Non-District proposed budget for 2027 totals $34,900, which is above the prior year's appropriation by $4,000, an increase of 12.9%. There are no budgeted positions in 2027, unchanged from the prior year.

Payroll: Remains unchanged.

- No change in the budget for 2027.

Operations: Increase of $4,000 or 13.6% above the prior year's appropriation.

- *Hazard Material Waste Disposal* is increasing due to increased public participation.

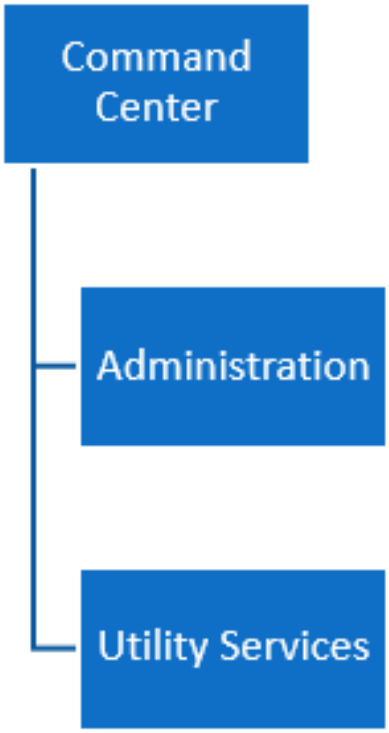
COO – Environment, Health & Safety 2310010030

Household Hazardous Waste – Non-District

Commitment Item	Expenditure Classification	2025 Adopted	2026 Adopted	2027 Proposed	$ Change	% Change
	Payroll					
501010	Regular Pay	-	-	-	-	
501030	Overtime 100%	-	-	-	-	
501040	Overtime 150%	1,500	1,500	1,500	-	
501050	Overtime 200%	-	-	-	-	
501020	Temporary Pay	-	-	-	-	
501060	Standby & Premium Pay	-	-	-	-	
501070	Longevity Pay	-	-	-	-	
	Total Payroll	1,500	1,500	1,500	-	0.0%
	Operations					
511120	Meeting Expenses	-	300	300	-	
512410	Refuse Collection & Disposal	2,000	2,000	2,000	-	
512450	Hazard Material Waste Disposal	25,000	26,000	30,000	4,000	
513010	Office Supplies	100	100	100	-	
513070	Public Information Supplies	100	100	100	-	
519090	Advertising	800	800	800	-	
521020	Safety Equipment	100	100	100	-	
	Total Operations	28,100	29,400	33,400	4,000	13.6%
	Total Expenditure Classification	29,600	30,900	34,900	4,000	12.9%
	Funding Allocation					
	Sewer Allocation 49%	14,504	15,141	17,101	1,960	
	Water Allocation 51%	15,096	15,759	17,799	2,040	
	Total Funding Allocation	29,600	30,900	34,900	4,000	12.9%

Command Center

Administration
Utility Services



COO – Command Center

Summary

Description

The Command Center, headed by the Director of Operations, oversees the Administration activity and Utility Services activity. In addition, the Command Center Department is responsible for responding to all customer-related emergencies and shift operations for emergency standby.

Budget Commentary

The Command Center proposed budget for 2027 is $6,395,800, an increase of $370,635 or 6.2% above the prior year's appropriation. Budget details for the activities comprising the Command Center department follow. The budgeted positions are unchanged in 2027.

Expenditure Classification	2025 Adopted	2026 Adopted	2027 Proposed	$ Change	% Change
Summary by Activity					
Command Center	2,825,582	2,963,690	3,159,700	196,010	
Utility Services	3,816,703	3,061,475	3,236,100	174,625	
Total Summary by Activity	6,642,285	6,025,165	6,395,800	370,635	6.2%
Summary by Major Accounts					
Payroll					
Regular Pay	5,185,270	4,545,000	4,802,000	257,000	
Overtime 100%	-	-	-	-	
Overtime 150%	591,075	550,000	600,000	50,000	
Overtime 200%	95,000	98,000	98,000	-	
Temporary Help	5,000	2,500	2,500	-	
Standby & Premium Pay	155,000	145,000	145,000	-	
Longevity Pay	16,740	15,965	13,600	(2,365)	
Total Payroll	6,048,085	5,356,465	5,661,100	304,635	5.7%
Operations	364,500	404,000	470,000	66,000	16.3%
Maintenance	229,700	264,700	264,700	-	0.0%
Total Summary by Major Accounts	6,642,285	6,025,165	6,395,800	370,635	6.2%
Funding Allocation					
Sewer Allocation 34%	2,258,377	2,048,555	2,174,572	126,016	
Water Allocation 66%	4,383,908	3,976,610	4,221,228	244,619	
Total Funding Allocation	6,642,285	6,025,165	6,395,800	370,635	6.2%
Authorized Positions					
Command Center	18	18	18	-	
Utility Services	28	20	20	-	
Total Authorized Positions	46	38	38	-	0.0%

COO – Command Center

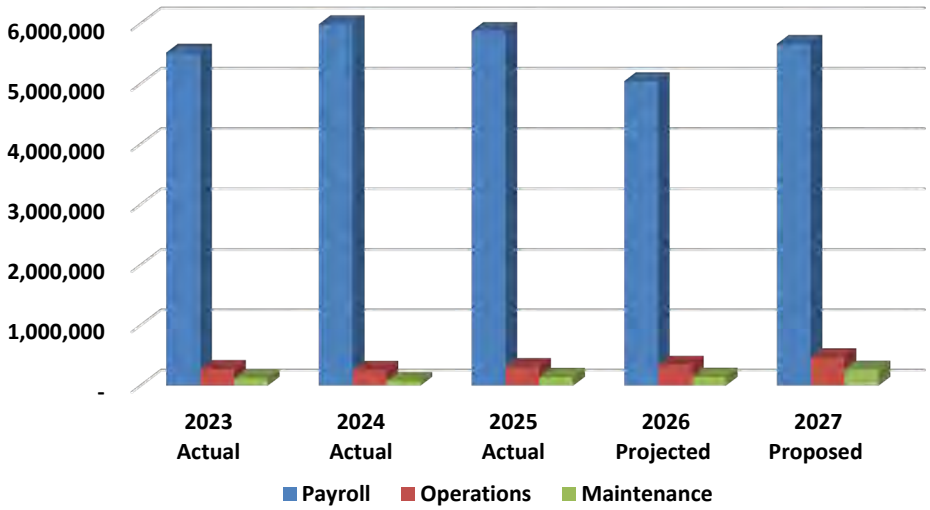
Summary

Expenditure Classification	2023 Actual	2024 Actual	2025 Actual	2026 Projected
Summary by Activity				
Command Center	2,551,653	2,259,364	2,539,699	2,638,370
Utility Services	3,365,205	4,073,603	3,787,424	2,899,263
Total Summary by Activity	5,916,859	6,332,967	6,327,123	5,537,633
Summary by Major Accounts				
Payroll				
Regular Pay	4,705,464	5,203,215	5,204,192	4,391,620
Overtime 100%	-	-	-	-
Overtime 150%	588,701	562,175	425,677	390,000
Overtime 200%	100,516	89,305	118,011	103,200
Temporary Help	1,292	3,528	1,323	-
Standby & Premium Pay	103,066	113,546	108,013	145,000
Longevity Pay	16,978	16,040	16,390	13,663
Total Payroll	5,516,016	5,987,809	5,873,607	5,043,483
Operations	275,609	262,837	307,795	346,250
Maintenance	125,233	82,321	145,721	147,900
Total Summary by Major Accounts	5,916,859	6,332,967	6,327,123	5,537,633
Funding Allocation				
Sewer Allocation 34%	2,011,800	2,153,200	2,151,200	1,882,700
Water Allocation 66%	3,905,059	4,179,767	4,175,923	3,654,933
Total Funding Allocation	5,916,859	6,332,967	6,327,123	5,537,633

COO – Command Center

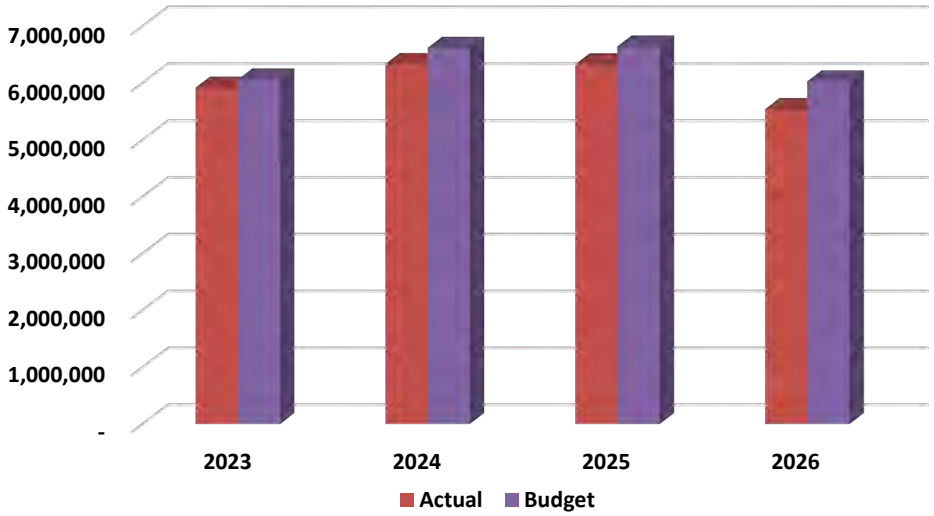
Expenditure History

Expenditures By Category



	2023 Actual	2024 Actual	2025 Actual	2026 Projected	2027 Proposed
Payroll	5,516,016	5,987,809	5,873,607	5,043,483	5,661,100
Operations	275,609	262,837	307,892	346,250	470,000
Maintenance	125,233	82,321	145,721	147,900	264,700
Total	5,916,859	6,332,967	6,327,220	5,537,633	6,395,800

Expenditures versus Budget



B/(W)	2023	2024	2025	2026
Budget	6,059,793	6,618,317	6,642,285	6,025,165
Actual	5,916,859	6,332,967	6,327,220	5,537,633
Variance	142,934	285,350	315,065	487,532

COO – Command Center 2320010010

Administration

Description

The Command Center is responsible for responding to all customer-related emergencies and shift operations for emergency standby.

Budget Commentary

The proposed Command Center - Administration budget for 2027 totals $3,159,700, an increase of $196,010 or 6.6% above the prior year's appropriation. The budgeted positions are unchanged in 2027.

Payroll: Increase of $176,010 or 6.7% above the prior year's appropriation.

- *Regular Pay* and *Overtime* includes increments and cost-of-living increases for eligible employees.
- *Longevity Pay* is decreasing due to participation and contractual agreements for eligible employees.

Operations: Increase of $20,000 or 11.6% above the prior year's appropriation.

- *Clothing Allowance* increased in accordance with contractual agreements.
- *Outside services* increased due to higher costs associated with Everbridge.
- *Materials from Stock* and *Office Supplies* increased to reflect higher material and supply costs, partially offset by a decrease in *Employee Reimbursement.*

Maintenance: Remains unchanged.

- Maintenance costs are primarily driven by *Sewer Maintenance activities,* with additional funding for *Tool & Work Equipment* replacement and routine *Facilities R & M* to support ongoing operations.

COO – Command Center 2320010010

Administration

Commitment Item	Expenditure Classification	2025 Adopted	2026 Adopted	2027 Proposed	$ Change	% Change
	Payroll					
501010	Regular Pay	1,961,617	2,045,000	2,172,000	127,000	
501030	Overtime 100%	-	-	-	-	
501040	Overtime 150%	400,000	400,000	450,000	50,000	
501050	Overtime 200%	70,000	80,000	80,000	-	
501020	Temporary Pay	-	-	-	-	
501060	Standby & Premium Pay	115,000	115,000	115,000	-	
501070	Longevity Pay	5,765	5,990	5,000	(990)	
	Total Payroll	2,552,382	2,645,990	2,822,000	176,010	6.7%
	Operations					
511010	Clothing Allowance	17,000	20,000	25,000	5,000	
511030	Meals Allowance	7,000	10,000	10,000	-	
511070	Employee Reimbursement	500	2,000	-	(2,000)	
512080	Outside Services	100,000	100,000	110,000	10,000	
513010	Office Supplies	10,000	10,000	12,000	2,000	
513080	Communication Equipment & Supp.	14,000	16,000	16,000	-	
513690	Materials From Stock	15,000	15,000	20,000	5,000	
	Total Operations	163,500	173,000	193,000	20,000	11.6%
	Maintenance					
521080	Tool & Work Equipment	35,000	40,000	40,000	-	
522010	Facilities R&M	4,700	4,700	4,700	-	
522170	Sewer Maintenance	70,000	100,000	100,000	-	
	Total Maintenance	109,700	144,700	144,700	-	0.0%
	Total Expenditure Classification	2,825,582	2,963,690	3,159,700	196,010	6.6%
	Funding Allocation					
	Sewer Allocation 34%	960,698	1,007,654	1,074,298	66,643	
	Water Allocation 66%	1,864,884	1,956,036	2,085,402	129,367	
	Total Funding Allocation	2,825,582	2,963,690	3,159,700	196,010	6.6%
	Authorized Positions					
	Claims Agent	1	1	1	-	
	Director of Operations	1	1	1	-	
	Utility Maintainer 1	3	3	3	-	
	Utility Maintainer 2	7	7	6	(1)	
	Utility Maintenance Crew Leader	2	2	3	1	
	Utility Maintenance Supervisor	4	4	4	-	
	Total Authorized Positions	18	18	18	-	0.0%

Utility Services

Description

The Utility Services based at the District's Maxim Road Facility, activity is responsible for the FOG program, permitting, and inspection of all new connections to the District's sewage collection and water distribution systems. Field inspectors prepare detailed records of each connection, including sketches of underground service piping used by District forces and/or private contractors when repairs are needed. Utility Services is also responsible for maintaining facility records and the associated task of marking out underground facilities as mandated under Connecticut's "Call Before You Dig" program. Utility Services also assists in handling inquiries and complaints through on-site investigations of services and mainline facilities. The office staff reviews plans for future residential, commercial, and industrial water and sewer connections. In addition, the activity tracks private contractor licenses, insurance, and bonding and enforces District ordinances regarding permitting requirements for both water and sewer.

Utility Services also coordinate private fire hydrant maintenance, water meter installation, dye testing, and investigations. In addition, the activity is responsible for the Cross-connection inspection of all required facilities with the MDC service area. Cross Connections maintains a database with facility, device, and testing information. The yearly DPH report is compiled with this information and is submitted on behalf of the MDC.

Budget Commentary

The proposed Utility Services department budget for 2027 totals $3,236,100 an increase of $174,625 or 5.7% above the prior year's appropriation. The budgeted positions are unchanged in 2027.

Payroll: Increase of $128,625 or 4.7% above the prior year's appropriation.

- *Regular Pay* includes increments and cost-of-living increases for eligible employees.
- *Longevity Pay* has decreased due to participation and contractual agreements for eligible employees.

Operations: Increase of $46,000 or 19.9% above prior year's appropriation.

- *Seminars & Conventions* are increasing due to NASSCO certification for employees.
- *Call Before You Dig Fees, Dues & Memberships, Office Supplies, Meals Allowance*, and *Materials from Stock* increased to reflect anticipated operational needs and higher costs.

Maintenance: Remains unchanged.

- Driven by *Tool & Work Equipment* purchases and replacements required to support daily operations.

COO – Command Center 2320010020

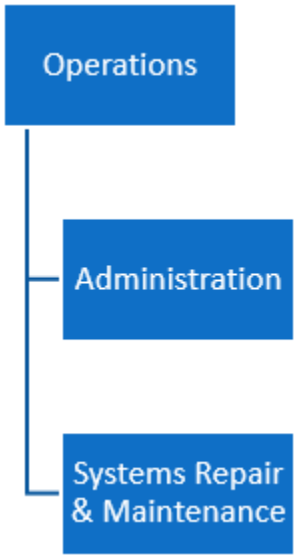
Utility Services

Commitment Item	Expenditure Classification	2025 Adopted	2026 Adopted	2027 Proposed	$ Change	% Change
	Payroll					
501010	Regular Pay	3,223,653	2,500,000	2,630,000	130,000	
501030	Overtime 100%	-	-	-	-	
501040	Overtime 150%	191,075	150,000	150,000	-	
501050	Overtime 200%	25,000	18,000	18,000	-	
501020	Temporary Pay	5,000	2,500	2,500	-	
501060	Standby & Premium Pay	40,000	30,000	30,000	-	
501070	Longevity Pay	10,975	9,975	8,600	(1,375)	
	Total Payroll	3,495,703	2,710,475	2,839,100	128,625	4.7%
	Operations					
511010	Clothing Allowance	30,000	35,000	35,000	-	
511030	Meals Allowance	2,000	4,000	4,000	-	
511070	Employee Reimbursement	1,500	2,000	-	(2,000)	
511100	Seminars & Conventions	3,500	4,000	25,000	21,000	
511220	Dues & Memberships	1,000	5,000	15,000	10,000	
512360	Call Before You Dig Fee	120,000	130,000	140,000	10,000	
513010	Office Supplies	10,000	12,000	14,000	2,000	
513400	Small Tools & Equipment	3,000	4,000	4,000	-	
513690	Materials From Stock	30,000	35,000	40,000	5,000	
	Total Operations	201,000	231,000	277,000	46,000	19.9%
	Maintenance					
521080	Tool & Work Equipment	120,000	120,000	120,000	-	
	Total Maintenance	120,000	120,000	120,000	-	0.0%
	Total Expenditure Classification	3,816,703	3,061,475	3,236,100	174,625	5.7%
	Funding Allocation					
	Sewer Allocation 34%	1,297,679	1,040,901	1,100,274	59,373	
	Water Allocation 66%	2,519,024	2,020,574	2,135,826	115,253	
	Total Funding Allocation	3,816,703	3,061,475	3,236,100	174,625	5.7%
	Authorized Positions					
	Construction & Utility Svces Supv.	4	2	2	-	
	Comm Center Utility Serv Admin	1	1	1	-	
	Administrative Clerk	3	3	2	(1)	
	Assistant Util Maint Supt	1	1	1	-	
	Cross Connection Tech 1	1	1	1	-	
	Cross Connection Tech 2	2	2	2	-	
	Engineering Technician 2	4	-	2	2	
	Senior Engineering Technician	1	1	1	-	
	Senior Utility Services Technician	1	1	1	-	
	Utility Maintenance Supervisor	1	1	1	-	
	Utility Services Eng Technician	9	7	6	(1)	
	Total Authorized Positions	28	20	20	-	0.0%

Operations

Administration

Systems Repair & Maintenance



COO – Operations

Summary

Description

The Operations Department is responsible for operating, repairing, and maintaining the water distribution and sewage collection systems within the District's service area. Additional responsibilities include fire hydrant maintenance, water metering, and other related activities.

Budget Commentary

The proposed Operations Department budget for the coming year is $16,857,900, decreasing by $454,460 or 2.6% below prior year's appropriation. Budget details on Operations' activities follow. Realigning positions to reflect the cost of service between the Operating and Capital budgets.

Expenditure Classification	2025 Adopted	2026 Adopted	2027 Proposed	$ Change	% Change
Summary by Activity					
Administration	217,895	233,575	214,800	(18,775)	
Systems Repair	15,735,674	17,078,785	16,643,100	(435,685)	
Total Summary by Activity	15,953,569	17,312,360	16,857,900	(454,460)	-2.6%
Summary by Major Account					
Payroll					
Regular Pay	8,902,148	9,810,000	8,747,000	(1,063,000)	
Overtime 100%	-	-	-	-	
Overtime 150%	804,101	900,000	900,000	-	
Overtime 200%	800,000	900,000	900,000	-	
Temporary Help	-	-	-	-	
Standby & Premium Pay	71,800	75,000	90,000	15,000	
Longevity Pay	35,770	35,610	26,100	(9,510)	
Total Payroll	10,613,819	11,720,610	10,663,100	(1,057,510)	-9.0%
Operations	5,064,750	5,291,750	5,894,800	603,050	11.4%
Maintenance	275,000	300,000	300,000	-	0.0%
Total Summary by Major Account	15,953,569	17,312,360	16,857,900	(454,460)	-2.6%
Funding Allocation					
Sewer Allocation 25%	3,988,392	4,328,089	4,214,475	(113,615)	
Water Allocation 75%	11,965,177	12,984,271	12,643,425	(340,845)	
Total Funding Allocation	15,953,569	17,312,360	16,857,900	(454,460)	-2.6%
Authorized Positions					
Administration	1	1	1	-	
Systems Repair	87	94	79	(15)	
Total Authorized Positions	88	95	80	(15)	-15.8%

COO – Operations

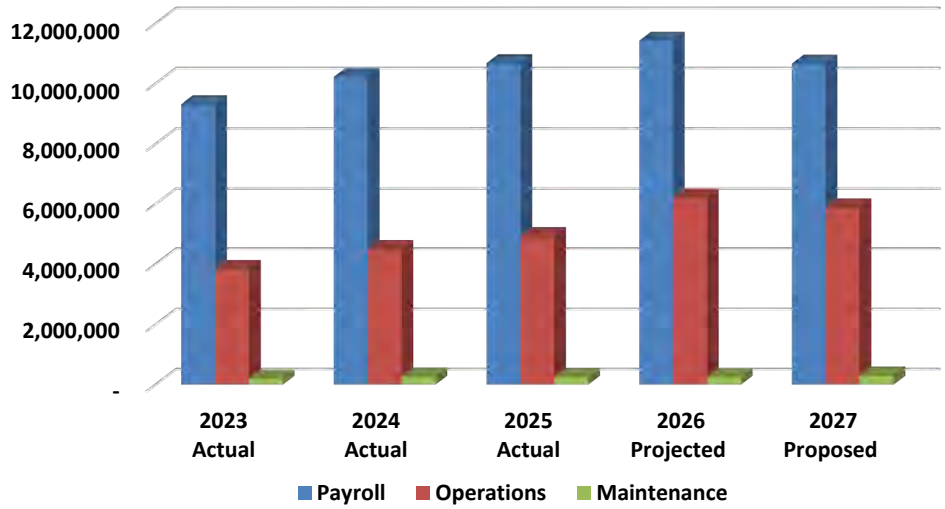
Summary

Expenditure Classification	2023 Actual	2024 Actual	2025 Actual	2026 Projected
Summary by Activity				
Administration	199,189	206,437	215,963	127,235
Systems Repair	13,164,504	14,789,264	15,653,447	17,765,361
Total Summary by Activity	13,363,693	14,995,702	15,869,409	17,892,596
Summary by Major Account				
Payroll				
Regular Pay	7,527,725	8,236,265	8,415,211	8,840,000
Overtime 100%	-	-	-	-
Overtime 150%	916,708	1,065,958	1,157,992	1,289,000
Overtime 200%	785,448	834,513	1,023,289	1,211,350
Temporary Help	-	-	-	-
Standby & Premium Pay	50,325	50,600	50,425	52,675
Longevity Pay	33,280	35,305	31,598	33,143
Total Payroll	9,313,487	10,222,642	10,678,515	11,426,168
Operations	3,841,361	4,503,170	4,934,257	6,219,778
Maintenance	208,845	269,890	256,637	246,650
Total Summary by Major Account	13,363,693	14,995,702	15,869,409	17,892,596
Funding Allocation				
Sewer Allocation 25%	3,340,900	3,748,900	3,967,400	4,473,100
Water Allocation 75%	10,022,793	11,246,802	11,902,009	13,419,496
Total Funding Allocation	13,363,693	14,995,702	15,869,409	17,892,596

COO – Operations

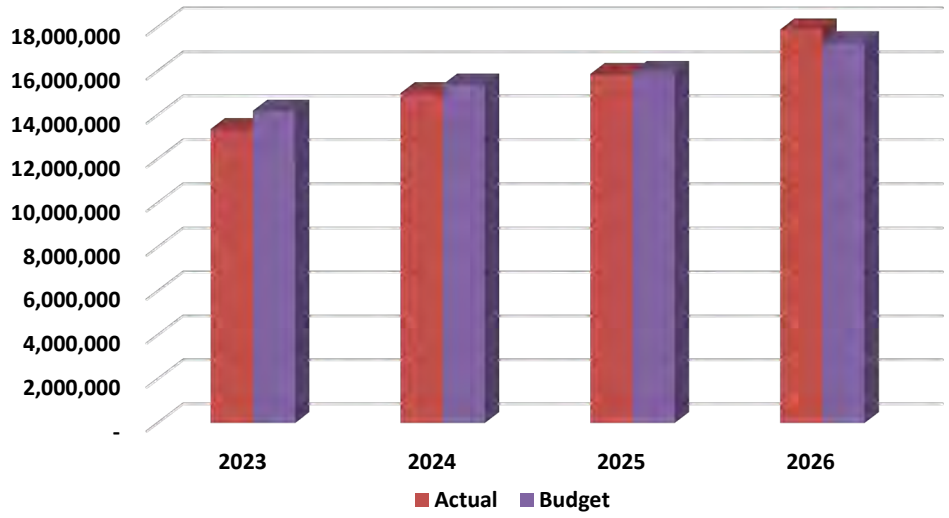
Expenditure History

Expenditures By Category



	2023 Actual	2024 Actual	2025 Actual	2026 Projected	2027 Proposed
Payroll	9,313,487	10,222,642	10,678,515	11,426,168	10,663,100
Operations	3,841,361	4,503,170	4,933,800	6,217,950	5,892,800
Maintenance	208,845	269,890	257,055	248,478	302,000
Total	13,363,693	14,995,702	15,869,369	17,892,596	16,857,900

Expenditures versus Budget



B/(W)	2023	2024	2025	2026
Budget	14,194,647	15,385,397	15,953,569	17,312,360
Actual	13,363,693	14,995,702	15,869,369	17,892,596
Variance	830,954	389,695	84,200	(580,236)

COO – Operations 2330010010

Administration

Description

The Operations Administration unit is responsible for the overall administration and management of the various activities and special programs.

Budget Commentary

The Operations Administration proposed budget for 2027 is $214,800 decreasing by $18,775 or 8.0% below the prior year's appropriation. The budgeted positions are unchanged in 2027.

Payroll: Decrease of $33,825 or 15.3% below the prior year's appropriation.

- *Regular Pay* decreased primarily due to staffing changes.

Operations: Increase of $15,050 or 118.0% above the prior year's appropriation.

- *Licenses & Registration* increased due to NASSCO certification for employees.
- *Office Supplies* increased slightly due to higher supply costs.

COO – Operations 2330010010

Administration

Commitment Item	Expenditure Classification	2025 Adopted	2026 Adopted	2027 Proposed	$ Change	% Change
	Payroll					
501010	Regular Pay	208,820	220,000	187,000	(33,000)	
501030	Overtime 100%	-	-	-	-	
501040	Overtime 150%	-	-	-	-	
501050	Overtime 200%	-	-	-	-	
501020	Temporary Pay	-	-	-	-	
501060	Standby & Premium Pay	-	-	-	-	
501070	Longevity Pay	825	825	-	(825)	
	Total Payroll	209,645	220,825	187,000	(33,825)	-15.3%
	Operations					
511100	Seminars & Conventions	3,500	3,500	3,500	-	
511220	Dues & Memberships	1,500	3,500	3,500	-	
512840	Licenses & Registration	750	5,000	20,000	15,000	
513010	Office Supplies	2,500	750	800	50	
	Total Operations	8,250	12,750	27,800	15,050	118.0%
	Total Expenditure Classification	217,895	233,575	214,800	(18,775)	-8.0%
	Funding Allocation					
	Sewer Allocation 25%	54,474	58,393	53,700	(4,694)	
	Water Allocation 75%	163,421	175,182	161,100	(14,081)	
	Total Funding Allocation	217,895	233,575	214,800	(18,775)	-8.0%
	Authorized Positions					
	Manager of Operations	1	1	1	-	
	Total Authorized Positions	1	1	1	-	0.0%

Systems Repair & Maintenance

Description

The Systems Repair & Maintenance unit is primarily responsible for the emergency repair of all water distribution and sewer collection systems components. This unit is also responsible for all service connection water taps required by developers and contractors, as well as utility relocation work required by Towns and the State.

The Hydrant Maintenance crews maintain more than 10,700 hydrants, flush more than 1,465 miles of water mains, and aid in addressing water system emergencies.

The Sewer Cleaning crews are responsible for cleaning and inspecting more than 1,250 miles of pipes in the sewer collection system and 5,800 catch basins in Hartford's combined system. Additionally, Gate and Regulator Maintenance crews are responsible for more than 30,200 gates (valves), 36 regulators, 100 check valves, maintenance holes, and other system appurtenances.

The Meter Installation and Repair crews are responsible for installing, testing, and repairing larger water meters, providing turn-off and turn-on services for customers, investigating leaks, assisting in significant shutdowns, and handling emergency pumping.

Budget Commentary

The Systems Repair Maintenance proposed budget for 2027 totals $16,643,100, decreasing by $435,685 or 2.6% below the prior year's appropriation. Realigning positions to reflect the cost of service between the Operating and Capital budgets.

Payroll: Decrease of $1,023,685 or 8.9% below the prior year's appropriation.

- *Regular Pay* includes increments and cost-of-living increases for eligible employees offset by realigning 15 positions to reflect the cost of service between the Operating and Capital budgets: (3) Equipment Operator 1, (3) Utility Maintenance Supervisors (1) Utility Maintainer I, (6) Utility Maintainers II and (2) Utility Maintainers In Training transferred to Construction Services (C1H04). As part of this transition, several position titles were revised to better reflect current job duties.

- *Longevity Pay* has decreased due to participation and contractual agreements for eligible employees.

Operations: Increase of $588,000 or 11.1% above the prior year's appropriation.

- *Police Services* and *Traffic Control* are increasing due to rising labor costs.

- *Materials from Stock* and *Rock Sand & Dirt* are increasing due to higher material costs and inflation.

- *Outside Services* is decreasing to better align with prior-year spending levels, partially offsetting increases in other operating accounts.

Maintenance: Remains unchanged.

- Primarily *Tool & Work Equipment* and *Power Operated Equipment* necessary to support ongoing operations and maintain equipment.

COO – Operations 2330010020

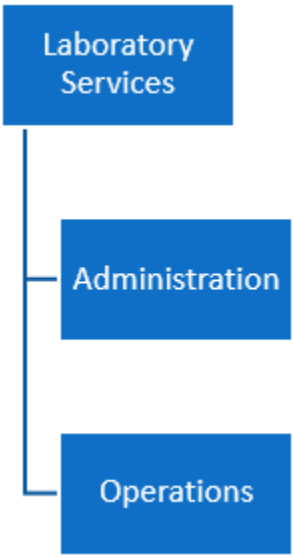
Systems Repair & Maintenance

Commitment Item	Expenditure Classification	2025 Adopted	2026 Adopted	2027 Proposed	$ Change	% Change
	Payroll					
501010	Regular Pay	8,693,328	9,590,000	8,560,000	(1,030,000)	
501030	Overtime 100%	-	-	-	-	
501040	Overtime 150%	804,101	900,000	900,000	-	
501050	Overtime 200%	800,000	900,000	900,000	-	
501020	Temporary Pay	-	-	-	-	
501060	Standby & Premium Pay	71,800	75,000	90,000	15,000	
501070	Longevity Pay	34,945	34,785	26,100	(8,685)	
	Total Payroll	10,404,174	11,499,785	10,476,100	(1,023,685)	-8.9%
	Operations					
511010	Clothing Allowance	110,000	110,000	115,000	5,000	
511030	Meals Allowance	16,000	16,000	16,000	-	
511220	Dues & Memberships	2,500	3,000	3,000	-	
512060	Police Services	800,000	825,000	875,000	50,000	
512080	Outside Services	410,000	410,000	150,000	(260,000)	
512100	Traffic Control/Flagging Services	200,000	210,000	280,000	70,000	
512400	Disposal/Removal Fees	110,000	110,000	130,000	20,000	
513010	Office Supplies	18,000	20,000	20,000	-	
513400	Small Tools & Equipment	70,000	75,000	75,000	-	
513420	Cement & Concrete	-	-	1,000	1,000	
513430	Rock Sand & Dirt	1,100,000	1,100,000	1,400,000	300,000	
513560	Custom/Tariffs	-	-	2,000	2,000	
513690	Materials From Stock	2,220,000	2,400,000	2,800,000	400,000	
	Total Operations	5,056,500	5,279,000	5,867,000	588,000	11.1%
	Maintenance					
521060	Power Operated Equipment	25,000	25,000	25,000	-	
521080	Tool & Work Equipment	250,000	275,000	275,000	-	
	Total Maintenance	275,000	300,000	300,000	-	0.0%
	Total Expenditure Classification	15,735,674	17,078,785	16,643,100	(435,685)	-2.6%
	Funding Allocation					
	Sewer Allocation 25%	3,933,919	4,269,696	4,160,775	(108,921)	
	Water Allocation 75%	11,801,756	12,809,089	12,482,325	(326,764)	
	Total Funding Allocation	15,735,674	17,078,785	16,643,100	(435,685)	-2.6%

Authorized Positions	2025 Adopted	2026 Adopted	2027 Proposed	$ Change	% Change
Administrative Clerk	1	1	1	-	
Asst Utility Maint Supt.	2	2	2	-	
Customer Service Maintainer 1	3	3	3	-	
Equipment Operator 1	7	7	4	(3)	
Hydrant Maintainer 1	1	1	1	-	
Hydrant Maintainer 2	1	1		(1)	
Maintenance Planner	-	-	1	1	
Meter Reader 1	2	2	2	-	
Meter Reader 2	1	1	1	-	
Sr. Utility Maint. Crew Leader	1	1	1	-	
Sr. Utility Maint. Supervisor	4	4	5	1	
Utility Maintenance Crew Leader	5	5	7	2	
Utility Maintenance Supervisor	9	9	5	(4)	
Utility Maintenance Superintendent	1	1	1	-	
Utility Maintainer 1	18	18	17	(1)	
Utility Maintainer 2	23	30	20	(10)	
Utility Operations Shift Maintainer	1	1	1	-	
Utility Svcs. Monitoring Technician 1	1	1		(1)	
Utility Sys. Monitoring Technician 1	1	1	4	3	
Utility Sys. Monitoring Technician 2	5	5	3	(2)	
Total Authorized Positions	87	94	79	(15)	-16.0%

Laboratory Services

Administration
Operations



COO – Laboratory Services

Summary

Description

The Laboratory Services Department is responsible for the extensive testing and analysis of the District's water and wastewater at various locations and at various stages in the process. The Laboratory Services Department conducts more than 140,000 physical, chemical, and bacteriological tests annually.

Budget Commentary

The Laboratory Services Department budget for 2027 is $1,766,400, a decrease of $200,620 or 10.2% below the prior year's appropriation. Budget details regarding the activity and departments follow on the succeeding pages. The budgeted positions are decreasing in 2027.

Expenditure Classification	2025 Adopted	2026 Adopted	2027 Proposed	$ Change	% Change
Summary by Activity					
Administration	209,200	351,325	180,800	(170,525)	
Operations	1,489,567	1,615,695	1,585,600	(30,095)	
Total	1,698,767	1,967,020	1,766,400	(200,620)	-10.2%
Summary by Major Object					
Payroll					
Regular Pay	888,972	1,150,000	937,000	(213,000)	
Overtime 100%	-	-	-	-	
Overtime 150%	50,000	55,000	30,000	(25,000)	
Overtime 200%	10,000	12,000	12,000	-	
Temporary Help	-	-	-	-	
Standby & Premium Pay	3,000	3,000	6,000	3,000	
Longevity Pay	4,295	4,520	3,000	(1,520)	
Total Payroll	956,267	1,224,520	988,000	(236,520)	-19.3%
Operations	602,500	602,500	638,400	35,900	6.0%
Maintenance	140,000	140,000	140,000	-	0.0%
Capital	-	-	-	-	0.0%
Total Summary by Major Account	1,698,767	1,967,020	1,766,400	(200,620)	-10.2%
Funding Allocation					
Sewer Allocation 48%	815,408	944,169	847,872	(96,298)	
Water Allocation 52%	883,359	1,022,851	918,528	(104,322)	
Total Funding Allocation	1,698,767	1,967,020	1,766,400	(200,620)	-10.2%
Authorized Positions					
Administration	1	2	1	(1)	
Operations	6	7	7	-	
Total Authorized Positions	7	9	8	(1)	-11.1%

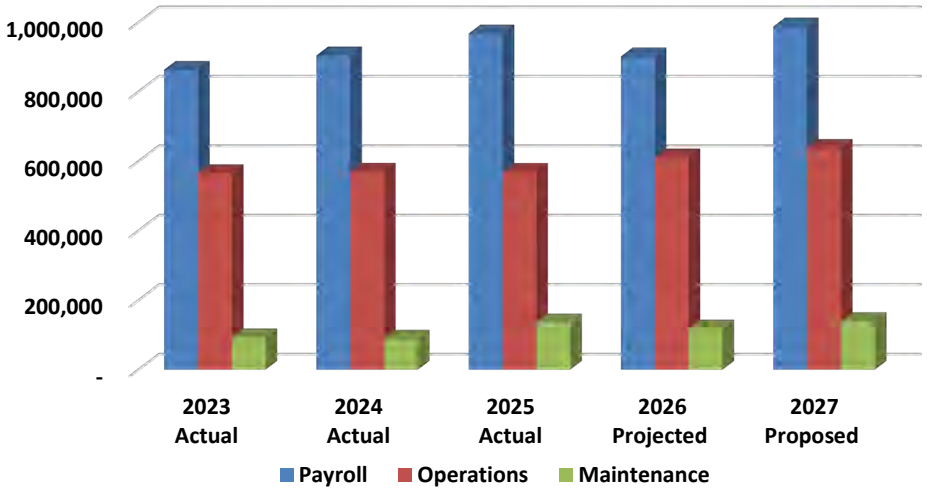
COO – Laboratory Services

Summary

Expenditure Classification	2023 Actual	2024 Actual	2025 Actual	2026 Projected
Summary by Activity				
Administration	178,145	190,856	212,984	188,183
Operations	1,343,457	1,372,597	1,460,366	1,443,481
Total	1,521,602	1,563,454	1,673,351	1,631,664
Summary by Major Object				
Payroll				
Regular Pay	809,086	847,583	906,624	829,207
Overtime 100%	-	-	-	-
Overtime 150%	41,065	43,874	45,854	53,619
Overtime 200%	5,964	6,488	8,138	11,536
Temporary Help	-	-	-	-
Standby & Premium Pay	2,420	2,054	2,633	2,926
Longevity Pay	4,420	4,420	4,420	4,433
Total Payroll	862,954	904,419	967,670	901,721
Operations	565,702	569,877	569,586	611,424
Maintenance	92,947	89,158	136,095	118,519
Capital	-	-	-	-
Total Summary by Major Account	1,521,602	1,563,454	1,673,351	1,631,664
Funding Allocation				
Sewer Allocation 48%	730,400	750,400	803,200	783,197
Water Allocation 52%	791,202	813,054	870,151	848,467
Total Funding Allocation	1,521,602	1,563,454	1,673,351	1,631,664

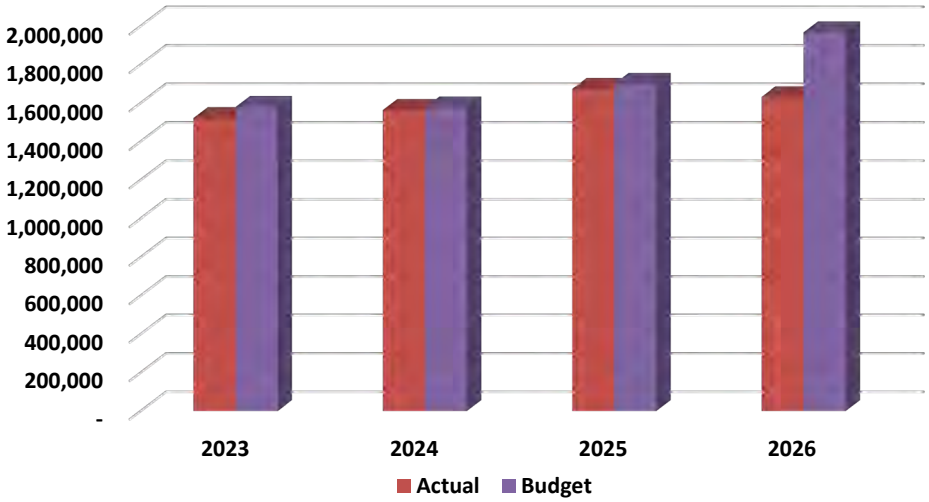
Expenditure History

Expenditures By Category



	2023 Actual	2024 Actual	2025 Actual	2026 Projected	2027 Proposed
Payroll	862,954	904,419	967,670	901,721	988,000
Operations	565,702	569,877	569,586	611,424	638,400
Maintenance	92,947	89,158	136,095	118,519	140,000
Total	1,521,602	1,563,454	1,673,351	1,631,664	1,766,400

Expenditures versus Budget



B/(W)	2023	2024	2025	2026
Budget	1,579,289	1,576,529	1,698,767	1,967,020
Actual	1,521,602	1,563,454	1,673,351	1,631,664
Variance	57,687	13,075	25,416	335,356

COO – Laboratory Services 2230010010

Administration

Description

The Administration activity is responsible for the overall administration and management of the various activities and special programs that comprise the Laboratory Services department.

Budget Commentary

The Administration budget for 2027 is $180,800, a decrease of $170,525 or 48.5% below the prior year's appropriation. The budgeted positions are decreasing in 2027.

Payroll: Decrease of $170,525 or 50.0% below the prior year's appropriation.

- *Regular Pay* reflects increments and cost-of-living increases for eligible employees, as well as a decrease resulting from the elimination of a Laboratory Administrator position.

Operations: Remains unchanged.

- Various allotments to support administration operations are unchanged from prior year.

COO – Laboratory Services 2230010010

Administration

Commitment Item	Expenditure Classification	2025 Adopted	2026 Adopted	2027 Proposed	$ Change	% Change
	Payroll					
501010	Regular Pay	198,100	340,000	170,000	(170,000)	
501030	Overtime 100%	-	-	-	-	
501040	Overtime 150%	-	-	-	-	
501050	Overtime 200%	-	-	-	-	
501020	Temporary Pay	-	-	-	-	
501060	Standby & Premium Pay	-	-	-	-	
501070	Longevity Pay	600	825	300	(525)	
	Total Payroll	198,700	340,825	170,300	(170,525)	-50.0%
	Operations					
511100	Seminars & Conventions	6,000	6,000	6,000	-	
511220	Dues & Memberships	1,800	1,800	1,800	-	
512840	Licenses & Registration	1,500	1,500	1,500	-	
513010	Office Supplies	1,000	1,000	1,000	-	
519100	Printing	200	200	200	-	
	Total Operations	10,500	10,500	10,500	-	0.0%
	Total Expenditure Classification	209,200	351,325	180,800	(170,525)	-48.5%
	Funding Allocation					
	Sewer Allocation 48%	100,416	168,636	86,784	(81,852)	
	Water Allocation 52%	108,784	182,689	94,016	(88,673)	
	Total Funding Allocation	209,200	351,325	180,800	(170,525)	-48.5%
	Authorized Positions					
	Manager of Lab Services	1	1	1	-	
	WPC Laboratory Administrator	-	1	-	(1)	
	Total Authorized Positions	1	2	1	(1)	-50.0%

COO – Laboratory Services 2230010020

Operations

Description

Laboratory Services - Operations is responsible for the laboratories at Reservoir #6 and Hartford Water Pollution Control Facilities.

The Reservoir #6 Laboratory is responsible for the extensive testing and analysis of the District's raw water, water in various stages of treatment, and treated water throughout the distribution system, in accordance with State and Federal requirements. Duties of the laboratory unit include the physical, chemical, and biological testing of water samples, the preparation of reports for various regulatory agencies, and the preparation of special reports in response to problem or complaint investigations, and compliance testing to maintain State certification requirements. The Reservoir #6 Water Treatment Facility is the site of the District's water treatment laboratory that enables District staff to undertake additional and more sophisticated water quality testing. Recent security measures have resulted in additional testing requirements on the laboratory.

The Laboratory, located at the Hartford Water Pollution Control Facility, is responsible for testing samples of wastewater and sludge from various locations throughout the Hartford facility and the District’s other Water Pollution Control Plants. Biological testing on samples from the District's four WPC facilities is done at the Hartford laboratory, as is the testing and monitoring of septic tank deliveries and sludge from non-member towns.

The routine sampling and testing of wastewater and sludge are performed at the East Hartford, Rocky Hill, and Poquonock facilities under the direction of each plant's supervisor. More sophisticated testing, such as ammonia and other nitrogen species, oxygen demand and fecal coliform testing as required by National Pollutant Discharge Elimination System (NPDES) permits, is performed at the Hartford laboratory facility. Special testing on sewage/sludge samples and DEEP-approved industrial wastes is performed as required.

Brainard Road laboratory staff provides process control support and guidance for all WPC facilities. The staff also supports the WPC Administration on environmental issues, reviews industrial NPDES permit applications, advises on sludge processing services, monitors odor emissions, and provides technical assistance for research and development on special projects.

COO – Laboratory Services 2230010020

Operations

Budget Commentary

The Laboratory Services- Operations proposed budget for 2027 is $1,585,600 which is decreased by $30,095 or 1.9% below the prior year's appropriation. The budgeted positions are unchanged in 2027.

Payroll: Decrease of $65,995 or 7.5% below the prior year's appropriation.

- *Regular Pay* includes increments and cost-of-living increases for eligible employees, offset by a decrease in 150% Overtime to reflect full staffing levels.

Operations: Increase of $35,900 or 6.1% above the prior appropriation

- *Outside Testing & Lab Services* are increasing due to market rates.
- *Seminars & Conventions* are increasing due to rising costs and greater participation in professional development opportunities, partially offset by a decrease in *Laboratory Supplies*.

Maintenance: Remains unchanged.

- *Laboratory Equipment* is unchanged from the prior year. Expenditures primarily support specialized analytical and water-quality testing equipment and related components.

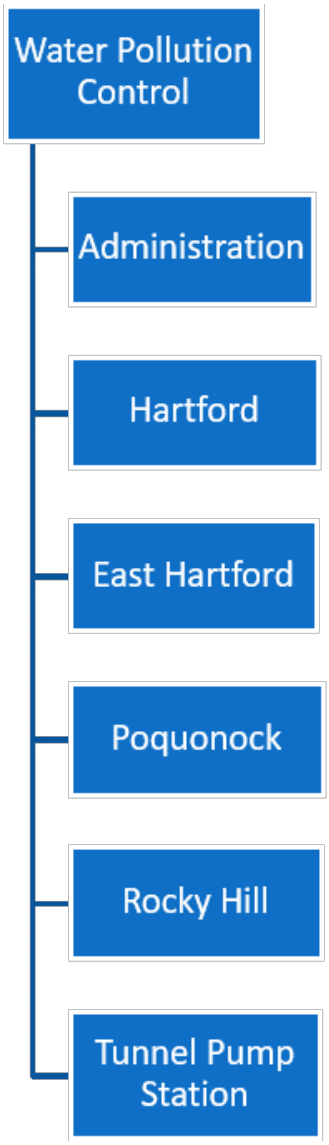
COO – Laboratory Services 2230010020

Operations

Commitment Item	Expenditure Classification	2025 Adopted	2026 Adopted	2027 Proposed	$ Change	% Change
	Payroll					
501010	Regular Pay	690,872	810,000	767,000	(43,000)	
501030	Overtime 100%	-	-	-	-	
501040	Overtime 150%	50,000	55,000	30,000	(25,000)	
501050	Overtime 200%	10,000	12,000	12,000	-	
501020	Temporary Pay	-	-	-	-	
501060	Standby & Premium Pay	3,000	3,000	6,000	3,000	
501070	Longevity Pay	3,695	3,695	2,700	(995)	
	Total Payroll	757,567	883,695	817,700	(65,995)	-7.5%
	Operations					
511010	Clothing Allowance	5,150	5,150	6,000	850	
511100	Seminars & Conventions	-	-	20,000	20,000	
512080	Outside Services	80,000	80,000	80,000	-	
512710	Outside Testing & Lab Services	252,000	252,000	272,000	20,000	
513010	Office Supplies	850	850	900	50	
513040	Laboratory Supplies	245,000	245,000	240,000	(5,000)	
513050	Water Conservation Supplies	2,500	2,500	2,500	-	
514030	Propane Gas	6,500	6,500	6,500	-	
	Total Operations	592,000	592,000	627,900	35,900	6.1%
	Maintenance					
521040	Laboratory Equipment	140,000	140,000	140,000	-	
	Total Maintenance	140,000	140,000	140,000	-	0.0%
	Total Expenditure Classification	1,489,567	1,615,695	1,585,600	(30,095)	-1.9%
	Funding Allocation					
	Sewer Allocation 48%	714,992	775,533	761,088	(14,446)	
	Water Allocation 52%	774,575	840,162	824,512	(15,649)	
	Total Funding Allocation	1,489,567	1,615,695	1,585,600	(30,095)	-1.9%
	Authorized Positions					
	Chemist	2	2	1	(1)	
	Laboratory Technician	1	2	4	2	
	Microbiologist	1	1	1	-	
	Water Treatment Plant Operator	1	1	1	-	
	WPC Process Analyst	1	1	-	(1)	
	Total Authorized Positions	6	7	7	-	0.0%

Water Pollution Control

Administration
Hartford
East Hartford
Poquonock
Rocky Hill
Tunnel Pump Station



COO – Water Pollution Control

Summary

Description

The Water Pollution Control (WPC) activity is responsible for the processing and treatment of wastewater that flows into the District's East Hartford, Hartford, Poquonock, and Rocky Hill facilities. Treatment is accomplished in accordance with the standards of National Pollutant Discharge Elimination System (NPDES) permits issued by the Connecticut Department of Energy and Environmental Protection (DEEP). Water pollution control, or wastewater treatment, is one of the most important yet often overlooked environmental services provided by the MDC.

Budget Commentary

The 2027 budget for the WPC Administration and Water Pollution Control Facilities is $27,225,300, which is an increase of $2,508,165 or 10.1% above the prior year's appropriation. Budget details regarding the activity and departments are provided on succeeding pages. The budgeted positions are unchanged in 2027.

COO – Water Pollution Control

Summary

Expenditure Classification	2025 Adopted	2026 Adopted	2027 Proposed	$ Change	% Change
Summary by Activity					
Administration	697,296	821,300	837,200	15,900	
Hartford	17,181,281	17,669,580	18,262,300	592,720	
East Hartford	1,520,311	1,642,320	1,573,100	(69,220)	
Poquonock	1,167,133	1,537,665	1,563,800	26,135	
Rocky Hill	1,397,364	1,416,670	1,521,300	104,630	
Tunnel Pump Station	-	1,629,600	3,467,600	1,838,000	
Total Summary by Activity	21,963,385	24,717,135	27,225,300	2,508,165	10.1%
Summary by Major Account					
Payroll					
Regular Pay	6,261,465	6,610,000	6,968,000	358,000	
Overtime 100%	-	-	-	-	
Overtime 150%	441,200	453,600	488,500	34,900	
Overtime 200%	182,800	187,300	179,500	(7,800)	
Temporary	-	-	-	-	
Standby/Premium	130,200	134,200	140,200	6,000	
Longevity	26,610	25,935	25,000	(935)	
Total Payroll	7,042,275	7,411,035	7,801,200	390,165	5.3%
Operations	13,472,110	15,758,600	17,798,800	2,040,200	12.9%
Maintenance	1,449,000	1,547,500	1,625,300	77,800	5.0%
Summary by Major Account	21,963,385	24,717,135	27,225,300	2,508,165	10.1%
Funding Allocation					
Sewer Allocation 100%	21,963,385	24,717,135	27,225,300	2,508,165	
Water Allocation 0%	-	-	-	-	
Total Funding Allocation	21,963,385	24,717,135	27,225,300	2,508,165	10.1%
Authorized Positions					
Administration	2	2	2	-	
Hartford	42	45	45	-	
East Hartford	5	4	4	-	
Poquonock	4	4	4	-	
Rocky Hill	6	5	5	-	
Tunnel Pump Station	-	-	-	-	
	59	60	60	-	0.0%

COO – Water Pollution Control

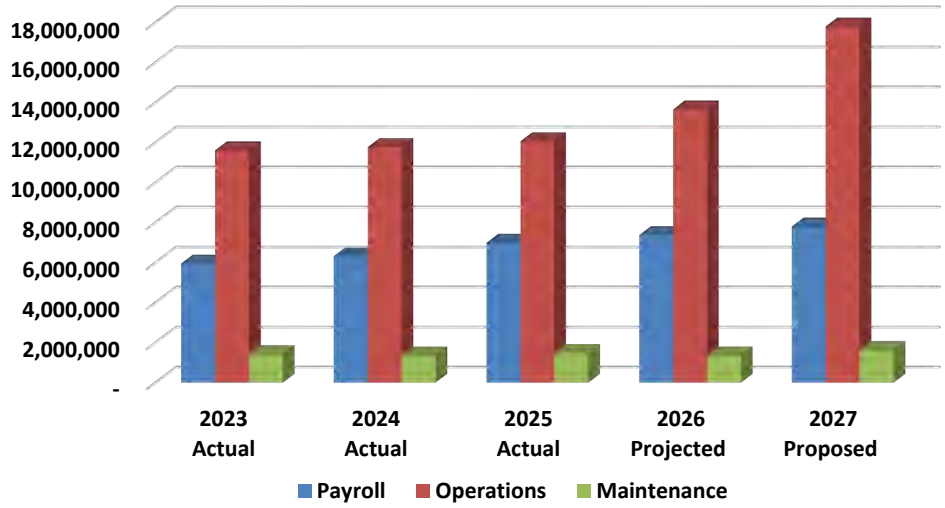
Summary

Expenditure Classification	2023 Actual	2024 Actual	2025 Actual	2026 Projected
Summary by Activity				
Administration	313,872	349,955	556,141	788,650
Hartford	15,387,818	15,583,813	16,078,796	17,116,635
East Hartford	1,271,870	1,267,267	1,494,043	1,463,211
Poquonock	908,984	957,482	1,108,534	1,265,622
Rocky Hill	1,095,711	1,291,294	1,283,607	1,333,619
Tunnel Pump Station	-	-	-	407,400
Total Summary by Activity	18,978,256	19,449,812	20,521,121	22,375,138
Summary by Major Account				
Payroll				
Regular Pay	5,149,366	5,482,503	6,034,301	6,487,930
Overtime 100%	-	-	-	-
Overtime 150%	521,999	568,165	649,280	586,762
Overtime 200%	134,495	125,844	152,263	135,538
Temporary	-	-	-	-
Standby/Premium	117,795	120,305	127,040	133,375
Longevity	23,745	24,250	22,768	25,426
Total Payroll	5,947,400	6,321,066	6,985,652	7,369,031
Operations	11,608,888	11,772,151	12,061,163	13,651,143
Maintenance	1,421,967	1,356,594	1,474,305	1,354,964
Summary by Major Account	18,978,256	19,449,812	20,521,121	22,375,138
Funding Allocation				
Sewer Allocation 100%	18,978,256	19,449,812	20,521,121	22,375,138
Water Allocation 0%	-	-	-	-
Total Funding Allocation	18,978,256	19,449,812	20,521,121	22,375,138

COO – Water Pollution Control 2220010010

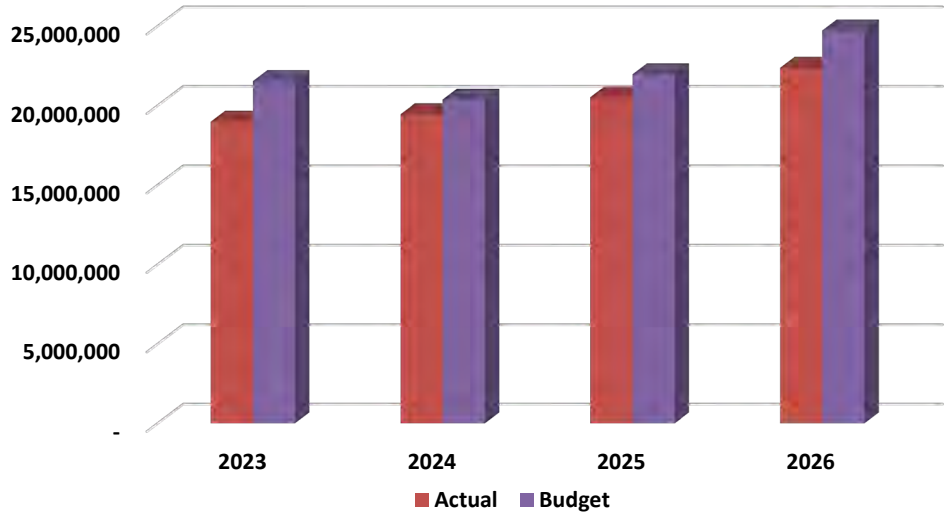
Expenditure History

Expenditures By Category



	2023 Actual	2024 Actual	2025 Actual	2026 Projected	2027 Proposed
Payroll	5,947,400	6,321,066	6,985,652	7,369,031	7,801,200
Operations	11,608,888	11,772,151	12,061,163	13,651,143	17,798,800
Maintenance	1,421,967	1,356,594	1,474,305	1,354,964	1,625,300
Total	18,978,256	19,449,812	20,521,121	22,375,138	27,225,300

Expenditures versus Budget



B/(W)	2023	2024	2025	2026
Budget	21,537,206	20,373,122	21,963,385	24,717,135
Actual	18,978,256	19,449,812	20,521,121	22,375,138
Variance	2,558,950	923,310	1,442,264	2,341,997

COO – Water Pollution Control 2220010010

Administration

Description

The Water Pollution Control - Administration department is responsible for overseeing the four WPC Facilities in the District. This department consists of the Manager of WPC, who has an essential role in overseeing the daily activities of the facilities. This department plays a major role in maintaining the sludge and septage sales contracts as well as managing the Capital Improvement Projects for the East Hartford, Hartford, Poquonock, Rocky Hill, and Tunnel Pump Station facilities.

Budget Commentary

The Water Pollution Control Administration budget for 2027 is $837,200 which is an increase of $15,900 or 1.9% above the prior year's appropriation. The budgeted positions are unchanged in 2027.

Payroll: Increase of $16,000 or 4.2% above the prior year's appropriation.

- *Regular Pay* includes increments and cost-of-living increases for eligible employees.

Operations: Decrease of $100 or 0.0% below the prior year's appropriation.

- *Business Travel* decreased, primarily offset by increases in *Meeting Expenses* and *Office Supplies.*

COO – Water Pollution Control 2220010010

Administration

Commitment Item		2025 Adopted	2026 Adopted	2027 Proposed	$ Change	% Change
	Payroll					
501010	Regular Pay	361,936	380,000	396,000	16,000	
501030	Overtime 100%	-	-	-	-	
501040	Overtime 150%	-	-	-	-	
501050	Overtime 200%	-	-	-	-	
501020	Temporary Pay	-	-	-	-	
501060	Standby & Premium Pay	-	-	-	-	
501070	Longevity Pay	600	600	600	-	
	Total Payroll	362,536	380,600	396,600	16,000	4.2%
	Operations					
511100	Seminars & Conventions	13,360	13,500	13,500	-	
511110	Business Travel	-	1,200	-	(1,200)	
511120	Meeting Expenses	1,500	3,000	4,000	1,000	
511210	Books & Periodicals	1,000	500	500	-	
511220	Dues & Memberships	2,900	3,600	3,600	-	
512310	Permits	98,200	98,200	98,200	-	
512710	Outside Testing & Lab Services	216,800	319,200	319,200	-	
512840	Licenses & Registration	500	500	500	-	
513010	Office Supplies	500	1,000	1,100	100	
	Total Operations	334,760	440,700	440,600	(100)	0.0%
	Total Expenditure Classification	697,296	821,300	837,200	15,900	1.9%
	Funding Allocation					
	Sewer Allocation 100%	697,296	821,300	837,200	15,900	
	Water Allocation 0%	-	-	-	-	
	Total Funding Allocation	697,296	821,300	837,200	15,900	1.9%
	Authorized Positions					
	Manager of WPC	1	1	1	-	
	Assistant Manager of WPC	1	1	1	-	
	Total Authorized Positions	2	2	2	-	0.0%

COO – Water Pollution Control 2220010020

Hartford

Description

The Hartford Water Pollution Control unit is responsible for the primary and secondary treatment of wastewater that flows directly into the Hartford Water Pollution Control Facility (HWPCF) from Bloomfield, Hartford, Newington, West Hartford, and parts of Wethersfield and Windsor, as well as sludge delivered via force mains from the East Hartford and Rocky Hill facilities. Sludge from the Poquonock facility in Windsor is delivered by tanker truck.

The HWPCF also receives septic tank loads from member and non-member towns and sludge from the towns of Simsbury, Southington, Suffield, Windsor Locks, South Windsor, Enfield, Coventry, New Hartford, and Plainfield, and other facilities on a spot market basis.

Operational procedures at the plant include grit and screenings removal, wet weather pumping/storage, primary sedimentation, aeration for the biological breakdown of sewage, final clarification, effluent disinfection during the summer months, and thickening, dewatering, and incineration of sludge. Plant effluent pumping is performed when Connecticut River levels are elevated. This activity also handles routine maintenance/repair of its equipment and structures.

The HWPCF operates with three shifts, seven days per week, for all treatment processes, including primary, secondary, thickening, dewatering, and incineration, and will also include waste heat recovery for electricity production.

Budget Commentary

The 2027 budget for Water Pollution Control - Hartford, totals $18,262,300, which is an increase from the prior year's appropriation by $592,720 or 3.4%. The budgeted positions are unchanged in 2027.

Payroll: Increase of $418,020 or 7.9% above the prior year's appropriation.

- *Regular Pay* includes increments and cost-of-living increases for eligible employees.
- *Overtime Pay, Standby & Premium Pay* and *Longevity Pay* are expected to increase due to anticipated participation and contractual obligations for eligible employees.

Operations: Increase of $122,700 or 1.1% above the prior year's appropriation.

- *Fuel* and *Diesel Fuel* costs have increased based on projections from the 2027 commodity pricing sheet.
- Costs for *Incinerator Ash Disposal* and *Polymers* have risen in accordance with updated contractual agreements.
- *Materials from Stock* is increasing due to higher material costs and inflation.
- *DEEP Nitrogen Credits* decreased to align with historical spending trends, while various other appropriations were adjusted to reflect anticipated 2027 expenditures.

Maintenance: Increase of $52,000 or 4.9% above the prior year's appropriation.

- *Treatment Equipment* and *Tool & Work Equipment* are increasing due to anticipated increases in equipment and costs.

COO – Water Pollution Control 2220010020

Hartford

Commitment Item	Expenditure Classification	2025 Adopted	2026 Adopted	2027 Proposed	$ Change	% Change
	Payroll					
501010	Regular Pay	4,350,386	4,660,000	5,048,000	388,000	
501030	Overtime 100%	-	-	-	-	
501040	Overtime 150%	340,000	351,000	375,000	24,000	
501050	Overtime 200%	134,000	138,000	138,000	-	
501020	Temporary Pay	-	-	-	-	
501060	Standby & Premium Pay	114,000	118,000	124,000	6,000	
501070	Longevity Pay	19,445	18,680	18,700	20	
	Total Payroll	4,957,831	5,285,680	5,703,700	418,020	7.9%
	Operations					
511010	Clothing Allowance	72,000	75,000	77,000	2,000	
511050	Employee Education Program	6,250	6,250	6,300	50	
511070	Employee Reimbursement	2,000	3,650	3,000	(650)	
512050	Custodial Services	8,300	8,500	8,500	-	
512080	Outside Services	123,000	113,000	116,000	3,000	
512400	Disposal/Removal Fees	356,800	356,800	365,000	8,200	
512410	Refuse Collection & Disposal	38,000	39,000	40,000	1,000	
512420	Incinerator Ash Disposal	780,000	800,000	840,000	40,000	
512850	DEEP Nitrogen Credits	325,000	325,000	290,000	(35,000)	
513010	Office Supplies	5,800	5,800	6,000	200	
513020	Janitorial Supplies	6,500	6,500	6,500	-	
513080	Communication Equipment & Supp.	4,000	4,000	4,000	-	
513140	Electrical Supplies	3,700	3,700	3,700	-	
513160	Chemical/Oil Spill Supplies	2,000	2,000	2,000	-	
513400	Small Tools & Equipment	4,100	4,100	4,100	-	
513690	Materials From Stock	1,150,000	1,175,000	1,220,000	45,000	
513710	Fuel	1,550,000	1,711,600	1,712,000	400	
513720	Diesel Fuel	-	44,000	50,000	6,000	
513740	Oil & Lubricants	4,000	4,000	3,500	(500)	
514010	Electricity	5,324,000	5,101,000	5,101,000	-	
515010	Aluminum Sulfate	95,000	102,000	102,000	-	
515060	Sodium Hypochlorite	48,000	48,000	48,000	-	
515080	Polymers	1,200,000	1,250,000	1,305,000	55,000	
515140	Water Treatment Chemicals	36,000	36,000	35,000	(1,000)	
515320	Odor Control Chemicals	40,000	70,000	70,000	-	
519100	Printing	1,000	1,000	1,000	-	
523140	Other Equipment Rental	32,000	32,000	31,000	(1,000)	
	Total Operations	11,217,450	11,327,900	11,450,600	122,700	1.1%
	Maintenance					
521080	Tool & Work Equipment	6,000	6,000	8,000	2,000	
521100	Treatment Equipment	1,000,000	1,050,000	1,100,000	50,000	
	Total Maintenance	1,006,000	1,056,000	1,108,000	52,000	4.9%
	Total Expenditure Classification	17,181,281	17,669,580	18,262,300	592,720	3.4%
	Funding Allocation					
	Sewer Allocation 100%	17,181,281	17,669,580	18,262,300	592,720	
	Water Allocation 0%	-	-	-	-	
	Total Funding Allocation	17,181,281	17,669,580	18,262,300	592,720	3.4%

COO – Water Pollution Control 2220010020

Hartford

Authorized Positions	2025 Adopted	2026 Adopted	2027 Proposed	$ Change	% Change
Assistant WPC Superintendent	1	1	1	-	
Administrative Clerk	1	1	1	-	
WPC Crew Leader	-	-	13	-	
WPC Crew Leader 1	12	-	-	-	
WPC Crew Leader 2	1	13	-	(13)	
WPC Plant Operator 1	-	-	9	9	
WPC Plant Operator 2	21	22	14	(8)	
WPC Plant Operator Trainee	1	2	1	(1)	
WPC Supervisor	4	5	5	-	
WPC Plant Superintendent	1	1	1	-	
Total Authorized Positions	42	45	45	-	0.0%

COO – Water Pollution Control 2220010030

East Hartford

Description

The East Hartford Water Pollution Control unit is responsible for the primary and secondary treatment of wastewater that flows into the East Hartford Water Pollution Control Facility (EHWPCF) from East Hartford and small sections of South Windsor and Manchester. Ongoing procedures at the facility include screening, grinding, grit removal, primary sedimentation, aeration for the biological breakdown of sewage, final clarification, effluent disinfection (chlorination during the summer), flow measurement, and pumping of removed solids to the Hartford facility for processing. Plant effluent pumping is performed when Connecticut River levels are elevated. This sub-activity is also responsible for the routine maintenance and repair of its equipment and structures. Basic laboratory testing is performed on site daily. The facility is staffed on a one-shift, five-day-a-week basis with scheduled facility checks on weekends and holidays.

Budget Commentary

The East Hartford WPC budget for 2027 is $1,573,100, which is below the prior year's appropriation by $69,220 or 4.2%. The budgeted positions are unchanged in 2027.

Payroll: Decrease of $93,020 or 14.7% below the prior year's appropriation.

- *Regular Pay* includes increments and cost-of-living increases for eligible employees*.* The employee count associated with this budget was transferred to WPC Hartford in 2026; however, the related payroll funding remained in this budget until 2027.

- *Longevity Pay* has decreased to align with anticipated participation and the provisions of the current contractual agreement for eligible employees.

Operations: Increase of $23,000 or 2.8% above the prior year's appropriation.

- *Materials from Stock, Electricity, Diesel Fuel* and various other allotments are increasing due to market rates and contracts with a partial offset to *Disposal/Removal Fees* and *DEEP Nitrogen Credits.*

Maintenance: Increase of $800 or 0.4% above the prior year's appropriation.

- Increase is primarily attributable to reallocation of funds from *Treatment Equipment* to *Tools & Work Equipment*, partially offset by a decrease in *Safety Equipment.*

COO – Water Pollution Control 2220010030

East Hartford

Commitment Item	Expenditure Classification	2025 Adopted	2026 Adopted	2027 Proposed	$ Change	% Change
	Payroll					
501010	Regular Pay	512,536	575,000	483,000	(92,000)	
501030	Overtime 100%	-	-	-	-	
501040	Overtime 150%	27,000	27,000	27,000	-	
501050	Overtime 200%	23,500	23,500	23,500	-	
501020	Temporary Pay	-	-	-	-	
501060	Standby & Premium Pay	5,400	5,400	5,400	-	
501070	Longevity Pay	1,575	1,620	600	(1,020)	
	Total Payroll	570,011	632,520	539,500	(93,020)	-14.7%
	Operations					
511010	Clothing Allowance	7,800	7,800	7,800	-	
512050	Custodial Services	2,500	2,500	2,500	-	
512080	Outside Services	300	300	4,000	3,700	
512400	Disposal/Removal Fees	42,000	30,000	28,500	(1,500)	
512410	Refuse Collection & Disposal	1,200	1,500	3,000	1,500	
512710	Outside Testing & Lab Services	400	400	400	-	
512850	DEEP Nitrogen Credits	30,000	30,000	20,000	(10,000)	
513010	Office Supplies	1,700	1,700	1,700	-	
513020	Janitorial Supplies	1,500	1,500	1,500	-	
513080	Communication Equipment & Supp.	2,000	2,000	2,000	-	
513140	Electrical Supplies	600	600	1,600	1,000	
513160	Chemical/Oil Spill Supplies	500	500	500	-	
513400	Small Tools & Equipment	2,500	2,500	2,500	-	
513690	Materials From Stock	62,500	75,000	78,000	3,000	
513710	Fuel	42,000	42,000	42,000	-	
513720	Diesel Fuel	8,600	8,600	12,800	4,200	
514010	Electricity	494,500	550,000	565,000	15,000	
515140	Water Treatment Chemicals	-	-	4,200	4,200	
515060	Sodium Hypochlorite	45,900	48,100	48,100	-	
515110	Sodium Bisulfite	22,600	23,600	25,500	1,900	
	Total Operations	769,100	828,600	851,600	23,000	2.8%
	Maintenance					
521020	Safety Equipment	4,200	4,200	1,000	(3,200)	
521080	Tool & Work Equipment	1,000	1,000	181,000	180,000	
521100	Treatment Equipment	176,000	176,000	-	(176,000)	
	Total Maintenance	181,200	181,200	182,000	800	0.4%
	Total Expenditure Classification	1,520,311	1,642,320	1,573,100	(69,220)	-4.2%
	Funding Allocation					
	Sewer Allocation 100%	1,520,311	1,642,320	1,573,100	(69,220)	
	Water Allocation 0%	-	-	-	-	
	Total Funding Allocation	1,520,311	1,642,320	1,573,100	(69,220)	-4.2%

Authorized Positions	2025 Adopted	2026 Adopted	2027 Adopted	$ Change	% Change
WPC Crew Leader	-	-	1	1	
WPC Crew Leader 1	1	1	-	(1)	
WPC Plant Operator 1	1	-	1	1	
WPC Plant Operator 2	2	2	1	(1)	
WPC Supervisor	1	1	1	-	
Total Authorized Positions	5	4	4	-	0.0%

COO – Water Pollution Control 2220010040

Poquonock

Description

The Poquonock Water Pollution Control unit is responsible for the primary and secondary treatment of wastewater that flows into the Poquonock Water Pollution Control Facility (PWPCF) from northern Windsor, Bradley International Airport, and part of East Granby. Ongoing duties and procedures include grit removal, primary sedimentation, operation of trickling filters for the biological breakdown of sewage, final clarification, flow measurement, effluent disinfection, and the operation of the sludge digestion tanks. Poquonock is also responsible for the routine maintenance and repair of facility equipment and structures. Basic laboratory testing is performed on site each weekday. The facility is staffed on a one-shift, five-day-a-week basis with scheduled facility checks on weekends and holidays.

Budget Commentary

The WPC Poquonock proposed budget for 2027 is $1,563,800, which is $26,135 or 1.7% above the prior year's appropriation. The budgeted positions are unchanged in 2027.

Payroll: Increase of $16,135 or 3.1% above the prior year's appropriation.

- *Regular Pay* and *Overtime* include increments and cost-of-living increases for eligible employees.
- *Longevity Pay* has increased due to participation and a new contractual agreement for eligible employees.

Operations: Decrease of $15,000 or 1.7% below the prior year's appropriation.

- *Outside Services* are increasing due to anticipated nitrogen and stormwater control requirements.
- *Refuse Collection & Disposal, Materials from Stock, Electricity, Sodium Hypochlorite, Sodium Bisulfite*, and *Water Treatment Chemicals* increased due to anticipated operational needs and rising costs.
- *Sludge Removal, DEEP Nitrogen Credits*, and *Polyaluminum Chloride* decreased based on projected 2027 spending and operational requirements.

Maintenance: Increase $25,000 or 17.7% above the prior year's appropriation.

- *Treatment Equipment* is increasing due to primary pump rebuild work needed.

COO – Water Pollution Control 2220010040

Poquonock

Commitment Item	Expenditure Classification	2025 Adopted	2026 Adopted	2027 Proposed	$ Change	% Change
	Payroll					
501010	Regular Pay	440,013	455,000	468,000	13,000	
501030	Overtime 100%	-	-	-	-	
501040	Overtime 150%	44,200	45,600	56,500	10,900	
501050	Overtime 200%	15,300	15,800	8,000	(7,800)	
501020	Temporary Pay	-	-	-	-	
501060	Standby & Premium Pay	5,400	5,400	5,400	-	
501070	Longevity Pay	2,820	3,465	3,500	35	
	Total Payroll	507,733	525,265	541,400	16,135	3.1%
	Operations					
511010	Clothing Allowance	5,800	5,800	6,000	200	
512080	Outside Services	-	-	15,000	15,000	
512400	Disposal/Removal Fees	35,000	15,000	15,000	-	
512410	Refuse Collection & Disposal	4,500	4,500	6,400	1,900	
512430	Sludge Removal	48,800	292,500	280,000	(12,500)	
512850	DEEP Nitrogen Credits	200,000	200,000	190,000	(10,000)	
513010	Office Supplies	2,500	2,500	2,500	-	
513690	Materials From Stock	20,500	20,500	28,500	8,000	
513710	Fuel	10,000	29,300	29,300	-	
513740	Oil & Lubricants	8,500	9,000	9,500	500	
514010	Electricity	52,000	52,000	61,500	9,500	
515040	Polyaluminum Chloride	87,500	175,000	136,000	(39,000)	
515060	Sodium Hypochlorite	18,000	20,000	25,000	5,000	
515110	Sodium Bisulfite	15,800	15,800	16,200	400	
515140	Water Treatment Chemicals	-	29,000	35,000	6,000	
	Total Operations	508,900	870,900	855,900	(15,000)	-1.7%
	Maintenance					
521020	Safety Equipment	2,000	2,000	2,000	-	
521100	Treatment Equipment	148,500	139,500	164,500	25,000	
	Total Maintenance	150,500	141,500	166,500	25,000	17.7%
	Total Expenditure Classification	1,167,133	1,537,665	1,563,800	26,135	1.7%
	Funding Allocation					
	Sewer Allocation 100%	1,167,133	1,537,665	1,563,800	26,135	
	Water Allocation 0%	-	-	-	-	
	Total Funding Allocation	1,167,133	1,537,665	1,563,800	26,135	1.7%
	Authorized Positions					
	WPC Crew Leader	-	-	1	1	
	WPC Crew Leader 1	1	1	-	(1)	
	WPC Plant Operator 1	-	-	1	1	
	WPC Plant Operator 2	2	2	1	(1)	
	WPC Satellite Plant Supervisor	1	1	-	(1)	
	WPC Supervisor	-	-	1	1	
	Total Authorized Positions	4	4	4	-	0.0%

COO – Water Pollution Control 2220010060

Rocky Hill

Description

The Rocky Hill Water Pollution Control unit is responsible for the primary and secondary treatment of wastewater that flows into the Rocky Hill Water Pollution Control Facility (RHWPCF) from Rocky Hill (all but the southwest corner tributary which flows to the Mattabassett District) and portions of Wethersfield, Newington and Cromwell. Ongoing procedures at the facility include flow measurement, screenings grinding, grit removal, primary sedimentation, aeration for biological breakdown of sewage, final clarification, effluent disinfection (chlorination during the summer), and the pumping of removed solids to the Hartford facility for processing. Storm water collected inside the facility's flood protection dike is pumped back to the Connecticut River when river levels return to normal. The Rocky Hill sub-activity is also responsible for the routine maintenance and repair of facility equipment and structures. Basic laboratory testing is performed on site on a daily basis. The facility is staffed on a one-shift, five-day-a-week basis with scheduled facility checks on weekends and holidays.

Budget Commentary

The Rocky Hill 2027 proposed budget is $1,521,300, which is $104,630 or 7.4% above the prior year's appropriation. The budgeted positions are unchanged in 2027.

Payroll: Increase of $33,030 or 5.6% above the prior year's appropriation.

- *Regular Pay* and *Longevity Pay* includes increments and cost-of-living increases for eligible employees.

Operations: Increase of $71,600 or 10.2% above the prior year's appropriation.

- *Outside Services, Materials from Stock, Diesel Fuel,* and *Electricity* increased due to higher market rates and projections included in the 2027 Commodity Pricing Report, as well as anticipated contractual obligations.

Maintenance: Remains unchanged.

- Maintenance expenditures are primarily driven by *Treatment Equipment*, with additional costs for *Safety Equipment* and *Tools & Work Equipment* to support 2027 operations.

COO – Water Pollution Control 2220010060

Rocky Hill

Commitment Item	Expenditure Classification	2025 Adopted	2026 Adopted	2027 Proposed	$ Change	% Change
	Payroll					
501010	Regular Pay	596,594	540,000	573,000	33,000	
501030	Overtime 100%	-	-	-	-	
501040	Overtime 150%	30,000	30,000	30,000	-	
501050	Overtime 200%	10,000	10,000	10,000	-	
501020	Temporary Pay	-	-	-	-	
501060	Standby & Premium Pay	5,400	5,400	5,400	-	
501070	Longevity Pay	2,170	1,570	1,600	30	
	Total Payroll	644,164	586,970	620,000	33,030	5.6%
	Operations					
511010	Clothing Allowance	7,200	7,200	7,200	-	
512050	Custodial Services	2,000	2,000	2,000	-	
512080	Outside Services	400	400	4,000	3,600	
512400	Disposal/Removal Fees	39,000	30,000	30,000	-	
512410	Refuse Collection & Disposal	2,500	2,500	2,500	-	
512850	DEEP Nitrogen Credits	20,000	20,000	20,000	-	
513010	Office Supplies	1,800	1,800	1,800	-	
513020	Janitorial Supplies	3,000	3,000	3,000	-	
513400	Small Tools & Equipment	2,500	2,500	2,500	-	
513690	Materials From Stock	42,000	52,000	57,000	5,000	
513720	Diesel Fuel	29,500	30,000	33,000	3,000	
514010	Electricity	462,000	522,000	582,000	60,000	
515060	Sodium Hypochlorite	30,000	30,000	30,000	-	
	Total Operations	641,900	703,400	775,000	71,600	10.2%
	Maintenance					
521020	Safety Equipment	3,000	3,000	3,000	-	
521080	Tool & Work Equipment	3,300	3,300	3,300	-	
521100	Treatment Equipment	105,000	120,000	120,000	-	
	Total Maintenance	111,300	126,300	126,300	-	0.0%
	Total Expenditure Classification	1,397,364	1,416,670	1,521,300	104,630	7.4%
	Funding Allocation					
	Sewer Allocation 100%	1,397,364	1,416,670	1,521,300	104,630	
	Water Allocation 0%	-	-	-	-	
	Total Funding Allocation	1,397,364	1,416,670	1,521,300	104,630	7.4%
	Authorized Positions					
	WPC Crew Leader	-	-	1	1	
	WPC Crew Leader 1	1	1	-	(1)	
	WPC Plant Operator 2	3	2	3	1	
	WPC Plant Operator Trainee	1	1	-	(1)	
	WPC Satellite Plant Supervisor	1	1	-	(1)	
	WPC Supervisor	-	-	1	1	
	Total Authorized Positions	6	5	5	-	0.0%

COO – Water Pollution Control 2220010060

Tunnel Pump Station

Description

The Hartford Water Pollution Control Facility (HWPCF) will be responsible for operating the Tunnel Pump Station (TPS). The TPS includes the infrastructure related to collecting and pumping wastewater from the 200' deep combined sewer overflow (CSO) storage tunnel to the HWPCF. The tunnel will collect CSOs and store them until HWPCF has adequate treatment capacity to treat the stored CSOs. Given the significant nature of the TPS, the TPS operating budget is being developed separately from the HWPCF. Major equipment in the TPS includes screening and grit removal, 50 million gallons of pumping capacity, tunnel dehumidification, odor control and backup generators. The TPS is connected to the HWPCF via a large pipe that will carry wastewater from the TPS to the HWPCF.

Budget Commentary

The 2027 budget for the Tunnel Pump Station (TPS) is $3,467,600. TPS construction is anticipated to be completed in early 2027 and turned over to WPC for normal operations. The 2027 TPS operating budget was developed based on projected operating requirements, as there have been no actual operating costs. Future operating budgets will be developed based on gained operational experience. An important element of the TPS budget is driven by its intended wet weather use, and as such, no precise weather-driven prediction of annual operations can be made 12-18 months in advance, so it is prudent that some level of conservative budgeting be applied to the TPS operating budget. The proposed TPS operating budget primarily reflects anticipated energy consumption, mainly in dehumidification (to protect mechanical infrastructure within the TPS) that will operate continuously. Initial maintenance costs will be low as the infrastructure is new. There are no 2027 budgeted staff positions allocated solely to the TPS.

Payroll: Remains unchanged.

Operations: Increase of $1,838,000 or 115.8% above the prior year's appropriation.

- Increase is primarily attributable to budgeting a full year of operations in 2027, compared to a partial year of operations budgeted in 2026.

Maintenance: Remains unchanged.

- *Tool & Work Equipment* and *Treatment Equipment* initial maintenance costs will be low as the infrastructure is new.

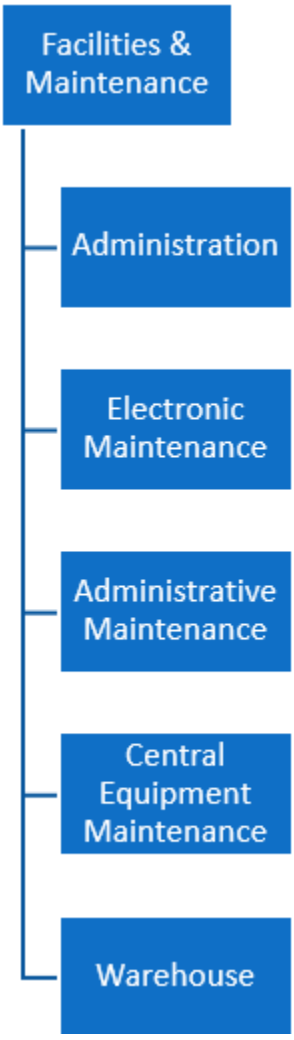
COO – Water Pollution Control 2220010060

Tunnel Pump Station

Commitment Item	Expenditure Classification	2025 Adopted	2026 Adopted	2027 Proposed	$ Change	% Change
	Payroll					
501010	Regular Pay	-	-	-	-	
501030	Overtime 100%	-	-	-	-	
501040	Overtime 150%	-	-	-	-	
501050	Overtime 200%	-	-	-	-	
501020	Temporary Pay	-	-	-	-	
501060	Standby & Premium Pay	-	-	-	-	
501070	Longevity Pay	-	-	-	-	
	Total Payroll	-	-	-	-	0.0%
	Operations					
512050	Custodial Services	-	3,200	3,200	-	
512080	Outside Services	-	1,000	20,000	19,000	
512400	Disposal/Removal Fees	-	57,000	130,000	73,000	
512410	Refuse Collection & Disposal	-	8,000	16,000	8,000	
513020	Janitorial Supplies	-	4,000	6,000	2,000	
513080	Communication Equipment & Supp.	-	1,500	1,500	-	
513140	Electrical Supplies	-	1,000	1,000	-	
513160	Chemical/Oil Spill Supplies	-	1,000	1,000	-	
513400	Small Tools & Equipment	-	1,800	1,800	-	
513690	Materials From Stock	-	10,000	20,000	10,000	
513710	Fuel	-	100,000	200,000	100,000	
513720	Diesel Fuel	-	10,000	20,600	10,600	
513740	Oil & Lubricants	-	1,600	2,000	400	
514010	Electricity	-	1,385,000	3,000,000	1,615,000	
515320	Odor Control Chemicals	-	2,000	2,000	-	
	Total Operations	-	1,587,100	3,425,100	1,838,000	115.8%
	Maintenance					
521080	Tool & Work Equipment	-	2,500	2,500	-	
521100	Treatment Equipment	-	40,000	40,000	-	
	Total Maintenance	-	42,500	42,500	-	0.0%
	Total Expenditure Classification	-	1,629,600	3,467,600	1,838,000	112.8%
	Funding Allocation					
	Sewer Allocation 100%	-	1,629,600	3,467,600	1,838,000	
	Water Allocation 0%	-	-	-	-	
	Total Funding Allocation	-	1,629,600	3,467,600	1,838,000	112.8%

Facilities & Maintenance

Administration
Electronic Maintenance
Administrative Maintenance
Central Equipment Maintenance
Warehouse



COO – Facilities & Maintenance

Summary

Description

The Facilities & Maintenance activities, comprised of Administration, Electronic Maintenance, Administrative Maintenance, Central Equipment Maintenance and Warehouse, are responsible for repairing and maintaining all District buildings and grounds, building systems' process equipment and machinery at plants and pump stations, and all District radio and instrumentation equipment. The activity also has primary responsibility for the daily operation of 71 sewer pump stations, 17 water pump stations, 7 water storage tanks, 3 standpipes, and 3 distribution reservoirs.

Budget Commentary

The Facilities & Maintenance proposed budget for 2027 is $15,246,600, which is $1,067,580 or 7.5% above the prior year's appropriation in support of current year programs and operations. Budget details regarding the activity and departments are provided on succeeding pages. There is an increase in budgeted positions in 2027.

COO – Facilities & Maintenance

Summary

Expenditure Classification	2025 Adopted	2026 Adopted	2027 Proposed	$ Change	% Change
Summary by Activity					
Administration	564,423	600,425	737,300	136,875	
Facilities and Electronic Maintenance	6,131,263	6,317,395	6,799,500	482,105	
Administrative Facilities Maintenance	1,669,440	1,611,410	1,745,000	133,590	
Central Equipment Maintenance	4,470,733	4,744,470	5,033,900	289,430	
Warehouse	865,261	905,320	930,900	25,580	
Total Summary by Activity	13,701,120	14,179,020	15,246,600	1,067,580	7.5%
Summary by Major Account					
Payroll					
Regular Pay	6,223,860	6,465,000	6,920,000	455,000	
Overtime 100%	-	-	-	-	
Overtime 150%	661,000	728,450	804,000	75,550	
Overtime 200%	155,000	176,000	219,000	43,000	
Temporary Help	-	-	-	-	
Standby & Premium Pay	56,700	61,520	83,100	21,580	
Longevity Pay	8,895	9,795	9,200	(595)	
Total Payroll	7,105,455	7,440,765	8,035,300	594,535	8.0%
Operations	4,608,990	4,643,080	5,086,600	443,520	9.6%
Maintenance	1,986,675	2,095,175	2,124,700	29,525	1.4%
Total Summary by Major Account	13,701,120	14,179,020	15,246,600	1,067,580	7.5%
Funding Allocation					
Sewer Allocation 49%	6,713,549	6,947,717	7,470,834	523,114	-
Water Allocation 51%	6,987,571	7,231,303	7,775,766	544,466	-
Total Funding Allocation	13,701,120	14,179,020	15,246,600	1,067,580	7.5%
Authorized Positions					
Administration	3	3	4	1	
Facilities and Electronic Maintenance	31	30	30	-	
Central Equipment Maintenance	15	15	15	-	
Warehouse	6	6	6	-	
Total Authorized Positions	55	54	55	1	1.9%

COO – Facilities & Maintenance

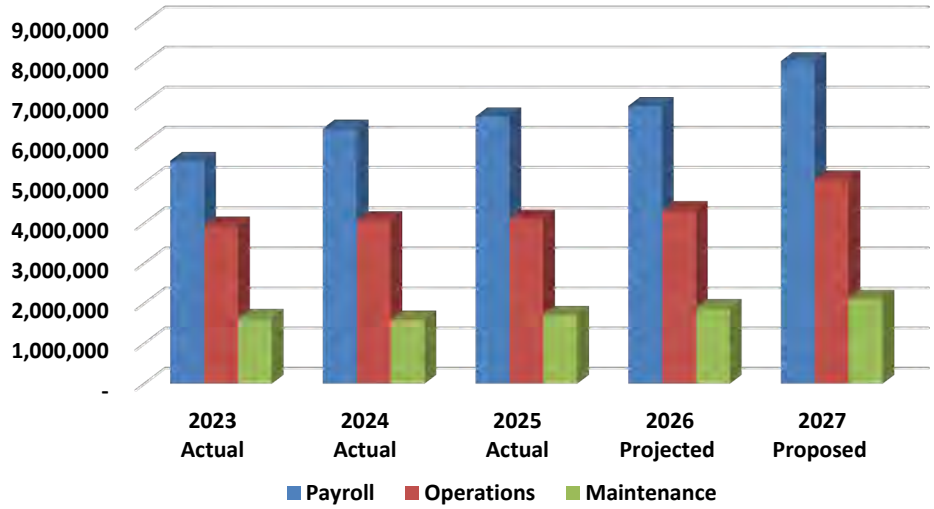
Summary

Expenditure Classification	2023 Actual	2024 Actual	2025 Actual	2026 Projected
Summary by Activity				
Administration	288,576	527,706	569,597	589,327
Facilities and Electronic Maintenance	5,219,888	5,448,740	5,670,877	5,799,964
Administrative Facilities Maintenance	1,400,492	1,504,585	1,521,267	1,489,646
Central Equipment Maintenance	3,567,308	3,784,592	3,929,595	4,408,715
Warehouse	656,196	761,366	801,741	835,635
Total Summary by Activity	11,132,460	12,026,990	12,493,076	13,123,287
Summary by Major Account				
Payroll				
Regular Pay	4,783,634	5,568,495	5,904,101	6,186,686
Overtime 100%	-	-	-	-
Overtime 150%	563,498	615,250	580,151	555,298
Overtime 200%	146,412	110,125	105,963	107,127
Temporary Help	-	-	840	-
Standby & Premium Pay	43,793	50,700	55,425	56,675
Longevity Pay	9,058	8,920	9,270	9,808
Total Payroll	5,546,394	6,353,490	6,655,750	6,915,594
Operations	3,944,891	4,074,685	4,121,839	4,321,409
Maintenance	1,641,175	1,598,814	1,715,487	1,886,284
Total Summary by Major Account	11,132,460	12,026,990	12,493,076	13,123,287
Funding Allocation				
Sewer Allocation 49%	5,454,800	5,893,300	6,121,600	6,430,500
Water Allocation 51%	5,677,660	6,133,690	6,371,476	6,692,787
Total Funding Allocation	11,132,460	12,026,990	12,493,076	13,123,287

COO – Facilities & Maintenance 2240010010

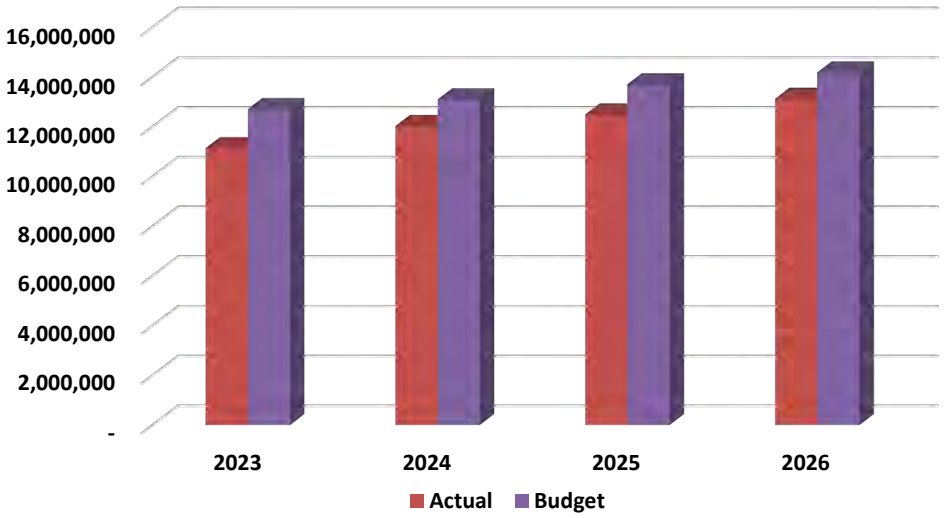
Expenditure History

Expenditures by Category



	2023 Actual	2024 Actual	2025 Actual	2026 Projected	2027 Proposed
Payroll	5,546,394	6,353,490	6,655,750	6,915,594	8,035,300
Operations	3,944,891	4,074,685	4,121,839	4,321,409	5,086,600
Maintenance	1,641,175	1,598,814	1,715,487	1,886,284	2,124,700
Total	11,132,460	12,026,990	12,493,076	13,123,287	15,246,600

Expenditures versus Budget



B/(W)	2023	2024	2025	2026
Budget	12,707,413	13,096,991	13,701,120	14,179,020
Actual	11,132,460	12,026,990	12,493,076	13,123,287
Variance	1,574,953	1,070,001	1,208,044	1,055,733

COO – Facilities & Maintenance 2240010010

Administration

Description

The Manager of Maintenance is responsible for the planning and scheduling of the preventive maintenance for, as well as the repair of, equipment, vehicles and District-wide structures. The Maintenance Administration unit is staffed by the Manager of Maintenance, a Director of Facilities, and an Admin Clerk.

Budget Commentary

The Maintenance Administration proposed budget for 2027 is $737,300 which is an increase of $136,875 or 22.8% above the prior year's appropriation. There is an increase in budgeted positions in 2027.

Payroll: Increase of $135,925 or 23.3% above the prior year's appropriation.

- *Regular Pay* and *Standby & Premium Pay* includes increments and cost-of-living increases for eligible employees and one new position *Controls System Engineer* partially offset by a decrease in *Overtime*.

- *Longevity Pay* has increased due to participation and a new contractual agreement for eligible employees.

Operations: Increase of $950 or 6.0% above the prior year's appropriation.

- *Clothing Allowance* in accordance with contractual agreements for eligible employees.

COO – Facilities & Maintenance 2240010010

Administration

Commitment Item	Expenditure Classification	2025 Adopted	2026 Adopted	2027 Proposed	$ Change	% Change
	Payroll					
501010	Regular Pay	544,373	580,000	715,000	135,000	
501030	Overtime 100%	-	-	-	-	
501040	Overtime 150%	3,000	3,150	-	(3,150)	
501050	Overtime 200%	-	-	-	-	
501020	Temporary Pay	-	-	-	-	
501060	Standby & Premium Pay	-	-	4,000	4,000	
501070	Longevity Pay	1,200	1,425	1,500	75	
	Total Payroll	548,573	584,575	720,500	135,925	23.3%
	Operations					
511010	Clothing Allowance	850	850	1,800	950	
511100	Seminars & Conventions	6,000	6,000	6,000	-	
511120	Meeting Expenses	1,000	1,000	1,000	-	
511220	Dues & Memberships	1,000	1,000	1,000	-	
512070	Consultant Services	1,000	1,000	1,000	-	
513010	Office Supplies	6,000	6,000	6,000	-	
	Total Operations	15,850	15,850	16,800	950	6.0%
	Total Expenditure Classification	564,423	600,425	737,300	136,875	22.8%
	Funding Allocation					
	Sewer Allocation 49%	276,567	294,208	361,277	67,069	
	Water Allocation 51%	287,856	306,217	376,023	69,806	
	Total Funding Allocation	564,423	600,425	737,300	136,875	22.8%
	Authorized Positions					
	Manager of Maintenance	1	1	1	-	
	Administrative Clerk	1	1	1	-	
	Controls System Engineer	-	-	1	1	
	Director of Facilities	1	1	1	-	
	Total Authorized Positions	3	3	4	1	33.3%

COO – Facilities & Maintenance 2240010020

Facilities & Electronic Maintenance

Description

The Facilities and Electronic Maintenance sub-activity is responsible for the operation and maintenance of 17 water pump stations, 71 wastewater pump stations, 7 storage tanks, 3 standpipes, and 3 distribution reservoirs. Other responsibilities include: maintaining and repairing machinery equipment and process systems at the District's water and wastewater treatment facilities; fabrication and machining of materials and parts needed to carry out repairs; and maintenance and updating of electrical system services and equipment on a District-wide basis.

Facilities and Electronic Maintenance are also responsible for major repairs and maintenance associated with the structures and facilities at the District's water and wastewater treatment plants, Headquarters, and other structures of the District (excluding the water supply facilities). Duties include repairing windows, walls, doors, roofs, floors, office renovation, and yearly inspections of all District facilities as part of long-range planning responsibilities.

This sub-activity also handles the repair, maintenance and updating of all electronic systems, devices and equipment located at plants, pump stations and other structures of the District, as well as the maintenance of communication equipment and the District's radio-based pump station alarm system.

Budget Commentary

The Facilities and Electronic Maintenance proposed 2027 budget is $6,799,500, an increase of $482,105 or 7.6% above the prior year's appropriation. The budgeted positions are unchanged in 2027.

Payroll: Increase of $328,905 or 7.8% above the prior year's appropriation.

- *Regular Pay* includes increments and cost-of-living increases for eligible employees.
- *Overtime Pay* increase due to higher operational demand.
- *Longevity* has decreased based upon participation.

Operations: Increase of $142,000 or 9.7% above the prior year's appropriation.

- *Electricity and Fuel* increased due to rising costs, as well as other allocated costs.

Maintenance: Increase of $11,200 or 1.8% above the prior year's appropriation.

- *Information System R&M* increase due to contractual cost increases.

COO – Facilities & Maintenance 2240010020

Facilities & Electronic Maintenance

Commitment Item	Expenditure Classification	2025 Adopted	2026 Adopted	2027 Proposed	$ Change	% Change
	Payroll					
501010	Regular Pay	3,470,663	3,550,000	3,748,000	198,000	
501030	Overtime 100%	-	-	-	-	
501040	Overtime 150%	483,000	531,300	605,000	73,700	
501050	Overtime 200%	100,000	110,000	151,000	41,000	
501020	Temporary Pay	-	-	-	-	
501060	Standby & Premium Pay	38,200	42,020	59,000	16,980	
501070	Longevity Pay	2,900	2,575	1,800	(775)	
	Total Payroll	4,094,763	4,235,895	4,564,800	328,905	7.8%
	Operations					
511010	Clothing Allowance	45,000	45,000	55,000	10,000	
512080	Outside Services	30,000	30,000	30,000	-	
512350	Ground Care	250,000	250,000	250,000	-	
512410	Refuse Collection & Disposal	6,500	6,500	6,800	300	
513010	Office Supplies	6,000	6,000	6,000	-	
513080	Communication Equipment & Supp.	13,000	13,000	13,700	700	
513120	Safety Supplies	15,000	15,000	15,000	-	
513140	Electrical Supplies	20,000	20,000	20,000	-	
513400	Small Tools & Equipment	10,000	10,000	10,000	-	
513690	Materials From Stock	175,000	200,000	200,000	-	
513710	Fuel	35,000	35,000	40,000	5,000	
514010	Electricity	820,000	840,000	966,000	126,000	
	Total Operations	1,425,500	1,470,500	1,612,500	142,000	9.7%
	Maintenance					
513540	Tanks	35,000	35,000	35,000	-	
521020	Safety Equipment	18,000	18,000	18,000	-	
521070	Pump Station Equipment	135,000	135,000	135,000	-	
521080	Tool & Work Equipment	50,000	50,000	50,000	-	
522010	Facilities R&M	150,000	150,000	150,000	-	
522030	Information System R&M	223,000	223,000	234,200	11,200	
	Total Maintenance	611,000	611,000	622,200	11,200	1.8%
	Total Expenditure Classification	6,131,263	6,317,395	6,799,500	482,105	7.6%
	Funding Allocation					
	Sewer Allocation 49%	3,004,319	3,095,523	3,331,755	236,231	
	Water Allocation 51%	3,126,944	3,221,872	3,467,745	245,874	
	Total Funding Allocation	6,131,263	6,317,395	6,799,500	482,105	7.6%
	Authorized Positions					
	Asst. Facility Maintenance Superintendent	-	1	-	(1)	
	Electrical Maint Supervisor	1	1	1	-	
	Electronic Technician	5	4	4	-	
	Electronic Technician 2	1	1	1	-	
	Facility Maintainer 1	3	2	2	-	
	Facility Maintenance Superintendent	1	-	1	1	
	Instrumentation Tech 1	2	2	4	2	
	Instrumentation Tech Trainee	-	-	1	1	
	Machinist/Maint. Mechanic 2	12	12	11	(1)	
	Maintenance Planner	1	1	1	-	
	Pump Station Supervisor	1	1	1	-	
	Plant & Pump Station Maint Supervisor	1	1	1	-	
	Senior Maintenance Mechanic	1	2	1	(1)	
	Senior Instrumentation Control Sys Tech	2	2	1	(1)	
	Total Authorized Positions	31	30	30	-	0.0%

COO – Facilities & Maintenance 2240010030

Administrative Facilities

Description

The Administrative Facilities Maintenance program addresses all maintenance and repair tasks associated with the District's Headquarters Building at 555 Main Street as well as 125 Maxim Road, 60 Murphy Road, and 235 Brainard Road, Hartford. The unit's responsibilities include: operation and maintenance of the building's heating, ventilation, and air conditioning systems; building and grounds maintenance; electrical and plumbing maintenance; custodial services; security services; and interior renovations and painting.

Budget Commentary

The 2027 proposed budget for the Administrative Facilities is $1,745,000, which is an increase of $133,590 or 8.3% above the prior year's appropriation. There are no budgeted positions in 2027, unchanged from the prior year.

Operations: Increase of $133,590 or 9.3% above the prior year's appropriation.

- Increase is driven by higher *Custodial Services* costs resulting from contractual agreements, as well as increased *Fuel* and *Electricity* expenses due to global market factors.

Maintenance: Remains unchanged.

- Maintenance expenditures support repairs and maintenance of facilities.

COO – Facilities & Maintenance 2240010030

Administrative Facilities

Commitment Item	Expenditure Classification	2025 Adopted	2026 Adopted	2027 Proposed	$ Change	% Change
	Payroll					
501010	Regular Pay	-	-	-	-	
501030	Overtime 100%	-	-	-	-	
501040	Overtime 150%	-	-	-	-	
501050	Overtime 200%	-	-	-	-	
501020	Temporary Pay	-	-	-	-	
501060	Standby & Premium Pay	-	-	-	-	
501070	Longevity Pay	-	-	-	-	
	Total Payroll	-	-	-	-	-
	Operations					
512050	Custodial Services	433,890	370,860	400,000	29,140	
512080	Outside Services	13,000	13,000	13,000	-	
512410	Refuse Collection & Disposal	60,000	65,000	70,000	5,000	
513020	Janitorial Supplies	25,000	25,000	25,000	-	
513690	Materials From Stock	3,000	3,000	3,000	-	
513710	Fuel	160,000	160,000	184,000	24,000	
514010	Electricity	484,550	484,550	560,000	75,450	
514050	Heating & Air Conditioning	320,000	320,000	320,000	-	
	Total Operations	1,499,440	1,441,410	1,575,000	133,590	9.3%
	Maintenance					
522010	Facilities R&M	170,000	170,000	170,000	-	
	Total Maintenance	170,000	170,000	170,000	-	0.0%
	Total Expenditure Classification	1,669,440	1,611,410	1,745,000	133,590	8.3%
	Funding Allocation					
	Sewer Allocation 49%	818,026	789,590	855,050	65,459	
	Water Allocation 51%	851,414	821,820	889,950	68,131	
	Total Funding Allocation	1,669,440	1,611,410	1,745,000	133,590	8.3%

COO – Facilities & Maintenance 2240010040

Central Equipment Maintenance

Description

Central Equipment Maintenance (CEM) is responsible for fleet repair and maintenance, repair and maintenance of various stationary engines located in plants and pump stations, and engine-driven, pneumatic, hydraulic, and electrical tools and equipment used throughout the District. CEM also supports other functions and activities through its welding/fabricating shop, both in the shop and at remote locations. In addition, CEM is responsible for the operation, maintenance, repair, and housekeeping of the Vehicle Maintenance Facility (VMF) at 50 Murphy Road, Hartford.

Budget Commentary

The Central Equipment Maintenance proposed budget for 2027 is $5,033,900, which is above the prior year's appropriation by $289,430 or 6.1%. The budgeted positions are unchanged in 2027.

Payroll: Increase of $104,125 or 5.8% above the prior year's appropriation.

- *Regular Pay* includes increments and cost-of-living increases for eligible employees.
- *Overtime Pay* has increased due to higher operational demands.
- *Longevity Pay* has increased due to increased participation and a new contractual agreement for eligible employees.

Operations: Increase of $166,980 or 10.3% above the prior year's appropriation.

- *Diesel, Gasoline, and Electricity* are increasing due to global market conditions.

Maintenance: Increase of $18,325 or 1.4% above prior year's appropriation.

- *Information Systems R&M* is increasing primarily due to higher contractual rate increases, partially offset by reduced expenditures for *Power Operated Equipment.*

COO – Facilities & Maintenance 2240010040

Central Equipment Maintenance

Commitment Item	Expenditure Classification	2025 Adopted	2026 Adopted	2027 Proposed	$ Change	% Change
	Payroll					
501010	Regular Pay	1,589,608	1,690,000	1,790,000	100,000	
501030	Overtime 100%	-	-	-	-	
501040	Overtime 150%	85,000	95,000	98,000	3,000	
501050	Overtime 200%	10,000	16,000	17,000	1,000	
501020	Temporary Pay	-	-	-	-	
501060	Standby & Premium Pay	500	1,500	1,600	100	
501070	Longevity Pay	2,750	3,475	3,500	25	
	Total Payroll	1,687,858	1,805,975	1,910,100	104,125	5.8%
	Operations					
511010	Clothing Allowance	21,000	23,000	27,000	4,000	
511030	Meals Allowance	-	-	-	-	
511050	Employee Education Program	15,000	15,000	15,000	-	
511070	Employee Reimbursement	-	120	300	180	
511120	Meeting Expenses	1,000	1,000	1,000	-	
511220	Dues & Memberships	12,000	13,500	3,000	(10,500)	
512070	Consultant Services	90,000	90,000	81,200	(8,800)	
512090	Security Services	5,000	5,000	5,000	-	
512310	Permits	1,000	1,000	10,900	9,900	
512410	Refuse Collection & Disposal	21,000	26,000	26,000	-	
513010	Office Supplies	4,000	4,000	4,000	-	
513090	Shop Supplies	100	100	100	-	
513140	Electrical Supplies	1,000	1,000	1,000	-	
513400	Small Tools & Equipment	25,000	25,000	25,000	-	
513450	Hardware	12,000	12,000	15,000	3,000	
513690	Materials From Stock	375,000	393,500	393,500	-	
513710	Fuel	41,000	41,000	45,000	4,000	
513720	Diesel Fuel	420,600	420,600	490,000	69,400	
513730	Gasoline	389,200	389,200	460,000	70,800	
513770	Auto Parts	20,000	20,000	20,000	-	
513780	Tires & Tubes	100	100	100	-	
514010	Electricity	64,000	69,000	77,000	8,000	
514020	Natural/Industrial Gas	13,000	13,000	13,000	-	
514030	Propane Gas	6,500	6,500	6,500	-	
515330	Wash-Bay Chemicals	30,000	45,000	50,000	5,000	
523140	Other Equipment Rental	9,700	9,700	9,700	-	
523170	Subscription Based Services	-	-	12,000	12,000	
	Total Operations	1,577,200	1,624,320	1,791,300	166,980	10.3%
	Maintenance					
521020	Safety Equipment	21,000	23,100	23,100	-	
521060	Power Operated Equipment	234,675	258,075	256,400	(1,675)	
521080	Tool & Work Equipment	189,000	207,900	207,900	-	
521090	Transportation Equipment	556,000	611,600	611,600	-	
521110	Stationary Power Equipment	85,000	93,500	93,500	-	
522010	Facilities R&M	120,000	120,000	140,000	20,000	
	Total Maintenance	1,205,675	1,314,175	1,332,500	18,325	1.4%
	Total Expenditure Classification	4,470,733	4,744,470	5,033,900	289,430	6.1%
	Funding Allocation					
	Sewer Allocation 49%	2,190,659	2,324,790	2,466,611	141,821	
	Water Allocation 51%	2,280,074	2,419,680	2,567,289	147,609	
	Total Funding Allocation	4,470,733	4,744,470	5,033,900	289,430	6.1%

COO – Facilities & Maintenance 2240010040

Central Equipment Maintenance

Authorized Positions	2025 Adopted	2026 Adopted	2027 Proposed	$ Change	% Change
Administrative Assistant	1	1	1	-	
Equipment Fabricator	1	1	1	-	
Fleet Supervisor	1	1	1	-	
Fleet Superintendent	1	1	1	-	
Vehicle and Equip. Mechanic	9	9	9	-	
Vehicle and Equip. Rep. Crew Leader	2	2	2	-	
Total Authorized Positions	15	15	15	-	0.0%

COO – Facilities & Maintenance 2240010050

Warehouse

Description

The Warehouse department is responsible for managing the sewer and water inventories, which include spare parts, miscellaneous materials and capital spare parts.

Budget Commentary

The Warehouse department's proposed budget for 2027 is $930,900, which has increased $25,580 or 2.8% above the prior year's appropriation. The budgeted positions are unchanged in 2027.

Payroll: Increase of $25,580 or 3.1% above the prior year's appropriation.

- *Regular Pay, Standby & Premium Pay,* and *Overtime* include increments, cost-of-living increases for eligible employees and contractual agreements.
- *Longevity* has increased based upon participation.

Operations: Remains unchanged.

- *Outside Services* mainly comprise expenditures for the Materials Handling System required to maintain warehouse safety and health compliance.

COO – Facilities & Maintenance 2240010050

Warehouse

Commitment Item	Expenditure Classification	2025 Adopted	2026 Adopted	2027 Proposed	$ Change	% Change
	Payroll					
501010	Regular Pay	619,216	645,000	667,000	22,000	
501030	Overtime 100%	-	-	-	-	
501040	Overtime 150%	90,000	99,000	101,000	2,000	
501050	Overtime 200%	45,000	50,000	51,000	1,000	
501020	Temporary Pay	-	-	-	-	
501060	Standby & Premium Pay	18,000	18,000	18,500	500	
501070	Longevity Pay	2,045	2,320	2,400	80	
	Total Payroll	774,261	814,320	839,900	25,580	3.1%
	Operations					
511010	Clothing Allowance	10,500	10,500	10,500	-	
512080	Outside Services	59,000	59,000	59,000	-	
513010	Office Supplies	1,000	1,000	1,000	-	
513400	Small Tools & Equipment	2,000	2,000	2,000	-	
519020	Postage	18,000	18,000	18,000	-	
521020	Safety Equipment	500	500	500	-	
	Total Operations	91,000	91,000	91,000	-	0.0%
	Total Expenditure Classification	865,261	905,320	930,900	25,580	2.8%
	Funding Allocation					
	Sewer Allocation 49%	423,978	443,606	456,141	12,534	
	Water Allocation 51%	441,283	461,714	474,759	13,046	
	Total Funding Allocation	865,261	905,320	930,900	25,580	2.8%
	Authorized Positions					
	Inventory Stock Clerk	2	2	2	-	
	Stock Services Crew Leader	2	2	2	-	
	Stock Services Supervisor	1	1	1	-	
	Stock Specialist	1	1	1	-	
	Total Authorized Positions	6	6	6	-	0.0%

Water Treatment & Supply

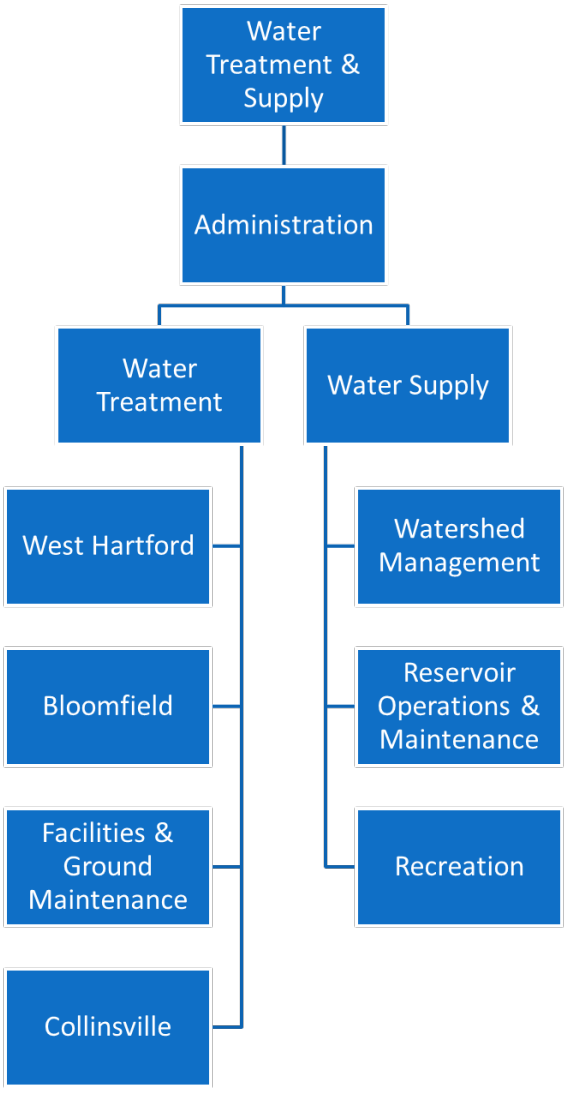
Administration

Water Treatment

West Hartford
Bloomfield
Facilities & Ground Maintenance
Collinsville

Water Supply

Watershed Maintenance
Reservoir Operations & Maintenance
Recreation



COO – Water Treatment & Supply

Summary

Description

The Water Treatment and Supply Department is responsible for the management, treatment and transmission of the District's water supplies, and for associated programs related to the District's role as a regional water utility.

The Department, which is headed by the Manager of Water Treatment, comprises of the following activities: Water Treatment, which includes the West Hartford, Bloomfield and Collinsville Water Treatment Facilities; and Supply, which includes the Watershed Management, Reservoir Operation and Maintenance and Recreation activities.

Budget Commentary

The Water Treatment and Supply department budget for 2027 is $10,648,000, an increase of $736,320 or 7.4% above the prior year's appropriation. Budget details regarding the activity and departments are provided on succeeding pages. The budgeted positions are unchanged in 2027.

COO – Water Treatment & Supply

Summary

Expenditure Classification	2025 Adopted	2026 Adopted	2027 Proposed	$ Change	% Change
Summary by Activity					
Administration	838,139	882,875	1,072,300	189,425	
West Hartford	3,147,988	3,163,365	2,953,700	(209,665)	
Bloomfield	1,788,602	1,944,475	2,098,500	154,025	
Facilities & Ground Maintenance	1,038,697	1,206,590	1,761,400	554,810	
Collinsville	219,200	233,300	242,300	9,000	
Waterhshed Management	346,011	369,275	378,300	9,025	
Reservoir Operations & Maintenance	1,916,070	2,085,800	2,115,400	29,600	
Recreation	26,000	26,000	26,100	100	
Total Summary by Activity	9,320,707	9,911,680	10,648,000	736,320	7.4%
Summary by Major Account					
Payroll					
Regular Pay	4,292,357	4,640,000	4,878,000	238,000	
Overtime 100%	-	-	-	-	
Overtime 150%	370,000	370,000	375,000	5,000	
Overtime 200%	158,000	190,000	215,000	25,000	
Temporary Help	15,000	-	45,000	45,000	
Standby & Premium Pay	61,000	64,500	65,000	500	
Longevity Pay	13,150	12,130	11,300	(830)	
Total Payroll	4,909,507	5,276,630	5,589,300	312,670	5.9%
Operations	3,811,050	4,008,900	3,989,500	(19,400)	-0.5%
Maintenance	600,150	626,150	1,069,200	443,050	70.8%
Capital Outlay	-	-	-	-	0.0%
Total Summary by Major Account	9,320,707	9,911,680	10,648,000	736,320	7.4%
Funding Allocation					
Sewer Allocation 0%	-	-	-	-	
Water Allocation 100%	9,320,707	9,911,680	10,648,000	736,320	
Total Funding Allocation	9,320,707	9,911,680	10,648,000	736,320	7.4%
Authorized Positions					
Administration	5	5	6	1	
West Hartford	9	8	8	-	
Bloomfield	6	7	7	-	
Facilities & Ground Maintenance	8	9	9	-	
Collinsville	-	-	-	-	
Reservoir Operations & Maintenance	2	2	2	-	
Water Supply	10	11	10	(1)	
Recreation	-	-	-	-	
Total Authorized Positions	40	42	42	-	0.0%

COO – Water Treatment & Supply

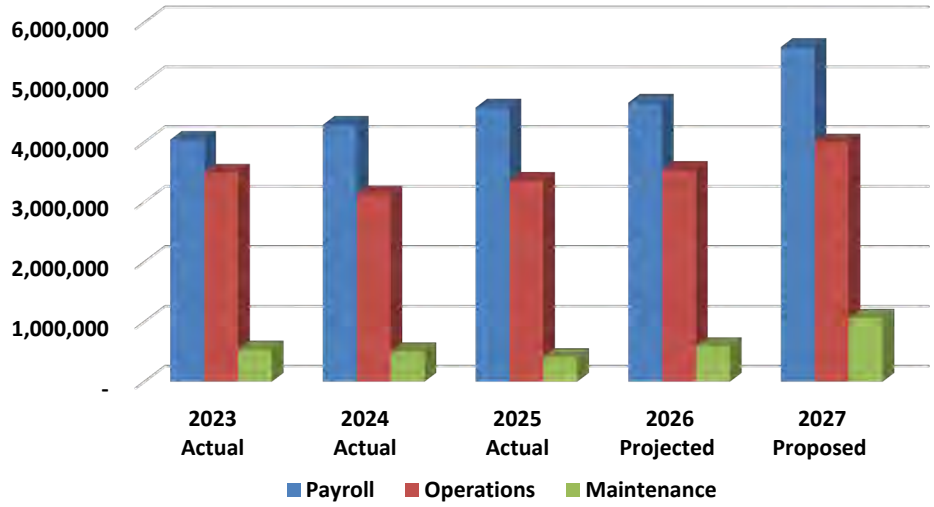
Summary

Expenditure Classification	2023 Actual	2024 Actual	2025 Actual	2026 Projected
Summary by Activity				
Administration	741,326	780,258	843,560	909,200
West Hartford	2,779,458	2,545,488	2,710,455	2,831,900
Bloomfield	1,570,107	1,606,671	1,602,248	1,657,800
Facilities & Ground Maintenance	934,185	966,527	1,041,877	1,159,300
Collinsville	166,416	154,667	165,618	170,300
Waterhshed Management	306,829	313,006	337,238	352,800
Reservoir Operations & Maintenance	1,552,354	1,540,285	1,621,452	1,679,900
Recreation	7,548	8,415	12,996	20,500
Total Summary by Activity	8,058,221	7,915,315	8,335,444	8,781,700
Summary by Major Account				
Payroll				
Regular Pay	3,515,922	3,748,733	4,004,457	4,105,200
Overtime 100%	-	-	-	-
Overtime 150%	338,968	339,664	350,091	320,300
Overtime 200%	130,073	133,537	152,708	161,100
Temporary Help	1,737	816	3,024	3,500
Standby & Premium Pay	39,227	51,963	52,885	54,000
Longevity Pay	11,330	11,700	12,015	12,200
Total Payroll	4,037,257	4,286,413	4,575,181	4,656,300
Operations	3,484,849	3,123,680	3,350,989	3,533,200
Maintenance	536,115	505,223	409,274	592,200
Capital Outlay	-	-	-	-
Total Summary by Major Account	8,058,221	7,915,315	8,335,444	8,781,700
Funding Allocation				
Sewer Allocation 0%	-	-	-	-
Water Allocation 100%	8,058,221	7,915,315	8,335,444	8,781,700
Total Funding Allocation	8,058,221	7,915,315	8,335,444	8,781,700

COO – Water Treatment & Supply

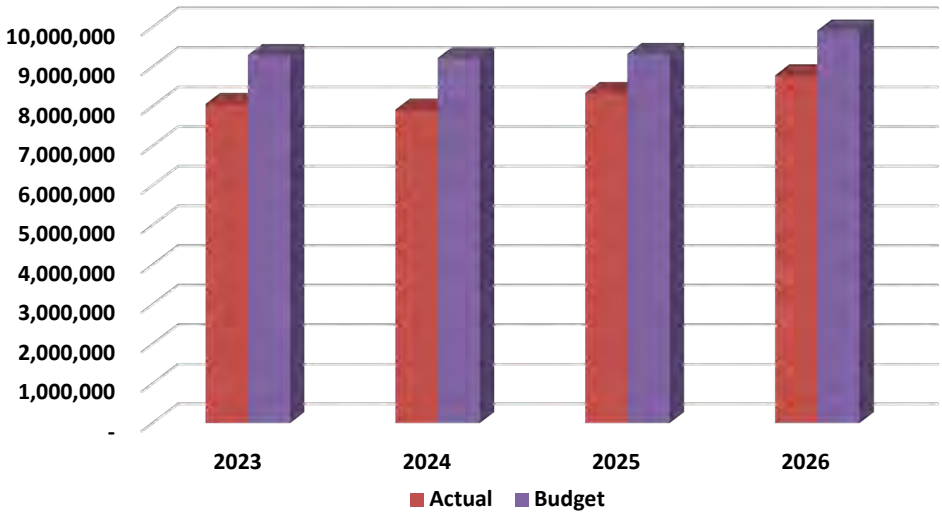
Expenditure History

Expenditures By Category



	2023 Actual	2024 Actual	2025 Actual	2026 Projected	2027 Proposed
Payroll	4,037,257	4,286,413	4,575,181	4,656,300	5,589,300
Operations	3,484,849	3,123,680	3,350,989	3,533,200	3,989,500
Maintenance	536,115	505,223	409,274	592,200	1,069,200
Total	8,058,221	7,915,315	8,335,444	8,781,700	10,648,000

Expenditures versus Budget



B/(W)	2023	2024	2025	2026
Budget	9,292,383	9,219,496	9,320,707	9,911,680
Actual	8,058,221	7,915,315	8,335,444	8,781,700
Variance	1,234,162	1,304,181	985,263	1,129,980

COO – Water Treatment & Supply 2210010010

Administration

Description

The Administration activity is responsible for the overall administration and management of the Water Treatment and Water Supply department. The Manager of Water Treatment heads the Administration unit with support from Assistant Managers and administrative staff.

Budget Commentary

The 2027 Water Treatment and Supply Administration proposed budget is $1,072,300, an increase of $189,425 or 21.5% above the prior year's appropriation. Realigning positions to reflect the cost of service between the Operating and Capital budgets.

Payroll: Increase of $188,425 or 22.8% above the prior year's appropriation.

- *Regular Pay* includes increments and cost-of-living increases for eligible employees, and realigning one position to reflect the cost of service between the Operating and Capital budgets: Assistant Manager of Water Treatment & Supply position.

- *Longevity* has increased based upon participation.

Operations: Increase of $1,000 or 1.8% above the prior year's appropriation.

- *Seminars and Conventions* and *Meeting Expenses* are increasing due to rising costs and more attendees, partially offset by a decrease in *Permits.*

COO – Water Treatment & Supply 2210010010

Administration

Commitment Item	Expenditure Classification	2025 Adopted	2026 Adopted	2027 Proposed	$ Change	% Change
	Payroll					
501010	Regular Pay	766,039	810,000	999,000	189,000	
501030	Overtime 100%	-	-	-	-	
501040	Overtime 150%	20,000	15,000	15,000	-	
501050	Overtime 200%	-	-	-	-	
501020	Temporary Help	-	-	-	-	
501060	Standby & Premium Pay	-	-	-	-	
501070	Longevity Pay	2,050	2,275	1,700	(575)	
	Total Payroll	788,089	827,275	1,015,700	188,425	22.8%
	Operations					
511010	Clothing Allowance	2,550	3,000	3,000	-	
511100	Seminars & Conventions	16,000	17,000	18,000	1,000	
511120	Meeting Expenses	800	1,000	2,000	1,000	
511220	Dues & Memberships	1,800	1,800	1,800	-	
512080	Outside Services	20,000	25,000	25,000	-	
512310	Permits	2,500	2,500	1,500	(1,000)	
513010	Office Supplies	5,900	5,000	5,000	-	
511070	Employee Reimbursement	500	300	300	-	
	Total Operations	50,050	55,600	56,600	1,000	1.8%
	Total Expenditure Classification	838,139	882,875	1,072,300	189,425	21.5%
	Funding Allocation					
	Sewer Allocation 0%	-	-	-	-	
	Water Allocation 100%	838,139	882,875	1,072,300	189,425	
	Total Funding Allocation	838,139	882,875	1,072,300	189,425	21.5%
	Authorized Positions					
	Administrative Assistant	2	2	2	-	
	Assistant Manager of Water Treatment & Supply	-	-	1	1	
	Manager of Water Treatment & Supply	2	2	2	-	
	WT Plant Superintendent	1	1	1	-	
	Total Authorized Positions	5	5	6	1	20.0%

COO – Water Treatment & Supply 2210020010

West Hartford

Description

The Water Treatment, West Hartford, sub-activity is responsible for the West Hartford Treatment Facility, an operation that involves the daily treatment of more than 40 million gallons of water, the washing and maintenance of slow sand filter beds, and the maintenance of treatment equipment.

Budget Commentary

The West Hartford Water Treatment proposed budget for 2027 is $2,953,700. This is a decrease of $209,665 or 6.6% below the prior year's appropriation. The budgeted positions are unchanged in 2027.

Payroll: Increase of $50,035 or 5.0% above the prior year's appropriation.

- *Regular Pay* includes increments and cost-of-living increases for eligible employees.
- *Longevity Pay* has increased based upon participation.

Operations: Decrease of $249,700 or 12.5% below the prior year's appropriation.

- *Fuel, Electricity, Chemicals, and Materials from Stock* are increasing due to global market conditions.
- *Outside Services* decreasing to a grounds maintenance contract being moved to cost center *2210020030 – WT&S: Facilities & Grounds Maintenance* to better align with business function.

Maintenance: Decrease of $10,000 or 6.5% below the prior year's appropriation.

- *Facilities R&M* costs decreased to align with anticipated spending.

COO – Water Treatment & Supply 2210020010

West Hartford

Commitment Item	Expenditure Classification	2025 Adopted	2026 Adopted	2027 Proposed	$ Change	% Change
	Payroll					
501010	Regular Pay	864,748	835,000	880,000	45,000	
501030	Overtime 100%	-	-	-	-	
501040	Overtime 150%	110,000	100,000	105,000	5,000	
501050	Overtime 200%	40,000	40,000	40,000	-	
501020	Temporary Pay	-	-	-	-	
501060	Standby & Premium Pay	26,500	30,000	30,000	-	
501070	Longevity Pay	3,140	2,865	2,900	35	
	Total Payroll	1,044,388	1,007,865	1,057,900	50,035	5.0%
	Operations					
511010	Clothing Allowance	7,100	14,000	14,000	-	
512080	Outside Services	452,000	452,000	18,000	(434,000)	
512410	Refuse Collection & Disposal	10,000	10,000	10,000	-	
513020	Janitorial Supplies	1,000	1,000	1,000	-	
513120	Safety Supplies	1,500	1,500	1,500	-	
513170	Bedwash Supplies	30,000	30,000	30,000	-	
513400	Small Tools & Equipment	3,500	3,500	2,500	(1,000)	
513690	Materials From Stock	8,000	8,000	15,000	7,000	
513710	Fuel	82,000	75,000	86,300	11,300	
513720	Diesel Fuel	2,000	3,000	3,000	-	
514010	Electricity	250,000	360,000	414,000	54,000	
515020	Sodium Hydroxide	345,000	331,000	354,000	23,000	
515050	Hydrofluosilicic Acid	126,000	91,000	91,000	-	
515060	Sodium Hypochlorite	340,000	340,000	360,000	20,000	
515100	Orthophosphate	280,000	280,000	350,000	70,000	
511070	Employee Reimbursement	500	500	500	-	
	Total Operations	1,938,600	2,000,500	1,750,800	(249,700)	-12.5%
	Maintenance					
521100	Treatment Equipment	125,000	115,000	115,000	-	
522010	Facilities R&M	40,000	40,000	30,000	(10,000)	
	Total Maintenance	165,000	155,000	145,000	(10,000)	-6.5%
	Total Expenditure Classification	3,147,988	3,163,365	2,953,700	(209,665)	-6.6%
	Funding Allocation					
	Sewer Allocation 0%	-	-	-	-	
	Water Allocation 100%	3,147,988	3,163,365	2,953,700	(209,665)	
	Total Funding Allocation	3,147,988	3,163,365	2,953,700	(209,665)	-6.6%
	Authorized Positions					
	Certified WT Crew Leader	1	2	2	-	
	Water Plant Operator in Training	1	1	1	-	
	Water Treatment Plant Crew Leader	2	1	1	-	
	Water Treatment Plant Operator	2	1	1	-	
	Water Treatment Plant Operator 1	1	1	1	-	
	Water Treatment Plant Shift Supv.	1	1	1	-	
	Water Treatment Plant Ops Supv.	1	1	1	-	
	Total Authorized Positions	9	8	8	-	0.0%

COO – Water Treatment & Supply 2210020020

Bloomfield

Description

The Water Treatment, Bloomfield, sub-activity is responsible for the operation of the Bloomfield (Reservoir No. 6) Water Treatment Facility. This operation includes the daily treatment of more than 15 million gallons of water, backwashing and maintenance of rapid sand filter beds, equipment and other structures.

Budget Commentary

The 2027 proposed budget for Bloomfield Water Treatment totals $2,098,500, an increase of $154,025 or 7.9% above the prior year's appropriation. The budgeted positions are unchanged in 2027.

Payroll: Increase of $61,025 or 7.4% above the prior year's appropriation.

- *Regular Pay* includes increments and cost-of-living increases for eligible employees.
- *Longevity* has decreased based upon participation.

Operations: Increase of $102,000 or 10.3% above the prior year's appropriation.

- *Fuel, Electricity, Chemicals, and Materials from Stock* and are increasing due to global market conditions.

Maintenance: Decrease of $9,000 or 6.6% below the prior year's appropriation.

- *Facilities R&M* costs are decreasing to align with anticipating spending, partially offset by *Treatment Equipment* costs increasing.

COO – Water Treatment & Supply 2210020020

Bloomfield

Commitment Item	Expenditure Classification	2025 Adopted	2026 Adopted	2027 Proposed	$ Change	% Change
	Payroll					
501010	Regular Pay	595,452	660,000	721,000	61,000	
501030	Overtime 100%	-	-	-	-	
501040	Overtime 150%	67,000	70,000	75,000	5,000	
501050	Overtime 200%	55,000	60,000	55,000	(5,000)	
501020	Temporary Pay	-	-	-	-	
501060	Standby & Premium Pay	30,000	30,000	30,000	-	
501070	Longevity Pay	1,250	975	1,000	25	
	Total Payroll	748,702	820,975	882,000	61,025	7.4%
	Operations					
511010	Clothing Allowance	12,000	13,000	10,000	(3,000)	
511070	Employee Reimbursement	500	600	600	-	
512080	Outside Services	24,000	26,000	29,000	3,000	
512410	Refuse Collection & Disposal	7,700	8,500	8,500	-	
513020	Janitorial Supplies	500	-	-	-	
513400	Small Tools & Equipment	800	-	-	-	
513690	Materials From Stock	6,000	6,000	6,000	-	
513710	Fuel	40,000	40,000	60,000	20,000	
514010	Electricity	198,000	250,000	275,000	25,000	
515010	Aluminum Sulfate	140,000	140,000	140,000	-	
515020	Sodium Hydroxide	95,000	110,000	120,000	10,000	
515050	Hydrofluosilicic Acid	56,000	37,000	37,000	-	
515060	Sodium Hypochlorite	110,000	130,000	138,000	8,000	
515090	Powdered Carbon	117,000	125,000	140,000	15,000	
515100	Orthophosphate	100,000	100,000	124,000	24,000	
	Total Operations	907,500	986,100	1,088,100	102,000	10.3%
	Maintenance					
521020	Safety Equipment	2,400	2,400	2,400	-	
521100	Treatment Equipment	85,000	90,000	96,000	6,000	
522010	Facilities R&M	45,000	45,000	30,000	(15,000)	
	Total Maintenance	132,400	137,400	128,400	(9,000)	-6.6%
	Total Expenditure Classification	1,788,602	1,944,475	2,098,500	154,025	7.9%
	Funding Allocation					
	Sewer Allocation 0%	-	-	-	-	
	Water Allocation 100%	1,788,602	1,944,475	2,098,500	154,025	
	Total Funding Allocation	1,788,602	1,944,475	2,098,500	154,025	7.9%
	Authorized Positions					
	Certified WT CL	1	2	2	-	
	WT Plant Crew Leader	2	2	2	-	
	WT Plant Operations Supervisor	1	1	1	-	
	WT Plant Operator	1	1	1	-	
	WT Plant Operator 1	1	1	1	-	
	Total Authorized Positions	6	7	7	-	0.0%

COO – Water Treatment & Supply 2210020030

Facilities & Grounds Maintenance

Description

The Water Treatment Facilities & Grounds Maintenance sub-activity is responsible for the lands adjacent to the watershed areas (including roads and grounds) associated with the series of reservoirs in West Hartford and Bloomfield.

Budget Commentary

The Water Treatment Facilities & Grounds Maintenance budget for 2027 is $1,761,400, an increase of $554,810 or 46.0% above the prior year's appropriation. The budgeted positions are unchanged in 2027.

Payroll: Increase of $61,560 or 5.8% above the prior year's appropriation.

- *Regular Pay* and *Overtime* include increments and cost-of-living increases.

Operations: Increase of $40,000 or 38.8% above the prior year's appropriation.

- *Outside Services* is increasing due to the cost of additional Portalet rental fees and increased storm related costs (tree removal, etc.).

Maintenance: Increase of $453,250 or 911.1% above the prior year's appropriation.

- *Facilities R&M* increasing due to increased storm related costs (tree removal, etc.).
- *Water Treatment R&M* is increasing due to a grounds maintenance contract being moved from cost center 2210020010 - WT&S: West Hartford to better align with business function.

COO – Water Treatment & Supply 2210020030

Facilities & Grounds Maintenance

Commitment Item	Expenditure Classification	2025 Adopted	2026 Adopted	2027 Proposed	$ Change	% Change
	Payroll					
501010	Regular Pay	796,207	905,000	951,000	46,000	
501030	Overtime 100%	-	-	-	-	
501040	Overtime 150%	113,000	115,000	120,000	5,000	
501050	Overtime 200%	23,000	30,000	40,000	10,000	
501020	Temporary Pay	-	-	-	-	
501060	Standby & Premium Pay	500	500	1,000	500	
501070	Longevity Pay	3,240	3,340	3,400	60	
	Total Payroll	935,947	1,053,840	1,115,400	61,560	5.8%
	Operations					
511010	Clothing Allowance	12,000	10,000	10,000	-	
512080	Outside Services	25,000	80,000	120,000	40,000	
513400	Small Tools & Equipment	3,000	-	-	-	
513430	Rock Sand & Dirt	15,000	13,000	13,000	-	
	Total Operations	55,000	103,000	143,000	40,000	38.8%
	Maintenance					
521010	Land Equipment	15,000	15,000	15,000	-	
521020	Safety Equipment	750	750	1,000	250	
521080	Tool & Work Equipment	3,000	5,000	5,000	-	
522010	Facilities R&M	12,000	12,000	22,000	10,000	
522090	Water Treatment R&M	-	-	443,000	443,000	
522110	Reservoir R&M	12,000	12,000	12,000	-	
522120	Service Roads R&M	5,000	5,000	5,000	-	
	Total Maintenance	47,750	49,750	503,000	453,250	911.1%
	Total Expenditure Classification	1,038,697	1,206,590	1,761,400	554,810	46.0%
	Funding Allocation					
	Sewer Allocation 0%	-	-	-	-	
	Water Allocation 100%	1,038,697	1,206,590	1,761,400	554,810	
	Total Funding Allocation	1,038,697	1,206,590	1,761,400	554,810	46.0%
	Authorized Positions					
	Facilities Maintainer 2	2	2	2	-	
	Facilities Maintainer 1	4	5	5	-	
	Facilities Maintainer Crew Leader	1	1	1	-	
	Sr Water Supply Maintenance Supv.	1	1	1	-	
	Total Authorized Positions	8	9	9	-	0.0%

COO – Water Treatment & Supply 2210020040

Collinsville

Description

The Water Treatment, Collinsville sub-activity, is responsible for the treatment of approximately 460,000 gallons per day of water that is provided to the Connecticut Water Company's Collinsville division pursuant to an agreement. The operation includes treatment of water, backwashing and maintenance of the filtration system and maintenance of the treatment equipment and building structure.

Budget Commentary

The 2027 proposed budget for Water Treatment, Collinsville is $242,300, an increase of $9,000 or 3.9% above the prior year's appropriation. There are no budgeted positions in 2027, unchanged from the prior year.

Operations: Increase of $10,000 or 4.7% above the prior year's appropriation.

- *Fuel* increasing due to global market conditions.
- *Chlorine* is reduced and offset by other increased costs of *Water Treatment Chemicals* and *Sludge Removal.*

Maintenance: Decrease of $1,000 or 4.8% below the prior year's appropriation.

- *Facilities R&M* reduced to align with planned spending.

COO – Water Treatment & Supply 2210020040

Collinsville

Commitment Item	Expenditure Classification	2025 Adopted	2026 Adopted	2027 Proposed	$ Change	% Change
	Payroll					
501010	Regular Pay	-	-	-	-	
501030	Overtime 100%	-	-	-	-	
501040	Overtime 150%	-	-	-	-	
501050	Overtime 200%	-	-	-	-	
501020	Temporary Pay	-	-	-	-	
501060	Standby & Premium Pay	-	-	-	-	
501070	Longevity Pay	-	-	-	-	
	Total Payroll	-	-	-	-	0.0%
	Operations					
512080	Outside Services	7,500	7,500	7,500	-	
512410	Refuse Collection & Disposal	1,700	1,800	1,800	-	
512430	Sludge Removal	9,000	9,000	10,000	1,000	
513690	Materials From Stock	6,000	6,000	6,000	-	
513710	Fuel	24,000	20,000	30,000	10,000	
514010	Electricity	72,000	94,000	94,000	-	
515010	Aluminum Sulfate	7,500	7,500	7,500	-	
515030	Chlorine	44,000	40,000	37,000	(3,000)	
515100	Orthophosphate	8,500	8,500	8,500	-	
515140	Water Treatment Chemicals	18,000	18,000	20,000	2,000	
	Total Operations	198,200	212,300	222,300	10,000	4.7%
	Maintenance					
521100	Treatment Equipment	18,000	18,000	18,000	-	
522010	Facilities R&M	3,000	3,000	2,000	(1,000)	
	Total Maintenance	21,000	21,000	20,000	(1,000)	-4.8%
	Total Expenditure Classification	219,200	233,300	242,300	9,000	3.9%
	Funding Allocation					
	Sewer Allocation 0%	-	-	-	-	
	Water Allocation 100%	219,200	233,300	242,300	9,000	
	Total Funding Allocation	219,200	233,300	242,300	9,000	3.9%

Watershed Management

Description

The Watershed Management unit is responsible for protecting the health of the public water supply watershed lands that drain to the MDC's drinking water supplies and managing MDC's land holdings and natural resources, including forests, wildlife, water, and sand and gravel, in order to maintain safe and optimum sources of water supply. Duties include developing and implementing sustainable forestry and wildlife management practices on MDC lands, planning and overseeing timber harvesting operations, supervision of contract loggers, implementing erosion and sediment controls, conducting the annual Watershed Inspection Program to prevent potential sources of pollution on non-MDC owned watershed lands, making recommendations for the acquisition of watershed land, overseeing enforcement of environmental laws and regulations to protect water quality, conducting reservoir and stream sampling, and implementing emergency spill response. In addition, personnel conduct various forestry and watershed protection educational programs and projects.

Budget Commentary

The Watershed Management 2027 proposed budget totals $378,300, an increase of $9,025 or 2.4% above the prior year's appropriation. The budgeted positions are unchanged in 2027.

Payroll: Increase of $9,025 or 3.2% above the prior year's appropriation.

- *Regular Pay* includes increments and cost-of-living increases for eligible employees.

Operations: Remains unchanged.

- Operations expenditures are primarily driven by contracted services and in-house grounds care costs.

Maintenance: Remains unchanged.

- Maintenance expenditures provide for *Tool & Work Equipment* needed to maintain watershed facilities and grounds.

COO – Water Treatment & Supply 2210030010

Watershed Management

Commitment Item	Expenditure Classification	2025 Adopted	2026 Adopted	2027 Proposed	$ Change	% Change
	Payroll					
501010	Regular Pay	259,036	280,000	289,000	9,000	
501030	Overtime 100%	-	-	-	-	
501040	Overtime 150%	-	-	-	-	
501050	Overtime 200%	-	-	-	-	
501020	Temporary Pay	-	-	-	-	
501060	Standby & Premium Pay	-	-	-	-	
501070	Longevity Pay	375	375	400	25	
	Total Payroll	259,411	280,375	289,400	9,025	3.2%
	Operations					
511010	Clothing Allowance	2,000	2,000	2,000	-	
511070	Employee Reimbursement	-	400	400	-	
512080	Outside Services	42,000	42,000	42,000	-	
512350	Ground Care	25,000	26,000	26,000	-	
512840	Licenses & Registration	1,000	1,000	1,000	-	
513160	Chemical/Oil Spill Supplies	1,100	-	-	-	
513400	Small Tools & Equipment	5,000	-	-	-	
519100	Printing	1,500	1,500	1,500	-	
	Total Operations	77,600	72,900	72,900	-	0.0%
	Maintenance					
521080	Tool & Work Equipment	9,000	16,000	16,000	-	
	Total Maintenance	9,000	16,000	16,000	-	0.0%
	Total Expenditure Classification	346,011	369,275	378,300	9,025	2.4%
	Funding Allocation					
	Sewer Allocation 0%	-	-	-	-	
	Water Allocation 100%	346,011	369,275	378,300	9,025	
	Total Funding Allocation	346,011	369,275	378,300	9,025	2.4%
	Authorized Positions					
	Forester	1	1	1	-	
	Natural Resources Administrator	1	1	1	-	
	Total Authorized Positions	2	2	2	-	0.0%

COO – Water Treatment & Supply 2210030020

Reservoir Operations & Maintenance

Description

The Reservoir Operations and Maintenance unit operates and maintains water supply reservoirs, dams, raw water transmission pipelines, pump stations and tunnels, service roads, hydroelectric power facilities and recreation facilities. The unit is also responsible for balancing reservoir levels and control of water releases to the Farmington River. The unit performs emergency spill response to protect the reservoirs. The unit maintains District lands and the associated roads, bridges, fences, signs, and performs construction duties as required. The unit provides plumbing, electrical and maintenance support to the Water Treatment Department as needed.

Budget Commentary

The 2027 proposed Reservoir Operations and Maintenance budget of $2,115,400 is increasing by $29,600 or 1.4% above the prior year's appropriation. The budgeted positions are decreasing in 2027.

Payroll: Decrease of $57,400 or 4.5% below the prior year's appropriation.

- *Regular Pay* includes increments and cost-of-living increases for eligible employees. Reduction in *Regular Pay* due to the removal of a *Hydroelectric Plant Supervisor position,* which is partially offset by an increase in *Temporary Pay* and *Overtime.*
- *Longevity Pay* has decreased due to the contractual agreement for eligible employees.

Operations: Increase of $80,000 or 14.2% above the prior year's appropriation.

- *Electricity* and *Fuel* are increasing due to global market conditions.
- *Outside Services* increasing due to costs of USGS gages being moved from cost center 8500010010 – Goodwin.

Maintenance: Increase of $7,000 or 3.0% above the prior year's appropriation.

- Increased costs of *R&M* partially offset by reductions in equipment.

COO – Water Treatment & Supply 2210030020

Reservoir Operations & Maintenance

Commitment Item	Expenditure Classification	2025 Adopted	2026 Adopted	2027 Proposed	$ Change	% Change
	Payroll					
501010	Regular Pay	1,010,875	1,150,000	1,038,000	(112,000)	
501030	Overtime 100%	-	-	-	-	
501040	Overtime 150%	60,000	70,000	60,000	(10,000)	
501050	Overtime 200%	40,000	60,000	80,000	20,000	
501020	Temporary Pay	15,000	-	45,000	45,000	
501060	Standby & Premium Pay	4,000	4,000	4,000	-	
501070	Longevity Pay	3,095	2,300	1,900	(400)	
	Total Payroll	1,132,970	1,286,300	1,228,900	(57,400)	-4.5%
	Operations					
511010	Clothing Allowance	14,600	16,000	18,000	2,000	
512050	Custodial Services	18,000	18,000	21,000	3,000	
512080	Outside Services	65,000	65,000	104,000	39,000	
512390	Riparian	275,000	275,000	275,000	-	
512410	Refuse Collection & Disposal	4,500	4,500	4,500	-	
513690	Materials From Stock	4,000	4,000	5,000	1,000	
513710	Fuel	75,000	80,000	100,000	20,000	
514010	Electricity	90,000	100,000	115,000	15,000	
515310	Fertilizer & Weed Control Chemicals	10,000	-	-	-	
523140	Other Equipment Rental	12,000	-	-	-	
	Total Operations	568,100	562,500	642,500	80,000	14.2%
	Maintenance					
521010	Land Equipment	20,000	32,000	32,000	-	
521080	Tool & Work Equipment	20,000	20,000	20,000	-	
521170	Mains & Manholes Equipment	4,000	4,000	-	(4,000)	
521180	Fire Equipment	3,000	3,000	-	(3,000)	
522010	Facilities R&M	48,000	58,000	62,000	4,000	
522110	Reservoir R&M	70,000	70,000	70,000	-	
522120	Service Roads R&M	50,000	50,000	60,000	10,000	
	Total Maintenance	215,000	237,000	244,000	7,000	3.0%
	Total Expenditure Classification	1,916,070	2,085,800	2,115,400	29,600	1.4%
	Funding Allocation					
	Sewer Allocation 0%	-	-	-	-	
	Water Allocation 100%	1,916,070	2,085,800	2,115,400	29,600	
	Total Funding Allocation	1,916,070	2,085,800	2,115,400	29,600	1.4%
	Authorized Positions					
	Facility Maintenance Crew Leader	1	1	1	-	
	Facility Maintainer 1	4	2	3	1	
	Facility Maintainer 2	1	5	5	-	
	Hydroelectric Plant Supervisor	3	2	-	(2)	
	Sr Water Supply Maintenance Supv.	1	1	1	-	
	Total Authorized Positions	10	11	10	(1)	-9.1%

Recreation

Description

The Recreation unit is responsible for the operation and maintenance of the Lake McDonough Recreation Area during the summer recreation season. The unit maintains the grounds, reservoir levels, roads, beaches, boat house, and restroom facilities, and works closely with the Patrol Department and Summer Recreational staff.

Budget Commentary

The 2027 Recreation proposed budget is $26,100, an increase of $100 or 0.4%. There are no budgeted positions in 2027, unchanged from the prior year.

Payroll: Remains unchanged.

- No changes are anticipated in 2027.

Operations: Decrease of $2,700 or 16.9% below the prior year's appropriation.

- *Recreation & Field Supplies* decreasing to align with planned spending.

Maintenance: Increase of $2,800 or 28.0% above the prior year's appropriation.

- *Facilities R&M* is increasing to align with planned spending, partially offset by decreases to *Land Equipment.*

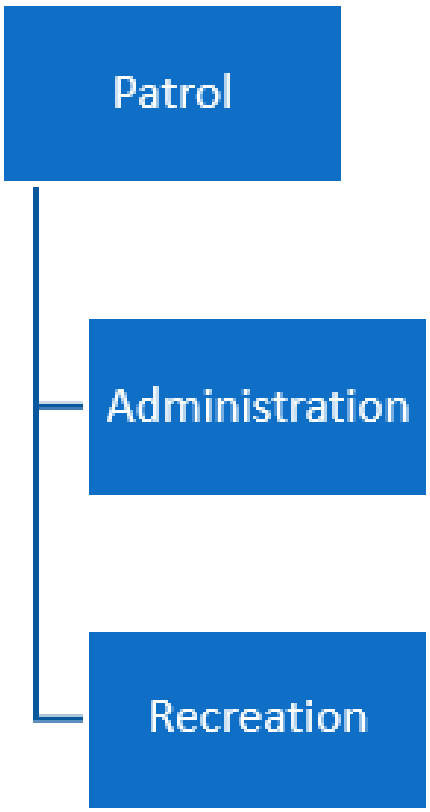
COO – Water Treatment & Supply 2210030030

Recreation

Commitment Item	Expenditure Classification	2025 Adopted	2026 Adopted	2027 Proposed	$ Change	% Change
	Payroll					
501010	Regular Pay	-	-	-	-	
501030	Overtime 100%	-	-	-	-	
501040	Overtime 150%	-	-	-	-	
501050	Overtime 200%	-	-	-	-	
501020	Temporary Pay	-	-	-	-	
501060	Standby & Premium Pay	-	-	-	-	
501070	Longevity Pay	-	-	-	-	
	Total Payroll	-	-	-	-	0.0%
	Operations					
512260	Agency Hire	3,500	3,500	3,500	-	
513130	Recreation & Field Supplies	5,000	5,000	2,300	(2,700)	
523140	Other Equipment Rental	7,500	7,500	7,500	-	
	Total Operations	16,000	16,000	13,300	(2,700)	-16.9%
	Maintenance					
521010	Land Equipment	5,000	5,000	2,800	(2,200)	
522010	Facilities R&M	5,000	5,000	10,000	5,000	
	Total Maintenance	10,000	10,000	12,800	2,800	28.0%
	Total Expenditure Classification	26,000	26,000	26,100	100	0.4%
	Funding Allocations					
	Sewer Allocation 0%	-	-	-	-	
	Water Allocation 100%	26,000	26,000	26,100	100	
	Total Funding Allocation	26,000	26,000	26,100	100	0.4%

Patrol

Administration
Recreation



COO – Patrol

Summary

Description

Patrol is responsible for the security and surveillance of the District's water supply reservoirs, dams, water treatment facilities, watershed and some non-watershed lands (including land open to the public for recreation), recreational areas, and roadways in and adjacent to District properties.

Budget Commentary

The 2027 proposed budget for the Patrol Administration and Recreation is $1,773,300, an increase of $242,075 or 15.8% above the prior year’s appropriation. Budget details regarding the activity and departments are provided on succeeding pages. There is an increase in budgeted positions in 2027.

COO – Patrol

Summary

Expenditure Classification	2025 Adopted	2026 Adopted	2027 Proposed	$ Change	% Change
Summary by Activity					
Administration	1,167,201	1,327,525	1,544,600	217,075	
Recreation	223,500	203,700	228,700	25,000	
Total Patrol	1,390,701	1,531,225	1,773,300	242,075	15.8%
Summary by Major Account					
Payroll					
Regular Pay	796,126	935,000	1,092,000	157,000	
Overtime 100%	-	-	-	-	
Overtime 150%	15,000	15,000	15,000	-	
Overtime	15,000	15,000	15,000	-	
Temporary Help	100,000	100,000	125,000	25,000	
Standby & Premium Pay	10,400	10,400	10,400	-	
Longevity Pay	1,575	2,025	2,100	75	
Total Payroll	938,101	1,077,425	1,259,500	182,075	16.9%
Operations	450,100	447,800	507,800	60,000	13.4%
Maintenance	2,500	6,000	6,000	-	0.0%
Total Summary by Major Account	1,390,701	1,531,225	1,773,300	242,075	15.8%
Funding Allocations					
Sewer Allocation 0%	-	-	-	-	
Water Allocation 100%	1,390,701	1,531,225	1,773,300	242,075	
Total Funding Allocation	1,390,701	1,531,225	1,773,300	242,075	15.8%
Authorized Positions					
Administration	7	8	9	1	
Recreation	-	-	-	-	
Total Positions	7	8	9	1	12.5%

COO – Patrol

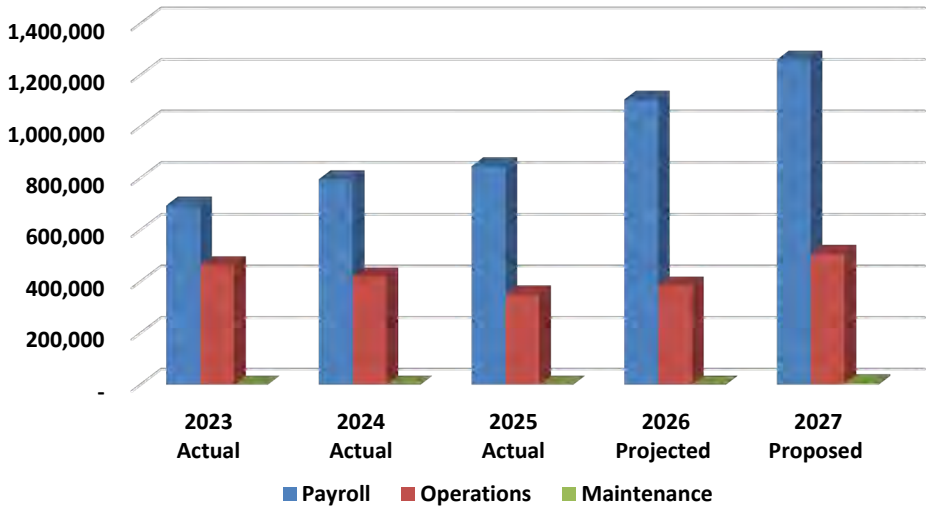
Summary

Expenditure Classification	2023 Actual	2024 Actual	2025 Actual	2026 Projected
Summary by Activity				
Administration	972,739	1,028,324	1,057,333	1,242,700
Recreation	184,220	187,572	139,064	246,400
Total Patrol	1,156,959	1,215,895	1,196,397	1,489,100
Summary by Major Account				
Payroll				
Regular Pay	673,500	713,821	750,696	908,500
Overtime 100%	-	-	-	-
Overtime 150%	4,895	8,991	11,901	15,000
Overtime	6,863	4,216	3,821	15,000
Temporary Help	-	60,858	71,957	153,700
Standby & Premium Pay	6,283	5,955	6,099	10,400
Longevity Pay	2,175	1,575	1,575	2,000
Total Payroll	693,716	795,415	846,050	1,104,600
Operations	463,243	420,481	350,348	384,500
Maintenance	-	-	-	-
Total Summary by Major Account	1,156,959	1,215,895	1,196,397	1,489,100
Funding Allocations				
Sewer Allocation 0%	-	-	-	-
Water Allocation 100%	1,156,959	1,215,895	1,196,397	1,489,100
Total Funding Allocation	1,156,959	1,215,895	1,196,397	1,489,100

COO – Patrol

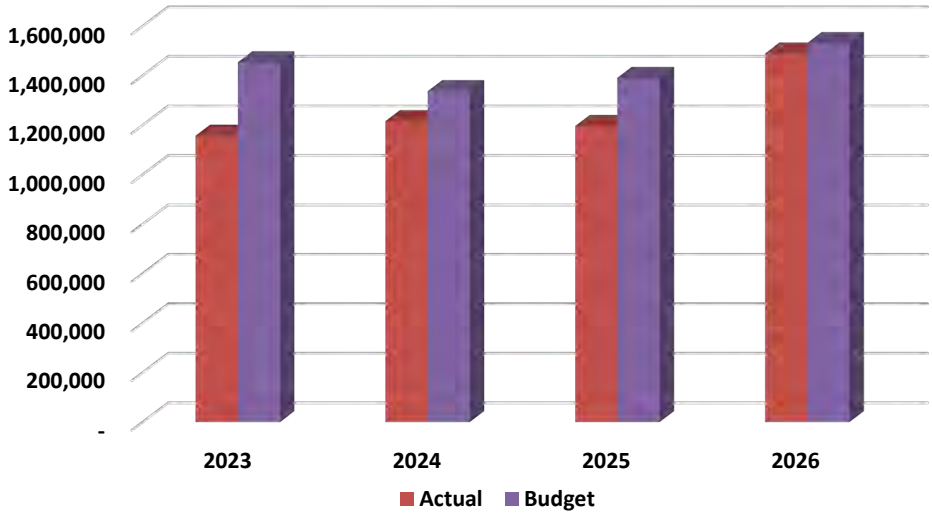
Expenditure History

Expenditures By Category



	2023 Actual	2024 Actual	2025 Actual	2026 Projected	2027 Proposed
Payroll	693,716	795,415	846,050	1,104,600	1,259,500
Operations	463,243	420,481	350,348	384,500	507,800
Maintenance	-	-	-	-	6,000
Total	1,156,959	1,215,895	1,196,397	1,489,100	1,773,300

Expenditures versus Budget



B/(W)	2023	2024	2025	2026
Budget	1,453,642	1,336,903	1,390,701	1,531,225
Actual	1,156,959	1,215,895	1,196,397	1,489,100
Variance	296,683	121,008	194,304	42,125

COO – Patrol 2340010010

Administration

Description

The Patrol Department was created in 2006 and is led by a Patrol Commander. Patrol is responsible for the security and surveillance of the District's water supply reservoirs, dams, water treatment facilities, recreation areas, watershed and some non-watershed lands (including land open to the public for recreation), and roadways in and adjacent to District properties. Patrol is responsible for the enforcement of MDC ordinances, state and local laws including fish and game, boating and motor vehicle regulations. When requested, District patrol officers assist State and local police. Officers undergo a training program mandated by the State and complies with all State requirements for law enforcement personnel with special police powers. Security forces will continue to focus on security issues to a greater degree in light of world events.

Budget Commentary

The Patrol Administration proposed budget for 2027 is $1,544,600, which is $217,075 or 16.4% above the prior year's appropriation. There is an increase in budgeted positions in 2027.

Payroll: Increase of $157,075 or 16.1% above the prior year's appropriation.

- *Regular Pay* includes increments and cost-of-living increases for eligible employees, as well as the addition of (1) *District Patrol Officer* position.
- *Longevity Pay* has increased due to contractual agreements for eligible employees.

Operations: Increase of $60,000 or 17.4% above the prior year's appropriation.

- *Meeting Expenses* and *Recreation & Field* Supplies increased due to new staff, offset by a reduction in *Tools* and *Seminars & Conventions.*
- *Security Service*s increased due to new contract and staffing new guard station.

Maintenance: Remains unchanged.

COO – Patrol 2340010010

Administration

Commitment Item	Expenditure Classification	2025 Adopted	2026 Adopted	2027 Proposed	$ Change	% Change
	Payroll					
501010	Regular Pay	796,126	935,000	1,092,000	157,000	
501030	Overtime 100%	-	-	-	-	
501040	Overtime 150%	15,000	15,000	15,000	-	
501050	Overtime 200%	15,000	15,000	15,000	-	
501020	Temporary Pay	-	-	-	-	
501060	Standby & Premium Pay	10,400	10,400	10,400	-	
501070	Longevity Pay	1,575	2,025	2,100	75	
	Total Payroll	838,101	977,425	1,134,500	157,075	16.1%
	Operations					
511010	Clothing Allowance	900	10,000	10,000	-	
511100	Seminars & Conventions	1,500	1,500	1,000	(500)	
511120	Meeting Expenses	500	500	1,000	500	
511210	Books & Periodicals	300	300	300	-	
511220	Dues & Memberships	5,000	5,000	5,000	-	
512070	Consultant Services	8,000	8,000	8,000	-	
512080	Outside Services	12,000	6,000	6,000	-	
512090	Security Services	273,050	278,300	338,300	60,000	
513010	Office Supplies	2,500	2,500	2,500	-	
513080	Communication Equipment & Supp.	11,000	17,000	17,000	-	
513120	Safety Supplies	500	500	500	-	
513130	Recreation & Field Supplies	1,000	1,000	4,500	3,500	
513820	Tools	350	3,500	-	(3,500)	
521020	Safety Equipment	10,000	10,000	10,000	-	
	Total Operations	326,600	344,100	404,100	60,000	17.4%
	Maintenance					
521050	Office Furniture Equipment	2,500	6,000	6,000	-	
	Total Maintenance	2,500	6,000	6,000	-	0%
	Total Expenditure Classification	1,167,201	1,327,525	1,544,600	217,075	16.4%
	Funding Allocation					
	Sewer Allocation 0%	-	-	-	-	
	Water Allocation 100%	1,167,201	1,327,525	1,544,600	217,075	
	Total Funding Allocation	1,167,201	1,327,525	1,544,600	217,075	16.4%
	Authorized Positions					
	Assistant Conservation Ranger	2	3	2	(1)	
	Conservation Ranger	3	3	3	-	
	District Patrol Commander	1	1	1	-	
	District Patrol Officer	1	1	3	2	
	Total Authorized Positions	7	8	9	1	12.5%

COO – Patrol 2340010020

Recreation

Description

The Recreation unit is responsible for the supervision of swimming, boating and traffic control at Lake McDonough during the summer recreation season. Specific responsibilities include: lifeguard duties, ticket sales, boat rentals and launching, record keeping, radio communication, report writing, assisting in the upkeep of the area, and supervision of parking. The Recreation unit works closely with Water Supply and Patrol Administration to provide safe and enjoyable recreational activities at Lake McDonough.

Budget Commentary

The Recreation proposed budget for 2027 totals $228,700 which is an increase of $25,000 or 12.3% above the prior year's appropriation. There are no budgeted positions in 2027, unchanged from the prior year.

Payroll: Increase of $25,000 or 25.0% above the prior year's appropriation.

- *Temporary Pay* increased due to additional seasonal staffing requirements.

Operations: Remains unchanged.

- Operations expenditures are primarily driven by *Security Services*, with additional costs for *Recreation and Field Supplies, Clothing Allowances, Communication Equipment*, and *Safety Supplies*.

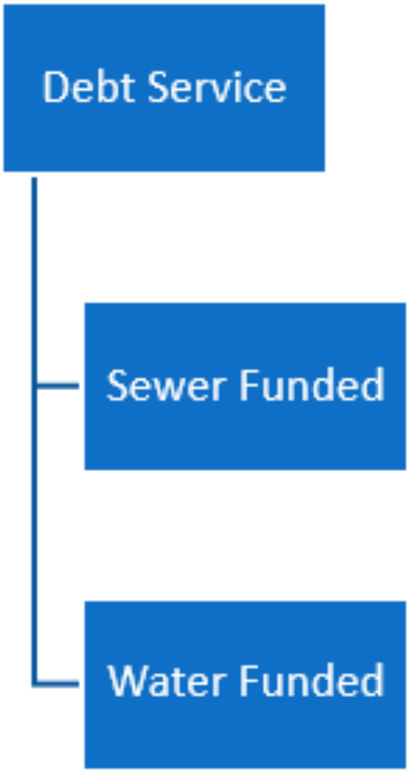
COO – Patrol 2340010020

Recreation

Commitment Item	Expenditure Classification	2025 Adopted	2026 Adopted	2027 Proposed	$ Change	% Change
	Payroll					
501010	Regular Pay	-	-	-	-	
501030	Overtime 100%	-	-	-	-	
501040	Overtime 150%	-	-	-	-	
501050	Overtime 200%	-	-	-	-	
501020	Temporary Pay	100,000	100,000	125,000	25,000	
501060	Standby & Premium Pay	-	-	-	-	
501070	Longevity Pay	-	-	-	-	
	Total Payroll	100,000	100,000	125,000	25,000	25.0%
	Operations					
511010	Clothing Allowance	500	500	500	-	
512090	Security Services	120,000	100,000	100,000	-	
513080	Communication Equipment & Supp.	500	500	500	-	
513120	Safety Supplies	500	500	500	-	
513130	Recreation & Field Supplies	2,000	2,200	2,200	-	
	Total Operations	123,500	103,700	103,700	-	0.0%
	Total Expenditure Classification	223,500	203,700	228,700	25,000	12.3%
	Funding Allocations					
	Sewer Allocation 0%	-	-	-	-	
	Water Allocation 100%	223,500	203,700	228,700	25,000	
	Total Funding Allocation	223,500	203,700	228,700	25,000	12.3%

Debt Service

Sewer Funded
Water Funded



Debt Service 7000010010

Summary

Description

The Debt Service account provides funding for the payment of interest and principal due on outstanding water, sewer, and combined bonded debt. Additionally, this account reflects the cost of interest and note issuance expenses when paid directly from the operating budget.

Budget Commentary

The Debt Service proposed budget for 2027 is $98,316,200. This is an increase of $2,778,127 or 2.9% above the prior year's appropriation. There are no budgeted positions in 2027, unchanged from the prior year.

Operations: Increase of $2,778,127 or 2.9% above the prior year's appropriation.

- *Interest on Bonds* and *Principal on Bonds* are increasing due to bond activity in 2026.

Commitment Item	Expenditure Classification	2025 Adopted	2026 Adopted	2027 Proposed	$ Change	% Change
	Operations					
512020	Legal Services	150,000	150,000	173,000	23,000	
517120	Int & Note Issue Expense	749,284	998,731	357,700	(641,031)	
517060	Water Bond Principal	28,389,147	31,476,775	32,011,900	535,125	
517090	Water Interest on Bonds	16,696,471	18,596,941	18,512,800	(84,141)	
540020	Sewer Bond Principal	26,085,194	28,398,716	30,100,200	1,701,484	
540030	Sewer Interest on Bonds	15,551,714	15,916,910	17,160,600	1,243,690	
	Total Expenditure Classification	87,621,810	95,538,073	98,316,200	2,778,127	2.9%
	Funding Allocation					
	Sewer Allocation	42,129,956	44,923,568	47,647,400	2,723,832	
	Water Allocation	45,491,854	50,614,505	50,668,800	54,295	
	Total Funding Allocation	87,621,810	95,538,073	98,316,200	2,778,127	2.9%

Debt Service 7000010010

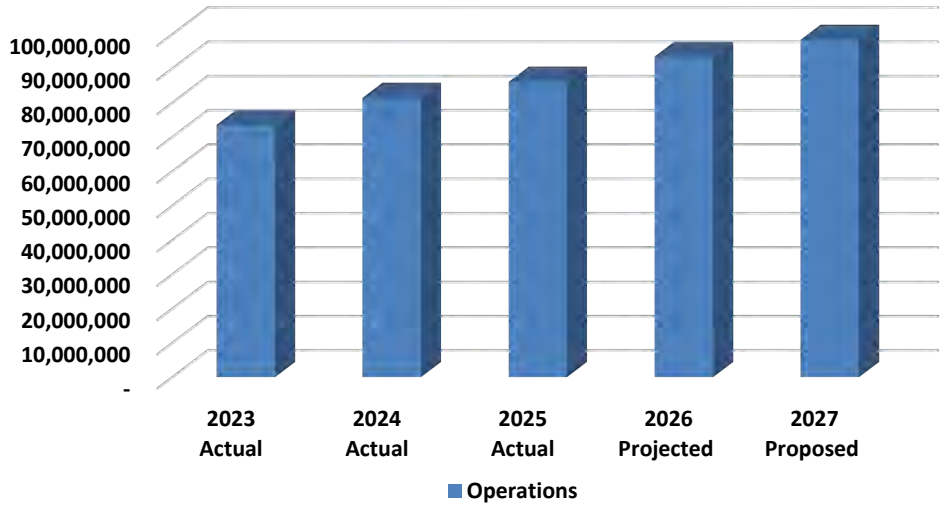
Summary

Commitment Item	Expenditure Classification	2023 Actual	2024 Actual	2025 Actual	2026 Projected
	Operations				
512020	Legal Services	61,008	124,353	123,939	91,078
517120	Int & Note Issue Expense	303,919	150,373	28,717	874,398
517060	Water Bond Principal	23,660,648	25,080,909	27,730,139	30,505,750
517090	Water Interest on Bonds	13,641,400	14,703,092	16,550,969	18,423,429
540020	Sewer Bond Principal	20,892,616	25,341,886	26,085,194	27,631,070
540030	Sewer Interest on Bonds	14,955,263	15,974,336	15,551,714	15,912,067
	Total Expenditure Classification	73,514,854	81,374,949	86,070,673	93,437,792
	Funding Allocation				
	Sewer Allocation	35,917,600	41,396,189	41,711,577	44,090,366
	Water Allocation	37,597,255	39,978,759	44,359,096	49,347,426
	Total Funding Allocation	73,514,854	81,374,949	86,070,673	93,437,792

Debt Service

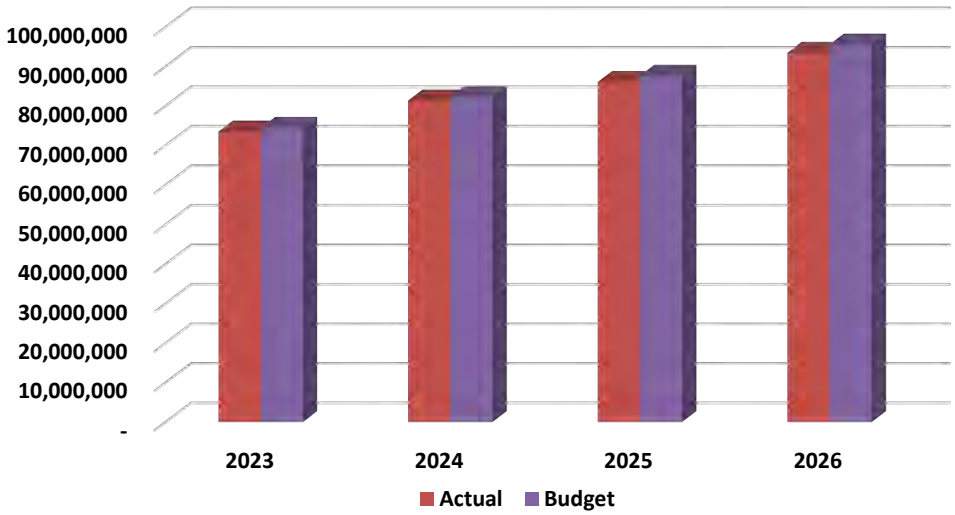
Expenditure History

Expenditures By Category



	2023 Actual	2024 Actual	2025 Actual	2026 Projected	2027 Proposed
Operations	73,514,854	81,374,949	86,070,673	93,437,792	98,316,200
Total	73,514,854	81,374,949	86,070,673	93,437,792	98,316,200

Expenditures versus Budget



B/(W)	2023	2024	2025	2026
Budget	74,427,401	82,338,486	87,621,810	95,538,073
Actual	73,514,854	81,374,949	86,070,673	93,437,792
Variance	912,547	963,537	1,551,137	2,100,281

Debt Service 7000010010

Sewer

Commitment Item	Expenditure Classification	2025 Adopted	2026 Adopted	2027 Proposed	$ Change	% Change
	Operations					
512020	Legal Services	75,000	75,000	95,000	20,000	
540020	Principal Bonds	26,085,194	28,398,716	30,100,200	1,701,484	
540030	Interest On Bonds	15,551,714	15,916,910	17,160,600	1,243,690	
517120	Int & Note Issue Expense	418,048	532,942	291,600	(241,342)	
	Total Expenditure Classification	42,129,956	44,923,568	47,647,400	2,723,832	6.1%
	Funding Allocation					
	Sewer Allocation 100%	42,129,956	44,923,568	47,647,400	2,723,832	
	Water Allocation 0%	-	-	-	-	
	Total Funding Allocation	42,129,956	44,923,568	47,647,400	2,723,832	6.1%

Debt Service 7000010010

Water

Commitment Item	Expenditure Classification	2025 Adopted	2026 Adopted	2027 Proposed	$ Change	% Change
	Operations					
512020	Legal Services	75,000	75,000	78,000	3,000	
517060	Principal Bonds	28,389,147	31,476,775	32,011,900	535,125	
517090	Interest On Bonds	16,696,471	18,596,941	18,512,800	(84,141)	
517120	Int & Note Issue Expense	331,236	465,789	66,100	(399,689)	
	Total Expenditure Classification	45,491,854	50,614,505	50,668,800	54,295	0.1%
	Funding Allocation					
	Sewer Allocation 0%	-	-	-	-	
	Water Allocation 100%	45,491,854	50,614,505	50,668,800	54,295	
	Total Funding Allocation	45,491,854	50,614,505	50,668,800	54,295	0.1%

Employee Benefits

Employee Benefits 7100010010

Summary

Description

The Employee Benefits department comprises all direct costs for employee medical insurance and other employee benefits**.** The District provides a comprehensive medical insurance program for all of its full-time employees, a major element of the fringe benefit package, and for retirees. The District provides a defined benefit pension program for all full-time employees. The pension plan requires employees to contribute a specified percentage of their weekly wages (excluding overtime) to the pension fund, while the District contributes the balance needed to maintain an actuarially sound fund. In addition, this budget reflects the District's costs for Social Security and Unemployment Compensation Insurance.

Budget Commentary

The 2027 Employee Benefits budget totals $30,257,900, increasing by $61,810 or 0.2% above the prior year's appropriation. There are no budgeted positions in 2027, unchanged from the prior year.

Operations: Increase of $61,810 or 0.2% above the prior year's appropriation.

- *Pension*, *Social Security*, and *Medicare* costs are increasing due to employee increments and cost-of-living adjustments, partially offset by reductions in *Medical Services* and *OPEB Trust Contributions* resulting from the realignment of 15 full-time employees to the Capital budget.

Commitment Item	Expenditure Classification	2025 Adopted	2026 Adopted	2027 Proposed	$ Change	% Change
	Operations					
503010	Medical Services	9,579,454	10,215,700	9,949,000	(266,700)	
503050	Medicare Part B	661,754	680,700	819,000	138,300	
503060	OPEB Trust Contribution	7,929,257	7,853,120	7,306,600	(546,520)	
503100	Pension Regular	8,274,127	8,375,970	8,555,700	179,730	
503110	Social Security	2,739,160	2,824,000	3,381,000	557,000	
503120	Unemployment Compensation	46,575	46,600	46,600	-	
512070	Consultant Services	200,000	200,000	200,000	-	
	Total Expenditure Classification	29,430,327	30,196,090	30,257,900	61,810	0.2%
	Funding Allocation					
	Sewer Allocation 45%	13,243,647	13,588,241	13,616,055	27,815	
	Water Allocation 55%	16,186,680	16,607,849	16,641,845	33,996	
	Total Funding Allocation	29,430,327	30,196,090	30,257,900	61,810	0.2%

Employee Benefits 7100010010

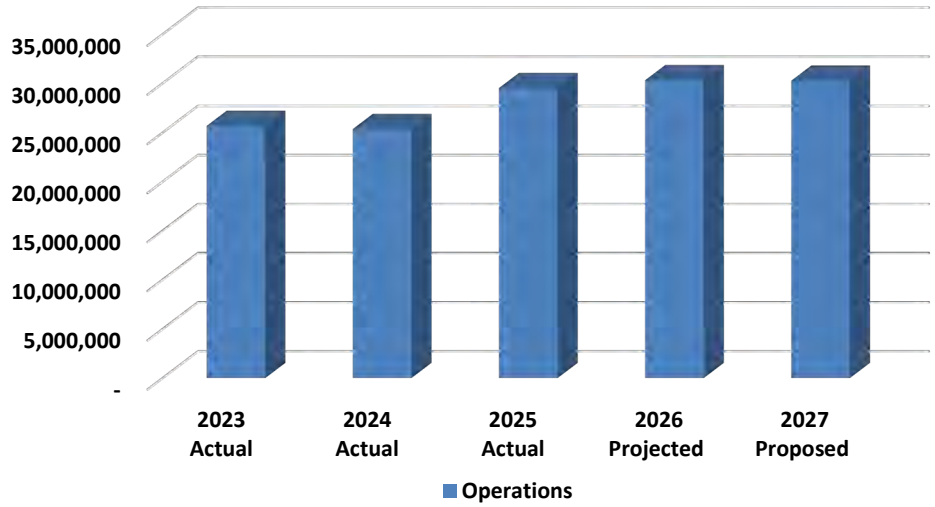
Summary

Commitment Item	Expenditure Classification	2023 Actual	2024 Actual	2025 Actual	2026 Projected
	Operations				
503010	Medical Services	7,264,235	6,112,000	9,579,454	10,215,672
503050	Medicare Part B	630,177	668,882	695,969	700,836
503060	OPEB Trust Contribution	7,148,406	7,592,895	7,929,257	7,853,114
503100	Pension Regular	7,872,627	8,072,003	8,274,127	8,375,967
503110	Social Security	2,577,318	2,758,407	2,856,821	2,961,204
503120	Unemployment Compensation	37,996	17,329	9,863	9,500
512070	Consultant Services	152,105	140,068	162,342	187,000
	Total Expenditure Classification	25,682,864	25,361,584	29,507,833	30,303,293
	Funding Allocation				
	Sewer Allocation 45%	11,557,300	11,412,700	13,278,500	13,636,500
	Water Allocation 55%	14,125,564	13,948,884	16,229,333	16,666,793
	Total Funding Allocation	25,682,864	25,361,584	29,507,833	30,303,293

Employee Benefits

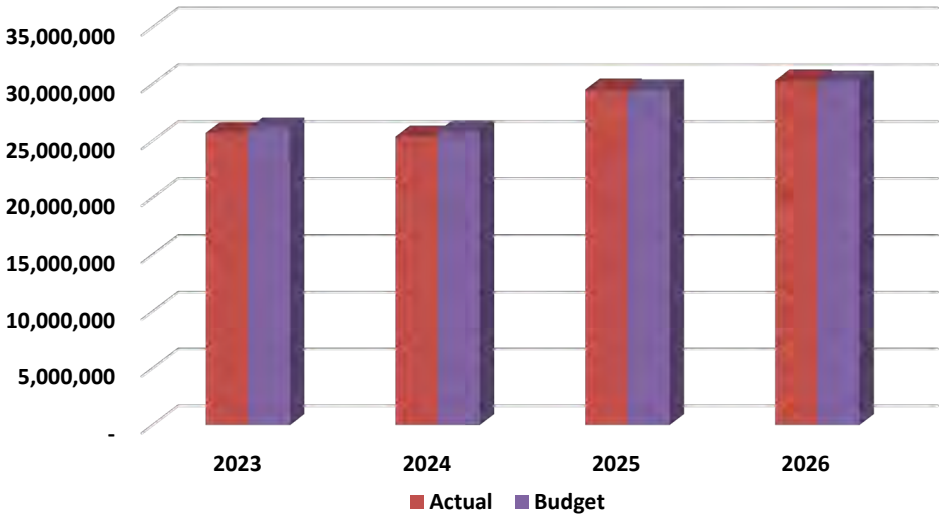
Expenditure History

Expenditures By Category



	2023 Actual	2024 Actual	2025 Actual	2026 Projected	2027 Proposed
Operations	25,682,864	25,361,584	29,507,833	30,303,293	30,257,900
Total	25,682,864	25,361,584	29,507,833	30,303,293	30,257,900

Expenditures versus Budget



B/(W)	2023	2024	2025	2026
Budget	26,065,489	25,816,964	29,430,327	30,196,090
Actual	25,682,864	25,361,584	29,507,833	30,303,293
Variance	382,625	455,380	(77,506)	(107,203)

General Insurance

General Insurance 7200010010

Summary

Description

The General Insurance account encompasses the costs of insurance policies that provide coverage for the District structures and contents (excluding dams). Coverage includes protection against fire, earthquake, flood, vandalism and damage to specialized equipment. In addition, this account provides coverage to insure District vehicles for fire, theft, and vandalism when garaged.

The Liability-Compensation insurance program provides funding for claims by the public for bodily injury or property damage resulting from District operations and for injury/illness claims by District employees. In addition, this account supports the cost of specialty insurance coverage for commissioners and employees, machinery and performance indemnification, and the cost of service fees from insurance brokers, consultants, and providers of technical/specialized support.

The Self-Insurance program was initiated in 1987, at which time the District began self-insuring workers' compensation claims. Starting in 1988, the program was expanded to include the property and liability areas. This account provides a contribution to the District Self-Insurance Fund for payments of claims anticipated during the coming year that fall within self-insured retention levels.

Budget Commentary

The General Insurance budget for 2027 totals $3,585,700, which is $489,828, or 15.8%, above the prior year's appropriation for insurance policies, including deductibles and self-insurance funding requirements. There are no budgeted positions in 2027, unchanged from the prior year.

Operations: Increase of $489,828 or 15.8% above the prior year's appropriation.

- *Insurance coverages* have increased based on quotes provided by consultants in the current market conditions, as well as an increased funding to the *Liability – Claims* account in 2027.

General Insurance 7200010010

Summary

Commitment Item	Expenditure Classification	2025 Adopted	2026 Adopted	2027 Proposed	$ Change	% Change
	Operations					
512080	Outside Services	119,000	119,000	122,600	3,600	
519320	General Insurance	297,427	349,289	383,600	34,311	
519330	General Property	693,394	677,312	631,100	(46,212)	
519340	Theft Liability	5,492	5,492	5,700	208	
519350	Police Liability Insurance	10,150	11,450	11,500	50	
519360	Fiduciary Liability	20,963	21,667	22,300	633	
519370	Auto Liability	153,765	170,125	185,500	15,375	
519380	Public Liability	80,750	80,750	85,800	5,050	
519390	Liability-Claims	-	508,289	1,000,000	491,711	
519410	Umbrella Liability	621,430	679,684	741,800	62,116	
519430	Workers Compensation Excess Coverage	129,915	129,915	140,400	10,485	
519450	Pollution Liability Insurance	-	83,455	66,500	(16,955)	
519470	Cyber Insurance	16,683	17,273	19,000	1,727	
519480	Flood Insurance	216,224	242,171	169,100	(73,071)	
519490	Drone Insurance	-	-	800	800	
	Total Expenditure Classification	2,365,193	3,095,872	3,585,700	489,828	15.8%
	Funding Allocation					
	Sewer Allocation 49%*	946,077	1,516,977	1,756,993	195,931	
	Water Allocation 51%**	1,419,116	1,578,895	1,828,707	293,897	
	Total Funding Allocation	2,365,193	3,095,872	3,585,700	489,828	15.8%

*In 2025, the Sewer Allocation Rate was 40%
**In 2025, the Water Allocation Rate was 60%

General Insurance 7200010010

Summary

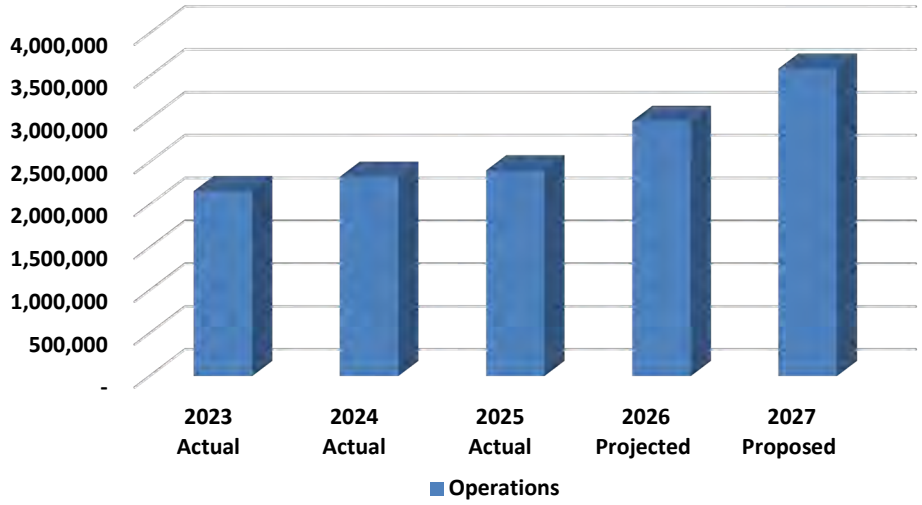
Commitment Item	Expenditure Classification	2023 Actual	2024 Actual	2025 Actual	2026 Projected
	Operations				
512080	Outside Services	105,235	109,143	95,000	95,000
519320	General Insurance	-	-	256,650	1,026,601
519330	General Property	847,363	939,746	743,131	-
519340	Theft Liability	5,175	5,414	5,492	5,492
519350	Police Liability Insurance	10,150	10,150	10,475	11,450
519360	Fiduciary Liability	21,730	22,744	23,639	24,542
519370	Auto Liability	128,026	139,315	157,855	170,125
519380	Public Liability	141,044	131,276	81,534	81,534
519390	Liability-Claims	-	-	-	508,289
519400	Fidelity Bond	2,477	2,277	2,277	2,477
519410	Umbrella Liability	525,719	579,669	635,993	684,755
519430	Workers Compensation Excess Coverage	121,723	127,372	129,915	129,915
519450	Pollution Liability Insurance	57,703	60,396	60,396	60,396
519470	Cyber Insurance	19,055	16,683	16,822	17,237
519480	Flood Insurance	171,999	179,921	179,590	157,040
519490	Drone Insurance	-	-	197	790
	Total Expenditure Classification	2,157,399	2,324,105	2,398,966	2,975,643
	Funding Allocation				
	Sewer Allocation 49%*	863,000	929,600	959,600	1,458,100
	Water Allocation 51%**	1,294,399	1,394,505	1,439,366	1,517,543
	Total Funding Allocation	2,157,399	2,324,105	2,398,966	2,975,643

*In 2025, the Sewer Allocation Rate was 40%
**In 2025, the Water Allocation Rate was 60%

General Insurance

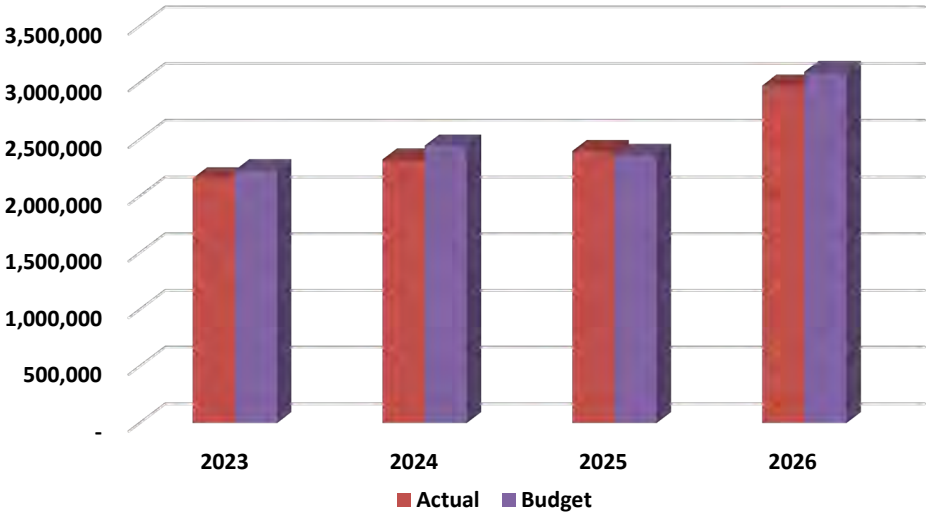
Expenditure History

Expenditures By Category



	2023 Actual	2024 Actual	2025 Actual	2026 Projected	2027 Proposed
Operations	2,157,399	2,324,105	2,398,966	2,975,643	3,585,700
Total	2,157,399	2,324,105	2,398,966	2,975,643	3,585,700

Expenditures versus Budget



B/(W)	2023	2024	2025	2026
Budget	2,229,737	2,446,236	2,365,193	3,095,872
Actual	2,157,399	2,324,105	2,398,966	2,975,643
Variance	72,338	122,131	(33,773)	120,229

Taxes & Fees

Taxes & Fees 7300010010

Summary

Description

The District annually pays taxes on property it owns in several non-member towns, including Avon; Barkhamsted; Burlington; Colebrook; Farmington; Glastonbury; Hartland; New Hartford; Manchester; Simsbury; Granville, MA; Sandisfield, MA; and Tolland, MA. These properties are primarily used as controlled watershed areas necessary to protect the quality of water that flows into the District's supply reservoirs.

Budget Commentary

The Taxes and Fees budget for 2027 remains unchanged at $3,810,500. There are no budgeted positions in 2027, unchanged from the prior year.

Operations: Remains unchanged.

- The budget is unchanged for 2027.

Commitment Item	Expenditure Classification	2025 Adopted	2026 Adopted	2027 Proposed	$ Change	% Change
	Operations					
512320	Property Appraisal	10,500	10,500	10,500	-	
519510	Property Taxes	3,800,000	3,800,000	3,800,000	-	
	Total Expenditure Classification	3,810,500	3,810,500	3,810,500	-	0.0%
	Funding Allocation					
	Sewer Allocation 0%	-	-	-	-	
	Water Allocation 100%	3,810,500	3,810,500	3,810,500	-	
	Total Funding Allocation	3,810,500	3,810,500	3,810,500	-	0.0%

Taxes & Fees 7300010010

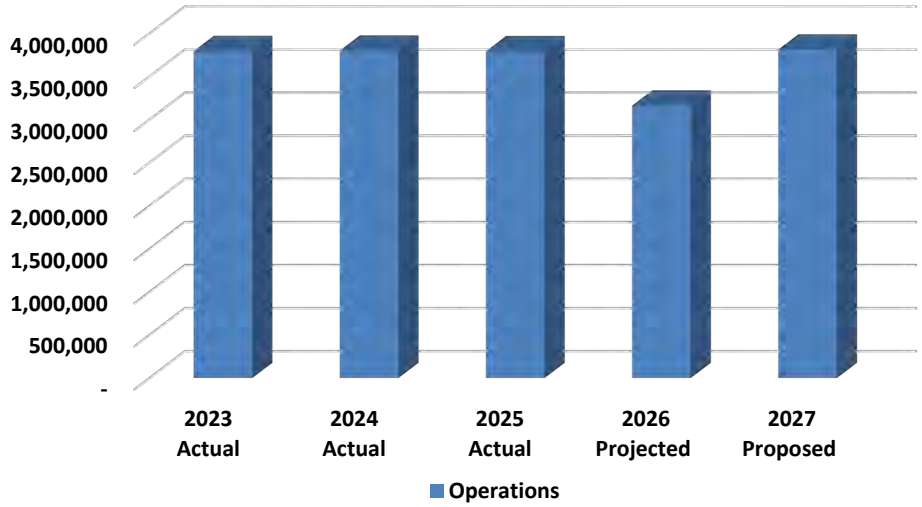
Summary

Commitment Item	Expenditure Classification	2023 Actual	2024 Actual	2025 Actual	2026 Projected
	Operations				
512320	Property Appraisal	-	-	-	-
519510	Property Taxes	3,792,780	3,798,576	3,791,262	3,160,000
	Total Expenditure Classification	3,792,780	3,798,576	3,791,262	3,160,000
	Funding Allocation				
	Sewer Allocation 0%	-	-	-	-
	Water Allocation 100%	3,792,780	3,798,576	3,791,262	3,160,000
	Total Funding Allocation	3,792,780	3,798,576	3,791,262	3,160,000

Taxes & Fees

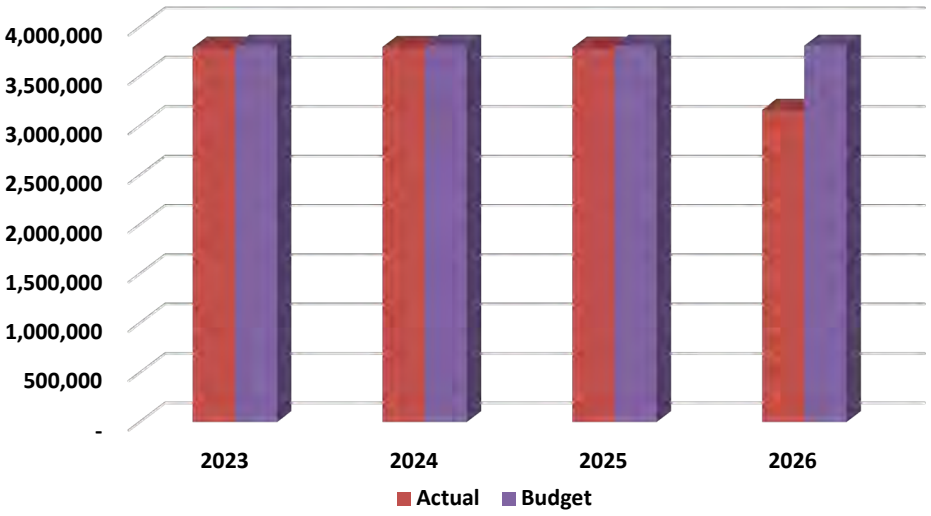
Expenditure History

Expenditures By Category



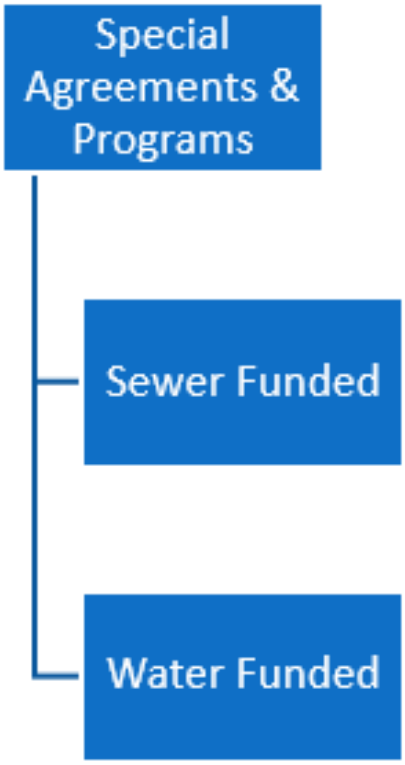
	2023 Actual	2024 Actual	2025 Actual	2026 Projected	2027 Proposed
Operations	3,792,780	3,798,576	3,791,262	3,160,000	3,810,500
Total	3,792,780	3,798,576	3,791,262	3,160,000	3,810,500

Expenditures versus Budget



B/(W)	2023	2024	2025	2026
Budget	3,810,500	3,810,500	3,810,500	3,810,500
Actual	3,792,780	3,798,576	3,791,262	3,160,000
Variance	17,720	11,924	19,238	650,500

Special Agreements & Programs



Special Agreements & Programs

Summary

Description

The Special Agreements and Programs budget reflects the costs of special agreements, specific consultant engagements, and other activities not allocated to departmental budgets. The proposed budget for 2027 totals $4,192,200, increasing by $51,300 or 1.2% above the prior year's appropriation.

The *Colebrook Reservoir Maintenance* is US Army Corps of Engineers for the maintenance of the Colebrook Reservoir.

The *Mattabassett District* account provides for charges (per written agreement) by Mattabassett to treat sanitary sewer flows it receives from portions of the District's Newington and Rocky Hill system.

The *New Britain* account provides for charges (per written agreement) by the City of New Britain to convey and treat the sanitary sewer flow it receives from a portion of the District's Newington system.

The *Berlin* account provides for charges incurred in the operation of the Berlin sewer system in connection with services provided to Newington and Rocky Hill per written agreement.

The *Meter Services* account represents costs associated with water distribution system interconnections per written agreement with The Connecticut Water Company and the Town of Berlin. It also includes costs for water supplied to a portion of the District's Newington system and for a share of the cost of the maintenance and operation of the Berlin sewer system in connection with services provided to Newington and Rocky Hill per written agreement. The account also represents charges by the Town of Glastonbury (per written agreement) to convey and treat sanitary sewer flow it receives from a portion of the District's East Hartford system.

The *Lock Box Fee* is for an automated banking service that processes the District's water and sewer bills.

Legal Services provides payments for the District's collection attorneys.

Septic Reimbursements are the result of the 1997 Sewer User Charge Study. As a result, the District Board established a septic tank clean-out reimbursement program for property owners within the District's member towns who do not have access to the sewer system but support the District's General Fund through their property taxes.

The *Riverfront Recapture* account reflects maintenance expenditures and ranger services associated with Riverfront Recapture, Inc.'s (RRI) regional parks system in Hartford and East Hartford.

There are no budgeted positions in 2027, unchanged from the prior year.

Special Agreements & Programs

Summary

Expenditure Classification	2025 Adopted	2026 Adopted	2027 Proposed	$ Change	% Change
Summary by Activity					
Sewer	**1,985,866**	**1,985,900**	**2,045,200**	**59,300**	
Water	**2,955,000**	**2,155,000**	**2,147,000**	**(8,000)**	
Total Summary by Activity	**4,940,866**	**4,140,900**	**4,192,200**	**51,300**	**1.2%**
Funding Allocation					
Sewer Allocation	**1,985,866**	**1,985,900**	**2,045,200**	**59,300**	
Water Allocation	**2,955,000**	**2,155,000**	**2,147,000**	**(8,000)**	
Total Funding Allocation	**4,940,866**	**4,140,900**	**4,192,200**	**51,300**	**1.2%**

Special Agreements & Programs

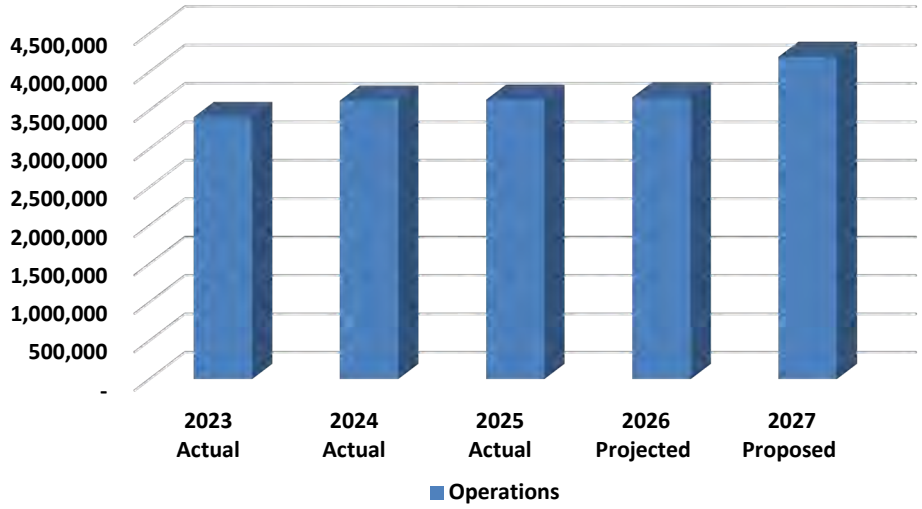
Summary

Expenditure Classification	2023 Actual	2024 Actual	2025 Actual	2026 Projected
Summary by Activity				
Sewer	**1,395,654**	**1,716,597**	**1,735,631**	**1,738,133**
Water	**2,011,441**	**1,905,613**	**2,699,312**	**1,927,444**
Total Summary by Activity	**3,407,096**	**3,622,209**	**4,434,943**	**3,665,577**
Funding Allocation				
Sewer Allocation	**1,395,654**	**1,716,597**	**1,735,631**	**1,738,133**
Water Allocation	**2,011,441**	**1,905,613**	**2,699,312**	**1,927,444**
Total Funding Allocation	**3,407,096**	**3,622,209**	**4,434,943**	**3,665,577**

Special Agreements & Programs

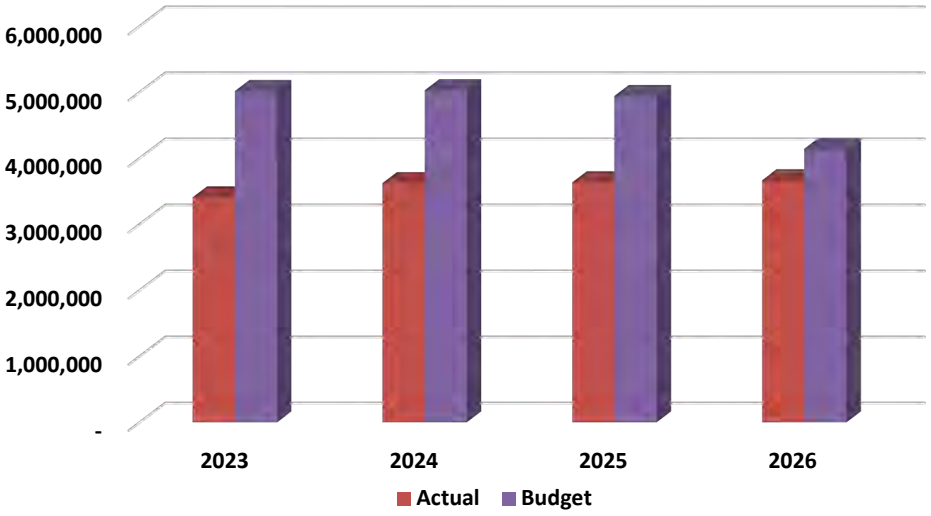
Expenditure History

Expenditures By Category



	2023 Actual	2024 Actual	2025 Actual	2026 Projected	2027 Proposed
Operations	3,407,096	3,622,209	3,634,943	3,665,577	4,192,200
Total	3,407,096	3,622,209	3,634,943	3,665,577	4,192,200

Expenditures versus Budget



B/(W)	2023	2024	2025	2026
Budget	5,016,385	5,028,520	4,940,866	4,140,900
Actual	3,407,096	3,622,209	3,634,943	3,665,577
Variance	1,609,289	1,406,311	1,305,923	475,323

Special Agreements & Programs 7400010010

Sewer

Budget Commentary

The Special Agreements and Programs budget totals $2,045,200 for 2027, an increase of $59,300 or 3.0% above the prior year's appropriation. There are no budgeted positions in 2027, unchanged from the prior year.

Operations: Increase of $59,300 or 3.0% above the prior year's appropriation.

- *Legal Services* increasing due to costs being moved over from *Special Agreements – Water.*

- *Mattabassett District* increasing to align with anticipated costs.

Special Agreements & Programs 7400010010

Sewer

Commitment Item	Expenditure Classification	2025 Adopted	2026 Adopted	2027 Proposed	$ Change	% Change
	Operations					
512020	Legal Services	25,000	25,000	60,000	35,000	
512070	Consultant Services	100,000	100,000	100,000	-	
512080	Outside Services	50,000	50,000	50,000	-	
512860	Septic Reimbursement	100,000	100,000	100,000	-	
512880	Mattabassett District	809,993	810,000	834,300	24,300	
512900	New Britain	369,873	369,900	369,900	-	
512940	Berlin	531,000	531,000	531,000	-	
	Total Expenditure Classification	1,985,866	1,985,900	2,045,200	59,300	3.0%
	Funding Allocation					
	Sewer Allocation 100%	1,985,866	1,985,900	2,045,200	59,300	
	Water Allocation 0%	-	-	-	-	
	Total Funding Allocation	1,985,866	1,985,900	2,045,200	59,300	3.0%

Special Agreements & Programs 7400010010

Water

Budget Commentary

The Special Agreements and Programs budget totals $2,147,000 for 2027, representing a decrease of $8,000, or 0.4%, below the prior year's appropriation. There are no budgeted positions in 2027, unchanged from the prior year.

Operations: Decrease of $8,000 or 0.4% below the prior year's appropriation.

- *Lock Box Fee* and *Meter Services* are increasing due to variable price increases, offset by a decrease in *Legal Services.*

Special Agreements & Programs 7400010010

Water

Commitment Item	Expenditure Classification	2025 Adopted	2026 Adopted	2027 Proposed	$ Change	% Change
	Operations					
512910	West Branch Reservoir Maintenance	800,000	-	-	-	
512820	Lock Box Fee	120,000	120,000	145,000	25,000	
514040	Meter Services	10,000	10,000	12,000	2,000	
512080	Outside Services	50,000	50,000	50,000	-	
512020	Legal Services	75,000	75,000	40,000	(35,000)	
512920	Collection Services	400,000	400,000	400,000	-	
512930	Lobbyist-(Fed/State)	150,000	150,000	150,000	-	
512070	Consultant Services	50,000	50,000	50,000	-	
512870	Operational Fuel	100,000	100,000	100,000	-	
512370	Riverfront Recapture	1,200,000	1,200,000	1,200,000	-	
	Total Expenditure Classification	2,955,000	2,155,000	2,147,000	(8,000)	-0.4%
	Funding Allocation					
	Sewer Allocation 0%	-	-	-	-	
	Water Allocation 100%	2,955,000	2,155,000	2,147,000	(8,000)	
	Total Funding Allocation	2,955,000	2,155,000	2,147,000	(8,000)	-0.4%

Contingencies

Contingencies 8000010010

Summary

Description

The Contingencies appropriation is set aside for emergencies and other unanticipated expenditures that may arise during the year. The transfer of funds from Contingencies to cover expenditures requires prior approval of the Board of Finance and the District Board.

Budget Commentary

The DEEP sewer Contingency for $1,980,000 is unchanged for 2027. There are no budgeted positions in 2027, unchanged from the prior year.

Commitment Item	Expenditure Classification	2025 Adopted	2026 Adopted	2027 Proposed	$ Change	% Change
549000	Contingency	1,980,000	1,980,000	1,980,000	-	0.0%
	Funding Allocation--(Composite)					
	Sewer Allocation 100%	1,980,000	1,980,000	1,980,000	-	
	Water Allocation 0%	-	-	-	-	
	Total Funding Allocation	1,980,000	1,980,000	1,980,000	-	0.0%

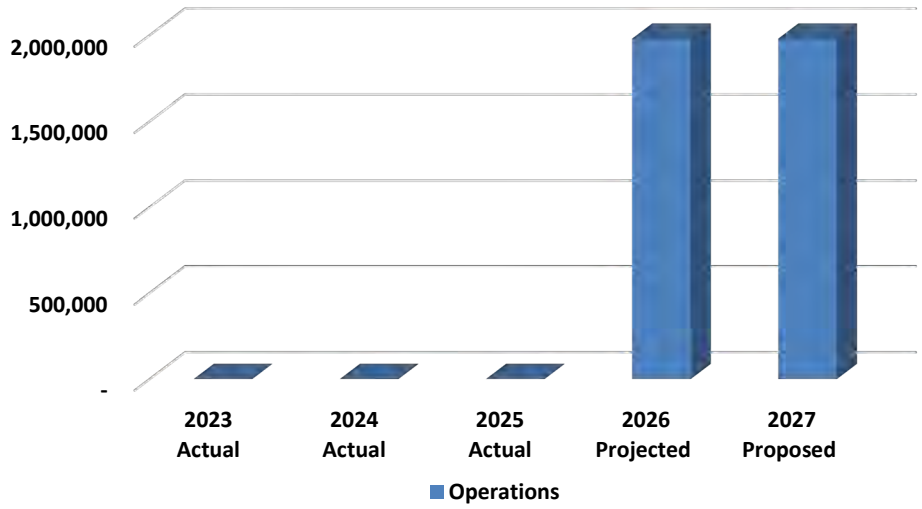
Contingencies 8000010010

Summary

Commitment Item	Expenditure Classification	2023 Actual	2024 Actual	2025 Actual	2026 Projected
549000	Contingencies	-	-	-	1,980,000
	Funding Allocation--(Composite)				
	Sewer Allocation 100%	-	-	-	1,980,000
	Water Allocation 0%	-	-	-	-
	Total Funding Allocation	-	-	-	1,980,000

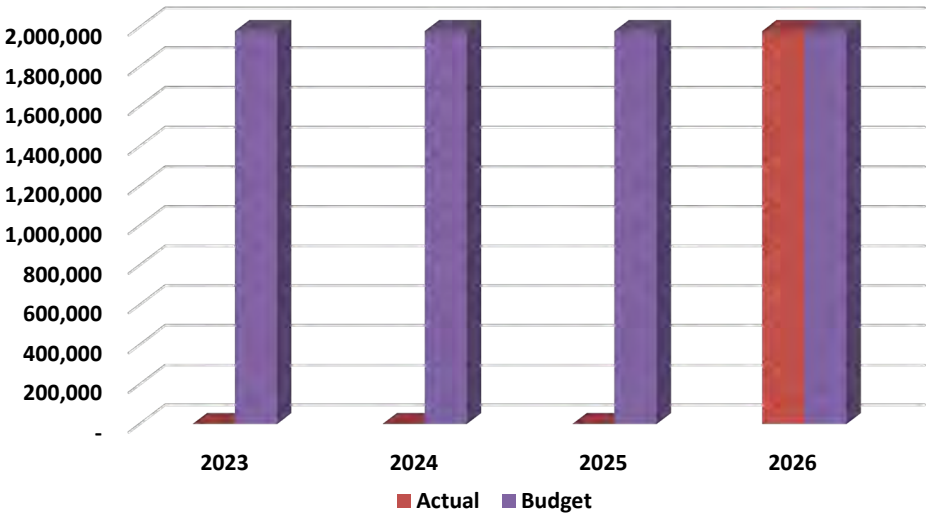
Expenditure History

Expenditures By Category



	2023 Actual	2024 Actual	2025 Actual	2026 Projected	2027 Proposed
Operations	-	-	-	1,980,000	1,980,000
Total	-	-	-	1,980,000	1,980,000

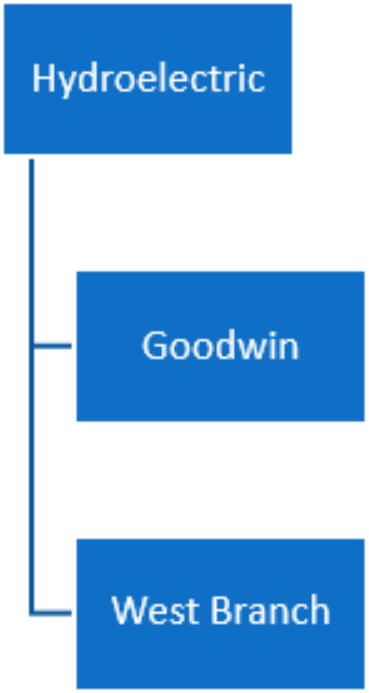
Expenditures versus Budget



B/(W)	2023	2024	2025	2026
Budget	1,980,000	1,980,000	1,980,000	1,980,000
Actual	-	-	-	1,980,000
Variance	1,980,000	1,980,000	1,980,000	-

Hydroelectric

Goodwin
West Branch



Hydroelectric

Summary

Description

Revenue in support of hydroelectric expenditures is derived from: the sale of power produced at the District's Goodwin and West Branch (Colebrook) Hydroelectric power facilities; interest earned from the investment of available cash; surplus funds (if available) designated to support the expenditure budget and other miscellaneous nonrecurring revenue consisting of capacity revenue for Goodwin and West Branch. In 2020, the District ceased operating the West Branch Hydroelectric Power Facility and no longer generates revenue from the facility. In 2027, the District has ceased operating the Goodwin Hydroelectric Power Facility and no longer generates revenue from the facility.

Revenue Highlights

The 2027 Hydroelectric revenue budget does not include revenue from power sales because the District has ceased operating the Goodwin Hydroelectric Power Facility. The revenue budget is supported by contributions from net revenue. The total budget of $538,000 decreased by $1,037,388, or 65.8%, below the prior year's appropriation.

Hydroelectric Revenues	2025 Adopted	2026 Adopted	2027 Proposed	$ Change	% Change
Power Sales	**$492,788**	**$844,700**	**$0**	**($844,700)**	
Misc. Nonrecurring Revenue	**59,412**	**-**	**-**	**$0**	
Contributions from Net Revenue	**1,178,547**	**730,688**	**538,000**	**($192,688)**	
Total Hydroelectric Revenue	**$1,730,747**	**$1,575,388**	**$538,000**	**($1,037,388)**	**-65.8%**

Expenditure Highlights

The 2027 Hydroelectric budget totals $538,000, decreased by $1,037,388, or 65.8%, from the prior year's appropriation.

Expenditure Classification	2025 Adopted	2026 Adopted	2027 Proposed	$ Change	% Change
Summary by Activity					
Goodwin	**1,611,647**	**1,453,788**	**463,000**	**(990,788)**	
Development	**-**	**-**	**-**	**-**	
West Branch	**119,100**	**121,600**	**75,000**	**(46,600)**	
Total Summary by Activity	**1,730,747**	**1,575,388**	**538,000**	**(1,037,388)**	**-65.8%**
Summary by Major Account					
Payroll	**-**	**-**	**-**	**-**	
Operations	**423,700**	**715,700**	**528,000**	**(187,700)**	
Maintenance	**128,500**	**129,000**	**10,000**	**(119,000)**	
Capital Outlay	**-**	**-**	**-**	**-**	
Contingencies	**-**	**-**	**-**	**-**	
Contributions to General Fund	**1,178,547**	**730,688**	**-**	**(730,688)**	
Total Summary by Major Account	**1,730,747**	**1,575,388**	**538,000**	**(1,037,388)**	**-65.8%**

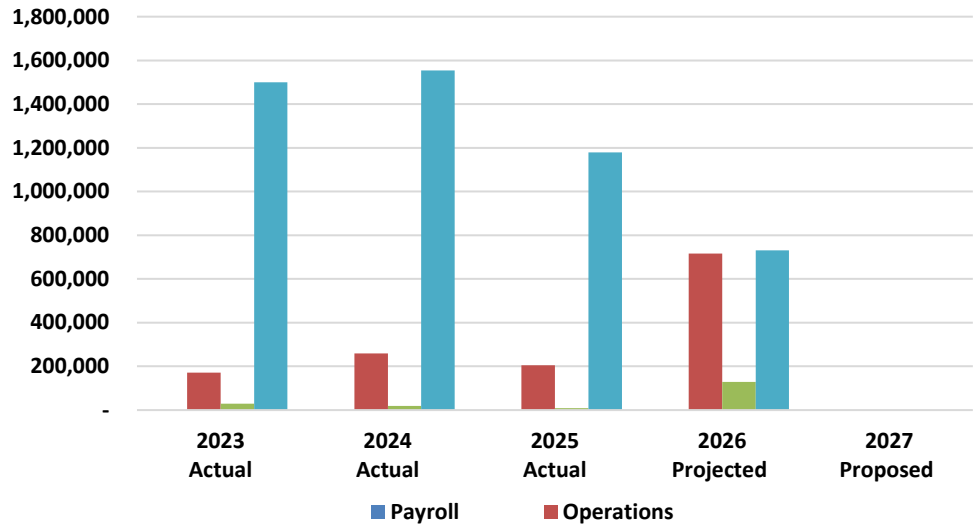
Details regarding Hydroelectric operations appear on the pages that follow.

There are no authorized positions adopted for 2027.

Hydroelectric

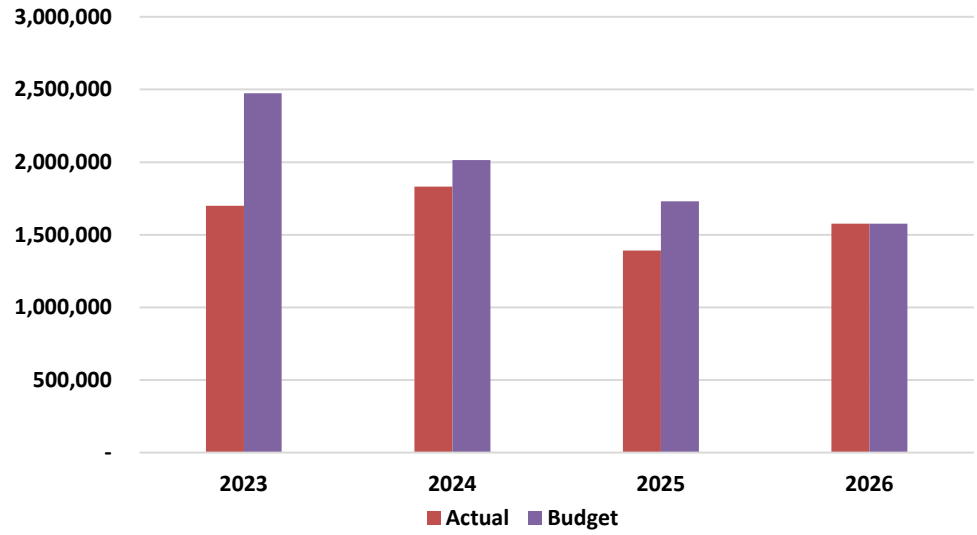
Expenditure History

By Category



	2023 Actual	2024 Actual	2025 Actual	2026 Projected	2027 Proposed
Payroll	-	-	-	-	-
Operations	171,548	259,358	204,147	715,700	528,000
Maintenance	28,446	18,010	8,982	129,000	10,000
Contributions	1,500,000	1,554,000	1,178,547	730,688	-
Total	1,699,994	1,831,368	1,391,676	1,575,388	538,000

Expenditures versus Budget



B/(W)	2023	2024	2025	2026
Budget	2,473,850	2,013,700	1,730,747	1,575,388
Actual	1,699,994	1,831,368	1,391,676	1,575,388
Variance	773,856	182,332	339,070	-

Hydroelectric 8500010010

Goodwin

Description

The MDC's Goodwin hydroelectric power facility is located at the MDC's Goodwin Dam in Hartland, Connecticut. The Goodwin hydro facility was constructed to operate 24-hours per day, provided sufficient river flows to generate power. During a typical operating year, Goodwin generated approximately 12,500,000 kilowatt-hours of electricity, enough power to serve 2,000 homes for one year. In 2027, the District has ceased operating the Goodwin Hydroelectric Power Facility and no longer generates revenue from the facility.

Budget Commentary

The Goodwin Hydroelectric budget for 2027 is $463,000 which is $990,788 or 68.2% below the prior year's appropriation for hydroelectric power operations.

Operations: Decrease of $173,100 or 27.6% below the prior year's appropriation.

- *Consultant Services* and *Outside Services* reduced to reflect current operations.
- *Office Supplies, Small Tools & Equipment, and Oil & Lubricants* no longer required, partially offset by an increase to *Tools*.
- *Electricity* increased because the plant is no longer generating its own electricity and heating.

Maintenance: Decrease of $87,000 or 89.7% below the prior year's appropriation.

- Reduced *Hydro Equipment* and *Office Furniture Equipment.*

Contributions to General Fund: Decrease of $730,688 or 100.0% below the prior year's appropriation.

- There will be a reduction in contributions for sewer operations in 2027.

Hydroelectric 8500010010

Goodwin

Commitment Item	Expenditure Classification	2025 Adopted	2026 Adopted	2027 Proposed	$ Change	% Change
	Payroll					
501010	Regular Pay	-	-	-	-	
501050	Overtime 200%	-	-	-	-	
501020	Temporary Pay	-	-	-	-	
501060	Standby & Premium Pay	-	-	-	-	
501070	Longevity Pay	-	-	-	-	
	Total Payroll	-	-	-	-	-
	Operations					
512070	Consultant Services	120,000	400,000	275,000	(125,000)	
512080	Outside Services	150,000	150,000	50,000	(100,000)	
513010	Office Supplies	1,500	1,500	-	(1,500)	
513400	Small Tools & Equipment	2,600	2,600	-	(2,600)	
513580	Fish	25,000	32,000	32,000	-	
513690	Materials From Stock	1,000	2,000	2,000	-	
513740	Oil & Lubricants	5,000	6,000	-	(6,000)	
513820	Tools	3,500	3,500	6,000	2,500	
514010	Electricity	25,000	25,500	85,000	59,500	
519100	Printing	3,000	3,000	3,000	-	
	Total Operations	336,600	626,100	453,000	(173,100)	-27.6%
	Maintenance					
521050	Office Furniture Equipment	1,500	2,000	-	(2,000)	
521120	Hydro Equipment	85,000	85,000	-	(85,000)	
522010	Facilities R&M	10,000	10,000	10,000	-	
	Total Maintenance	96,500	97,000	10,000	(87,000)	-89.7%
	Contributions					
540070	Contribution to General Fund	1,178,547	730,688	-	(730,688)	-100.0%
	Total Expenditure Classification	1,611,647	1,453,788	463,000	(990,788)	-68.2%

Hydroelectric 8500010020

West Branch

Description

The MDC's West Branch (formerly known as Colebrook) hydroelectric power facility, previously operated at the US Army Corps of Engineers' Colebrook River Reservoir and Dam in Colebrook, Connecticut, has been removed from service.

Budget Commentary

The West Branch Hydroelectric budget for 2027 is $75,000, a decrease of $46,600 or 38.3% below the prior year's appropriation.

Operations: Decrease of $14,600 or 16.3% below the prior year's appropriation.

- *Consultant Services, Outside Services,* and *Materials From Stock* decreasing due to operational changes, offset slightly by *Permits* price increases.

Maintenance: Decrease of $32,000 or 100.0% below the prior year's appropriation.

- *Maintenance* costs are not planned for 2027.

Hydroelectric 8500010020

West Branch

Commitment Item	Expenditure Classification	2025 Adopted	2026 Adopted	2027 Proposed	$ Change	% Change
	Payroll					
501010	Regular Pay	-	-	-	-	
501050	Overtime 200%	-	-	-	-	
501020	Temporary Pay	-	-	-	-	
501060	Standby & Premium Pay	-	-	-	-	
501070	Longevity Pay	-	-	-	-	
	Total Payroll	-	-	-	-	-
	Operations					
512070	Consultant Services	40,000	40,000	30,000	(10,000)	
512080	Outside Services	20,000	20,000	15,000	(5,000)	
512310	Permits	5,000	7,000	7,500	500	
513690	Materials From Stock	100	100	-	(100)	
514010	Electricity	22,000	22,500	22,500	-	
	Total Operations	87,100	89,600	75,000	(14,600)	-16.3%
	Maintenance					
521120	Hydro Equipment	2,000	2,000	-	(2,000)	
522010	Facilities R&M	30,000	30,000	-	(30,000)	
	Total Maintenance	32,000	32,000	-	(32,000)	-100.0%
	Total Expenditure Classification	119,100	121,600	75,000	(46,600)	-38.3%

2027
Proposed
Capital Improvement Budget



MDC

The Metropolitan District
Hartford, CT

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Capital Budget

Summary

Overview

The MDC's capital expenditures budget is based upon a comprehensive asset management program for wastewater, water, and combined infrastructure. The program's objective is to ensure the continued safety and efficiency of the District's assets, as well as maintain and improve the water mains, sewers, pumping stations, treatment facilities, buildings, and equipment that comprise the Districts Water Distribution and Wastewater Collection Systems while meeting all applicable regulatory requirements. Asset management programs have been developed to maximize the effectiveness and useful life of our facilities.

Funding Sources

The District's 2027 capital expenditures budget is divided into 3 categories: Capital Improvement Program (CIP), Clean Water Program, and the Integrated Plan. The MDC will pursue funding for projects, as follows:

1. Capital Improvement Program (CIP)

Wastewater

Purpose

Major projects provide significant improvements and modernization to MDC's wastewater collection system infrastructure and water pollution control facilities.

Funding Sources

Wastewater projects are funded by General Obligation Bonds and/or DEEP grants and loans. Wastewater General Obligation Bonds and DEEP loans are paid by taxes levied upon the Member Municipalities (Ad Valorem).

Water

Purpose

Major projects are targeting 10 miles of new and replacement water main installations along with water treatment and supply facilities upgrades and improvements, as well as renewals at other ancillary facilities.

Funding Sources

Water projects are funded by General Obligation Bonds and/or DPH grants and loans. Water General Obligation bonds and DPH loans are paid by water customers through the approved water rates.

2. Clean Water Program

Purpose

The projects fund programs to control combined sewer overflows, eliminate structural sanitary sewer overflows and reduce nitrogen discharges to the Connecticut River. These programs are being implemented pursuant to a Consent Order with the Connecticut Department of Energy and Environment Protection, a Consent Decree with the United States Environmental Protection Agency, and the District's discharge permit for nitrogen.

Funding Sources

Clean Water Program projects are funded by the Clean Water Project Charge (CWPC) funds held in the Rate Stabilization fund, and DEEP grants and loans. However, revenue bonds can be issued, and their debt service paid for with CWPC funds.

3. Integrated Plan

Purpose

The projects will fund improvements to the MDC's wastewater collection system infrastructure and water pollution control facilities, as required to comply with the 2006 United States Environmental Protection Agency (USEPA) Consent Decree, and 2022 CT DEEP Consent Order. These projects are in accordance with the MDC's 2018 CSO Long Term Control Plan/Integrated Plan (LTCP/IP), and subsequent supplementary documents submitted to CT DEEP and approved through their Consent Order #COWRMU22002, as executed in September 2022 and modified in July 2023 and January 2025.

Funding Sources

Integrated Plan projects are funded through Clean Water Project Charge (CWPC) funds held in the Rate Stabilization Fund, as well as DEEP grants and loans. Revenue bonds may also be issued, with debt service paid using CWPC funds.

Capital Budget

Summary

Debt Administration Policy

Capital appropriations require approval by a two-third vote of the entire District Board and by a majority of the electors of the District at a referendum with the following exceptions:

1. Capital appropriations not exceeding $28,276,353 indexed for inflation, excluding those portions of an appropriation payable from Federal or State grants for any single item within the capital section of the budget.
2. Appropriations for any reason involve not more than $25,000,000 in any one year for the purpose of meeting a public emergency threatening the lives, health or property of citizens of the District.
3. Construction of or leasing headquarters facilities.
4. Any public improvement, all or a portion of which is to be paid for by assessments of benefits or from funds established to pay for waste or water facilities.

With the exception of the two $800,000,000 appropriations, and bond authorizations for the District's Clean Water Program approved at referenda in November, 2006 and November, 2012, and two supplemental grant appropriation’s totaling $158,800,000, which are expected to be supported by general obligation bonds, revenue bonds, and clean water fund obligations payable from the Clean Water Project Charge (previously the Special Sewer Service Surcharge), the District has followed a policy of financing capital expenditures by issuing general obligation bonds secured by unlimited taxes levied proportionately upon the Member Municipalities comprising the District.

In addition to taxes, certain water charges, sewer user fees, and assessments are available to repay the general obligation bonds. Sewer bonds are payable from the municipal tax levy on each Member Municipality, as well as from sewer user charges levied on tax-exempt and high-flow users. General obligation water bonds are paid from water sales revenues. Assessable sewer construction bonds are secured by liens against assessments on benefited properties. Receipts from assessments are deposited into a separate fund, from which debt service payments on the assessable sewer construction bonds are made. Hydroelectric bonds are funded from power sales revenues deposited into a separate fund, from which debt service payments on the hydroelectric bonds are made.

Capital Budget

Summary

2027 Budget Appropriations

The Metropolitan District's Capital Program budget for 2027 totals $220,832,000 as reflected in the following summary. Wastewater programs total $23,148,000; Water programs total $79,300,000; Combined programs total $28,498,000; Integrated Plan total $89,886,000.

Wastewater				
1	C-27S01	General Purpose Sewer	$	1,500,000
Wastewater Collection				
2	C-99P27	Paving Program & Restoration	$	2,700,000
3	C-27S02	Various Pump Station Renewals and Rehabilitations	$	473,000
4	C-27S03	WPCF - General Purpose Improvements	$	2,000,000
5	C-27S04	WPCF – Equipment Refurbishment	$	3,000,000
Wastewater Treatment				
6	C-27S05	HWPCF H1 Secondary HVAC Replacement and SCADA Connection	$	800,000
7	C-27S06	Old Farm Drive Force and Watermain Replacement (Sewer Portion)	$	775,000
8	C-24S06	PWPCF Phase 1 Trickling Filter and Process Upgrades - Appropriation Increase C-24S06	$	10,000,000
Assessable Sewer				
9	C-27A01	Bushnell South Sewer Separation Phase 1	$	900,000
10	C-24A02	Arrowhead/Flatiron Development – Appropriation Increase C-24A02	$	1,000,000
Wastewater Total			**$**	**23,148,000**

Water				
11	C-27W01	General Purpose Water	$	5,000,000
Water Distribution				
12	C-99P27	Paving Program & Restoration	$	7,800,000
13	C-27W02	Water Treatment & Supply Infrastructure Rehabilitation, Upgrades & Replacements	$	1,200,000
14	C-27W03	Advanced Meter Replacement Program	$	1,500,000
15	C-27W04	Granby 7 Sewer Separation Non Conflict Water Main	$	6,000,000
16	C-27W05	Water Main Replacement Program District-wide	$	20,000,000
17	C-27W06	Large Diameter Raw Water Transmission Main - Farmington River Crossing at Ford Road	$	1,000,000
18	C-27W07	Program Management Consultant- Water Master Plan	$	1,000,000
19	C-25W02	Elizabeth Park Transmission Main - Appropriation Increase C-25W02	$	23,500,000
20	C-25W03	Glastonbury Water Main Replacements - Appropriation Increase C-25W03	$	8,000,000
21	C-26W02	St Francis Hospital Area Water Main Improvements - Appropriation Increase C-26W02	$	1,000,000
22	C-26W03	Large Diameter Phase 3A Part 3 Water Main Replacement - Appropriation Increase C-26W03	$	3,300,000
Water Total			**$**	**79,300,000**

Capital Budget

Summary

Combined				
23	C-99F27	CEM Vehicles & Equipment	$	2,895,000
24	C-27C01	Facilities and Equipment Improvements	$	2,300,000
25	C-27C02	Various Facilities Roof Rehabilitation - Phase 1	$	2,589,000
26	C-27C03	IT Infrastructure Project	$	1,575,000
27	C-27C04	IT Business Application Projects	$	2,100,000
28	C1H03	Engineering Services Staffing	$	9,824,000
29	C1H04	Construction Services Staffing	$	7,215,000
Combined Total			**$**	**28,498,000**

Integrated Plan				
30	C-27X01	Program Management Consultant/General Purpose IP	$	8,000,000
31	C-27X02	Sewer House Connection/Separation Program – District-wide	$	2,500,000
32	C-27X03	Sewer House Connection/Separation Program – North Harford	$	1,000,000
33	C-27X04	CSO/SSO System Infrastructure Upgrades Phase 2	$	400,000
34	C-27X05	Various Sewer Pipe Replacement/Rehabilitations - District-wide	$	23,730,000
35	C-27X06	St Francis Hospital Area Water Main Improvements - Sewer Portion	$	500,000
36	C-23X08	Granby 7 Sewer Separation -Appropriation Increase C-23X08	$	16,500,000
37	C-23X11	HWPCF Sludge Screeining - Appropriation Increase C-23X11	$	4,100,000
38	C-23X14	Sewer & Lateral Rehabilitation in Gully Brook Drainage Area - Appropriation Increase C-23X14	$	3,000,000
39	C-24X10	Windsor Street Area Sewer Separation - Appropriation Increase C-24X10	$	3,000,000
40	C-25X07	Easement Sewer Rehabilitation -Appropriation Increase C-25X07	$	2,000,000
41	C-26X04	Sanitary Sewer Easement Improvement Program - Appropriation Increase C-26X04	$	1,000,000
42	C-26X06	Large Diameter Sewer Rehabilitation Phase 3A Part 3 - Appropriation Increase C-26X06	$	13,500,000
43	C-26X07	Granby Sewer Separation Design -Appropriation Increase C-26X07	$	2,500,000
44	C1X01	Integrated Plan Staffing	$	8,156,000
Integrated Plan Total			**$**	**89,886,000**

Total 2027 Capital Budget Appropriations	**$**	**220,832,000**

Capital Budget

Summary

Five-Year Capital Improvement Program

The District has undertaken a comprehensive asset management program which involves systematic replacement of water and sewer infrastructure in a proactive manner whereby the District will continue to maintain and improve its assets to ensure the safe and efficient operation of service. In addition, it is anticipated that the District will continue to complete projects associated with the Clean Water Project and Integrated Plan during 2027.

The District submitted an Integrated Plan (IP) to CT DEEP as part of its Consent Order required Combined Sewer Overflow (CSO) Long Term Control Plan (LTCP) Update in December 2018. Modifications and an Executive Summary were submitted in May 2020, with LTCP/IP Phase 1 plans submitted in February 2021. Phase 1 represents projects to be completed prior to December 31, 2029. The LTCP/IP was formally approved in September 2022, via the execution of Consent Order COWRMU22002, which supersedes the 2006 Consent Order. Subsequently more modifications to the Consent Order were made and approved in July 2023 and July 2025. The Five-Year Integrated Plan has been modified to reflect these changes.

Capital Budget

Summary

2027 CIP - Wastewater: 5-Year Plan, 2027-2031

Wastewater	2027	2028	2029	2030	2031
General Purpose Sewer	1,500,000	3,500,000	3,500,000	4,000,000	4,000,000
Paving Program & Restoration	2,700,000	2,866,500	3,010,000	3,160,000	3,200,000
Various Pump Stations Renewals and Rehabilitations	473,000	500,000	5,000,000	500,000	500,000
Old Farm Drive Force and and Watermain Replacement (Sewer Portion)	775,000	-	-	-	-
HWPCF - H1 Secondary HVAC Replacement and SCADA Connection	800,000	4,000,000	-	-	-
PWPCF Phase 1 Trickling Filter and Process Upgrades - Appropriation Increase C-24S06	10,000,000	-	-	-	-
WPCF – Equipment Refurbishment	2,000,000	6,000,000	6,180,000	6,370,000	6,690,000
WPCF - General Purpose Improvements	3,000,000	6,050,000	6,350,000	6,670,000	7,010,000
EHWPCF – Blower and Aeration Equipment Replacement (Increase) C-25S06	-	3,000,000	-	-	-
Dividend Brook Area Wastewater Collection Improvements	-	16,000,000	-	650,000	12,000,000
HWPCF Admin/Lab Improvements	-	1,000,000	18,900,000	-	-
HWPCF Maintenance Building Improvements	-	2,050,000	-	-	-
HWPCF - Secondary Clarifier Drive & Compressor Building	-	8,190,000	-	-	-
EHWPCF - E1 RAS Building - HVAC Replacement and SCADA Connection	-	2,460,000	-	-	-
HWPCF - H3 RSRF & GT - HVAC Replacement and SCADA Connection	-	2,090,000	-	-	-
EHWPCF - E2 Sludge Blending & Transfer - HVAC and SCADA Connection	-	-	-	-	1,620,000
HWPCF Site Wrap Up	-	-	-	3,500,000	3,500,000
PWPCF Electrical & SCADA Improvements - Phase 2	-	-	6,830,000	-	-
RHWPCF Stormwater PS	-	-	-	-	7,240,000
HWPCF - H2 SPB HVAC Replacement Boiler Replacement & SCADA Connection	-	-	-	5,710,000	-
EHWPCF - E3 Influent Pump Station HVAC Replacement and SCADA Connection	-	-	-	1,320,000	-
RHWPCF Stormwater PS	-	-	-	-	7,240,000
HWPCF - H2 SPB HVAC Replacement Boiler Replacement & SCADA Connection	-	-	-	5,710,000	-
EHWPCF - E3 Influent Pump Station HVAC Replacement and SCADA Connection	-	-	-	1,320,000	-
Wastewater Total	**$ 21,248,000**	**$ 57,706,500**	**$ 49,770,000**	**$ 38,910,000**	**$ 53,000,000**

2027 CIP - Assessable Sewer: 5-Year Plan, 2027-2031

Assessable Sewer	2027	2028	2029	2030	2031
Bushnell South Sewer Separation - Phase 1	900,000	15,000,000	-	-	-
Arrowhead/Flatiron Development – Appropriation Increase C-24A02	1,000,000	-	-	-	-
Assessable Sewer Total	**$ 1,900,000**	**$ 15,000,000**	**$ -**	**$ -**	**$ -**

Wasterwater & Assessable Sewer Grand Total	**$ 23,148,000**	**$ 72,706,500**	**$ 49,770,000**	**$ 38,910,000**	**$ 53,000,000**

Capital Budget

Summary

2027 CIP - Water: 5-Year Plan, 2027-2031

Water	2027	2028	2029	2030	2031
General Purpose Water	5,000,000	5,250,000	6,367,000	6,686,000	7,000,000
Paving Program & Restoration	7,800,000	8,190,000	6,714,500	7,050,000	7,300,000
Water Treatment & Supply Infrastructure Rehabilitation, Upgrades & Replacements	1,200,000	500,000	500,000	500,000	500,000
Advanced Meter Replacement Program	1,500,000	-	-	-	-
Granby 7 Sewer Separation - Non Conflict Water Main	6,000,000	-	-	-	-
Water Main Replacement Program District-wide	20,000,000	21,000,000	22,000,000	22,000,000	23,000,000
St Francis Hospital Area Water Main Improvements - Appropriation Increase C-26W02	1,000,000	9,000,000	-	-	-
St Francis Hospital Area Water Main Replacement - Future Phases	-	-	1,000,000	-	15,000,000
Large Diameter Phase 3A Part 3 Water Main Replacement - Appropriation Increase C-26W03	3,300,000	-	-	-	-
Farmington Avenue Water Main Improvements	-	1,500,000	15,000,000	-	-
Hartford Water Main Replacements	-	10,000,000	12,000,000	12,000,000	12,000,000
Water Service Verification Contract - Future Phases	-	5,000,000	5,000,000	-	-
Wethersfield PS	-	4,000,000	-	-	-
Nepaug Dam Concrete Rehab & Stability Improvements	-	3,500,000	-	-	-
Saville Dam Gate Replacements and Ext. Pipe Coating	-	-	5,500,000	-	-
Saville Dam Diversion Channel & East Embankment Improvements	-	-	2,000,000	-	-
Reservoir 6 WTP Improvements - Carbon system and raw water valves replacement	-	-	-	10,000,000	-
Water CIP Subtotal	**$ 45,800,000**	**$ 67,940,000**	**$ 76,081,500**	**$ 58,236,000**	**$ 64,800,000**

Water Master Plan	2027	2028	2029	2030	2031
Large Diameter Raw Water Main at Ford's Crossing	1,000,000	16,000,000	-	-	-
Program Management Consultant- Water Master Plan	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000
Elizabeth Park Transmission Main	23,500,000	-	-	-	-
West Hartford WTP Treatment Final Design	-	-	20,000,000	-	-
Lake McDonough Bypass	-	500,000	-	-	-
Connecticut River Crossing (NE Transmission Main)	-	-	45,000,000	-	-
Water Master Plan Subtotal	**$ 25,500,000**	**$ 17,500,000**	**$ 66,000,000**	**$ 1,000,000**	**$ 1,000,000**

Non Member Water	2027	2028	2029	2030	2031
Glastonbury Water Main Replacements - Appropriation Increase C-25W03	8,000,000	-	-	-	-
Glastonbury Water Main Replacements - Future Phases	-		3,000,000	3,000,000	3,000,000
Ellington Road	-	3,000,000	-	-	-
Non Member Water Subtotal	**$ 8,000,000**	**$ 3,000,000**	**$ 3,000,000**	**$ 3,000,000**	**$ 3,000,000**

Water Total	**$ 79,300,000**	**$ 88,440,000**	**$ 145,081,500**	**$ 62,236,000**	**$ 68,800,000**

Capital Budget

Summary

2027 CIP - Combined: 5-Year Plan, 2027-2031

Combined	2027	2028	2029	2030	2031
CEM Vehicles & Equipment	2,895,000	4,245,000	4,457,000	4,680,000	4,800,000
Facilties and Equipment Improvements	2,300,000	1,050,000	750,000	1,050,000	1,200,000
Various Facilities Roof Rehabilitation - Phase 1	2,589,000	-	-	-	-
IT Infrastructure Project	1,575,000	-	-	-	-
IT Business Application Projects	2,100,000	-	-	-	-
GIS Infrastructure Improvements	-	-	-	-	-
Engineering Services Staffing	9,824,000	10,316,000	10,832,000	11,374,000	11,943,000
Construction Services Staffing	7,215,000	7,576,000	7,955,000	8,353,000	8,771,000
Combined Total	**$ 28,498,000**	**$ 23,187,000**	**$ 23,994,000**	**$ 25,457,000**	**$ 26,714,000**

2027 Integrated Plan - 5 Year Plan, 2027-2031

Integrated Plan	2027	2028	2029	2030	2031
Program Management Consultant/General Purpose IP	8,000,000	8,000,000	6,000,000	6,500,000	7,000,000
Sewer House Connection/Separation Program - District Wide	2,500,000	2,000,000	2,000,000	2,000,000	2,000,000
Sewer House Connection/Separation Program - North Hartford	1,000,000	1,500,000	1,500,000	1,500,000	1,500,000
CSO/SSO System Infrastructure Upgrades (Phase II)	400,000	4,000,000	-	-	-
Various Sewer Pipe Replacement/Rehabilitations - District-wide (lining)	23,730,000	24,440,000	25,175,000	25,930,000	26,710,000
Saint Francis Hospital Area Water Main Imrpovements (Sewer Portion)	500,000	5,000,000	-	-	-
Granby 7 Sewer Separation -Appropriation Increase C-23X08	16,500,000	-	-	-	-
HWPCF Sludge Screeining - Appropriation Increase C-23X11	4,100,000	-	-	-	-
Sewer & Lateral Rehabilitation in Gully Brook Drainage Area - Appropriation Increase C-23X14	3,000,000	-	-	-	-
Windsor Street Area Sewer Separation - Appropriation Increase C-24X10	3,000,000	-	-	-	-
Easement Sewer Rehabilitation -Appropriation Increase C-25X07	2,000,000	-	-	-	-
Sanitary Sewer Easement Improvement Program - Appropriation Increase C-26X04	1,000,000	3,000,000	-	500,000	-
Large Diameter Sewer Rehabilitation Phase 3A Part 3 - Appropriation Increase C-26X06	13,500,000	-	-	-	-
Granby Sewer Separation Design -Appropriation Increase C-26X07	2,500,000	-	-	-	-
Easement Sewer Rehab - Phase 3	-	500,000	11,700,000	-	-
Sewer Backup Prevention Program - District Wide	-	2,000,000	2,000,000	2,000,000	
Sewer Backup Prevention Program - North Hartford	-	2,000,000	2,000,000	2,000,000	2,000,000
NNBI Repair/Relocation	-	26,000,000	-	-	-
Granby 4 & 11 Construction	-	-	-	55,840,000	26,250,000
Large Diameter Sewer Rehabilitation - Future Phases	-	-	-	9,500,000	-
Sanitary Sewer Easement Sewer Lining - Future Phases	-	-	-	500,000	18,400,000
Bloomfield Styrene Rehab (Small Diameter Phase 3)	-	4,500,000	-	-	-
East Hartford Styrene Rehab (Small Diameter Phase 4)	-	-	4,800,000	-	-
Rocky Hill Styrene Rehab (Small Diameter Phase 5)	-	-	9,000,000	-	-
Integrated Plan Staffing	8,156,000	8,564,000	8,993,000	9,443,000	9,916,000
Integrated Plan Total	**$ 89,886,000**	**$ 91,504,000**	**$ 73,168,000**	**$ 115,713,000**	**$ 93,776,000**

Capital Budget

Summary

Expenditure Classification	2025 Adopted	2026 Adopted	2027 Proposed	$ Change
Summary by Program				
Engineering Services	5,975,000	9,590,000	9,824,000	234,000
Construction Services	3,566,000	3,898,000	7,215,000	3,317,000
Technical Services	-	-	-	-
Integrated Plan	6,484,000	7,756,000	8,156,000	400,000
Total	16,025,000	21,244,000	25,195,000	3,951,000
Summary by Major Object				
Regular Pay	10,128,588	13,302,000	15,444,000	2,142,000
Overtime 100%	-	1,000	2,000	1,000
Overtime 150%	200,000	335,000	560,000	225,000
Overtime 200%	-	125,000	400,000	275,000
Temporary Help	-	20,000	40,000	20,000
Standby & Premium Pay	-	15,000	10,000	(5,000)
Longevity Pay	19,450	25,000	28,000	3,000
Total Payroll	10,348,038	13,823,000	16,484,000	2,661,000
Medical Services	1,810,241	2,459,000	2,881,000	422,000
Medicare	146,859	194,000	239,000	45,000
OPEB Trust Contribution	1,504,472	1,890,000	2,189,000	299,000
Pension Contribution	1,570,080	2,016,000	2,334,000	318,000
Social Security	617,760	815,000	1,011,000	196,000
Clothing Allowance	27,550	41,000	51,000	10,000
Mileage Allowance	-	3,000	3,000	-
Employee Reimbursement	-	3,000	3,000	-
Total Other	5,676,962	7,421,000	8,711,000	1,290,000
Total CIP Summary	16,025,000	21,244,000	25,195,000	3,951,000
Authorized Positions				
Engineering Services	27	42	42	-
Construction Services	18	18	33	15
Integrated Plan	31	35	35	-
Total Authorized Positions	76	95	110	15

Capital Budget

Capital Improvement Program - Sewer

The following is a list of the recommended wastewater system programs and projects to be funded through the MDC's 2027 Capital Improvement Program budget. The projects that comprise the wastewater system programs are necessary to enhance, upgrade and rehabilitate the extensive sewer infrastructure throughout the District and to improve the efficiency and effectiveness of facility operations. Each is a separate undertaking in accordance with Section 3-11 of the Charter of the Metropolitan District.

Wastewater			
C-27S01	General Purpose Sewer	$	1,500,000
Wastewater Collection			
C-99P27	Paving Program & Restoration	$	2,700,000
C-27S02	Various Pump Station Renewals and Rehabilitations	$	473,000
C-27S03	WPCF - General Purpose Improvements	$	2,000,000
C-27S04	WPCF – Equipment Refurbishment	$	3,000,000
Wastewater Treatment			
C-27S05	HWPCF H1 Secondary HVAC Replacement and SCADA Connection	$	800,000
C-27S06	Old Farm Drive Force and Watermain Replacement (Sewer Portion)	$	775,000
C-24S06	PWPCF Phase 1 Trickling Filter and Process Upgrades - Appropriation Increase C-24S06	$	10,000,000
Assessable Sewer			
C-27A01	Bushnell South Sewer Separation Phase 1	$	900,000
C-24A02	Arrowhead/Flatiron Development – Appropriation Increase C-24A02	$	1,000,000
Wastewater Total		**$**	**23,148,000**

Capital Improvement Program - Sewer

Program – General Purpose Sewer

Amount	Project #	Fund
$1,500,000	C-27S01	2110

Description

Planning, design and construction of the replacement and/or rehabilitation of existing sewer mains, pump stations, and any related collection system appurtenances at various locations District- wide because of infrastructure exceeding useful life. Projects may also include electrical, mechanical, instrumentation, and renewable energy upgrades in addition to facility upgrades. Projects may include limited sewer work associated with related water main replacements to maximize efficiency. Consultant, contractor, or District forces may be utilized. The District costs may include salary, benefits and overhead.

Purpose

To rehabilitate, upgrade or replace aging sewer pipelines and structures.

Future Appropriations

Future appropriation requests for additional projects are anticipated over the next four years.

Bond Language

The sum of $1,500,000 is hereby appropriated for the planning, design, construction, replacement and/or rehabilitation of existing sewer mains, pump stations and any related collection system appurtenances at various locations within the District, including, but not limited to, electrical, mechanical, instrumentation, and renewable energy upgrades and limited sewer work associated with related water main replacements to maximize efficiency. The appropriation may also be expended for inspection costs, engineering and professional fees, materials, equipment, legal fees, financing costs, interest expense on temporary borrowings, and other costs related to the project. District resources and outside resources, including contractors and consultants, may be utilized for the project. The District costs may include salary, benefits and overhead.

Program – Paving Program and Restoration

Amount	Project #	Fund
$2,700,000	C-99P27	2110

Description

Final restoration of roads, sidewalks, driveways, parking lots, and other areas disturbed by work on MDC sewer infrastructure, including costs for disposal of unsuitable materials and usage of material from stock. Consultant, contractor, or District forces may be utilized. The District costs may include salary, benefits and overhead.

Purpose

To restore sites associated with various sewer main installations, replacements, and repairs.

Future Appropriations

Future appropriation requests for additional projects are anticipated over the next four years.

Bond Language

The sum of $2,700,000 is hereby appropriated for final restoration of roads, sidewalks, driveways, parking lots and other areas disturbed by work on District sewer infrastructure. The appropriation may also be expended for design, construction and inspection costs, engineering and professional fees, materials, equipment, disposal of unsuitable materials, legal fees, financing costs, interest expense on temporary borrowings, and other costs related to the project. District resources and outside resources, including contractors and consultants, may be utilized for the project. The District costs may include salary, benefits and overhead and use of stock materials.

Capital Budget

Capital Improvement Program - Sewer

Program – Various Pump Station Renewals and Rehabilitation

Amount	Project #	Fund
$473,000	C-27S02	2110

Description

Design of improvements and/or construction of various equipment renewals, replacements, and rehabilitation at wastewater pump stations throughout District member towns to address various processes, mechanical, structural, electrical, instrumentation and controls systems upgrades. Planned projects include installation of new pumps; replacement of process piping and valves; electrical/controls replacements and modifications; structural component replacement. These projects are intended to extend and enhance the life of the assets. Labor support may be provided by, but not limited to, District electricians, technicians, mechanics, operating, and engineering staff. Consultant, Contractor, or District forces may be utilized. District costs may include planning, design, construction, inspection, materials, equipment, salary, benefits & overhead.

Purpose

To repair, rehabilitate or replace wastewater pump stations.

Future Appropriations

Future appropriation requests for additional projects are anticipated over the next four years.

Bond Language

The sum of $473,000 is hereby appropriated for the design of improvements and/or construction of various equipment renewals, replacements, and rehabilitation at wastewater pump stations throughout District Member Towns to address various processes, mechanical, structural, electrical, instrumentation and controls systems upgrades. Such projects include installation of new pumps; replacement of process piping and valves; electrical/controls replacements and modifications; and structural component replacement. The appropriation may also be expended for construction and inspection costs, engineering and professional fees, materials, equipment, legal fees, financing costs, interest expense on temporary borrowings, and other costs related to the project. District resources and outside resources, including contractors and consultants, may be utilized for the project. The District costs may include salary, benefits and overhead.

Capital Improvement Program - Sewer

Program – Water Pollution Control Facilities General Purpose Improvements

Amount	Project #	Fund
$2,000,000	C-27S03	2110

Description

Design and construction of various infrastructure renewals, upgrades, and replacements at the District's four Water Pollution Control Facilities to modernize existing systems including mechanical, electrical, process, instrumentation and control systems. This project will rehabilitate multiple water pollution control assets to improve operational readiness/reliability, safety, increase wastewater processing capabilities and add/enhance assets life. Consultant, contractor, or District forces may be utilized. The District costs may include salary, benefits and overhead.

Purpose

To rehabilitate and/or improve aging infrastructure at the District’s four Water Pollution Control Facilities.

Future Appropriations

Future appropriation requests for additional projects are anticipated over the next four years.

Bond Language

The sum of $2,000,000 is hereby appropriated for the design and construction of various infrastructure renewals, upgrades, and replacements at the District's four Water Pollution Control Facilities to modernize existing systems, including, but not limited to, mechanical, electrical, process, instrumentation and control systems. The appropriation may also be expended for inspection costs, engineering and professional fees, materials, equipment, legal fees, financing costs, interest expense on temporary borrowings, and other costs related to the project. District resources and outside resources, including contractors and consultants, may be utilized for the project. The District costs may include salary, benefits and overhead.

Program – Water Pollution Control Facilities – Equipment Refurbishment

Amount	Project #	Fund
$3,000,000	C-27S04	2110

Description

Refurbishment and/or rehabilitation of various infrastructure and equipment at the District's four Water Pollution Control Facilities to modernize existing systems including mechanical, electrical, process, instrumentation and control systems. This project will rehabilitate multiple water pollution control assets to improve operational readiness/reliability, safety, increase wastewater processing capabilities and add/enhance assets life. Consultant, contractor, or District forces may be utilized. The District costs may include salary, benefits and overhead.

Purpose

To rehabilitate aging equipment at the District’s four Water Pollution Control Facilities.

Future Appropriations

Future appropriation requests for additional projects are anticipated over the next four years.

Bond Language

The sum of $3,000,000 is hereby appropriated for the refurbishment and/or rehabilitation of various infrastructure and equipment at the District's four Water Pollution Control Facilities to modernize existing systems including, but not limited to, mechanical, electrical, process, instrumentation and control systems. The appropriation may also be expended for design, construction and inspection costs, engineering and professional fees, materials, equipment, legal fees, financing costs, interest expense on temporary borrowings, and other costs related to the project. District resources and outside resources, including contractors and consultants, may be utilized for the project. The District costs may include salary, benefits and overhead.

Program – HWPCF- H1 Secondary HVAC Replacement and SCADA Connection

Amount	Project #	Fund
$800,000	C-27S05	2110

Description

Upgrade the HVAC systems at the HWPCF secondary facilities. This includes replacement of existing HVAC equipment and integration into SCADA for the Secondary Compressor Building, Secondary Gallery, and roof areas. It will include all engineering and inspection services, safety inspection, and other services required during construction. This project will improve operational readiness/reliability and enhance assets life. Consultant, Contractor, or District forces may be utilized. District costs may include planning, design, construction, inspection, materials, equipment, salary, benefits & overhead.

Purpose

To upgrade the HVAC Systems at the District's Hartford Water Pollution Control Facility.

Future Appropriations

Future appropriation requests for additional projects are anticipated over the next four years.

Bond Language

The sum of $800,000 is hereby appropriated for upgrades to the HVAC systems at the District's Hartford Water Pollution Control Facility, including, but not limited to, the replacement of existing HVAC equipment and integration into SCADA for the Secondary Compressor Building, Secondary Gallery and roof areas. The appropriation may also be expended for design, construction and inspection costs, engineering and professional fees, materials, equipment, legal fees, financing costs, interest expense on temporary borrowings, and other costs related to the project. District resources and outside resources, including contractors and consultants, may be utilized for the project. The District costs may include salary, benefits and overhead.

Program – Old Farm Drive Force and Water Main Replacement (Sewer Portion)

Amount	Project #	Fund
$775,000	C-27S06	2110

Description

Replacement of approximately 1,200 LF of 6-Inch force main from the Old Farm Pump Station to the intersection of Old Farm Drive and Oxford Drive in Newington. The cost included Construction, inspection, and associated work for the replacement of existing force main. Consultant, Contractor, or District forces may be utilized. District costs may include planning, design, construction, inspection, materials, equipment, salary, benefits & overhead.

Purpose

To replace 1,200 LF of 6-Inch force main from the Old Farm Pump Station to the intersection of Old Farm Drive and Oxford Drive in Newington.

Future Appropriations

No additional appropriation requests are anticipated over the next four years.

Bond Language

The sum of $775,000 is hereby appropriated for the replacement of approximately 1,200 LF of 6 inch force main from the Old Farm Pump Station to the intersection of Old Farm Drive and Oxford Drive in Newington. The appropriation may also be expended for design, construction and inspection costs, engineering and professional fees, materials, equipment, legal fees, financing costs, interest expense on temporary borrowings, and other costs related to the project. District resources and outside resources, including contractors and consultants, may be utilized for the project. The District costs may include salary, benefits and overhead.

Capital Budget

Capital Improvement Program - Sewer

Program – PWPCF Phase 1 Trickling Filter and Process Upgrades - Appropriation Increase

Amount	Project #	Fund
$10,000,000	C-24S06	2110

Description

Additional funding to be added to C-24S06 for the construction of upgrades at the Poquonock Water Pollution Control Facility (PWPCF), including engineering and inspection services. The project includes upgrades to the trickling filters, installing new fine screens, converting the digester equipment to sludge storage, and other ancillary improvements. Consultant, Contractor, or District forces may be utilized. District costs may include planning, design, construction, inspection, materials, equipment, salary, benefits & overhead.

Purpose

Infrastructure rehabilitation, upgrades, and replacement work at the Poquonock Water Pollution Control Facility including mechanical, electrical, instrumentation, and controls systems. S

Future Appropriations

No additional appropriation requests are anticipated over the next four years.

Bond Language

The sum of $10,000,000 is hereby appropriated for the construction of upgrades at the Poquonock Water Pollution Control Facility, including upgrades to the trickling filters, installing new fine screens, converting the digester equipment to sludge storage, and other ancillary improvements. The appropriation may also be expended for design and inspection costs, engineering and professional fees, materials, equipment, legal fees, financing costs, interest expense on temporary borrowings, and other costs related to the project. District resources and outside resources, including contractors and consultants, may be utilized for the project. The District costs may include salary, benefits and overhead.

Capital Budget

Capital Improvement Program - Sewer

Program – Bushnell South Sewer Separation Phase 1 – Assessable Sewer

Amount	Project #	Fund
$900,000	C-27A01	3110

Description

Design, construction and rehabilitation of existing combined sewers in accordance with the Capital Region Development Authority (CRDA) Agreement. Construction of a new drain or sewer on each block; a new connection to the Park River Conduit in Pulaski Circle; replacement of in-conflict water mains; and the relocation of 3rd party utilities. Consultant, Contractor, or District forces may be utilized. District costs may include planning, design, construction, inspection, materials, equipment, salary, benefits & overhead.

Purpose

To rehabilitate existing combined sewers in the Bushnell South Area.

Future Appropriations

Future appropriation requests for additional projects are anticipated over the next four years.

Bond Language

The sum of $900,000 is hereby appropriated for the design, construction and rehabilitation of combined sewers in accordance with the Capital Region Development Authority (CRDA) Agreement, including, but not limited to, the construction of a new drain or sewer on each block, a new connection to the Park River Conduit in Pulaski Circle, replacement of in-conflict water mains, and the relocation of third-party utilities. The appropriation may also be expended for inspection costs, engineering and professional fees, materials, equipment, legal fees, financing costs, interest expense on temporary borrowings, and other costs related to the project. District resources and outside resources, including contractors and consultants, may be utilized for the project. The District costs may include salary, benefits and overhead.

Funding Sources

Project is eligible for a loan under the State of Connecticut DEEP. However, funding is a condition of priority ranking and fund availability.

Capital Budget

Capital Improvement Program - Sewer

Program – Arrowhead/Flatiron Development – Assessable Sewer – Appropriation Increase

Amount	Project #	Fund
$1,000,000	C-24A02	3110

Description

Installation of storm sewers resulting from property owner requests for public storm sewer service within the District's combined sewer service area in the vicinity of the Arrowhead and Flatiron developments in Hartford. This project includes design, construction and project administration. District forces may be utilized for this program. District costs may include salary, benefits and overhead.

Purpose

To provide public storm sewer service to property owners within the District's service area in the vicinity of the Arrowhead and Flatiron developments in Hartford by extending local storm sewers.

Future Appropriations

No additional appropriation requests are anticipated over the next four years.

Bond Language

The sum of $1,000,000 is hereby appropriated for costs related to the installation of public storm sewer service within the District's combined sewer service area in the vicinity of the Arrowhead and Flatiron developments in the City of Hartford. The appropriation may also be expended for design, construction and inspection costs, engineering and professional fees, materials, equipment, legal fees, financing costs, interest expense on temporary borrowings, and other costs related to the project. District resources and outside resources, including contractors and consultants, may be utilized for the project. The District costs may include salary, benefits and overhead.

Funding Sources

Project is eligible for a loan under the State of Connecticut DEEP. However, funding is a condition of priority ranking and fund availability.

Capital Budget

Capital Improvement Program - Water

The following is a list of the recommended water system programs and projects to be funded through the MDC's 2027 Capital Improvement Program budget. Each is a separate undertaking in accordance with Section 3-11 of the Charter of the Metropolitan District. The projects that comprise the water system programs are necessary to extend, upgrade and maintain the extensive water infrastructure throughout the District and to enhance the efficiency and effectiveness of facility operations.

Water			
C-27W01	General Purpose Water	$	5,000,000
Water Distribution			
C-99P27	Paving Program & Restoration	$	7,800,000
C-27W02	Water Treatment & Supply Infrastructure Rehabilitation, Upgrades & Replacements	$	1,200,000
C-27W03	Advanced Meter Replacement Program	$	1,500,000
C-27W04	Granby 7 Sewer Separation Non Conflict Water Main	$	6,000,000
C-27W05	Water Main Replacement Program District-wide	$	20,000,000
C-27W06	Large Diameter Raw Water Transmission Main - Farmington River Crossing at Ford Road	$	1,000,000
C-27W07	Program Management Consultant- Water Master Plan	$	1,000,000
C-25W02	Elizabeth Park Transmission Main - Appropriation Increase C-25W02	$	23,500,000
C-25W03	Glastonbury Water Main Replacements - Appropriation Increase C-25W03	$	8,000,000
C-26W02	St Francis Hospital Area Water Main Improvements - Appropriation Increase C-26W02	$	1,000,000
C-26W03	Large Diameter Phase 3A Part 3 Water Main Replacement - Appropriation Increase C-26W03	$	3,300,000
Water Total		**$**	**79,300,000**

Program – General Purpose Water Program

Amount	Project #	Fund
$5,000,000	C-27W01	2120

Description

Planning, design and construction of the replacement and/or rehabilitation of aging water mains and related system-wide equipment/infrastructure improvements to enhance the effectiveness, efficiency and safety of the District's water supply, treatment, and distribution systems. Projects may include electrical, mechanical, or renewable energy upgrades at District facilities as well as water modeling, master planning and the integration of Supervisory Control and Data Acquisition (SCADA) and data collection/evaluation systems. Consultant, contractor, or District forces may be utilized. The District costs may include salary, benefits and overhead.

Purpose

To enhance the effectiveness, efficiency and safety of the District’s water supply, treatment, and distribution systems.

Future Appropriations

Future appropriation requests for additional projects are anticipated over the next four years.

Bond Language

The sum of $5,000,000 is hereby appropriated for the planning, design and construction of the replacement and/or rehabilitation of aging water mains and related system-wide equipment/infrastructure improvements to enhance the effectiveness, efficiency and safety of the District's water supply, treatment, and distribution systems. Projects may include electrical, mechanical, or renewable energy upgrades at District facilities as well as water modeling, master planning and the integration of Supervisory Control and Data Acquisition (SCADA) and data collection/evaluation systems. The appropriation may also be expended for inspection costs, engineering and professional fees, materials, equipment, legal fees, financing costs, interest expense on temporary borrowings, and other costs related to the project. District resources and outside resources, including contractors and consultants, may be utilized for the project. The District costs may include salary, benefits and overhead.

Program – Paving Program and Restoration

Amount	Project #	Fund
$7,800,000	C-99P27	2120

Description

Final restoration of roads, sidewalks, driveways, parking lots, and other areas disturbed by work on MDC water infrastructure, including costs for disposal of unsuitable materials and usage of material from stock. Consultant, contractor, or District forces may be utilized. The District costs may include salary, benefits and overhead.

Purpose

To restore sites associated with various water main installations, replacements, and repairs.

Future Appropriations

Future appropriation requests for additional projects are anticipated over the next four years.

Bond Language

The sum of $7,800,000 is hereby appropriated for the final restoration of roads, sidewalks, driveways, parking lots, and other areas disturbed by work on District water infrastructure, including costs for disposal of unsuitable materials and usage of material from stock. The appropriation may also be expended for design, construction and inspection costs, engineering and professional fees, materials, equipment, legal fees, financing costs, interest expense on temporary borrowings, and other costs related to the project. District resources and outside resources, including contractors and consultants, may be utilized for the project. The District costs may include salary, benefits and overhead.

Capital Improvement Program - Water

Program – Water Treatment & Supply Infrastructure Rehabilitation, Upgrades & Replacements

Amount	Project #	Fund
$1,200,000	C-27W02	2120

Description

Design and construction of various infrastructure renewal and replacements at the District's water treatment and supply facilities. Multiple water treatment and supply assets will be rehabilitated to improve raw water quality, water treatment processes, operational reliability, security, and safety. These projects are intended to extend and enhance the asset life. Consultant, contractor, or District forces may be utilized. The District costs may include salary, benefits and overhead.

Purpose

To replace aging equipment and infrastructure at the Water Treatment and Supply Facilities.

Future Appropriations

Future appropriation requests for additional projects are anticipated over the next four years.

Bond Language

The sum of $1,200,000 is hereby appropriated for the rehabilitation, upgrades and replacements of various water treatment and supply infrastructure facilities, including design and construction.

The appropriation may also be expended for inspection costs, engineering and professional fees, materials, equipment, legal fees, financing costs, interest expense on temporary borrowings, and other costs related to the project. District resources and outside resources, including contractors and consultants, may be utilized for the project. The District costs may include salary, benefits and overhead.

Capital Improvement Program - Water

Program – Advanced Meter Replacement Program

Amount	Project #	Fund
$1,500,000	C-27W03	2120

Description

The Advanced Meter Reading Program includes costs for all materials, equipment, technology, and labor needed to replace water meters and install meter reading devices, including internal and contractor labor. This project will be used towards the long-term standardization and scheduled replacement program of meters, meter reading devices and appurtenances and may include the implementation of new meter reading technology and implementation of customer portal. District and outside forces may be utilized for this program The District costs may include materials, equipment, salary, benefits and overhead.

Purpose

To reduce the number of estimated water bills, replace meters that have exceeded manufacturers' suggested life expectancy, replace outdated meter reading systems and standardize meter inventory.

Future Appropriations

Future appropriation requests for additional projects are anticipated over the next four years.

Bond Language

The sum of $1,500,000 is hereby appropriated for all materials, equipment, technology, and labor needed to replace water meters and install meter reading devices which will be used towards the long-term standardization and scheduled replacement program of meters, meter reading devices and appurtenances and may include the implementation of new meter reading technology and implementation of customer portal. The appropriation may also be expended for design, construction and inspection costs, engineering and professional fees, materials, legal fees, financing costs, interest expense on temporary borrowings, and other costs related to the project. District resources and outside resources, including contractors and consultants, may be utilized for the project. The District costs may include salary, benefits and overhead.

Program – Granby 7 Sewer Separation - Non-Conflict Water Main

Amount	Project #	Fund
$6,000,000	C-27W04	2120

Description

Construction of the non-conflict water mains for the work associated with the improvements in the Granby 7 Sewer Separation project in the City of Hartford as included in the Long-Term Control Plan/Integrated Plan documents. Consultant, contractor, or District forces may be utilized. District costs may include salary, benefits and overhead.

Purpose

To construct the non-conflict water mains related to the sewer separation in the Granby 7 Sewer Separation Project area.

Future Appropriations

No additional appropriation requests are anticipated over the next four years.

Bond Language

The sum of $6,000,000 is hereby appropriated for the construction of the non-conflict water mains for the work associated with the improvements in the Granby 7 Sewer Separation project in the City of Hartford, as included in the Long-Term Control Plan/Integrated Plan documents. The appropriation may also be expended for design and inspection costs, engineering and professional fees, materials, equipment, legal fees, financing costs, interest expense on temporary borrowings, and other costs related to the project. District resources and outside resources, including contractors and consultants, may be utilized for the project. The District costs may include salary, benefits and overhead.

Funding Sources

Project is eligible for a loan under the State of Connecticut DWSRF. However, funding is a condition of priority ranking and fund availability.

Capital Improvement Program - Water

Program – District-wide Water Main Replacement Program

Amount	Project #	Fund
$20,000,000	C-27W05	2120

Description

Design and/or construction for the rehabilitation and/or replacement of various water mains and water services throughout the District service area that have exceeded their useful life and/or have experienced numerous breaks. Consultant, contractor, or District forces may be utilized. The District costs may include salary, benefits and overhead.

Purpose

To improve the reliability, efficiency, and safety of the District's water distribution system.

Future Appropriations

Future appropriation requests for additional projects are anticipated over the next four years.

Bond Language

The sum of $20,000,000 is hereby appropriated for the design and/or construction for the rehabilitation and/or replacement of various water mains and water services throughout the District service area. The appropriation may also be expended for inspection costs, engineering and professional fees, materials, equipment, legal fees, financing costs, interest expense on temporary borrowings, and other costs related to the project. District resources and outside resources, including contractors and consultants, may be utilized for the project. The District costs may include salary, benefits and overhead.

Funding Sources

Project is eligible for a loan under the State of Connecticut DWSRF. However, funding is a condition of priority ranking and fund availability.

Program – Large Diameter Raw Water Transmission Main – Farmington River Crossing at Ford Road – Water Master Plan

Amount	Project #	Fund
$1,000,000	C-27W06	2120

Description

Final design for redundant raw water transmission main across the Farmington River at Ford Road/Katzung Meters in the towns of Burlington and Avon originally installed in 1914 (Nepaug Pipeline No.1), Consultant, contractor, or District forces may be utilized. The District cost may include salary, benefits and overhead.

Purpose

To provide redundancy of raw water pipeline and transmission main infrastructure across water body.

Future Appropriations

Future appropriation requests for additional projects are anticipated over the next four years.

Bond Language

The sum of $1,000,000 is hereby appropriated for the final design for redundant raw water transmission main across the Farmington River at Ford Road/Katzung Meters in the towns of Burlington and Avon originally installed in 1914 (Nepaug Pipeline Number 1) in accordance with the Water Master Plan. The appropriation may also be expended for construction and inspection costs, engineering and professional fees, materials, equipment, legal fees, financing costs, interest expense on temporary borrowings, and other costs related to the project. District resources and outside resources, including contractors and consultants, may be utilized for the project. The District costs may include salary, benefits and overhead.

Funding Sources

Project is eligible for a loan under the State of Connecticut DWSRF. However, funding is a condition of priority ranking and fund availability.

Capital Improvement Program - Water

Program – Program Management Consultant – Water Master Plan

Amount	Project #	Fund
$1,000,000	C-27W07	2120

Description

To provide funding for the Program Management Consultant for the Water Master Plan Program. Either Consultant, Contractor, or District forces may be utilized, and may include other general requirements to implement the IP. The District costs may include salary, benefits and overhead.

Purpose

To provide oversight, coordination, and technical support to ensure the Water Master Plan program is effectively planned, managed, and implemented.

Future Appropriations

Future appropriation requests for additional projects are anticipated over the next four years.

Bond Language

The sum of $1,000,000 is hereby appropriated to provide funding for the Program Management Consultant to provide oversight, coordination, and technical support to ensure the Water Master Plan program is effectively planned, managed and implemented. The appropriation may also be expended for professional fees, legal fees, financing costs, interest expense on temporary borrowings, and other costs related to the project. District resources and outside resources, including contractors and consultants, may be utilized for the project. The District costs may include salary, benefits and overhead.

Program – Elizabeth Park Transmission Main (Water Master Plan) Appropriation Increase

Amount	Project #	Fund
$23,500,000	C-25W02	2120

Description

In preparation of the future replacement of the West Hartford Water Treatment Facility, a new transmission main and control valve facility located in the vicinity of Elizabeth Park in Hartford is needed to connect the West Hartford Gravity Pressure Zone to the Reservoir #6 Gravity Pressure Zone to supplement water while the treatment facility is under construction. Consultant, Contractor, or District forces may be utilized. This main will allow the District to maximize use of the Reservoir 6 Water Treatment Facility, increase the flexibility of water treatment operations and continue to supply the West Hartford Gravity service area beyond the completion of the new treatment plant. District costs may include planning, design, construction, inspection, materials, equipment, salary, benefits & overhead.

Purpose

To improve reliability and extend the asset life of various raw water pipelines and transmission main infrastructure.

Future Appropriations

No additional appropriation requests are anticipated over the next four years.

Bond Language

The sum of $23,500,000 is hereby appropriated for a new transmission main and control valve facility located in the vicinity of Elizabeth Park in Hartford, which will connect the West Hartford Gravity Pressure Zone to the Reservoir #6 Gravity Pressure Zone to supplement water while the treatment facility is under construction. The appropriation may also be expended for design, construction and inspection costs, engineering and professional fees, materials, equipment, legal fees, financing costs, interest expense on temporary borrowings, and other costs related to the project. District resources and outside resources, including contractors and consultants, may be utilized for the project. The District costs may include salary, benefits and overhead.

Funding Sources

Project is eligible for a loan under the State of Connecticut DWSRF. However, funding is a condition of priority ranking and fund availability.

Program – Glastonbury Water Main Replacement -Appropriation Increase

Amount	Project #	Fund
$8,000,000	C-25W03	2120

Description

Design and/or construction for the rehabilitation and/or replacement of various water mains and water services in Glastonbury that have exceeded their useful life and/or have experienced numerous breaks or are undersized for current needs. Consultant, contractor, or District forces may be utilized. The District costs may include salary, benefits and overhead.

Purpose

To improve the reliability, efficiency, and safety of Glastonbury's water distribution system.

Future Appropriations

Future appropriation requests for additional projects are anticipated over the next four years.

Bond Language

The sum of $8,000,000 is appropriated for the design and/or construction for the rehabilitation and/or replacement of various water mains and water services in Glastonbury. The appropriation may also be expended for inspection costs, engineering and professional fees, materials, equipment, legal fees, financing costs, interest expense on temporary borrowings, and other costs related to the project. District resources and outside resources, including contractors and consultants, may be utilized for the project. The District costs may include salary, benefits and overhead.

Program – St. Francis Hospital Area Water Main - Appropriation Increase

Amount	Project #	Fund
$1,000,000	C-26W02	2120

Description

Design and/or construction for the rehabilitation and/or replacement of various water mains and water services in Hartford near Saint Francis Hospital that have exceeded their useful life and/or have experienced numerous breaks or are undersized for current needs. Consultant, contractor, or District forces may be utilized. The District costs may include salary, benefits and overhead.

Purpose

To improve the reliability, efficiency, and safety of Hartford's water distribution system near critical medical facilities.

Future Appropriations

Future appropriation requests for additional projects are anticipated over the next four years.

Bond Language

The sum of $1,000,000 is hereby appropriated for the design and/or construction for the rehabilitation and/or replacement of various water mains and water services in Hartford near Saint Francis Hospital. The appropriation may also be expended for inspection costs, engineering and professional fees, materials, equipment, legal fees, financing costs, interest expense on temporary borrowings, and other costs related to the project. District resources and outside resources, including contractors and consultants, may be utilized for the project. The District costs may include salary, benefits and overhead.

Funding Sources

Project is eligible for a loan under the State of Connecticut DWSRF. However, funding is a condition of priority ranking and fund availability.

Program – Large Diameter Phase 3A Part 3 Water Main Replacement Design - Appropriation Increase

Amount	Project #	Fund
$3,300,000	C-26W03	2120

Description

Design and construction of water main replacement and service reconnections for mains in conflict with sewer repairs in the Large Diameter Phase 3A Part 3 project identified in the Consent Order (CO) in Hartford. Future construction project will replace water mains on numerous streets throughout Hartford as identified in the Consent Order. Consultant, Contractor, or District forces may be utilized for this program. The District costs may include salary, benefits and overhead. CO deadline expected to be extended.

Purpose

To improve the reliability, efficiency, and safety of water mains around the Large Diameter Phase 3A, Part 3 Sewer Rehabilitation project.

Future Appropriations

No additional appropriation requests are anticipated over the next four years.

Bond Language

The sum of $3,300,000 is hereby appropriated for design and construction of water main replacement and service reconnections for mains in conflict with sewer repairs in the Large Diameter Phase 3A Part 3 project in Hartford, as identified in the Consent Order. The appropriation may also be expended for inspection costs, engineering and professional fees, materials, equipment, legal fees, financing costs, interest expense on temporary borrowings, and other costs related to the project. District resources and outside resources, including contractors and consultants, may be utilized for the project. The District costs may include salary, benefits and overhead.

Funding Sources

Project is eligible for a loan under the State of Connecticut DWSRF. However, funding is a condition of priority ranking and fund availability.

Capital Budget

Capital Improvement Program - Combined

The following is a list of the recommended combined capital programs and projects to be funded through the MDC's 2027 Capital Improvement Program budget. These capital programs and projects provide for needed fleet and equipment replacement and upgrades, facility improvements and staffing. Each is a separate undertaking in accordance with Section 3-11 of the Charter of the Metropolitan District.

Combined			
C-99F27	CEM Vehicles & Equipment	$	2,895,000
C-27C01	Facilities and Equipment Improvements	$	2,300,000
C-27C02	Various Facilities Roof Rehabilitation - Phase 1	$	2,589,000
C-27C03	IT Infrastructure Project	$	1,575,000
C-27C04	IT Business Application Projects	$	2,100,000
C1H03	Engineering Services Staffing	$	9,824,000
C1H04	Construction Services Staffing	$	7,215,000
Combined Total		**$**	**28,498,000**

Authorized Positions

Title	**Number**
Accounting Administrator	1
Administrative Assistant	2
Assistant Manager of Engineering Services	1
Assistant to the CAO	1
Business System Analyst I	1
Busines Systems Analyst II	1
Cash and Debt Management Administrator	1
Communications and Public Relations Program Manager	2
Compliance Analyst	2
Construction Manager	5
Contract Specialist	2
Director of Engineering	1
Durational Project Engineer	1
Engineering Technician I	3
GIS Analyst	1
Mapping Technician	1
Manager of Engineering	1
Principal GIS Analyst	2
Project Engineer I	1
Project Engineer II	1
Project Manager	4
Project Manager	1
Real Estate Administrator	1
Senior Engineering Drafter	1
Senior Project Manager	3
Strategic Sourcing Specialist	1
Construction and Utility Services Supervisor	6
Construction Manager	4
Engineering Technician I	3
Engineering Technician II	4
Equipment Operator I	3
Project Manager	1
Utility Maintenance Supervisor	3
Utility Maintainer I	1
Utility Maintainer II	6
Utility Maintainer in Training	2
Total	**75**

Program – CEM Vehicles & Equipment

Amount	Project #	Fund
$2,895,000	C-99F27	2130

Description

This program consists of replacement and/or upgrades to the District's transportation and power operated equipment fleet and related/associated components. These vehicles, equipment and related/ associated components are intended to extend and enhance the capacity and capabilities of the District personnel provided by, but not limited to, District technicians, mechanics, operating, and engineering staff. District and outside forces may be utilized for this program. The District costs may include salary, benefits and overhead.

Purpose

To maintain and upgrade the District's fleet and equipment.

Future Appropriations

Future appropriation requests for additional projects are anticipated over the next four years.

Bond Language

The sum of $2,895,000 is hereby appropriated for replacement and/or upgrades to the District's transportation and power operated equipment fleet and related/associated components. The appropriation may also be expended for inspection costs, professional fees, materials, equipment, legal fees, financing costs, interest expense on temporary borrowings, and other costs related to the project. District resources and outside resources, including contractors and consultants, may be utilized for the project. The District costs may include salary, benefits and overhead.

Capital Improvement Program - Combined

Program – Facilities and Equipment Improvements

Amount	Project #	Fund
$2,300,0000	C-27C01	2130

Description

Design and construction of a variety of improvements including renewal and replacements at District administrative, operational, and maintenance facilities which will address building development, structural, roofing, architectural, mechanical, electrical, plumbing, fire protection, HVAC, security, site improvements, environmental abatement, and other relevant work. The project also includes equipment upgrades. Consultant, contractor, or District forces may be utilized. The District costs may include salary, benefits and overhead.

Purpose

To ensure the continued efficient and effective operation of the District's facilities and related equipment.

Future Appropriations

Future appropriation requests for additional projects are anticipated over the next four years.

Bond Language

The sum of 2,500,000 is hereby appropriated to replace or rehabilitate private property sewer laterals District-wide, including the installation of new laterals or other plumbing improvements to complete sewer separation work. The appropriation may also be expended for design, construction and inspection costs, engineering and professional fees, materials, equipment, legal fees, financing costs, interest expense on temporary borrowings, and other costs related to the project. District resources and outside resources, including contractors and consultants, may be utilized for the project. The District costs may include salary, benefits and overhead.

Capital Budget

Capital Improvement Program - Combined

Program – Various Facility Roof Rehabilitation – Phase 1

Amount	Project #	Fund
$2,589,000	C-27C02	2130

Description

Roof-related capital improvements, including roof condition assessments, annual roof surveys, preventative maintenance, design services, and the replacement or rehabilitation of existing roofing systems at District facilities. Roof work may include replacement and or repair of deteriorated roof membranes, flashing, insulation, drainage components, penetrations, and other associated roofing elements necessary to maintain watertight building conditions, protect District assets, and extend the service life of facility infrastructure.

Purpose

To maintain and upgrade the roofs at the District's facilities.

Future Appropriations

No additional appropriation requests are anticipated over the next four years.

Bond Language

The sum of $2,589,000 is hereby appropriated for Phase I of roof-related capital improvements, including roof condition assessments, annual roof surveys, preventative maintenance, design services, and the replacement or rehabilitation of existing roofing systems at District facilities, such as replacement and/or repair of deteriorated roof membranes, flashing, insulation, drainage components, penetrations, and other associated roofing elements. The appropriation may also be expended for construction and inspection costs, engineering and professional fees, materials, equipment, legal fees, financing costs, interest expense on temporary borrowings, and other costs related to the project. District resources and outside resources, including contractors and consultants, may be utilized for the project. The District costs may include salary, benefits and overhead.

Program – IT Infrastructure Project

Amount	Project #	Fund
$1,575,000	C-27C03	2130

Description

Continued modernization of the District's technology infrastructure, cloud capabilities, and cybersecurity resilience. The project will establish and expand the District's cloud presence to support SaaS (Software as a Service) application migrations and cloud-based documentation and information management solutions. The initiative will include the infrastructure, connectivity, security, identity, and management capabilities necessary to support an evolving hybrid technology environment.

Purpose

District-wide Information Technology infrastructure upgrades.

Future Appropriations

No additional appropriation requests are anticipated over the next four years.

Bond Language

The sum of $1,575,000 is hereby appropriated for continued modernization of the District's technology infrastructure, cloud capabilities, and cybersecurity resilience, including establishing and expanding the District's cloud presence to support SaaS (Software as a Service) application migrations and cloud-based documentation and information management solutions. This project will also include the infrastructure, connectivity, security, identity, and management capabilities necessary to support an evolving hybrid technology environment. The appropriation may also be expended for design, inspection costs, engineering and professional fees, materials, equipment, legal fees, financing costs, interest expense on temporary borrowings, and other costs related to the project. District resources and outside resources, including contractors and consultants, may be utilized for the project. The District costs may include salary, benefits and overhead.

Capital Budget

Capital Improvement Program - Combined

Program – IT Business Application Projects

Amount	Project #	Fund
$2,100,000	C-27C04	2130

Description

These projects are to support the execution of Business Enablement initiatives and SAP Business Application upgrades, as approved by Business Enablement Executive Steering Committee, of which project work will include Business process improvements/redesign across all business areas, Data Governance Implementation, IT Technical infrastructure preparation for S/4 HANA, Governance, Risk and Compliance (GRC), Disaster Recovery testing and Solution Manager, OpenText Upgrades and SAP Project downstream impacts to OpenText, and design of a Tactical and Analytical Reporting solution.

Purpose

District-wide Information Technology infrastructure upgrades.

Future Appropriations

No additional appropriation requests are anticipated over the next four years.

Bond Language

The sum of $1,575,000 is hereby appropriated for continued modernization of the District's technology infrastructure, cloud capabilities, and cybersecurity resilience, including establishing and expanding the District's cloud presence to support SaaS (Software as a Service) application migrations and cloud-based documentation and information management solutions. This project will also include the infrastructure, connectivity, security, identity, and management capabilities necessary to support an evolving hybrid technology environment. The appropriation may also be expended for design, inspection costs, engineering and professional fees, materials, equipment, legal fees, financing costs, interest expense on temporary borrowings, and other costs related to the project. District resources and outside resources, including contractors and consultants, may be utilized for the project. The District costs may include salary, benefits and overhead.

Capital Budget

Capital Improvement Program - Combined

Program - Engineering Services Staffing

Amount	Funds Center	Fund
$9,824,000	C1H03	2130

Description

Staffing costs.

Purpose

The Engineering Services department holds responsibility for developing and designing the District's capital improvement projects. Projects include improvements to and expansion of the District's water distribution and sewer collection systems and related work on water and sewage treatment plants.

Future Appropriations

Future appropriation requests for this Purpose are anticipated over the next four years.

Bond Language

The sum of $9,823,500 is appropriated for the engineering services department staffing for the development and design of the District's capital improvement projects, including, but not limited to, improvements to and expansion of the District's water distribution and sewer collection systems and related work on water and sewage treatment plants. The appropriation may also be expended for professional fees, legal fees, financing costs, interest expense on temporary borrowings, and other costs related to the project. District resources may be utilized for the project. The District costs may include salary, benefits and overhead.

Authorized Positions

Title	Number
Accounting Administrator	1
Administrative Assistant	2
Assistant Manager of Engineering Services	1
Assistant to the CAO	1
Business System Analyst I	1
Busines Systems Analyst II	1
Cash and Debt Management Administrator	1
Communications and Public Relations Program Manager	2
Compliance Analyst	2
Construction Manager	5
Contract Specialist	2
Director of Engineering	1
Durational Project Engineer	1
Engineering Technician I	3
GIS Analyst	1
Mapping Technician	1
Manager of Engineering	1
Principal GIS Analyst	2
Project Engineer I	1
Project Engineer II	1
Project Manager	4
Project Manager	1
Real Estate Administrator	1
Senior Engineering Drafter	1
Senior Project Manager	3
Strategic Sourcing Specialist	1
Total	**42**

Program – Construction Services Staffing

Amount	Funds Center	Fund
$7,215,000	C1H04	2130

Description

Staffing costs.

Purpose

The Construction Services department holds responsibility for construction for all the District's capital improvement projects including improvements to and expansion of the District's water distribution and sewer collection systems and related work on water and sewer treatment plants.

Future Appropriations

Future appropriation requests for this Purpose are anticipated over the next four years.

Bond Language

The sum of $7,215,000 is hereby appropriated for the construction services department staffing for the management of the District's capital improvement projects, including improvements to and expansion of the District's water distribution and sewer collection systems and related work on water and sewage treatment plants. The appropriation may also be expended for professional fees, legal fees, financing costs, interest expense on temporary borrowings, and other costs related to the projects. District resources may be utilized for the projects. The District costs may include salary, benefits and overhead.

Authorized Positions

Title	Number
Construction and Utility Services Supervisor	6
Construction Manager	4
Engineering Technician I	3
Engineering Technician II	4
Equipment Operator I	3
Project Manager	1
Utility Maintenance Supervisor	3
Utility Maintainer I	1
Utility Maintainer II	6
Utility Maintainer in Training	2
Total	**33**

Capital Budget

Integrated Plan - Summary

The following is a list of the recommended Integrated Plan programs and projects to be funded through the MDC's 2027 Integrated Plan budget. Each is a separate undertaking in accordance with Section 3-11 of the Charter of the Metropolitan District.

Integrated Plan			
C-27X01	Program Management Consultant/General Purpose IP	$	8,000,000
C-27X02	Sewer House Connection/Separation Program – District-wide	$	2,500,000
C-27X03	Sewer House Connection/Separation Program – North Harford	$	1,000,000
C-27X04	CSO/SSO System Infrastructure Upgrades Phase 2	$	400,000
C-27X05	Various Sewer Pipe Replacement/Rehabilitations - District-wide	$	23,730,000
C-27X06	St Francis Hospital Area Water Main Improvements - Sewer Portion	$	500,000
C-23X08	Granby 7 Sewer Separation -Appropriation Increase C-23X08	$	16,500,000
C-23X11	HWPCF Sludge Screeining - Appropriation Increase C-23X11	$	4,100,000
C-23X14	Sewer & Lateral Rehabilitation in Gully Brook Drainage Area - Appropriation Increase C-23X14	$	3,000,000
C-24X10	Windsor Street Area Sewer Separation - Appropriation Increase C-24X10	$	3,000,000
C-25X07	Easement Sewer Rehabilitation -Appropriation Increase C-25X07	$	2,000,000
C-26X04	Sanitary Sewer Easement Improvement Program - Appropriation Increase C-26X04	$	1,000,000
C-26X06	Large Diameter Sewer Rehabilitation Phase 3A Part 3 - Appropriation Increase C-26X06	$	13,500,000
C-26X07	Granby Sewer Separation Design -Appropriation Increase C-26X07	$	2,500,000
C1X01	Integrated Plan Staffing	$	8,156,000
Integrated Plan Total		**$**	**89,886,000**

Authorized Positions

Title	**Number**
Administrative Assistant	1
Assistant Manager of Construction and Inspection Services	1
Assistant Manager of Engineering	1
Communication Center Utility Services Administrator	2
Construction and Utility Services Supervisor	4
Construction Manager	4
Engineering Technician I	1
Engineering Technician II	8
Manager of Construction and Inspection Services	2
Project Control Manager	1
Project Manager	2
Senior Project Manager	3
Senior Engineering Technician	1
Utility Services Engineering Technician	4
Total	**35**

Program – Program Management Consultant/General Purpose IP

Amount	Project #	Fund
$8,000,000	C-27X01	2600

Description

To satisfy the Program Management Consultant requirement for Consent Order compliance. District and outside forces may be utilized for this program. The District costs may include salary, benefits and overhead. This program will also include various other costs associated with the Implementation of the Integrated Plan, as required to comply with the Consent Order or Consent Decree. Consultant, contractor, or District forces may be utilized. The District costs may include salary, benefits and overhead.

Purpose

To conform with Consent Order compliance.

Future Appropriations

Future appropriation requests for additional projects are anticipated over the next four years.

Bond Language

The sum of $8,000,000 is hereby appropriated to satisfy the Program Management Consultant requirement for Consent Order compliance. The appropriation may also be expended for professional fees, materials, equipment, legal fees, financing costs, interest expense on temporary borrowings, and other costs related to the project. District resources and outside resources, including contractors and consultants, may be utilized for the project. The District costs may include salary, benefits and overhead.

Capital Budget

Integrated Plan Appropriations

Program – Sewer House Connection/Separation Program – District-Wide

Amount	Project #	Fund
$2,500,000	C-27X02	2600

Description

This Program will include the replacement and or rehabilitation of private property sewer laterals as identified by the private property inspection as required to protect customers from sewer backups. This program may also include installation of new laterals or other plumbing improvements as necessary to complete sewer separation work District-wide. Consultant, contractor, or District forces may be utilized. The District costs may include salary, benefits and overhead.

Purpose

To replace or rehabilitate private property sewer laterals as identified by laterals inspections District-wide**.**

Future Appropriations

Future appropriation requests for additional projects are anticipated for the next four years.

Bond Language

The sum of 2,500,000 is hereby appropriated to replace or rehabilitate private property sewer laterals District-wide, including the installation of new laterals or other plumbing improvements to complete sewer separation work. The appropriation may also be expended for design, construction and inspection costs, engineering and professional fees, materials, equipment, legal fees, financing costs, interest expense on temporary borrowings, and other costs related to the project. District resources and outside resources, including contractors and consultants, may be utilized for the project. The District costs may include salary, benefits and overhead.

Capital Budget

Integrated Plan Appropriations

Program – Sewer House Connection/Separation Program – North Hartford

Amount	Project #	Fund
$1,000,000	C-27X03	2600

Description

This Program will include the replacement and or rehabilitation of private property sewer laterals as identified by the private property inspection as required to protect customers from sewer backups. This program may also include installation of new laterals or other plumbing improvements as necessary to complete sewer separation work in the North Hartford area. Consultant, contractor, or District forces may be utilized. The District costs may include salary, benefits and overhead.

Purpose

To replace or rehabilitate private property sewer laterals as identified by lateral inspections in the North Hartford area.

Future Appropriations

Future appropriation requests for additional projects are anticipated for the next four years.

Bond Language

The sum of $1,000,000 is hereby appropriated for the replacement and/or rehabilitation of private property sewer laterals, including the installation of new laterals or other plumbing improvements to complete sewer separation work in the North Hartford area. The appropriation may also be expended for design, construction and inspection costs, engineering and professional fees, materials, equipment, legal fees, financing costs, interest expense on temporary borrowings, and other costs related to the project. District resources and outside resources, including contractors and consultants, may be utilized for the project. The District costs may include salary, benefits and overhead.

Funding Sources

Project is eligible for a loan under the State of Connecticut Clean Water Fund. However, funding is a condition of priority ranking and fund availability.

Capital Budget

Integrated Plan Appropriations

Program – CSO/SSO System Infrastructure Upgrades – Phase 2

Amount	Project #	Fund
$400,000	C-27X04	2600

Description

This Program will include design, replacement, and installation of new existing CSO & SSO System infrastructure, such as flow meters, rain gauges, and ancillary equipment. Consultant, Contractor, or District forces may be utilized. District costs may include planning, design, construction, inspection, materials, equipment, salary, benefits & overhead.

Purpose

To design, replace, rehabilitate, and install new existing CSO & SSO System Infrastructure District-wide**.**

Future Appropriations

Future appropriation requests for additional projects are anticipated for the next four years.

Bond Language

The sum of $400,000 is hereby appropriated for the design, replacement, and installation of new and existing Combined Sewer Overflow and Sanitary Sewer Overflow infrastructure, such as flow meters, rain gauges, and ancillary equipment. The appropriation may also be expended for construction and inspection costs, engineering and professional fees, materials, equipment, legal fees, financing costs, interest expense on temporary borrowings, and other costs related to the project. District resources and outside resources, including contractors and consultants, may be utilized for the project. The District costs may include salary, benefits and overhead.

Capital Budget

Integrated Plan Appropriations

Program – Various Sewer Pipe Replacement/Rehabilitations - District-wide

Amount	Project #	Fund
$23,730,000	C-27X05	2600

Description

Design and construction of sewer system repairs, replacements, and rehabilitation measures because of aging and deteriorating infrastructure located District-wide. Consultant, contractor, or District forces may be utilized. The District costs may include salary, benefits and overhead.

Purpose

To rehabilitate, upgrade or replace aging sewer pipelines and structures**.**

Future Appropriations

Future appropriation requests for additional projects are anticipated for the next four years.

Bond Language

The sum of $23,730,000 is hereby appropriated for the design and construction of sewer system repairs, replacements, and rehabilitation measures. The appropriation may also be expended for inspection costs, engineering and professional fees, materials, equipment, legal fees, financing costs, interest expense on temporary borrowings, and other costs related to the project. District resources and outside resources, including contractors and consultants, may be utilized for the project. The District costs may include salary, benefits and overhead.

Program – St. Francis Hospital Area Water Main Improvements - Sewer Portion

Amount	Project #	Fund
$500,000	C-27X06	2600

Description

Final design for the rehabilitation and/or replacement of various sewers in Hartford near Saint Francis Hospital in conjunction with water main replacement project. Consultant, Contractor, or District forces may be utilized. District costs may include planning, design, construction, inspection, materials, equipment, salary, benefits & overhead.

Purpose

To design, rehabilitate, upgrade or replace various sewers near the St. Francis Hospital.

Future Appropriations

Future appropriation requests for additional projects are anticipated for the next four years.

Bond Language

The sum of $500,000 is hereby appropriated for the final design for the rehabilitation and/or replacement of various sewers in Hartford near Saint Francis Hospital in conjunction with water main replacement project. The appropriation may also be expended for planning, construction and inspection costs, engineering and professional fees, materials, equipment, legal fees, financing costs, interest expense on temporary borrowings, and other costs related to the project. District resources and outside resources, including contractors and consultants, may be utilized for the project. The District costs may include salary, benefits and overhead.

Capital Budget

Integrated Plan Appropriations

Program – Granby 7 Sewer Separation – Appropriation Increase

Amount	Project #	Fund
$16,500,000	C-23X08	2600

Description

Construction for the Granby 7 Sewer Separation Project in the North Branch Park River Drainage District, as required for Consent Order compliance. District and outside forces may be utilized for this program. The District costs may include salary, benefits and overhead.

Purpose

Construction for the Granby 7 Sewer Separation Project in the North Branch Park River drainage area.

Future Appropriations

Future appropriation requests for other projects are anticipated over the next four years.

Bond Language

The sum of $16,500,000 is hereby appropriated for the construction of the Granby 7 Sewer Separation Project in the North Branch Park River Drainage District, as required for Consent Order compliance. The appropriation may also be expended for design and inspection costs, engineering and professional fees, materials, equipment, legal fees, financing costs, interest expense on temporary borrowings, and other costs related to the project. District resources and outside resources, including contractors and consultants, may be utilized for the project. The District costs may include salary, benefits and overhead.

Funding Sources

Project is eligible for a loan under the State of Connecticut Clean Water Fund. However, funding is a condition of priority ranking and fund availability.

Capital Budget

Integrated Plan Appropriations

Program – HWPCF Sludge Equalization Facility – Appropriation Increase

Amount	Project #	Fund
$4,100,000	C-23X11	2600

Description

Design and construction of the first phase of the Sludge Screening project at HWPCF, including necessary electrical upgrades. During the initial design of the sludge screening system, electrical upgrades were identified as necessary to support additional solids processing at HWPCF. The project will include all required engineering and inspection services, safety inspections, and other services necessary during construction. Consultant, contractor, or District forces may be utilized to complete the work. District costs may include planning, design, construction, inspection, materials, equipment, salaries, benefits, and overhead.

Purpose

To upgrade the Sludge Equalization Facilities at the HWPCF.

Future Appropriations

No additional appropriation requests are anticipated over the next four years.

Bond Language

The sum of $4,100,000 is hereby appropriated for the design and construction of the first phase of the Sludge Screening project at the Hartford Water Pollution Control Facility, including electrical upgrades to support additional solids processing. The appropriation may also be expended for inspection costs (including safety inspections), engineering and professional fees, materials, equipment, legal fees, financing costs, interest expense on temporary borrowings, and other costs related to the project. District resources and outside resources, including contractors and consultants, may be utilized for the project. The District costs may include salary, benefits and overhead.

Funding Sources

The project will utilize a $2.5 million grant authorized by USEPA to support construction of the project.

Capital Budget

Integrated Plan Appropriations

Program – Sewer & Lateral Rehabilitation in Gully Brook Drainage Area - Appropriation Increase.

Amount	Project #	Fund
$3,000,000	C-23X14	2600

Description

Construction, inspection, and associated work for the rehabilitation, repair, replacement of existing sewers and laterals in the Gully Brook Drainage Area. This project is part of the North Hartford Pilot Project within the latest phase of the Integrated Plan/Clean Water Project. Consultant, Contractor, or District forces may be utilized. District costs may include planning, design, construction, inspection, materials, equipment, salary, benefits & overhead. The District costs may include salary, benefits and overhead.

Purpose

To rehabilitate, upgrade or replace aging sewer pipelines, laterals and structures within the Gully Brook drainage area in North Hartford.

Future Appropriations

No additional appropriation requests for this Project are anticipated over the next four years.

Bond Language

The sum of $3,000,000 is hereby appropriated for the construction, inspection, and associated work for the rehabilitation, repair, replacement of existing sewers and laterals in the Gully Brook Drainage Area, which is part of the North Hartford Pilot Project. The appropriation may also be expended for design costs, engineering and professional fees, materials, equipment, legal fees, financing costs, interest expense on temporary borrowings, and other costs related to the project. District resources and outside resources, including contractors and consultants, may be utilized for the project. The District costs may include salary, benefits and overhead.

Funding Sources

Project is eligible for a loan under the State of Connecticut Clean Water Fund. However, funding is a condition of priority ranking and fund availability.

Capital Budget

Integrated Plan Appropriations

Program – Windsor Street Area Sewer Separation – Appropriation Increase

Amount	Project #	Fund
$3,000,000	C-24X10	2600

Description

Construction, inspection, and associated work for the installation of storm drains, storm laterals, and related structures on portions of Windsor Street and Main Street in Hartford. This project is part of the North Hartford Pilot Project within the latest phase of the Integrated Plan/Clean Water Project. Consultant, Contractor, or District forces may be utilized. District costs may include planning, design, construction, inspection, materials, equipment, salary, benefits & overhead.

Purpose

To install storm drains and storm laterals on portions of Windsor Street and Main Street in Hartford.

Future Appropriations

No additional appropriation requests are anticipated over the next four years.

Bond Language

The sum of $3,000,000 is hereby appropriated for the construction, inspection, and associated work for the installation of storm drains, storm laterals, and related structures on portions of Windsor Street and Main Street in Hartford. The appropriation may also be expended for planning and design costs, engineering and professional fees, materials, equipment, legal fees, financing costs, interest expense on temporary borrowings, and other costs related to the project. District resources and outside resources, including contractors and consultants, may be utilized for the project. The District costs may include salary, benefits and overhead.

Funding Sources

Project is eligible for a loan under the State of Connecticut Clean Water Fund. However, funding is a condition of priority ranking and fund availability.

Program – Easement Sewer Rehabilitation Program - Phase 2 – Appropriation Increase

Amount	Project #	Fund
$2,000,000	C-25X07	2600

Description

Rehabilitation of sewer mains within recently cleared MDC Easements (cross country) areas. This project will reduce CSO & SSOs in the collection system, via I/I reduction and removal of debris. Consultant, contractor, or District forces may be utilized. The District costs may include salary, benefits and overhead.

Purpose

To rehabilitate aging pipelines and structures within recently cleared District sewer easement areas.

Future Appropriations

Future appropriation requests for additional projects are anticipated over the next four years.

Bond Language

The sum of $2,000,000 is hereby appropriated for the rehabilitation of sewer mains within recently- cleared District sewer easement areas. The appropriation may also be expended for design, construction and inspection costs, engineering and professional fees, materials, equipment, legal fees, financing costs, interest expense on temporary borrowings, and other costs related to the project. District resources and outside resources, including contractors and consultants, may be utilized for the project. The District costs may include salary, benefits and overhead.

Funding Sources

Project is eligible for a loan under the State of Connecticut Clean Water Fund. However, funding is a condition of priority ranking and fund availability.

Integrated Plan Appropriations

Program – Sanitary Sewer Easement Improvements Program – Appropriation Increase

Amount	Project #	Fund
$1,000,000	C-26X04	2600

Description

Planning, design, and construction of improvements to existing District sanitary sewer easements. Improvements may include, but are not limited to, clearing, cutting, and other necessary work to maintain or improve access to existing sanitary sewer infrastructure within easements, as required by the District's Consent Decree. Consultant, contractor, or District forces may be utilized to complete the work. District costs may include planning, design, construction, inspection, materials, equipment, salaries, benefits, and overhead.

Purpose

To clear and maintain existing District collection system sewer easements.

Future Appropriations

Future appropriation requests for additional projects are anticipated for the next four years.

Bond Language

The sum of $1,000,000 is hereby appropriated for the planning, design, and construction of improvements to existing District sanitary sewer easements, including, but are not limited to, clearing, cutting, and other work to maintain or improve access to existing sanitary sewer infrastructure within easements. The appropriation may also be expended for inspection costs, engineering and professional fees, materials, equipment, legal fees, financing costs, interest expense on temporary borrowings, and other costs related to the project. District resources and outside resources, including contractors and consultants, may be utilized for the project. The District costs may include salary, benefits and overhead.

Capital Budget

Integrated Plan Appropriations

Program – Large Diameter Phase 3A Part 3 Sewer Replacement and Rehabilitation – Appropriation Increase

Amount	Project #	Fund
$13,500,000	C-26X06	2120

Description

Design and construction of sewer systems repairs, replacement, and rehabilitation measures because of aging and deteriorating infrastructure identified in the Consent Order in Hartford. Future construction projects may include the rehabilitation of existing sewer main and any related sewer system appurtenance as well as utility relocation. Consultants, contractors, or District forces may be utilized for this program. The District costs may include salary, benefits and overhead.

Purpose

To design, repair, replace and rehabilitate the sewer systems around the Large Diameter Phase 3A, Part 3 project in Hartford.

Future Appropriations

Future appropriation requests for additional projects are anticipated over the next two years.

Bond Language

The sum of $13,500,000 is hereby appropriated for the design, construction, repair, replacement and rehabilitation of the sewer systems around the large diameter Phase 3A, Part 3 Project in Hartford. The appropriation may also be expended for inspection costs, engineering and professional fees, materials, equipment, legal fees, financing costs, interest expense on temporary borrowings, and other costs related to the project. District resources and outside resources, including contractors and consultants, may be utilized for the project. The District costs may include salary, benefits and overhead.

Funding Sources

Project is eligible for a loan under the State of Connecticut Clean Water Fund. However, funding is a condition of priority ranking and fund availability.

Capital Budget

Integrated Plan Appropriations

Program – Granby Street Sewer Separation – Appropriation Increase

Amount	Project #	Fund
$2,500,000	C-26X07	2600

Description

Design and construction for sewer separation and associated improvements in the Granby sewershed in Hartford as included in the Long Term Control Plan/Integrated Plan documents. Consultant, contractor, or District forces may be utilized. The District costs may include salary, benefits and overhead.

Purpose

To design and construct sewer separation in the Granby Street area.

Future Appropriations

Future appropriation requests for additional projects are anticipated over the next two years.

Bond Language

The sum of $2,500,000 is hereby appropriated for the design and construction for sewer separation and associated improvements in the Granby sewershed in Hartford as included in the Long-Term Control Plan/Integrated Plan documents. The appropriation may also be expended for inspection costs, engineering and professional fees, materials, equipment, legal fees, financing costs, interest expense on temporary borrowings, and other costs related to the project. District resources and outside resources, including contractors and consultants, may be utilized for the project. The District costs may include salary, benefits and overhead.

Funding Sources

Project is eligible for a loan under the State of Connecticut Clean Water Fund. However, funding is a condition of priority ranking and fund availability.

Capital Budget

Integrated Plan Appropriations

Program – Integrated Plan Staffing

Amount	Funds Center	Fund
$8,156,000	C1X01	2600

Description

Staffing costs.

Purpose

The Integrated Plan department holds responsibility for reducing the District's Combined Sewer Overflow volumes through Inflow and Infiltration Removals as required to comply with the Consent Decree.

Future Appropriations

Future appropriation requests for this Purpose are anticipated over the next four years.

Bond Language

The sum of $8,156,000 is hereby appropriated for integrated plan department staffing for implementation of the Integrated Plan as required to comply with the Consent Order or Consent Decree, including repairs, replacements and rehabilitation measures as a result of aging and deteriorating infrastructure to reduce sewer overflow volumes through inflow and infiltration removals. The appropriation may also be expended for professional fees, legal fees, financing costs, interest expense on temporary borrowings, and other costs related to the projects. District resources may be utilized for the projects. The District costs may include salary, benefits and overhead.

Authorized Positions

Title	Number
Administrative Assistant	1
Assistant Manager of Construction and Inspection Services	1
Assistant Manager of Engineering	1
Communication Center Utility Services Administrator	2
Construction and Utility Services Supervisor	4
Construction Manager	4
Engineering Technician I	1
Engineering Technician II	8
Manager of Construction and Inspection Services	2
Project Control Manager	1
Project Manager	2
Senior Project Manager	3
Senior Engineering Technician	1
Utility Services Engineering Technician	4
Total	**35**

BOARD OF FINANCE
SPECIAL MEETING
The Metropolitan District
555 Main Street, Hartford
Wednesday, September 30, 2026

PRESENT: Commissioners Jackie Mandyck, Pasquale Salemi, Citizen Members Kay Al Mannai, Sharon Murray and District Chairman Donald Currey (5)

REMOTE ATTENDANCE: Commissioner Andrew Adil and Citizen Member Linda King-Corbin (2)

ABSENT: Citizen Member Linda Russo (1)

ALSO PRESENT:
Commissioner John Gale
Commissioner Dominic Pane
Commissioner Byron Lester (Remote Attendance)
Commissioner Christopher Tierinni (Remote Attendance)
Scott W. Jellison, Chief Executive Officer
John S. Mirtle, District Counsel
Victoria Escoriza, District Clerk
Kelly Shane, Chief Administrative Officer
Christopher Levesque, Chief Operating Officer
Jonathan Perugini, Chief Financial Officer/ Director of Finance
Sue Negrelli, Director of Engineering
Robert Schwarm, Director of Information Systems (Remote Attendance)
Seth Koos, Director of Procurement
Tom Tyler, Director of Facilities
Dave Rutty, Director of Operations
Janet Murphy, Controller
Shereese Rodgers, Assistant Manager of Budget & Analysis
Kim Cummings, Financial Analyst
Haider Nawaz, Financial Analyst
Burton Freeman, Financial Analyst
Carrie Blardo, Assistant to the Chief Executive Officer
Kevin Sullivan, IT Consultant
Keith Sanabria, IT Consultant (Remote Attendance)

CALL TO ORDER

Chairman Salemi called the meeting to order at 5:38 PM

PUBLIC COMMENTS RELATIVE TO AGENDA ITEMS

No one from the public appeared to be heard.

INDEPENDENT CONSUMER ADVOCATE COMMENTS & QUESTIONS RELATIVE TO AGENDA ITEMS

Independent Consumer Advocate Elizabeth Tavelli was not in attendance.

APPROVAL OF MEETING MINUTES OF AUGUST 31, 2026

On motion made by District Chairman Currey and duly seconded, the meeting minutes of August 31, 2026 were approved.

REPORT FROM BOARD OF FINANCE CHAIRMAN

Board of Finance Chairman Salemi discussed adding the following agenda item to the Board of Finance agenda: "Recent Board of Finance Communications".

RECENT BOARD OF FINANCE COMMUNICATIONS

The Board of Finance discussed recent Board of Finance Communications.

Citizen Member Tsegai switched from in-person attendance to virtual attendance at 5:54 PM.

Commissioner Adil made a motion to acknowledge receiving the communications which were put before the Board of Finance and make the communications part of the record. The motion was duly seconded. The motion failed by voice vote.

The results of the voice vote:

Yeas: Commissioners Andrew Adil, Pasquale Salemi and Citizen Member Linda King-Corbin (3)

Nays: Commissioner Jackie Mandyck, Citizen Members Kay Al Mannai, Sharon Murray, Awet Tsegai and District Chairman Donald Currey (5)

TUNNEL CHANGE ORDER; REVIEW OF LEGAL COSTS

Chief Executive Officer Scott Jellison provided a report on the tunnel change order, and review of legal costs.

BOARD OF FINANCE
AUTHORIZATION FOR ISSUANCE & SALE OF REVENUE BONDS IN AN AMOUNT NOT TO EXCEED $35,000,000

To: Board of Finance for consideration on September 30, 2026

Bond Counsel prepared the following resolution for your approval.

It is therefore RECOMMENDED that it be:

VOTED: That the Board of Finance recommends to the District Board adoption of the following resolution from Bond Counsel.

RESOLUTION AUTHORIZING THE ISSUANCE AND SALE OF NOT EXCEEDING $35,000,000 REVENUE BONDS FOR THE CLEAN WATER FUND PROJECT OF THE METROPOLITAN DISTRICT, THE EXECUTION AND DELIVERY OF A SUPPLEMENT TO THE SPECIAL OBLIGATION INDENTURE OF TRUST, AND RELATED AGREEMENTS

WHEREAS, the Metropolitan District (the "District") has entered into a consent decree of the United States District Court of the District of Connecticut, by and between the District, the United States Department of Justice, the U.S. Attorney's Office, the United States Environmental Protection Agency and the State of Connecticut Attorney General (the "U.S. Consent Decree"), and a consent order and a general permit for nitrogen discharges, and existing municipal national pollutant discharge elimination system permits of the State of Connecticut Department of Energy and Environmental Protection, formerly the State of Connecticut Department of Environmental Protection ("CDEP") entered into by and between the District and the Commissioner of the CDEP (the "Connecticut Consent Order" and together with the U.S. Consent Decree, the "Governmental Orders"), including, but not limited to the obligation to provide for (i) the rehabilitation and reconstruction of portions of the District's sanitary sewer systems, (ii) the renovation of the combined sewer system, (iii) improvements to water pollution control facilities, (iv) development of a nitrogen removal program, (v) the separation of sewerage and storm water drainage collection systems, (vi) the construction of additional storage, conveyance and treatment facilities (herein referred to as the "Project");

WHEREAS, the District has by ordinance adopted October 1, 2007 adopted Section S12x of its Ordinances Relating to Sewers, which provides for a Special Sewer Service Charge for customers of the District who utilize the District's sewer system and are furnished water directly by the District (the "**Special Sewer Surcharge**"), which Special Sewer Surcharge shall be established annually through the District's budget approval process, shall be uniformly applied to, and be proportional to the quantity of water used by, such customers, and shall be used exclusively for the payment of principal and interest on certain bonds issued or which may be issued and other loans, to finance all costs associated with any and all measures necessary to comply with the Governmental Orders, including the costs of the Project;

WHEREAS, Chapter 103 of the General Statutes, the Municipal Sewerage Act (the "Municipal Act") provides for the issuance of bonds, notes and other obligations by a municipality, including the District, which may be secured as to both principal and interest by a pledge of revenues to be derived from sewerage system use charges, including the Special Sewer Surcharge;

WHEREAS, the District's Charter, as amended by Special Act 90-27, and as it may be amended from time to time (the "Charter," and together with the Municipal Act, the "Authorizing Acts"), provides for the issuance of bonds, notes and other obligations by the District, and in connection therewith to enter into reimbursement agreements or similar agreements in connection with credit facilities, including, but not limited to, letters of credit or policies of bond insurance, remarketing agreements and agreements for the purpose of moderating interest rate fluctuations;

WHEREAS, the District proposes to issue special obligation bonds to be secured by a pledge of the Special Sewer Surcharge pursuant to the Authorizing Acts;

WHEREAS, special obligation bonds issued pursuant to the Municipal Act are not subject to the limit on indebtedness of the District provided for in the Charter;

WHEREAS, the District proposes to issue bonds pursuant to the Special Obligation Indenture of Trust dated as of June 1, 2013 (the "**Special Obligation Indenture**") and a Seventh Supplemental Indenture thereto (the "**Seventh Supplemental Indenture"** and together with the Special Obligation Indenture, the "**Indenture**") with U.S. Bank Trust Company, National Association, to finance the costs of the Project;

WHEREAS, the Indenture provides for the issuance of the Special Obligation Bonds (the "**Bonds**") of the District, payable solely from the Special Sewer Surcharge, and other receipts, funds or moneys pledged under the Indenture, if any, and that such Bonds shall be special obligations of the District, payable solely from Pledged Revenues, and other receipts, funds or moneys pledged under the Indenture, and respective supplemental indentures thereto for each series of Bonds;

WHEREAS, on September 2, 2026, the District adopted a resolution authorizing up to $50,000,000 of its revenue bonds to fund those portions of the Project related to the Integrated Plan projects;

WHEREAS, the District now proposes to issue up to an additional $35,000,000 of its revenue bonds to fund the portion of the Project related to the Clean Water Fund Project (the "**2026 New Money Obligations**");

WHEREAS, the District intends to prepare a preliminary official statement and final official statement for the purpose of presenting information in connection with the offering and sale of the 2026 New Money Obligations;

WHEREAS, the District proposes to issue and sell the 2026 New Money Obligations to an underwriter or underwriters pursuant to a bond purchase agreement (the "**Contract for Purchase**"), to be negotiated between the District and the underwriters;

WHEREAS, the 2026 New Money Obligations are expected to be issued on terms such that the interest thereon shall be excludable from gross income for federal income tax purposes, and for the purpose of establishing such terms and giving assurance as to future compliance with the Internal Revenue Code of 1986, the District proposes to enter into a Tax Certificate and Tax Compliance Agreement;

WHEREAS, pursuant to Rule 15c2-12 promulgated by the U.S. Securities and Exchange Commission under the Securities Exchange Act of 1934, as amended, as part of the offering of the 2026 New Money Obligations the District proposes to enter into a Continuing Disclosure Agreement; and

WHEREAS, capitalized terms not defined herein shall have the meaning ascribed to such terms in the Indenture.

NOW THEREFORE, BE IT RESOLVED, by the District Board as follows:

Section 1. Not exceeding $35,000,000 revenue bonds of the Metropolitan District, (the "**2026 New Money Obligations**") are hereby authorized to be issued to fund such portion of the authorized and unissued balances of the capital appropriations for the Project, plus the costs of issuing the 2026 New Money Obligations. The 2026 New Money Obligations shall be dated the date of their delivery, shall mature in annual installments of principal and bear interest semi-annually each year until maturity. The 2026 New Money Obligations shall be payable at and certified by U.S. Bank Trust Company, National Association, which bank shall also serve as registrar and transfer agent for the 2026 New Money Obligations. The Chairman, or in his absence, the Vice Chairman, and the District Treasurer, or in his absence the Deputy Treasurer (the "**Authorized Officers**") are authorized to execute and deliver one or more Tax Certificates and Tax Compliance Agreements for the 2026 New Money Obligations on behalf of the District in such form as they shall deem necessary and appropriate, and to rebate to the federal government such amounts as may be required pursuant to the Tax Certificate for the purpose of complying with the requirements of the Internal Revenue Code of 1986, as amended.

Section 2. The District Board determines it is advisable and in the best interest of the District to authorize, and does hereby authorize, the District to enter into the Seventh Supplemental Indenture to the Special Obligation Indenture and to effect the pledge of the Special Sewer Surcharge as provided for therein, such Seventh Supplemental Indenture to be in the form, or substantially the form, as has been or shall be distributed to the District Board, and authorizes the Authorized Officers to execute and deliver such Seventh Supplemental Indenture in such form, with such further changes and additions as they shall approve, such approval to be conclusively evidenced by the execution and delivery of such Seventh Supplemental Indenture by such Authorized Officers.

Section 3. The District Board also determines to deposit into the Rate Stabilization Fund established under the Indenture and subject to the pledge of the Indenture, all Special Sewer Surcharge revenues of the District which have not heretofore been used by the District to pay indebtedness of the District.

Section 4. The District Board authorizes the use of such preliminary official statement in connection with the public offering of the 2026 New Money Obligations as the Authorized Officers shall deem advisable, and authorizes the Authorized Officers, in the name of the District, to deem the preliminary official statement and such supplements final when appropriate and execute a final official statement and such supplements, and any further amendment or supplement thereto, in connection with and after the sale of the 2026 New Money Obligations.

Section 5. The Authorized Officers are hereby authorized to determine the principal amount, maturities, rate or rates of interest, redemption terms, and the other particulars of the 2026 New Money Obligations, and to deliver the 2026 New Money Obligations to the purchaser thereof in accordance with this resolution. The Authorized Officers are authorized to negotiate, execute and deliver one or more Contracts of Purchase setting forth all the terms of sale of the 2026 New Money Obligations, including the underwriters' discount for such sale, in such form as they shall deem necessary and appropriate. The 2026 New Money Obligations shall be executed in the name and on behalf of the District by the manual or facsimile signatures of the Authorized Officers, bear the District seal or a facsimile thereof, and be approved as to their legality by Shipman & Goodwin LLP, Bond Counsel to the District. The Authorized Officers are authorized to execute and deliver a Tax Certificate and Tax Compliance Agreement for the 2026 New Money Obligations issued on a tax-exempt basis on behalf of the District in such form as they shall deem necessary and appropriate, and to rebate to the federal government such amounts as may be required pursuant to the Tax Certificate for the purpose of complying with

the requirements of the Internal Revenue Code of 1986, as amended. The Authorized Officers are authorized to execute and deliver a Continuing Disclosure Agreement and any and all agreements and documents necessary to effect the issuance and sale of the 2026 New Money Obligations in accordance with the terms of this resolution. The Authorized Officers and other proper officers of the District are hereby authorized to do and perform such acts, and execute and deliver, in the name of the District, such additional instruments, agreements and certificates as they deem necessary or appropriate to carry into effect the intent of the foregoing resolutions, and as shall not be inconsistent with the foregoing resolutions.

Section 6. The District hereby determines and declares, for purposes of Section 7-263 of the Connecticut General Statutes, that the 2026 New Money Obligations are part of a single plan of finance for the purpose of financing the Project, and all prior general obligation bonds of the District (but not any bond anticipation notes issued in anticipation of the issuance of such general obligation bonds) issued for purposes of financing the Project.

Section 7. The District hereby expresses its official intent pursuant to §1.150-2 of the Federal Income Tax Regulations (the "Regulations"), to reimburse expenditures paid sixty days prior to and any time after the date of passage of this resolution, or otherwise as may be allowed under the Regulations, in the maximum amount and for the Project with the proceeds of the 2026 New Money Obligations authorized to be issued by the District. The 2026 New Money Obligations shall be issued to reimburse such expenditures not later than 18 months after the later of the date of the expenditure or the substantial completion of the Project, or such later date the Regulations may authorize. The District hereby certifies that the intention to reimburse as expressed herein is based upon its reasonable expectations as of this date. The Authorized Officers are authorized to amend such expression of official intent to bind the District pursuant to such changes he deems necessary or advisable to maintain the continued exemption from federal income taxation of interest on the 2026 New Money Obligations.

Section 8. This resolution will take effect immediately.

Respectfully Submitted,

Victoria S Escoriza

Victoria S. Escoriza
District Clerk

On motion made by District Chairman Currey and duly seconded, the report was received and resolution adopted by unanimous vote of those present.

OVERVIEW OF 2027 DISTRICT BUDGET

Chief Financial Officer/Director of Finance Jonathan Perugini provided an overview of the 2027 District Budget.

Citizen Member Al Mannai exited the meeting at 7:00 PM and re-entered the meeting at 7:03 PM

METER PITS

Without objection, the discussion regarding Meter Pits was postponed.

OPPORTUNITY FOR GENERAL PUBLIC COMMENTS

No one from the public appeared to be heard.

COMMISSIONER REQUESTS FOR FUTURE AGENDA ITEMS

There were no Commissioner Requests for future agenda items.

ADJOURNMENT

The meeting was adjourned at 7:08 PM

ATTEST:

Victoria S. Escoriza
District Clerk

_____
Date of Approval

**Video of the full September 30, 2026 Board of Finance meeting is available at https://www.youtube.com/@MetropolitanDistrictCommission **