

# 2026 Adopted Annual Budget



**The Metropolitan District**  
Hartford, CT





The Metropolitan District  
water supply · environmental services · geographic information

December 8, 2025

District Board of The Metropolitan District  
Board of Finance of The Metropolitan District  
555 Main Street  
Hartford, Connecticut 06103

Honorable Commissioners and Citizen Members:

The attached 2026 adopted budget for The Metropolitan District (“MDC”) reflects the collaborative efforts of the MDC and its stakeholders. This budget supports the essential services and infrastructure the MDC provides its member municipalities and ratepayers in accordance with its comprehensive asset management program.

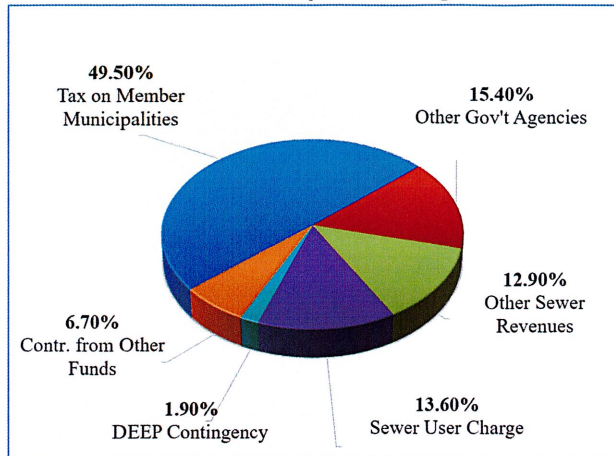
The MDC has adopted an operating budget of \$241.3 million, comprised of \$114.5 million for its sewer operations and \$126.8 million for its water operations. The 2026 operating budget increased \$14.6 million or 6.4% from the 2025 operating budget of \$226.7 million.

The 2026 ad valorem tax budget, which supports sewer operations, as well as the water rate which supports water operations, had no increase. The 2026 operating budget contains 395 positions, a decrease of one position from 2025. Total staffing, including both the operating and capital budgets, increased by nineteen positions from 471 to 490.

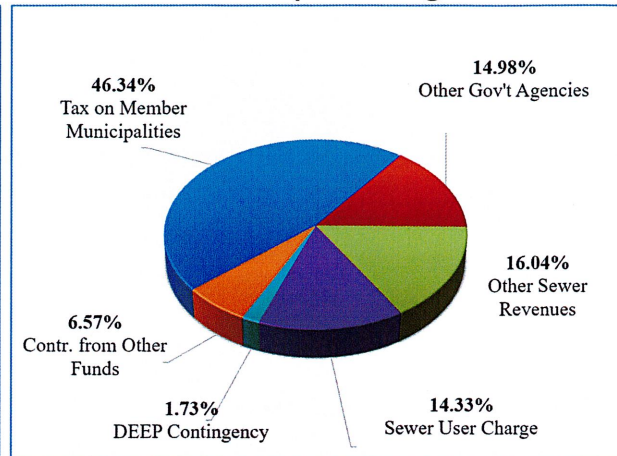
### **Sewer Operations**

The 2026 sewer operating budget of \$114.5 million increased by \$7.5 million or 7.0% from the prior year. This increase in sewer expense is due to an increase in debt service, \$2.8 million; utilities, \$1.6 million; wages for cost of living and steps for eligible employees, \$1.1 million; general operations, \$0.7 million; Insurance, \$0.6 million; software as a service, \$0.4 million; and net other miscellaneous expenditures, \$0.4 million. These increases were offset by decreases in legal services and outside and consultant services, \$0.1 million.

**Sewer Revenues  
2025 Adopted Budget**



**Sewer Revenues  
2026 Adopted Budget**



To support the adopted sewer expense budget of \$114.5 million, the MDC has set the following revenue rates and assumptions for 2026:

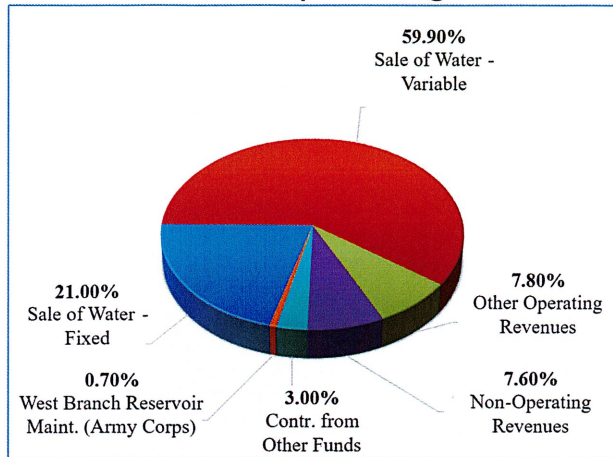
- Ad valorem tax of \$53.1 million, or no increase from the 2025 tax.
- Sewer User Charge of \$5.90 per CCF, or no increase from the 2025 rate.
- A Sewer Customer Service Charge of \$12.50 per month, a \$3.50 per month increase from the 2025 rate.
- Contributions from other funds totaling \$7.5 million.
- DEEP contingency totaling \$1.98 million.

The MDC's charter provides the formula for ad valorem tax calculation and its allocation to each town. The ad valorem tax is divided among the member municipalities in proportion to each town's total tax revenue receipts, which are averaged over three years. A town experiencing a larger increase in average taxation than other member towns will assume a larger portion of the MDC's total ad valorem tax levied in any given year.

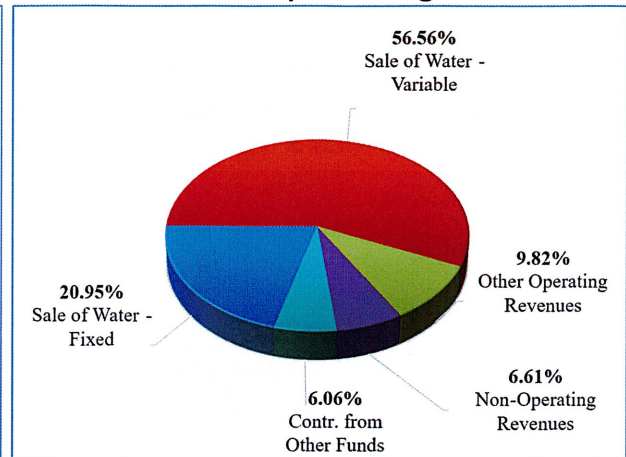
### Water Utility Operations

The 2026 water utility budget of \$126.8 million increased by \$7.1 million or 5.9% from the prior year. This increase in water utility expense is due to an increase in debt service, \$5.1 million; wages for cost of living and steps for eligible employees, \$1.4 million; software as a service, \$0.7 million; general operations, \$0.4 million; utilities, \$0.2 million; insurance, \$0.2 million; and materials from stock, \$0.1 million. These increases were offset by decreases in special agreements and programs, \$0.8 million; outside and consultant services, \$0.1 million and net decrease chemicals, legal services and maintenance, \$0.1 million.

**Water Revenues  
2025 Adopted Budget**



**Water Revenues  
2026 Adopted Budget**



To support the adopted water utility expense budget of \$126.8 million, the MDC has set the following revenue and rate assumptions for 2026:

- Base water rate of \$3.91 per CCF, or no increase from the 2025 rate.
- The water consumption assumption of 18.3 million CCF, or no increase from 2025.
- The Customer Service Charge and the General Surcharge (non-member towns) are based on demand capacity and cover a portion of the fixed operating and maintenance costs associated with water operations. These rates have increased \$0.75 per month from 2025.
- Contributions from other funds totaling \$7.7 million.

Effective January 1, 2026, the Clean Water Project Charge (CWPC) rate will increase to \$4.87 per CCF, a \$0.30 or 6.6% increase from the 2025 rate of \$4.57 per CCF. After factoring in these 2026 rate changes, MDC customers still benefit from the most competitive water rates in Connecticut.

### **Fiscal Responsibility and Financial Management**

The MDC continually evaluates its operating policies and procedures as well as how the MDC interacts with its customers and key stakeholders. This 2026 adopted budget reaffirms its commitment to cost containment and proactively monitors and evaluates the business and statutory environment.

The MDC's 2026 Capital Improvement Program (CIP) totals \$184.9 million, funded primarily through both General Obligation and Revenue bond proceeds, State DEEP and DPH grants and loans, and the CWPC. The CIP projects support the District's comprehensive asset management program.

The MDC continually analyzes and develops cost-effective strategies to control its operating and capital costs. The MDC remains fully committed to providing its customers with safe, pure drinking water, environmentally protective wastewater collection and treatment, and other services that measurably benefit its member towns and ratepayers.

Respectfully submitted,



Scott W. Jellison, P.E.  
Chief Executive Officer

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# Operating Budget Summary



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# Operating Budget

## Summary

The District's adopted budget for 2026 totals \$241,311,390, \$14,585,299, or a 6.4% increase from the prior year's appropriation to support the District's operations and programs. The following table summarizes the adopted 2026 operating revenues and expenditures. The total number of authorized operating positions in the District is 395.

	2024 Adopted	2025 Adopted	2026 Adopted	\$ Change	% Change
<b><u>Water Revenues</u></b>					
Sale of Water	\$91,388,900	\$96,863,796	\$98,265,957	\$1,402,161	
Other Operating Revenue	9,278,912	9,394,182	12,450,850	3,056,668	
Subtotal Operating Revenue	100,667,812	106,257,978	110,716,807	4,458,829	4.2%
Non-Operating Revenues	8,242,422	9,050,422	8,381,972	(668,450)	
Contributions from Other Funds	1,120,920	3,594,548	7,686,046	4,091,498	
West Branch Reservoir Maint. (Army Corps)	800,000	800,000	-	(800,000)	
Subtotal Other Revenues	10,163,342	13,444,970	16,068,018	2,623,048	19.5%
<b>Total Water Revenues</b>	<b>\$110,831,154</b>	<b>\$119,702,948</b>	<b>\$126,784,825</b>	<b>\$7,081,877</b>	<b>5.9%</b>
<b><u>Sewer Revenues</u></b>					
Tax on Member Municipalities	\$53,076,600	\$53,076,600	\$53,076,600	-	
Revenue from Other Gov't Agencies	12,431,000	16,492,350	17,159,327	666,977	
Other Sewer Revenues	13,241,677	13,774,350	18,374,554	4,600,204	
Sewer User Charge Revenues	12,062,066	14,578,258	16,415,590	1,837,332	
Subtotal Operating Revenues	90,811,343	97,921,558	105,026,071	7,104,513	7.3%
DEEP Contingency	1,980,000	1,980,000	1,980,000	-	
Contributions from Other Funds	9,874,802	7,121,585	7,520,494	398,909	
Subtotal Non-Operating Revenues	11,854,802	9,101,585	9,500,494	398,909	4.4%
<b>Total Sewer Revenues</b>	<b>\$102,666,145</b>	<b>\$107,023,143</b>	<b>\$114,526,565</b>	<b>\$7,503,422</b>	<b>7.0%</b>
<b>Total Water and Sewer Revenues</b>	<b>\$213,497,299</b>	<b>\$226,726,091</b>	<b>\$241,311,390</b>	<b>\$14,585,299</b>	<b>6.4%</b>
<b><u>Expenditures</u></b>					
District Board	\$552,075	\$646,000	\$663,500	\$17,500	
Executive Office	3,229,426	3,248,702	3,437,525	188,823	
Legal	1,596,601	1,600,976	1,655,375	54,399	
Administrative Office	763,923	748,887	753,375	4,488	
Finance	6,471,325	6,845,590	7,232,700	387,110	
Information Technology	9,465,630	10,599,195	10,236,825	(362,370)	
Engineering and Planning	845,618	379,000	1,067,650	688,650	
Water Treatment & Supply	9,219,496	9,320,707	9,911,680	590,973	
Water Pollution Control	20,373,122	21,963,385	24,717,135	2,753,750	
Laboratory Services	1,576,529	1,698,767	1,967,020	268,253	
Maintenance	13,096,991	13,701,120	14,179,020	477,900	
Operating Office	513,341	534,362	700,875	166,513	
Environment, Health & Safety	1,031,899	1,304,149	1,158,525	(145,624)	
Command Center	6,618,317	6,642,285	6,025,165	(617,120)	
Operations	15,385,397	15,953,569	17,312,360	1,358,791	
Patrol	1,336,903	1,390,701	1,531,225	140,524	
Debt Service	82,338,486	87,621,810	95,538,073	7,916,263	
Employee Benefits	25,816,964	29,430,327	30,196,090	765,763	
General Insurance	2,446,236	2,365,193	3,095,872	730,679	
Taxes and Fees	3,810,500	3,810,500	3,810,500	-	
Special Agr. and Programs	5,028,520	4,940,866	4,140,900	(799,966)	
Contingencies	1,980,000	1,980,000	1,980,000	-	
<b>Total Water and Sewer Expenditures</b>	<b>\$213,497,299</b>	<b>\$226,726,091</b>	<b>\$241,311,390</b>	<b>\$14,585,299</b>	<b>6.4%</b>
<b><u>Authorized Positions</u></b>					
Chief Executive Office	18	17	18	1	
Administration	67	69	64	(5)	
Operating Office	314	310	313	3	
<b>Total Authorized Positions</b>	<b>399</b>	<b>396</b>	<b>395</b>	<b>(1)</b>	<b>-0.3%</b>

# Operating Budget

## Water Revenues & Expenditures

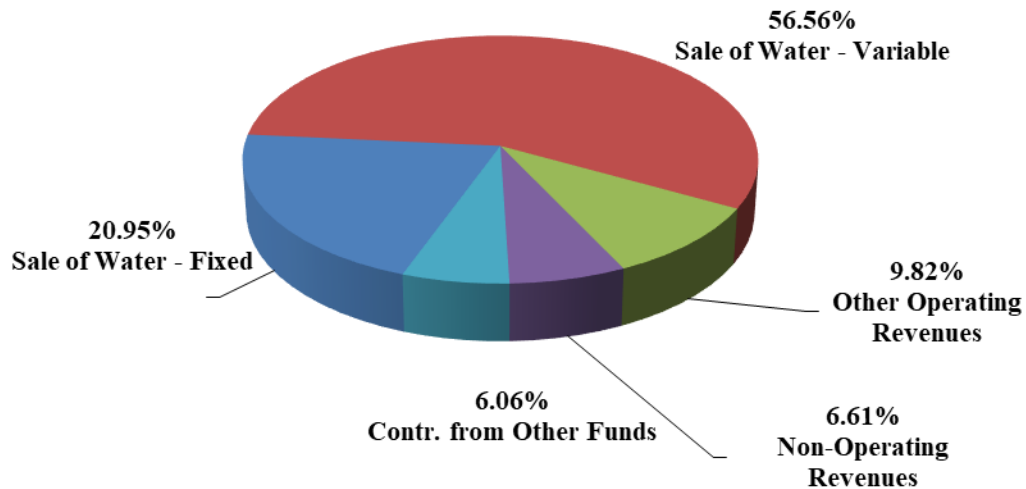
The following table summarizes the revenues and expenditures for the District's Water operations.

	2024 Adopted	2025 Adopted	2026 Adopted	\$ Change	% Change
<b>REVENUES</b>					
Sale of Water	\$91,388,900	\$96,863,796	\$98,265,957	\$1,402,161	
Other Operating Revenues	9,278,912	9,394,182	12,450,850	3,056,668	
Subtotal Operating Revenue	100,667,812	106,257,978	110,716,807	4,458,829	4.2%
Non-Operating Revenues	8,242,422	9,050,422	8,381,972	(668,450)	
Contributions from Other Funds	1,120,920	3,594,548	7,686,046	4,091,498	
West Branch Reservoir Maint. (Army Corps)	800,000	800,000	-	(800,000)	
Subtotal Other Revenues	10,163,342	13,444,970	16,068,018	2,623,048	19.5%
<b>Total Water Revenues</b>	<b>\$110,831,154</b>	<b>\$119,702,948</b>	<b>\$126,784,825</b>	<b>\$7,081,877</b>	<b>5.9%</b>
<b>Expenses (by major object)</b>					
Debt	\$40,378,651	\$45,416,854	\$50,539,505	\$5,122,651	11.3%
Payroll Related	42,555,685	45,347,947	46,755,390	1,407,443	3.1%
Software as a Service	536,335	948,050	1,623,050	675,000	71.2%
General Operations	6,826,916	7,198,218	7,575,372	377,153	5.2%
Utilities	1,897,642	2,077,644	2,279,394	201,750	9.7%
Insurance	1,396,342	1,347,716	1,518,205	170,489	12.7%
Materials From Stock	1,766,880	2,000,730	2,161,215	160,485	8.0%
Collection Services	375,000	475,000	475,000	-	0.0%
Taxes and Fees	3,810,500	3,810,500	3,810,500	-	0.0%
Chemicals	2,269,833	1,802,300	1,780,950	(21,350)	-1.2%
Legal Services	231,250	253,500	210,150	(43,350)	-17.1%
Maintenance	3,531,482	3,671,941	3,627,091	(44,850)	-1.2%
Outside & Consultant Services	2,651,623	2,872,543	2,748,993	(123,550)	-4.3%
Special Agrmts and Programs	2,603,003	2,480,000	1,680,000	(800,000)	-32.3%
<b>Total</b>	<b>\$110,831,154</b>	<b>\$119,702,948</b>	<b>\$126,784,825</b>	<b>\$7,081,877</b>	<b>5.9%</b>

# Operating Budget

## Water Revenues & Expenditures

The following chart shows the percentage breakdown for Water Revenues 2026 Budget.



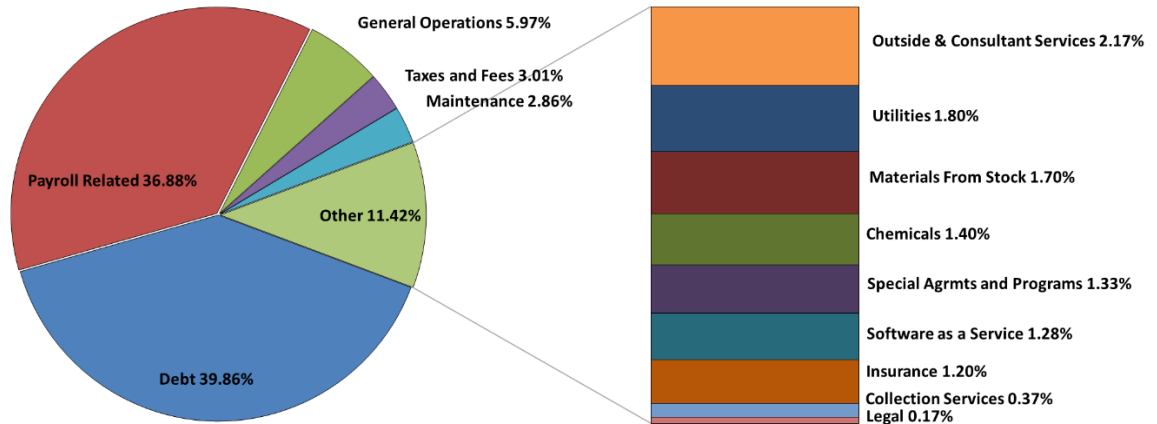
**Water: Increase of \$7,081,877 or 5.9% above the prior year's appropriation.**

- **Sale of Water:** The revenue increase of \$1,402,161 can primarily be attributed to the rise in the Customer Service Charge and General Surcharges, each of which has increased by \$0.75 per month. The water rate remains unchanged at \$3.91 per CCF.
- **Other Operating Revenues:** The increase of \$3,056,668 is primarily a result of increased *Hydrant Maintenance Fees* and *Fire Protection Service*.
- **Non-Operating Revenues:** The reduction of \$668,450 is indicative of the effort to align budgeted revenues more closely with historical performance.
- **Contributions from Other Funds:** The amount has risen by \$4,091,498, including \$2,879,313 from fund balance and \$2,216,933 from bond premiums. This increase is partly offset by a \$1,004,748 decrease in contributions from the Internal Service Fund.

# Operating Budget

## Water Revenues & Expenditures

The following chart shows the percentage breakdown for Water Expenditures 2026 Budget.



**Water: Increase of \$7,081,877 or 5.9% above the prior year's appropriation.**

- **Debt:** Increased by \$5,122,651 or 11.3% in the 2026 budget as a result of bonding activity.
- **Payroll Related:** A net increase of \$1,407,443 or 3.1% above the prior year reflects increment and cost of living increases for eligible employees and an increase in employee-related benefits.
- **Software as a Service:** The increase of \$675,000, or 71.2% above the prior year, reflects SaaS agreements that are now required to be included in the operations budget in accordance with GASB 96.
- **General Operations:** An increase of \$377,153 or 5.2% above the prior year's appropriation.
- **Utilities:** Are increasing by \$201,750 or 9.7% to reflect anticipated spend in 2026.
- **Insurance:** A \$170,489 or 12.7% increase reflects current market rates.
- **Materials From Stock:** The increase of \$160,485, which represents an 8.0% rise, is attributed to the increase in commodity prices.
- **Chemicals:** Are decreasing by \$21,350 or 1.2% as a result of new contract rates.
- **Legal Services:** Is decreasing by \$43,350 or 17.1% below the prior year's activity.
- **Maintenance:** Is decreasing \$44,850 or 1.2% below the prior year's appropriation.

# Operating Budget

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## Water Revenues & Expenditures

- ***Outside & Consultant Services:*** Are decreasing \$123,550 or 4.3% below the prior year's appropriation.
- ***Special Agreements & Programs:*** Will decrease by \$800,000 or 32.3% below the prior year's appropriation, primarily driven by a reduction in the *Army Corps of Engineers – Contingency*.

# Operating Budget

## Sewer Revenues & Expenditures

The following table summarizes the revenues and expenditures for the District's Sewer operations.

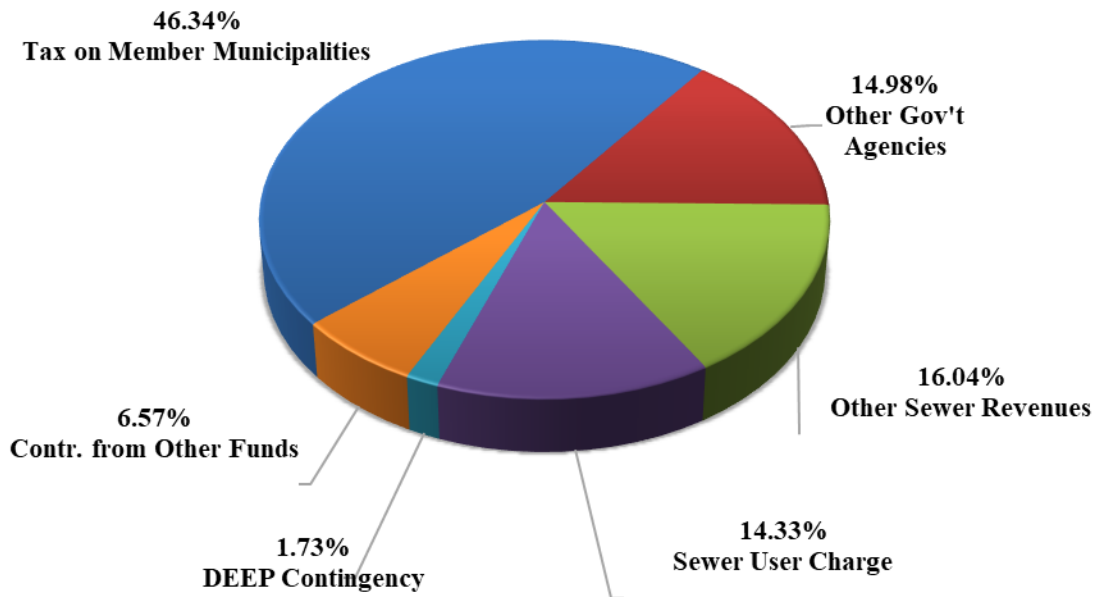
	2024 Adopted	2025 Adopted	2026 Adopted	\$ Change	% Change
<b>REVENUES</b>					
Tax on Member Municipalities	\$53,076,600	\$53,076,600	\$53,076,600	\$0	
Revenue from Other Gov't Agencies	12,431,000	16,492,350	17,159,327	666,977	
Other Sewer Revenues	13,241,677	13,774,350	18,374,554	4,600,204	
Sewer User Charge Revenues	12,062,066	14,578,258	16,415,590	1,837,332	
Subtotal Operating Revenue	90,811,343	97,921,558	105,026,071	7,104,513	7.3%
DEEP Contingency	1,980,000	1,980,000	1,980,000	-	
Contributions from Other Funds	9,874,802	7,121,585	7,520,494	398,909	
Subtotal Non-Operating Revenues	11,854,802	9,101,585	9,500,494	398,909	4.4%
<b>Total Sewer Revenues</b>	<b>\$102,666,145</b>	<b>\$107,023,143</b>	<b>\$114,526,565</b>	<b>\$7,503,422</b>	<b>7.0%</b>

Expenses (by major object)	2024 Adopted	2025 Adopted	2026 Adopted	\$ Change	% Change
Debt	\$41,844,835	\$42,054,956	\$44,848,568	\$2,793,612	6.6%
Utilities	8,243,509	9,168,307	10,793,457	1,625,150	17.7%
Payroll Related	32,926,957	35,110,302	36,195,100	1,084,798	3.1%
General Operations	5,237,899	5,552,182	6,225,808	673,627	12.1%
Insurance	930,894	898,477	1,458,667	560,190	62.3%
Software as a Service	264,165	466,950	931,950	465,000	99.6%
Chemicals	1,555,267	1,653,500	1,871,550	218,050	13.2%
Materials From Stock	1,779,620	2,116,270	2,241,785	125,515	5.9%
Maintenance	3,326,168	3,441,882	3,522,434	80,552	2.3%
Special Agrmts and Programs	2,050,517	1,985,866	1,985,900	34	0%
Nitrogen Credits	575,000	575,000	575,000	-	-
Contingencies	1,980,000	1,980,000	1,980,000	-	-
Legal Services	258,750	246,500	204,850	(41,650)	-16.9%
Outside & Consultant Services	1,692,577	1,772,957	1,691,507	(81,450)	-4.6%
<b>Total</b>	<b>\$102,666,145</b>	<b>\$107,023,143</b>	<b>\$114,526,565</b>	<b>\$7,503,422</b>	<b>7.0%</b>

# Operating Budget

## Sewer Revenues & Expenditures

The following chart shows the percentage breakdown for the 2026 Sewer Revenues Budget.



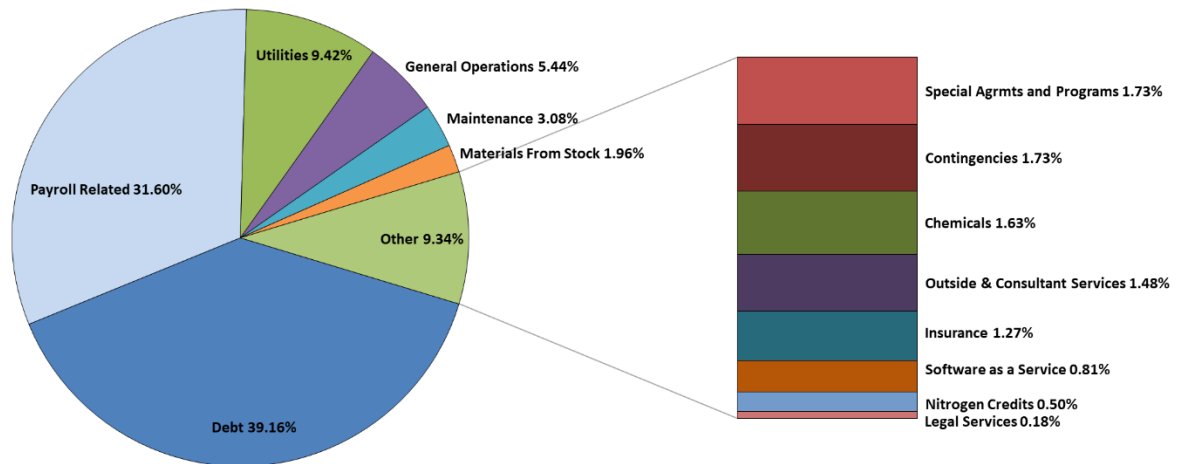
**Sewer: Increase of \$7,503,422 or 7.0% above the prior year's appropriation.**

- **Tax on Member Municipalities:** Is unchanged from the prior year's appropriation. Each member municipality pays a proportionate share of the tax based on the total revenue from property taxation, as averaged over the previous three years.
- **Other Government Agencies:** An increase of \$666,977 or 4.0% is a result of increased activity in *Sludge Services*, offset by a decrease in *Liquid Waste Discharge*.
- **Other Sewer Revenues:** An overall increase of \$4,600,204 or 33.4% is primarily driven by the rise in *Sewer Customer Service Charge, Rebates & Reimbursements, RRB- Contracts, Bill Jobs, and Sale Of Material & Equipment*, offset by a decrease in *RRB-Labor ST, Collections & Liens, and Vendor Discount Revenue*.
- **Sewer User Charges:** An increase of \$1,837,332 or 12.6% is primarily driven by *High Flow Users (Net of Reserves), User Charges: Tax Exempt, and Late Payment Charges*. The sewer user rate will remain unchanged at \$5.90 per CCF for 2026.
- **Contributions from Other Funds:** A net increase of \$398,909 or 5.6% is anticipated to support sewer operations.

# Operating Budget

## Sewer Revenues & Expenditures

The following chart shows the percentage breakdown of Sewer Expenditures for the 2026 Budget.



**Sewer: Increase of \$7,503,422 or 7.0% above the prior year's appropriation.**

- **Debt:** An increase of \$2,793,612 or 6.6% driven by anticipated bond activity.
- **Utilities:** Are increasing by \$1,625,150 or 17.7% to reflect the current market.
- **Payroll Related:** An overall increase of \$1,084,798 or 3.1% above the prior year is driven by raises and cost-of-living adjustments for eligible employees and an increase in employee-related benefits.
- **General Operations:** An overall increase of \$673,627 or 12.1% in various allotments compared to the previous year's adopted levels.
- **Insurance:** An overall rise of \$560,190, which is 62.3%, to mirror current market rates.
- **Software as a Service:** The increase of \$465,000, or 99.6% above the prior year, reflects SaaS agreements that are now required to be included in the operations budget in accordance with GASB 96.
- **Chemicals:** Are increasing by \$218,050 or 13.2% to reflect anticipated spending in 2026.
- **Materials From Stock:** Increased by \$125,515 or 5.9%, due to higher commodity prices.
- **Maintenance:** Costs are expected to rise by \$80,552, a 2.3% increase over the previous year, to support sewer operations.
- **Legal Services:** Are decreased by \$41,650, a 16.9% reduction, to align with historical expenditure.
- **Outside & Consultant Services:** A reduction of \$81,450, or 4.6%, is expected to support sewer operations.

# Operating Budget

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## Basis of Budgetary Accounting

- The basis of accounting refers to when revenues and expenditures or expenses are recognized in the accounts and reported in the financial statements. The basis of accounting relates to the timing of the measurements made, regardless of the measurement focus applied.
- Modified Accrual Basis — All government funds are accounted for using the modified accrual basis of accounting and a current financial resources measurement focus. This means that only current assets and current liabilities are generally included on their balance sheets. Their reported fund balance (net current assets) is considered a measure of “available spendable resources.” Governmental fund operating statements present increases (revenues and other financing sources) and decreases (expenditures and other financing uses) in net current assets.
- Revenues are recorded when measurable and available to finance current operations. Revenues susceptible to accrual must be collected within 60 days following the end of the fiscal year and would generally include expenditure reimbursement grants, certain intergovernmental revenues, and operating transfers and excludes miscellaneous revenues that are generally not measurable until received. Revenue from taxes on member towns is considered “measurable” in the year in which the taxes are levied and are recognized at that time. Interest revenue is susceptible to accrual since it is measurable and available.
- Sanitary sewer assessments are recognized as revenue in the year in which an installment becomes due since they are both measurable and available. Annual installments not yet due are recorded as assets and are offset by deferred revenue.
- Sewer user charges are susceptible to accrual. They become measurable, as the usage is known and available as billed.
- Expenditures are generally recognized when the related fund liability is incurred. Exceptions to this general rule include: (1) accumulated unpaid vacation, sick pay, and other employee amounts are recognized only on the current year, and the long-term portion is recognized in the government-wide financial statements of the ACFR; and (2) principal and interest on general long-term debt is recognized when due.
- Accrual Basis — All proprietary fund types are accounted for on a cost of services or “capital maintenance” measurement focus. This means that all assets and liabilities (whether current or non-current) associated with their activity are included on their balance sheets. Their reported fund equity (net total assets) is segregated into contributed capital and retained earnings components. Proprietary fund type operating statements present increases (revenues) and decreases (expenses) in net total assets.
- The proprietary fund types, the Pension and Other Post-Employment Benefits (OPEB) Trust Funds are accounted for using the accrual basis of accounting and the flow of economic resources measurement focus. Revenues are recognized when they are earned and expenses are recognized when they are incurred.

# Operating Budget Revenues



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# Operating Budget Revenues

## Summary

	2024 Adopted	2025 Adopted	2026 Adopted	\$ Change	% Change
<b><u>WATER REVENUES</u></b>					
Sale of Water	\$91,388,900	\$96,863,796	\$98,265,957	\$1,402,161	
Other Operating Revenues	9,278,912	9,394,182	12,450,850	3,056,668	
Subtotal Operating Revenues	100,667,812	106,257,978	110,716,807	4,458,829	4.2%
Non-Operating Revenues	8,242,422	9,050,422	8,381,972	(668,450)	
Contributions from Other Funds	1,120,920	3,594,547.98	7,686,046	4,091,498	
West Branch Reservoir Maint. (Army Corps)	800,000	800,000	-	(800,000)	
Subtotal Other Revenues	10,163,342	13,444,970	16,068,018	2,623,048	19.5%
Total Water Revenues	\$110,831,154	\$119,702,948	\$126,784,825	\$7,081,877	5.9%
<b><u>SEWER REVENUES</u></b>					
Tax on Member Municipalities	\$53,076,600	\$53,076,600	\$53,076,600	\$0	
Revenue from Other Govt. Agencies	12,431,000	16,492,350	17,159,327	666,977	
Other Sewer Revenues	13,241,677	13,774,350	18,374,554	4,600,204	
Sewer User Revenues	12,062,066	14,578,258	16,415,590	1,837,332	
Subtotal Operating Revenues	90,811,343	97,921,558	105,026,071	7,104,513	7.3%
DEEP Contingency	1,980,000	1,980,000	1,980,000	-	
Contributions from Other Funds	9,874,802	7,121,585	7,520,494	398,909	
Subtotal Non-Operating Revenues	11,854,802	9,101,585	9,500,494	398,909	4.4%
Total Sewer Revenues	\$102,666,145	\$107,023,143	\$114,526,565	\$7,503,422	7.0%
<b>Total Water and Sewer Revenues</b>	<b>\$213,497,299</b>	<b>\$226,726,091</b>	<b>\$241,311,390</b>	<b>\$14,585,299</b>	<b>6.4%</b>

# Operating Budget Revenues

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## Description of Revenue Services

### Water Utility

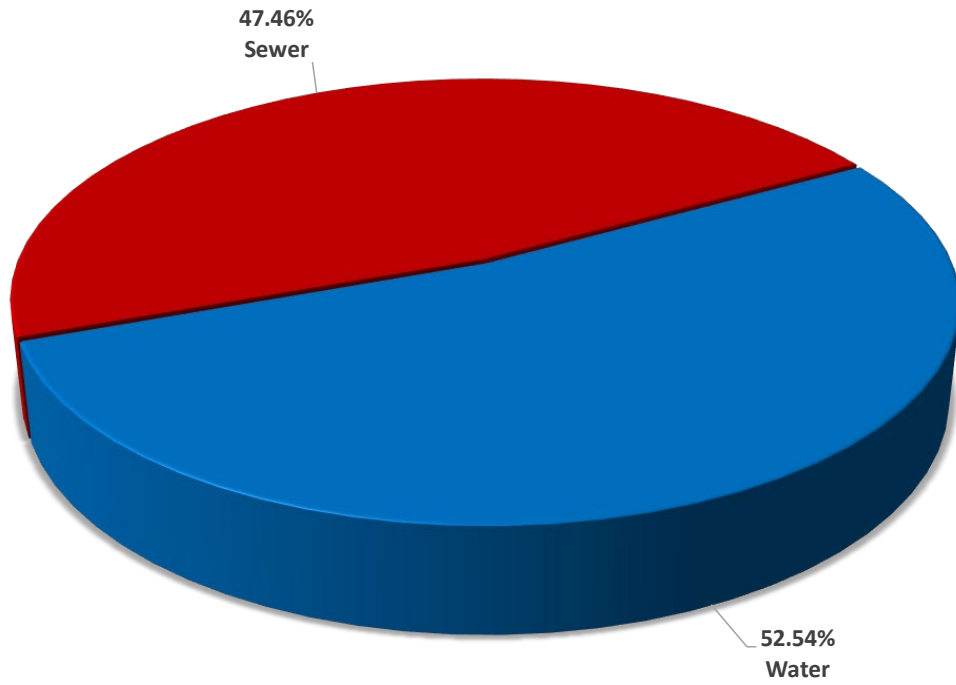
Water revenues encompass both *Operating Revenues* and *Other Revenues*, which collectively contribute to the general administrative costs of the District as well as the operation and maintenance of its water supply, treatment, and distribution facilities and equipment. The primary source of water revenue is attributed to approximately 400,000 customers with 102,135 water connections in the District's service area.

### Sewer

Sewer revenues encompass both *Operating Revenues* and *Non-Operating Revenues*, which collectively provide financial support for a portion of the general administration of the District as well as the operation and maintenance of the District's sewerage system facilities and equipment. The receipt of the tax levied on member municipalities is the primary source of sewer revenue.

# Operating Budget Revenues

## Revenue Breakdown



<u>Fund</u>	<u>Revenue</u>	<u>Percentage</u>
Sewer	\$114,526,565	47.46%
Water	126,784,825	52.54%
	<u>\$241,311,390</u>	<u>100.00%</u>

## Operating Budget Revenues

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### Revenue Appropriations

#### Water Revenues

##### Operating Revenues

Sale of Water	\$ 98,265,957
Other Operating Revenues	12,450,850
Subtotal Operating Revenues	<u>110,716,807</u>

##### Other Revenues

Non-Operating Revenues	\$ 8,381,972
Contributions from Other Funds	7,686,046
Subtotal Other Revenues	<u>16,068,018</u>

Total Source of Revenues – Water Operations	<u>\$ 126,784,825</u>
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#### Sewer Revenues

##### Operating Revenues

Tax on Member Municipalities	\$ 53,076,600
Revenue from Other Government Agencies	17,159,327
Other Sewer Revenues	18,374,554
Sewer User Charge Revenues	16,415,590
Subtotal Operating Revenues	<u>\$ 105,026,071</u>

##### Non-Operating Revenues

DEEP Contingency	\$ 1,980,000
Contributions from Other Funds	7,520,494
Subtotal Non-Operating Revenues	<u>\$ 9,500,494</u>

Total Source of Revenues – Sewer Operations	<u>\$ 114,526,565</u>
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Total Source of Revenues	<u>\$ 241,311,390</u>
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# **Water Utility Revenues**

Operating Revenues  
Other Revenues

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# Water Utility Revenues

## Summary

### Description

Water Utility revenue consists of Operating Revenues, which include the *Sale of Water* and *Other Operating Revenues*, and Other Revenues, comprised of *Non-Operating Revenues* and *Contributions from Other Funds*.

### Budget Commentary

The Water Utility revenues budget for 2026 is \$126,784,825, reflecting an increase of \$7,081,877 or 5.9% compared to the previous year's appropriation.

Operating Revenues increased by \$4,458,829, representing a 4.2% increase from the previous year's appropriation.

Other Revenues rose by \$2,623,048, or 19.5% over the previous year's adopted budget.

Description	2024 Adopted	2025 Adopted	2026 Adopted	\$ Change	% Change
<b><u>OPERATING REVENUES</u></b>					
Sale of Water	\$91,388,900	\$96,863,796	\$98,265,957	\$1,402,161	
Other Operating Revenues	9,278,912	9,394,182	12,450,850	3,056,668	
Total Operating Revenues	100,667,812	106,257,978	110,716,807	4,458,829	4.2%
<b><u>OTHER REVENUES</u></b>					
Non-Operating Revenues	\$8,242,422	\$9,050,422	\$8,381,972	(\$668,450)	
Contributions from Other Funds	1,120,920	3,594,548	7,686,046	4,091,498	
West Branch Reservoir Maint. (Army Corps)	800,000	800,000	-	(800,000)	
Total Other Revenues	10,163,342	13,444,970	16,068,018	2,623,048	19.5%
Total Water Revenues	\$110,831,154	\$119,702,948	\$126,784,825	\$7,081,877	5.9%

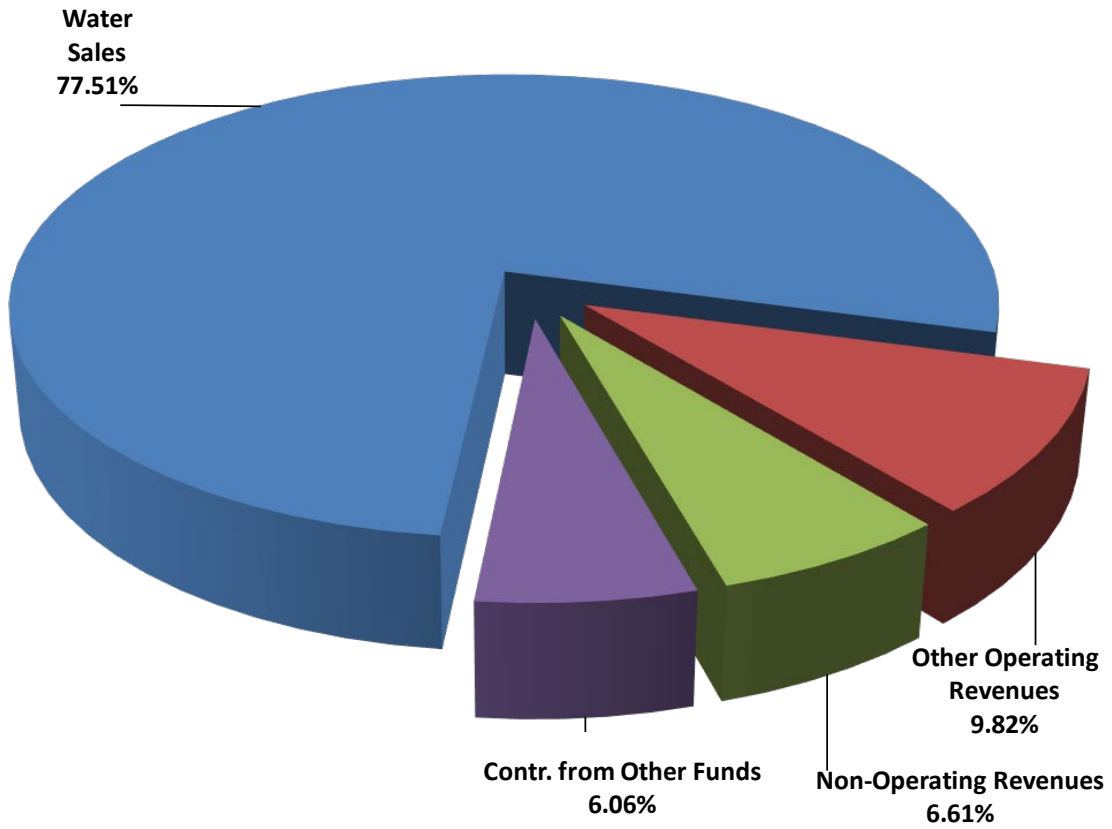
# Water Utility Revenues

## Summary

	2022 Actual	2023 Actual	2024 Actual	2025 Projected
<b><u>WATER REVENUES</u></b>				
Sale of Water	\$96,968,253	\$89,764,525	\$90,624,603	\$93,715,917
Other Operating Revenues	8,976,481	9,047,936	9,137,775	9,333,936
Subtotal Operating Revenues	105,944,734	98,812,460	99,762,378	103,049,853
Non-Operating Revenues	3,983,938	8,715,432	7,934,060	8,105,041
Contributions from Other Funds	-	3,995,335	1,120,920	3,594,548
West Branch Reservoir Maint. (Army Corps)	-	-	-	800,000
Subtotal Other Revenues	3,983,938	12,710,767	9,054,980	12,499,589
<b>Total Water Revenues</b>	<b>\$109,928,672</b>	<b>\$111,523,227</b>	<b>\$108,817,358</b>	<b>\$115,549,442</b>

# Water Utility Revenues

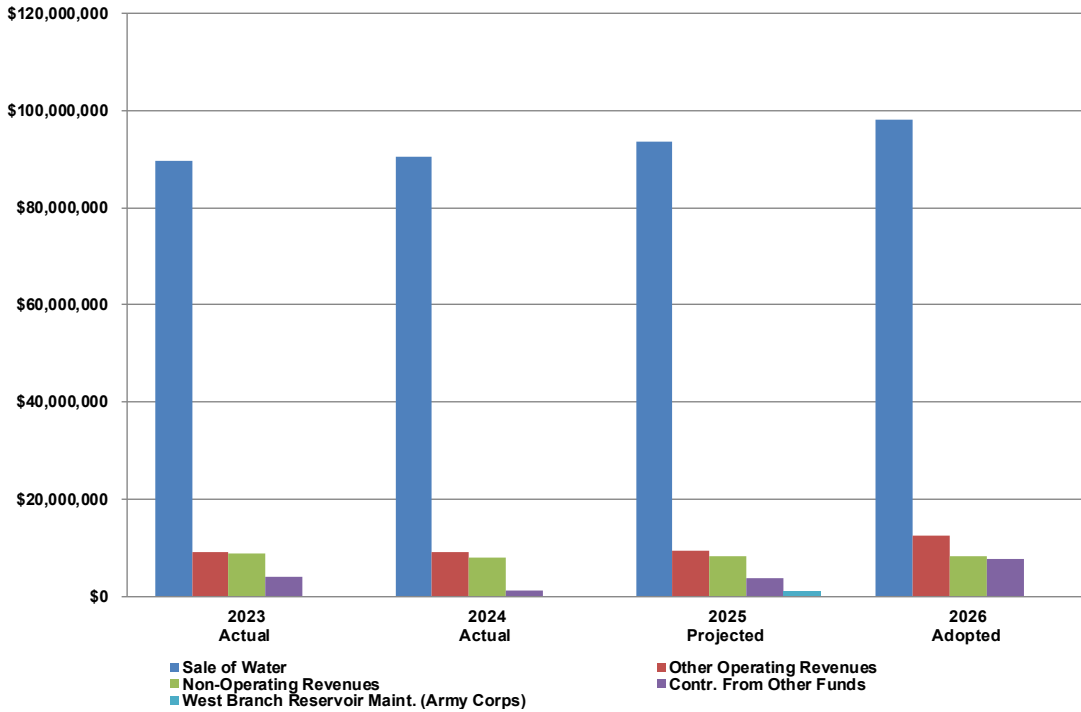
## Sources of Revenue



<u>Fund</u>	<u>Revenue</u>	<u>Percentage</u>
Water Sales	\$98,265,957	77.51%
Other Operating Revenues	12,450,850	9.82%
Non-Operating Revenues	8,381,972	6.61%
Contr. from Other Funds	7,686,046	6.06%
<b>Total Revenues:</b>	<b>\$126,784,825</b>	<b>100.00%</b>

# Water Utility Revenues

## Revenue History



	2023 Actual	2024 Actual	2025 Projected	2026 Adopted
Sale of Water	\$89,764,525	\$90,624,603	\$93,715,917	\$98,265,957
Other Operating Revenues	9,047,936	9,137,775	9,333,936	12,450,850
Non-Operating Revenues	8,715,432	7,934,060	8,105,041	8,381,972
Contr. From Other Funds	3,995,335	1,120,920	3,594,548	7,686,046
West Branch Reservoir Maint. (Arm	-	-	800,000	-
	<b>\$111,523,227</b>	<b>\$108,817,358</b>	<b>\$115,549,442</b>	<b>\$126,784,825</b>

# Operating Water Revenues

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## Sale of Water & Other Operating Revenues

### Source Description

**Sale of Water:** comprises *Customer Service Charge*, *General Surcharge*, and *Water Use Charge*. This category classification reflects revenue from the sale of treated water to the following categories of users: *domestic* (single and multi-family dwellings and apartments); *commercial* (places of business and commerce); *industrial* (manufacturing and materials handling firms); and *public authorities* (municipalities, agencies of the state or federal government, and municipal housing authorities). Additionally, revenue from the sale of treated and untreated water to other water companies, as per a series of agreements with the District, is also included in this category.

**Other Operating Revenues:** consist of *Hydrant Maintenance* charges associated with privately and publicly-owned hydrants; *Fire Protection Service* charges for connections to water mains supplying water for Private Fire Protection; *Penalties* on past due water bills; and *Cross-Connections/Backwater Fee* for minor or incidental services and materials provided by the District.

### Budget Commentary

*Sale of Water* totals \$98,265,957, an increase of \$1,402,161 or 1.4% above the prior year's appropriation. This is primarily attributed to an increase in the *Customer Service Charge and General Surcharge*. The water rate is unchanged from \$3.91 per CCF.

*Other Operating Revenues* are \$12,450,850, an increase of \$3,056,68 or 32.5% above the prior year's appropriation, primarily driven by increased *Fire Protection Services* and *Hydrant Maintenance Fees*.

Operating Revenue amounts to \$110,716,807, reflecting a \$4,458,829, or 4.2% increase over the previous year's appropriation and is comprised of the *Sale of Water* and *Other Operating Revenues*.

# Operating Water Revenues

## Sale of Water & Other Operating Revenues

Commitment Item	Description	2024 Adopted	2025 Adopted	2026 Adopted	\$ Change	% Change
<b>SALE OF WATER</b>						
<b><u>SERVICE CHARGES</u></b>						
(1)	Domestic	\$20,607,900	\$21,482,190	\$22,615,156	\$1,132,966	
(2)	Commercial	2,545,200	2,721,900	2,863,800	141,900	
417310	Industrial	327,100	249,600	262,300	12,700	
(3)	Public Authorities	753,400	649,100	722,600	73,500	
(4)	Other Water Companies	19,800	70,200	91,300	21,100	
	<b>Total</b>	<b>24,253,400</b>	<b>25,172,990</b>	<b>26,555,156</b>	<b>1,382,166</b>	<b>5.5%</b>
<b><u>WATER USE CHARGE</u></b>						
(5)	Domestic	\$44,081,300	\$46,185,696	\$46,598,973	\$413,277	
(6)	Commercial	14,538,800	16,734,514	16,841,645	107,131	
416310	Industrial	3,331,800	3,431,748	3,424,319	(7,429)	
(7)	Public Authorities	3,332,900	3,432,921	3,143,977	(288,944)	
(8)	Other Water Companies	1,850,700	1,905,927	1,701,887	(204,040)	
	<b>Total</b>	<b>67,135,500</b>	<b>71,690,806</b>	<b>71,710,801</b>	<b>19,995</b>	<b>0.0%</b>
	<b>Total Sale of Water</b>	<b>91,388,900</b>	<b>96,863,796</b>	<b>98,265,957</b>	<b>1,402,161</b>	<b>1.4%</b>
<b><u>OTHER OPERATING REVENUES</u></b>						
(9)	Hydrant Maintenance	\$1,740,650	\$1,855,920	\$1,904,850	\$48,930	
419130	Fire Protection Services	6,032,000	6,032,000	9,296,000	3,264,000	
429220	Water Billing Penalties	1,275,862	1,275,862	900,000	(375,862)	
431280	Cross-Connection/BackWater Fee	230,400	230,400	350,000	119,600	
	<b>Total Other Operating Revenues</b>	<b>9,278,912</b>	<b>9,394,182</b>	<b>12,450,850</b>	<b>3,056,668</b>	<b>32.5%</b>
	<b>Total Operating Revenues</b>	<b>\$100,667,812</b>	<b>\$106,257,978</b>	<b>\$110,716,807</b>	<b>\$4,458,829</b>	<b>4.2%</b>

### Commitment Items

- (1) 417110, 416900, 416910, 417120, 417130
- (2) 417210, 417220, 417230
- (3) 417410, 417420
- (4) 417810, 417820
- (5) 416110, 416120, 416130
- (6) 416210, 416220, 416230
- (7) 416410, 416420
- (8) 416810, 416820
- (9) 419110, 419120

# Other Water Revenues

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## Non-Operating Revenues & Contributions

### Source Description

*Non-Operating Revenues* are comprised of:

- *Investment Income*: funds earned on cash balances in the Water Utility Fund and the Water Bond Fund.
- *Bill Jobs*: revenues for payroll additives, material handling, and equipment costs associated with repairing District property damaged by others; also metered hydrant billings.
- *Department of Transportation*: reimbursement to the District for payroll additives, material handling, and equipment costs associated with repairing or relocating water system facilities on behalf of the State of Connecticut.
- *Developers – PY/Material/Equipment*: reimbursement to the District for payroll additives, material handling, and equipment costs associated with the repair or relocation of water system facilities on behalf of the State of Connecticut, local government agencies, and/or developers.
- *Fees: Water Tapping* – Water Service taps with meters
- *Rental Revenue*: revenue derived from renting space for cellular service antennae, including tax repayment from Tunxis Club in Tolland, MA.
- *Collection/Liens*: fees charged for the release of liens.
- *Recreational Sales*: fees charged for parking, boat rentals, and launching private boats at District recreational facilities.
- *Forestry Sales*: income from the bid sale of standing timber to logging companies.
- *Other Miscellaneous*: fees levied for private meter readings, “turn-on” services, materials associated with hydrants, Ford boxes, meter pits and service connections.
- *Sale of Material/Equipment*: income from the sale of scrap materials and obsolete equipment.
- *Main Pipe Assessments*: funds received from set rates for assessable projects high-pressure services, and distribution mains, (as established by the Water Bureau).
- *Contributions from Other Funds*: sound financial management practices call for maintaining a cash reserve sufficient to withstand a shortfall in revenues and/or increases in unanticipated expenditures. The District’s policy is to use a portion of these funds, if available, in support of operations while maintaining a prudent reserve.

# Other Water Revenues

## Non-Operating Revenues & Contributions

### Budget Commentary

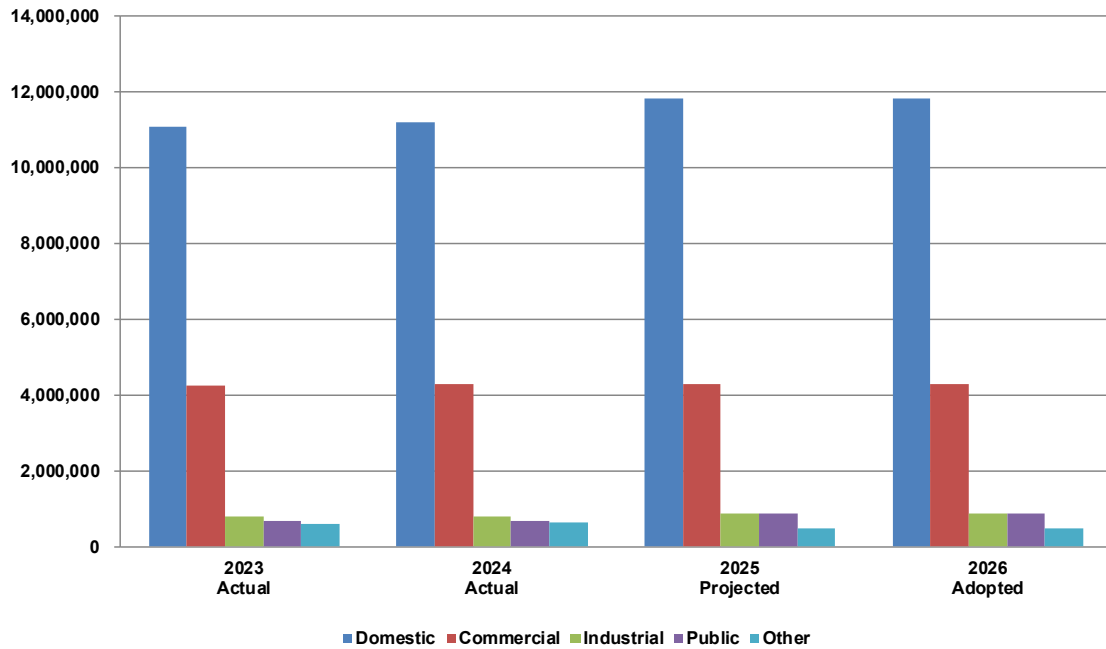
Non-Operating Revenues are \$8,381,972, a decrease of \$668,450, or 7.4%, compared to the previous year's appropriation. The decrease is indicative of the effort to align budgeted revenues more closely with historical performance.

Contributions from Other Funds are \$7,686,046, which rose by \$3,291,498, or 74.9%. The \$2,879,313 increase in funds *Designated from Surplus* and the \$2,216,933 in *Bond Premiums* are offset by a decrease of \$1,004,748 from the *Internal Service Fund Contributions* and \$800,000 from the *West Branch Reservoir Maintenance (Army Corps)*.

Commitment Item	Description	2024 Adopted	2025 Adopted	2026 Adopted	\$ Change	% Change
<b><u>NON-OPERATING REVENUES</u></b>						
411040	Property Change of Ownership Admin Fee	\$0	\$0	\$501,600	\$501,600	
419400	Bill Jobs	217,220	217,220	143,810	(73,410)	
419410	Department of Transportation	105,846	105,846	105,846	-	
419430	Developers - PY/Material/Equipment	37,027	37,027	24,780	(12,247)	
419510	RRB- Labor ST	467,844	467,844	42,450	(425,394)	
419520	RRB- Labor Overtime	-	-	1,920	1,920	
419540	RRB- Equipment	6,522	6,522	46,280	39,758	
419550	RRB- Contracts	363,602	363,602	111,230	(252,372)	
419610	RRB- Premium Labor ST	93,284	93,284	-	(93,284)	
419910	Fees: Water Tapping	100,000	100,000	130,000	30,000	
421290	IGR-Misc. Charges To Govt Agencies	-	-	750,000	750,000	
423100	Interest Income - Investments	5,600,000	5,600,000	5,196,556	(403,444)	
423300	Rental Revenue	119,977	119,977	125,000	5,023	
429210	Collections & Liens	220,000	220,000	220,000	-	
429230	Returned Check Fees	60,000	60,000	30,000	(30,000)	
429260	Legal Recovery	300,000	300,000	350,000	50,000	
431010	Recreational Sales	20,000	20,000	20,000	-	
431020	Forestry Sales	256,000	256,000	112,500	(143,500)	
431210	Misc Revenue	100,000	778,000	200,000	(578,000)	
431230	Vendor Discount Revenue	100	100	-	(100)	
431240	Sale Of Material & Equipment	120,000	250,000	250,000	-	
453000	Main Pipe Assessments	55,000	55,000	20,000	(35,000)	
	<b>Total Non-Operating Revenues</b>	<b>\$8,242,422</b>	<b>\$9,050,422</b>	<b>\$8,381,972</b>	<b>(\$668,450)</b>	<b>-7.4%</b>
<b><u>CONTRIBUTIONS FROM OTHER FUNDS</u></b>						
413040	Designated from Surplus	\$0	\$2,589,800	\$5,469,113	\$2,879,313	
413040	West Branch Reservoir Maint. (Army Corps)	800,000	800,000	-	(800,000)	
432005	Bond Premiums	-	-	2,216,933	2,216,933	
440040	Internal Service Fund Contributions	1,120,920	1,004,748	-	(1,004,748)	
	<b>Total Contributions From Other Funds</b>	<b>\$1,920,920</b>	<b>\$4,394,548</b>	<b>\$7,686,046</b>	<b>\$3,291,498</b>	<b>74.9%</b>
	<b>Total Other Revenue</b>	<b>\$10,163,342</b>	<b>\$13,444,970</b>	<b>\$16,068,018</b>	<b>\$2,623,048</b>	<b>19.5%</b>
	<b>Total Water Revenues</b>	<b>\$110,831,154</b>	<b>\$119,702,948</b>	<b>\$126,784,825</b>	<b>\$7,081,877</b>	<b>5.9%</b>

# Other Water Revenues

## Water Consumption by Customer Class (CCF)\*



	2023 Actual	2024 Actual	2025 Projected	2026 Adopted
<b>Domestic</b>	11,059,796	11,178,876	11,812,400	11,812,400
<b>Commercial</b>	4,231,239	4,280,153	4,280,000	4,280,000
<b>Industrial</b>	801,552	805,123	877,700	877,700
<b>Public</b>	687,016	680,727	878,000	878,000
<b>Other</b>	607,509	627,402	484,900	484,900
<b>Total</b>	<b>17,387,112</b>	<b>17,572,281</b>	<b>18,333,000</b>	<b>18,333,000</b>

\* CCF = 100 cubic feet or approximately 748.1 gallons

# **Sewer Revenues**

Operating Revenues  
Non-Operating Revenues

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# Sewer Revenues

## Summary

### Description

Sewer revenues are comprised of *Operating Revenues* and *Non-Operating Revenues*.

### Budget Commentary

Sewer revenues amount to \$114,526,565, reflecting an increase of \$7,503,422 or 7.0% compared to last year's appropriation.

Operating Revenues, consisting of *Tax on Member Municipalities* and *Sewer User Revenues*, increased by \$1,837,332 or 2.7% above the prior year's appropriation.

Non-Operating Revenues, which include *Other Government Agencies*, *Other Sewer Revenues*, *Investment Income*, the *DEEP Contingency*, and *Contributions from Other Funds*, increased by \$5,666,090 or 14.4% compared to the previous year's appropriation.

Description	2024 Adopted	2025 Adopted	2026 Adopted	\$ Change	% Change
<b><u>OPERATING REVENUES</u></b>					
Member Municipalities	\$53,076,600	\$53,076,600	\$53,076,600	\$0	
Sewer User Revenue	12,062,066	14,578,258	16,415,590	1,837,332	
Total Operating Revenues	65,138,666	67,654,858	69,492,190	1,837,332	2.7%
<b><u>NON-OPERATING REVENUES</u></b>					
Other Government Agencies	\$12,431,000	\$16,492,350	\$17,159,327	\$666,977	
Other Sewer Revenues	12,385,677	12,918,350	17,471,110	4,552,760	
Investment Income	856,000	856,000	903,444	47,444	
DEEP Contingency	1,980,000	1,980,000	1,980,000	-	
Contributions from Other Funds	9,874,802	7,121,585	7,520,494	398,909	
Total Non-Operating Revenues	37,527,479	39,368,285	45,034,375	5,666,090	14.4%
Total Sewer Revenues	\$102,666,145	\$107,023,143	\$114,526,565	\$7,503,422	7.0%

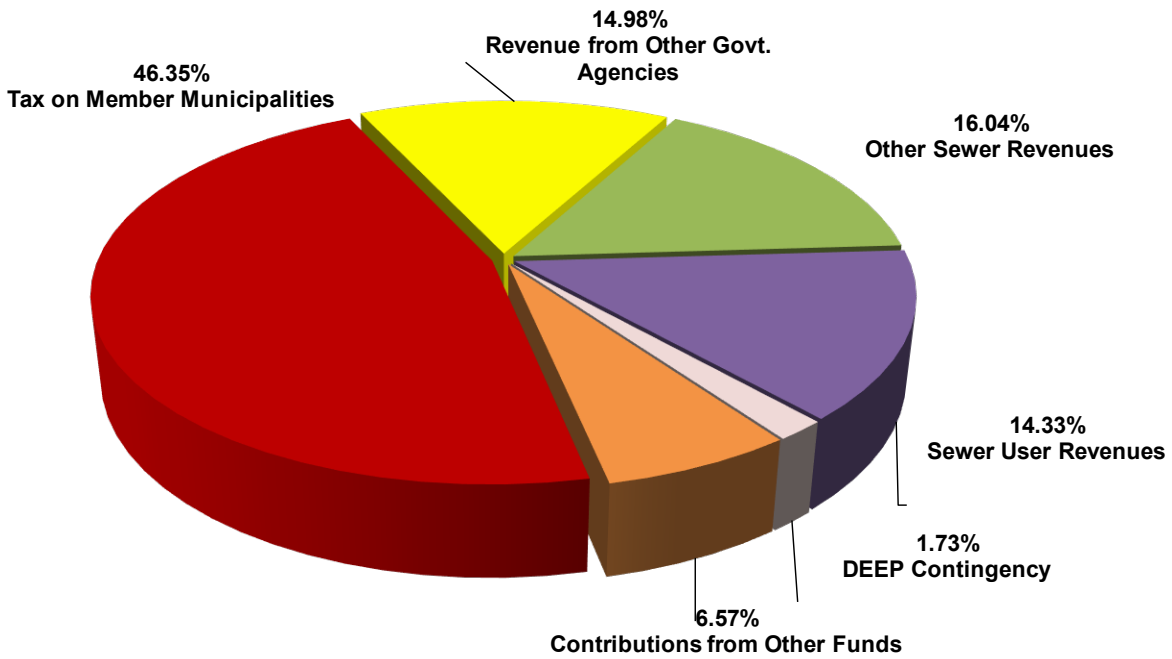
# Sewer Revenues

## Summary

Description	2022 Actual	2023 Actual	2024 Actual	2025 Projected
<b><u>OPERATING REVENUES</u></b>				
Member Municipalities	\$53,076,600	\$53,076,600	\$53,076,600	\$53,076,600
Sewer User Revenue	13,844,673	15,745,177	16,857,728	17,606,980
Total Operating Revenues	66,921,273	68,821,777	69,934,328	70,683,580
<b><u>NON-OPERATING REVENUES</u></b>				
Other Government Agencies	\$10,747,754	\$14,189,522	\$15,733,523	\$16,107,889
Other Sewer Revenues	17,712,881	14,008,674	13,211,318	12,554,947
Investment Income	513,679	1,041,203	1,588,860	1,673,861
DEEP Contingency	-	-	-	1,980,000
Contributions from Other Funds	-	6,252,829	9,874,802	7,121,585
Total Non-Operating Revenues	28,974,314	35,492,228	40,408,503	39,438,282
<b>Total Sewer Revenues</b>	<b>\$95,895,587</b>	<b>\$104,314,005</b>	<b>\$110,342,831</b>	<b>\$110,121,862</b>

# Sewer Revenues

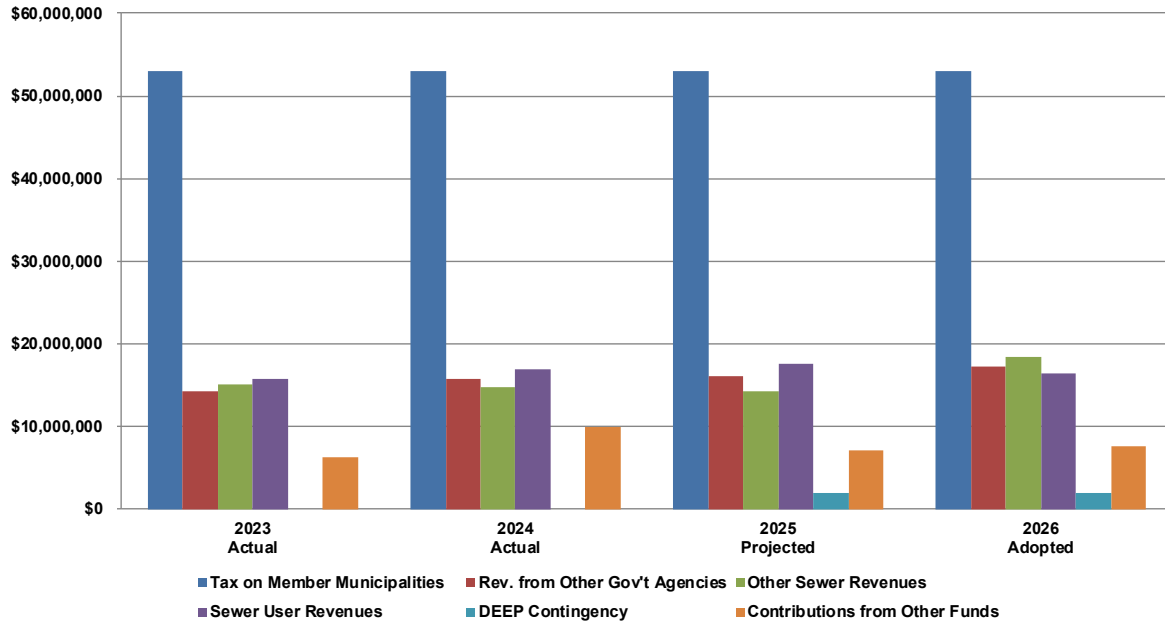
## Sources of Revenue



<u>Fund Source</u>	<u>Revenue</u>	<u>Percentage</u>
Tax on Member Municipalities	\$53,076,600	46.35%
Revenue from Other Govt. Agencies	17,159,327	14.98%
Other Sewer Revenues	18,374,554	16.04%
Sewer User Revenues	16,415,590	14.33%
DEEP Contingency	1,980,000	1.73%
Contributions from Other Funds	7,520,494	6.57%
<b>Total Revenues:</b>	<b>\$114,526,565</b>	<b>100.00%</b>

# Sewer Revenues

## Revenue History



	2023 Actual	2024 Actual	2025 Projected	2026 Adopted
Tax on Member Municipalities	\$53,076,600	\$53,076,600	\$53,076,600	\$53,076,600
Rev. from Other Gov't Agencies	14,189,522	15,733,523	16,107,889	17,159,327
Other Sewer Revenues	15,049,877	14,800,178	14,228,808	18,374,554
Sewer User Revenues	15,745,177	16,857,728	17,606,980	16,415,590
DEEP Contingency	-	-	1,980,000	1,980,000
Contributions from Other Funds	6,252,829	9,874,802	7,121,585	7,520,494
<b>Total</b>	<b>\$104,314,005</b>	<b>\$110,342,831</b>	<b>\$110,121,862</b>	<b>\$114,526,565</b>

# Operating Sewer Revenues

## Tax on Member Municipalities

### Source Description

The method for taxing member municipalities is set forth in Sections 3-12 and 3-13 of the District Charter, which grants the District Board, acting on the recommendation of the Board of Finance, the power to levy a tax upon the towns sufficient to finance the District's General Fund expenditures. The tax is divided among the member towns in proportion to the total revenue each received from property taxation, as averaged over the prior three years.

To coincide with the fiscal year cycle (July 1 – June 30) adhered to by the member towns, the quarterly tax payments are unbalanced. The amount of the tax due in the first half of 2026 will be equivalent to 50% of the total 2025 tax levy. This amount (when paid) will be subtracted from the total 2026 tax levy; the balance is the amount due in the remaining portion of the year.

### Budget Commentary

- The Tax on Member Municipalities is unchanged from the levels adopted in the previous year.

Description	2024 Adopted	2025 Adopted	2026 Adopted	\$ Change	% Change
<u>OPERATING REVENUES</u> Member Municipalities	\$53,076,600	\$53,076,600	\$53,076,600	\$0	0.0%

# Operating Sewer Revenues

## Tax on Member Municipalities

Ad Valorem Budget	2024 Adopted	2025 Adopted	2026 Adopted	\$ Change	% Change
Hartford	\$13,826,795	\$13,817,887	\$13,471,949	(\$345,938)	-2.5%
East Hartford	6,178,995	6,130,552	6,052,696	(77,856)	-1.3%
Newington	4,767,023	4,791,089	5,165,492	374,403	7.8%
Wethersfield	4,270,903	4,239,858	4,252,025	12,167	0.3%
Windsor	4,751,783	4,795,922	4,862,485	66,563	1.4%
Bloomfield	3,869,023	3,750,383	3,912,243	161,860	4.3%
Rocky Hill	3,352,445	3,373,184	3,377,825	4,641	0.1%
West Hartford	12,059,633	12,177,725	11,981,885	(195,840)	-1.6%
<b>Total</b>	<b>\$53,076,600</b>	<b>\$53,076,600</b>	<b>\$53,076,600</b>	<b>-</b>	<b>-</b>

Tax % (3yr avg.)	2024 Adopted	2025 Adopted	2026 Adopted
Hartford	26.05%	26.03%	25.38%
East Hartford	11.64%	11.55%	11.40%
Newington	8.98%	9.03%	9.73%
Wethersfield	8.05%	7.99%	8.01%
Windsor	8.95%	9.04%	9.16%
Bloomfield	7.29%	7.07%	7.37%
Rocky Hill	6.32%	6.36%	6.36%
West Hartford	22.72%	22.94%	22.57%
<b>Total</b>	<b>100.00%</b>	<b>100.00%</b>	<b>100.00%</b>

Installment Date	2026 Installment Schedule				Total
	1/21/2026	4/15/2026	7/15/2026	10/21/2026	
Hartford	\$3,476,375	\$3,476,375	\$3,259,600	\$3,259,600	\$13,471,949
East Hartford	1,532,604	1,532,604	1,493,744	1,493,744	6,052,696
Newington	1,206,214	1,206,214	1,376,532	1,376,532	5,165,492
Wethersfield	1,051,045	1,051,045	1,074,967	1,074,967	4,252,025
Windsor	1,200,299	1,200,299	1,230,944	1,230,944	4,862,485
Bloomfield	898,587	898,587	1,057,534	1,057,534	3,912,243
Rocky Hill	834,029	834,029	854,883	854,883	3,377,825
West Hartford	3,069,999	3,069,999	2,920,943	2,920,943	11,981,885
<b>Total</b>	<b>\$13,269,152</b>	<b>\$13,269,152</b>	<b>\$13,269,148</b>	<b>\$13,269,148</b>	<b>\$53,076,600</b>

Note: These allocations are based on 3-year average tax receipts from each town.  
A weighted average is used to allocate the total Ad Valorem to be collected.

# Operating Sewer Revenues

## Sewer User Revenues

### Source Description

*Sewer User Revenue* is derived from *Non-Municipal tax-exempt users, High Flow Users, and High Strength Users* charges within the District's eight-member towns and from all users in non-member towns who discharge sanitary waste into the MDC's sewer system. Revenue from non-municipal tax-exempt properties and from non-member towns is based on either sewer flows emanating from metered water usage or from flow meters installed at the point of connection into the MDC's sewer system. Revenue from high-flow users (12,200 CCF per year or more) is based on estimated sewer flows from those users. A surcharge is levied on high-flow users whose share of costs, based on flow, exceeds the portion of their annual property tax payments rendered in support of the District's sewer system. Conversely, high-flow users in member towns are eligible for year-end rebates if their sewer user charge, based on flow, is less than the portion of the property tax they pay in support of sewer services. Revenue from high-strength users is based on laboratory results submitted to the District in accordance with section 12 of the General Sewer Ordinances.

### Budget Commentary

Sewer User Revenue is \$16,415,590, an increase of \$1,837,332 or 12.6% above the prior year's appropriation.

- Primarily driven by an increase in *High Flow Users, User Charges: Tax Exempt, Wastewater Discharge Fee for Industrial Users, and Late Payment Charges.*

Commitment Item	Description	2024 Adopted	2025 Adopted	2026 Adopted	\$ Change	% Change
<b><u>SEWER USER REVENUE</u></b>						
(1)	High Flow Users (Net of Reserves)	\$1,700,000	\$3,900,000	\$4,200,000	\$300,000	
411030	Wastewater Discharge Fee for Industrial Users	-	-	61,350	61,350	
415020	User Charges: Tax Exempt	6,363,028	6,364,158	6,590,140	225,982	
415110	User Charges: High Strength	600,000	770,000	770,000	-	
415010	SUC-Town of Farmington	184,700	184,700	184,700	-	
415010	SUC-Town of South Windsor	17,700	17,700	17,700	-	
415010	SUC-Town of Manchester	180,000	180,000	180,000	-	
415010	SUC-Cromwell	11,700	11,700	11,700	-	
415030	User Charges: Bradley/E Granby	1,280,800	1,900,000	1,900,000	-	
429220	Late Payment Charge	1,724,138	1,250,000	2,500,000	1,250,000	
	<b>Total</b>	<b>\$12,062,066</b>	<b>\$14,578,258</b>	<b>\$16,415,590</b>	<b>\$1,837,332</b>	<b>12.6%</b>

# Non-Operating Sewer Revenues

## Other Government Agencies

### Source Description

*Other Government Agencies'* revenue includes agreed-upon service fees charged to other government agencies (state or municipal) for services performed by the District, as reflected in the following revenue categories:

- *Sludge Handling Services*: revenue from the processing of sewage sludge, primarily from non-member towns.
- *Liquid Waste Discharge*: fee for discharging transported non-domestic wastewater delivered to WPC.
- *Household Hazardous Waste Disposal*: fees charged for providing household hazardous waste collection services to non-member towns.

### Budget Commentary

Revenue from *Other Government Agencies* is \$17,159,327, an increase of \$666,977, or 4.0%, over the prior year's appropriation.

- The increase is driven by a \$728,327 rise in *Sludge Services* offset by a decrease of \$61,350 in *Liquid Waste Discharge*.

Commitment Item	Description	2024 Adopted	2025 Adopted	2026 Adopted	\$ Change	% Change
<b>OTHER GOVERNMENT AGENCIES</b>						
421210	IGR-Sludge Services	\$6,500,000	\$10,500,000	\$11,228,327.0	\$728,327	
421220	IGR-Liquid Waste Discharge	5,900,000	5,961,350	5,900,000	(61,350)	
421230	IGR-Hazardous Waste	31,000	31,000	31,000	-	
	Total	\$12,431,000	\$16,492,350	\$17,159,327	\$666,977	4.0%

# Non-Operating Sewer Revenues

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## Other Sewer Revenues

### Source Description

Other Sewer Revenues are composed of several revenue sources not categorized elsewhere:

- *Septage Fees*: revenues from fees paid by septic tank pumping contractors disposing of septage from non-member town properties at the Hartford Water Pollution Control Facility.
- *FOG Fees*: fees are charged to Class III and IV food service establishments to offset the costs of managing the Fats, Oils, and Grease (FOG) program. This program is required by the CT Department of Energy and Environmental Protection General Permit for the Discharge of Wastewater Associated with Food Preparation Establishments.
- *Sewer Customer Service Charge*: recovers expenses associated with the maintenance and repair of private property sewer systems.
- *Bill Jobs*: revenue from payroll costs, material, and equipment costs associated with the repair of District property damaged by others.
- *Developers – PY/Material/Equipment*: payroll costs for engineering and inspection services along with material and equipment costs charged against deposits made by developers and/or State Agencies for these services.
- *Rental Revenue*: revenue derived from renting space for cellular service antennae.
- *Investment Income*: earnings on cash available for investment

# Non-Operating Sewer Revenues

## Other Sewer Revenues

### Budget Commentary

Other Sewer Revenues are \$18,374,554, an increase of \$4,600,204, or 33.4%, from the prior year's appropriation.

- The increase is primarily driven by increased revenue from Sewer Customer Service Charge, Rebates & Reimbursements, Bill Jobs, and RRB-Contracts.

Commitment Item Description	2024 Adopted	2025 Adopted	2026 Adopted	\$ Change	% Change
<b><u>OTHER SEWER REVENUES</u></b>					
411010 Septage Fees	\$975,000	\$1,400,000	\$1,400,000	\$0	
411020 Fog Fees	236,000	253,500	253,500	-	
417830 Sewer Customer Service Charge	10,400,200	10,494,600	14,691,500	4,196,900	
419400 Bill Jobs	20,000	20,000	73,160	53,160	
419510 RRB-Equipment	15,000	15,000	22,010	7,010	
419540 RRB-Labor ST	21,500	21,500	1,000	(20,500)	
419550 RRB- Contracts	60,000	60,000	243,820	183,820	
419610 RRB-Lbr Add & Ovrhd	28,827	21,100	32,320	11,220	
423300 Rental Revenue	153,800	153,800	153,800	-	
429200 Rebates & Reimbursements	150,000	150,000	200,000	50,000	
429210 Collections & Liens	100	100	-	(100)	
431100 Fines and Penalties	-	3,500	-	(3,500)	
431210 Misc Revenue	150,000	150,000	200,000	50,000	
431230 Vendor Discount Revenue	250	250	-	(250)	
431240 Sale Of Material & Equipment	175,000	175,000	200,000	25,000	
Total	\$12,385,677	\$12,918,350	\$17,471,110	\$4,552,760	35.2%
<b><u>INVESTMENT INCOME</u></b>					
423100 Interest Income - Investments	856,000	856,000	903,444	47,444	
Total	\$856,000	\$856,000	\$903,444	\$47,444	5.5%
Total Other Sewer Revenues	\$13,241,677	\$13,774,350	\$18,374,554	\$4,600,204	33.4%

# Non-Operating Sewer Revenues

## Contributions from Other Funds

### Source Description

Contributions from Other Funds emanate from surpluses derived when revenues exceed expenditures. Sound financial management practices require maintaining a cash reserve sufficient to withstand a shortfall in revenues and/or unexpected increases in expenditures. The District's policy is to use a portion of these funds, if available, to support operations while maintaining a prudent reserve. The funded contributions are from the *Internal Service Fund*, the *Hydroelectric Fund*, *Designated Surplus*, and *Debt Service*, to support sewer operations in 2026.

### Budget Commentary

The drivers are as follows:

- A *DEEP Contingency* of \$1,980,000 remains unchanged for 2026.
- The *Designated from Surplus* contribution of \$4,480,000 decreased by \$1,058,712.
- The *Internal Service Fund* contribution of \$185,116 decreased by \$219,210.
- The *Hydroelectric Fund* contribution of \$730,688 decreased by \$447,859.
- The *Debt Service Fund* contribution increased by \$2,124,690.

Commitment Item	Description	2024 Adopted	2025 Adopted	2026 Adopted	\$ Change	% Change
440020	DEEP Contingency	\$1,980,000	\$1,980,000	\$1,980,000	\$ -	
	Total	\$1,980,000	\$1,980,000	\$1,980,000	\$ -	0.0%

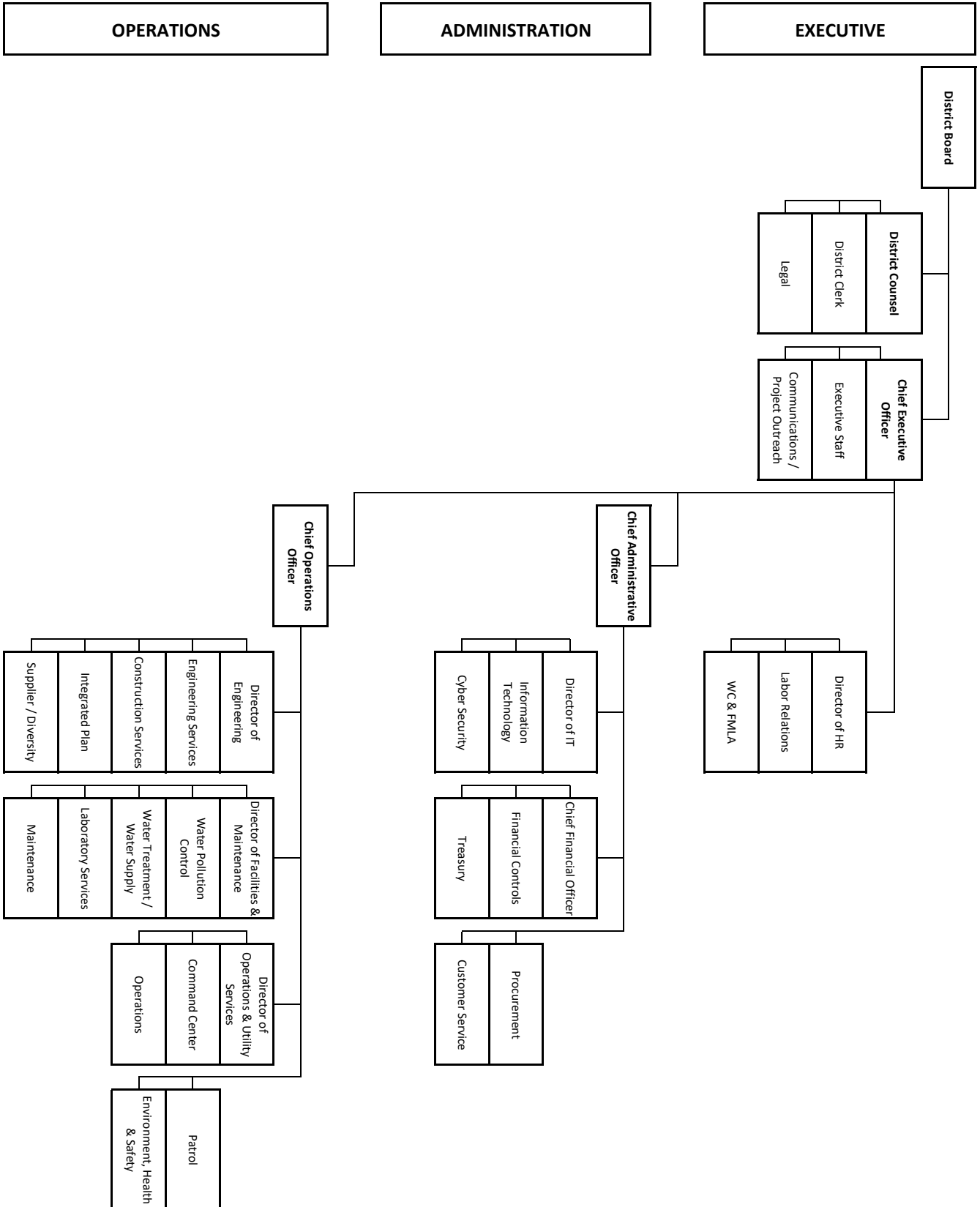
Commitment Item	Description	2024 Adopted	2025 Adopted	2026 Adopted	\$ Change	% Change
	Contributions (to) from Other Funds					
431260	Designated from Surplus	\$0	\$5,538,712	\$4,480,000	(\$1,058,712)	
440040	Internal Service Fund Contributions	4,820,802	404,326	185,116	(219,210)	
440040	Hydro	1,554,000	1,178,547	730,688	(447,859)	
440040	Assessable	3,500,000	-	-	-	
432005	Debt Service	-	-	2,124,690	2,124,690	
	Total Contributions From Other Funds	\$9,874,802	\$7,121,585	\$7,520,494	\$398,909	5.6%
	Total Other Revenues	\$11,854,802	\$9,101,585	\$9,500,494	\$398,909	4.4%

# Operating Budget Expenditures



# Budget Expenditures

## Budget Book Organization



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# Operating Budget Expenditures

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## Summary

The Budget expenditure section is divided into three sections: Executive, Administration and Operations.

The Executive section of the budget book includes the District Board, Legal, Human Resources, Communications and Chief Executive Office.

The Administration section of the budget book includes the Chief Administrative Office, Information Systems, Finance, Procurement and Customer Service.

The Operations section of the budget book includes the Chief Operations Office, Engineering & Planning, Facilities & Maintenance, Operations, Patrol, Utility Services and Environment, Health & Safety.

## **Overview of The Metropolitan District**

- The Metropolitan District (MDC), Hartford County, Connecticut is a non-profit municipal corporation established in 1929 by Special Act 511 of the Connecticut General Assembly. Member municipalities incorporated in the district are: The City of Hartford and the Towns of East Hartford, West Hartford, Wethersfield, Rocky Hill, Newington, Bloomfield and Windsor. The total population served by the district is approximately 365,075.
- The MDC is mandated through its 1929 Charter to provide potable water as well as sanitary sewer and mapping services for its member municipalities and for other non-member service areas by special agreement. Additional powers granted by the MDC through legislative amendments to its charter include: the development, construction and operation of hydroelectric power facilities.
- The establishment of policy for the MDC is the responsibility of a thirty-three-member commission, commonly referred to as the District Board. Members of town councils appoint seventeen of the commissioners, the Governor appoints eight, and designated members of the General Assembly appoint four. Non-Member towns appoint four. All commissioners serve without remuneration during their respective terms.
- Responsibility for the overall administration and management of MDC policy, operations and services rests with the Chief Executive Officer. The MDC department structure consists of: Executive Office; Communications; Legal; Human Resources; Information Technology; Chief Administrative Office; Finance; Procurement; Customer Service; Chief Operating Officer; Environment, Health and Safety; Engineering and Planning; Command Center; Operations; Laboratory Services; Water Pollution Control; Maintenance; Water Treatment and Water Supply; Patrol and Hydroelectric.
- As of the third quarter of 2025, there were approximately 439 active full-time employees at The Metropolitan District.

# Operating Budget Expenditures

## Appropriations

The District's adopted expenditure budget for 2026 totals \$241,311,390, a \$14,585,299 or 6.4% increase from the appropriation level adopted in support of 2026 operations and programs.

<b>Budget Appropriations</b>	<b>Sewer</b>	<b>Water</b>	<b>Total</b>
District Board	\$325,115	\$338,385	\$663,500
Executive Office	1,684,387	1,753,138	3,437,525
Legal	811,133	844,242	1,655,375
Administrative Office	369,153	384,222	753,375
Finance	3,544,021	3,688,679	7,232,700
Information Technology	3,378,152	6,858,673	10,236,825
Engineering and Planning	523,148	544,502	1,067,650
Water Treatment & Supply	-	9,911,680	9,911,680
Water Pollution Control	24,717,135	-	24,717,135
Laboratory Services	944,169	1,022,851	1,967,020
Maintenance	6,947,717	7,231,303	14,179,020
Chief Operating Office	343,428	357,447	700,875
Environment, Health and Safety	567,677	590,848	1,158,525
Command Center	2,048,555	3,976,610	6,025,165
Operations	4,328,089	12,984,271	17,312,360
Patrol	-	1,531,225	1,531,225
Debt Service	44,923,568	50,614,505	95,538,073
Employee Benefits	13,588,241	16,607,849	30,196,090
General Insurance	1,516,977	1,578,895	3,095,872
Taxes and Fees	-	3,810,500	3,810,500
Special Agreements and Programs	1,985,900	2,155,000	4,140,900
Contingencies	1,980,000	-	1,980,000
<b>Total Water and Sewer Budget</b>	<b>\$114,526,565</b>	<b>\$126,784,825</b>	<b>\$241,311,390</b>

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# District Board

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**Summary****Description**

By Charter, the affairs and policies of The Metropolitan District are governed by a Board of Commissioners (the District Board) composed of thirty-three members: seventeen appointed by the District's member municipalities (Bloomfield, East Hartford, Hartford, Newington, Rocky Hill, West Hartford, Wethersfield, and Windsor); eight appointed by the Governor; four appointed by the leadership of the Connecticut General Assembly; and four appointed by the non-member towns.

The District Board has broad authority with regard to providing services for the region, including the creation, maintenance, extension, and operation of public water and sanitary sewer systems; the authority to collect and dispose of refuse; and the operation and maintenance of resources recovery facilities. The Metropolitan District is also authorized to construct, operate and maintain hydroelectric dams and provide for the transmission, sale, and distribution of the electricity produced by the District's hydroelectric facility.

The establishment of policy and oversight of the administration is the responsibility of two major bureaus of the District Board – the Bureau of Public Works and the Water Bureau – and of the following Chartered or standing committees: The Board of Finance; Commission on Regional Planning; Community Affairs; General Policy and Planning; Internal Audit; MDC Government; Organization; Personnel, Pension, and Insurance; and Farmington River Watershed Advisory.

**Budget Commentary**

The District Board's adopted budget for 2026 is \$663,500, an increase of \$17,500, or 2.7%, above the prior year's appropriation. There are no budgeted positions in 2026, unchanged from the prior year.

**Operations: Increase of \$17,500 or 2.7% above the prior year's appropriation.**

- *Auditing and Finance Services* has been increased to accommodate the new bid for auditing services.
- Funds have been reallocated from *Outside Services* to *Lobbyist-(Fed/State)*; the overall balance remains unchanged.

Summary

Commitment Item	Expenditure Classification	2024 Adopted	2025 Adopted	2026 Adopted	\$ Change	% Change
<i>Operations</i>						
511110	Business Travel	15,000	15,000	15,000	-	
511120	Meeting Expenses	35,000	85,000	85,000	-	
511220	Dues & Memberships	110,000	110,000	110,000	-	
512010	Auditing/Finance Services	177,075	175,000	192,500	17,500	
512080	Outside Services	210,000	256,000	121,000	(135,000)	
512930	Lobbyist-(Fed/State)	-	-	135,000	135,000	
513010	Office Supplies	5,000	5,000	5,000	-	
<i>Total Expenditure Classification</i>		552,075	646,000	663,500	17,500	2.7%
<i>Funding Allocation</i>						
Sewer Allocation 49%		270,516	316,540	325,115	8,575	
Water Allocation 51%		281,559	329,460	338,385	8,925	
<i>Total Funding Allocation</i>		552,075	646,000	663,500	17,500	2.7%

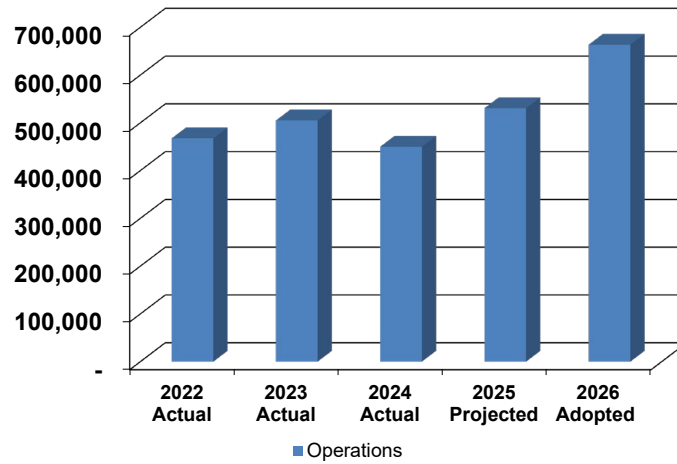
**Summary**

<b>Commitment Item</b>	<b>Expenditure Classification</b>	<b>2022 Actual</b>	<b>2023 Actual</b>	<b>2024 Actual</b>	<b>2025 Projected</b>
	<b><i>Operations</i></b>				
511110	Business Travel	-	362	88	646
511120	Meeting Expenses	27,051	35,713	24,455	20,211
511220	Dues & Memberships	120,000	110,000	110,000	110,000
512010	Auditing/Finance Services	128,000	157,670	166,090	167,000
512080	Outside Services	190,122	198,988	145,330	89,878
512930	Lobbyist-(Fed/State)	-	-	-	135,000
513010	Office Supplies	1,550	2,126	3,927	7,850
	<b>Total Expenditure Classification</b>	<b>467,455</b>	<b>504,859</b>	<b>449,889</b>	<b>530,586</b>
	<b><i>Funding Allocation</i></b>				
	Sewer Allocation 49%	229,100	247,400	220,400	259,986
	Water Allocation 51%	238,355	257,459	229,489	270,600
	<b>Total Funding Allocation</b>	<b>467,455</b>	<b>504,859</b>	<b>449,889</b>	<b>530,586</b>

# Executive – District Board

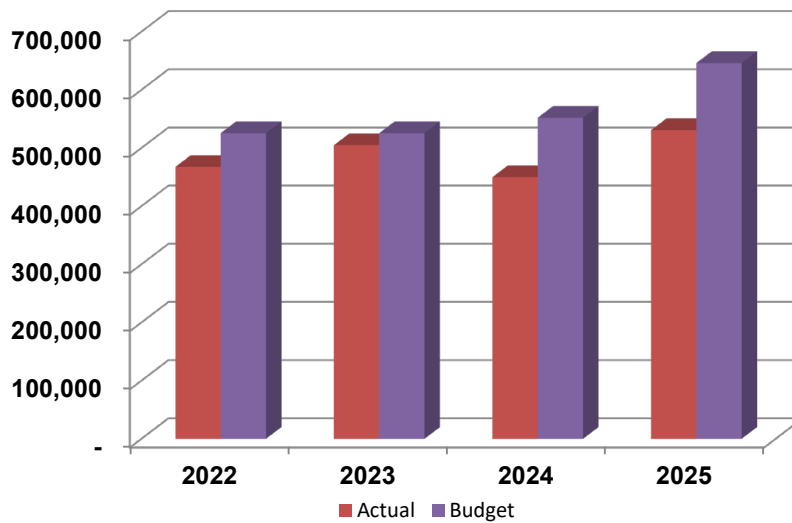
## Expenditure History

### By Category



	2022 Actual	2023 Actual	2024 Actual	2025 Projected	2026 Adopted
Payroll	-	-	-	-	-
Operations	467,455	504,859	449,889	530,586	663,500
Maintenance	-	-	-	-	-
<b>Total</b>	<b>467,455</b>	<b>504,859</b>	<b>449,889</b>	<b>530,586</b>	<b>663,500</b>

### Expenditures versus Budget

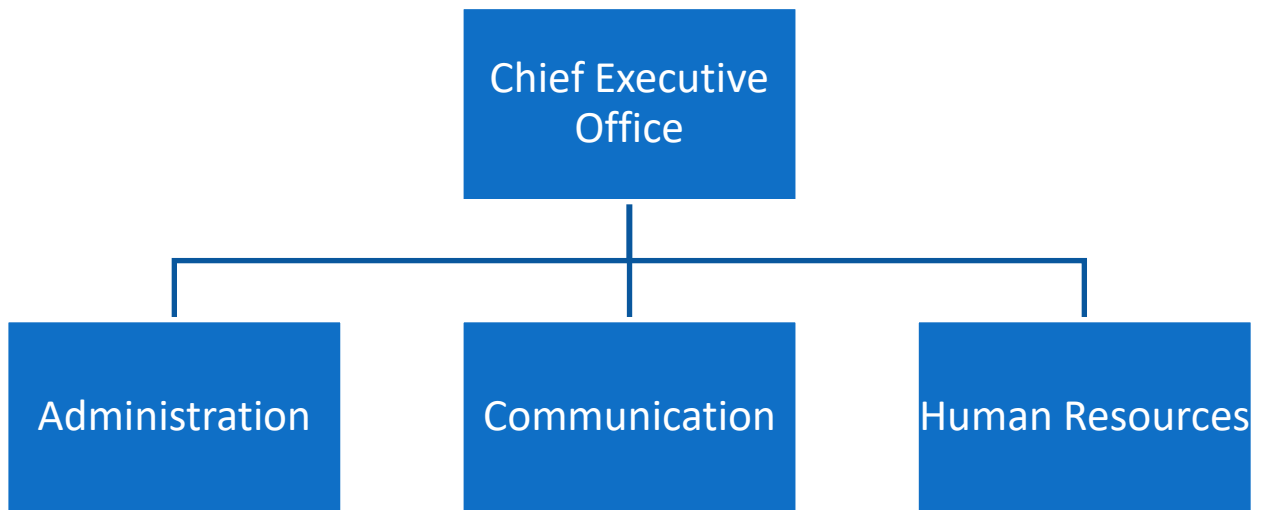


B/(W)	2022	2023	2024	2025
Budget	525,500	525,500	552,075	646,000
Actual	467,455	504,859	449,889	530,586
<b>Variance</b>	<b>58,045</b>	<b>20,641</b>	<b>102,186</b>	<b>115,414</b>

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# Chief Executive Office

Administration  
Communications  
Human Resources



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# Executive – CEO

## Summary

### Description

The Chief Executive Office oversees the Administration, Communications, and Human Resources departments.

### Budget Commentary

The adopted Chief Executive Office budget totals \$3,437,525, increasing by \$188,823 or 5.8% above prior year's appropriation. The three activity budgets that comprise the Chief Executive Office — Administration, Communications, and Human Resources — are on subsequent pages.

The budgeted positions have increased in 2026.

Expenditure Classification	2024 Adopted	2025 Adopted	2026 Adopted	\$ Change	% Change
<b><u>Summary by Activity</u></b>					
Administration	1,177,168	1,260,003	1,303,300	43,297	
Communications	624,123	261,000	261,000	-	
Human Resources	1,428,135	1,727,699	1,873,225	145,526	
<i>Total Summary by Activity</i>	<b>3,229,426</b>	<b>3,248,702</b>	<b>3,437,525</b>	<b>188,823</b>	<b>5.8%</b>
<b><u>Summary by Major Accounts</u></b>					
Payroll					
Regular Pay	2,026,426	1,946,002	2,100,000	153,998	
Overtime 100%	1,800	1,800	3,200	1,400	
Overtime 150%	2,000	20,000	20,000	-	
Overtime 200%	-	-	-	-	
Temporary Help	230,000	300,000	300,000	-	
Standby & Premium Pay	-	-	-	-	
Longevity Pay	3,100	2,600	2,825	225	
<i>Total Payroll</i>	<b>2,263,326</b>	<b>2,270,402</b>	<b>2,426,025</b>	<b>155,623</b>	<b>6.9%</b>
Operations	966,100	978,300	1,011,500	33,200	3.4%
Maintenance	-	-	-	-	-
Capital	-	-	-	-	-
<i>Total Summary by Major Accounts</i>	<b>3,229,426</b>	<b>3,248,702</b>	<b>3,437,525</b>	<b>188,823</b>	<b>5.8%</b>

### Funding Allocation

Sewer Allocation 49%	1,582,418	1,591,863	1,684,387	92,522	
Water Allocation 51%	1,647,008	1,656,839	1,753,138	96,301	
<i>Total Funding Allocation</i>	<b>3,229,426</b>	<b>3,248,702</b>	<b>3,437,525</b>	<b>188,823</b>	<b>5.8%</b>

### Authorized Positions

Administration	4	4	4	-	
Communications	2	-	-	-	
Human Resources	6	7	8	1	
<i>Total Authorized Positions</i>	<b>12</b>	<b>11</b>	<b>12</b>	<b>1</b>	<b>9.1%</b>

# Executive – CEO

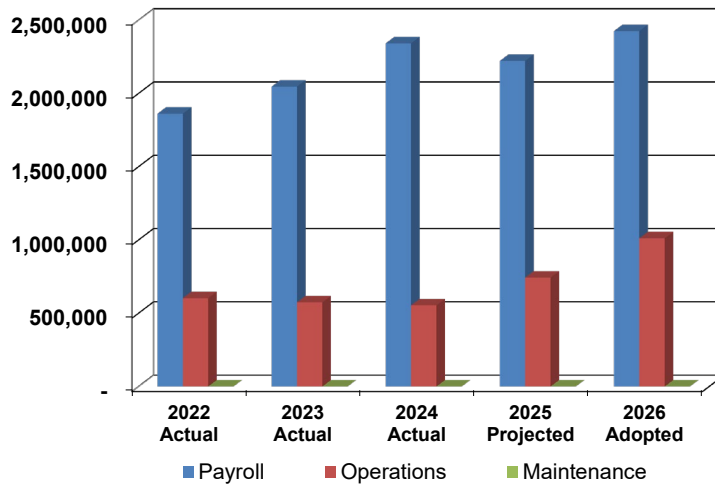
## Summary

Expenditure Classification	2022 Actual	2023 Actual	2024 Actual	2025 Projected
<b><i>Summary by Activity</i></b>				
Administration	928,934	959,005	997,822	1,199,756
Communications	438,793	473,819	449,559	153,147
Human Resources	1,097,694	1,188,250	1,449,026	1,612,929
<b>Total Summary by Activity</b>	<b>2,465,421</b>	<b>2,621,074</b>	<b>2,896,408</b>	<b>2,965,832</b>
<b><i>Summary by Major Accounts</i></b>				
<b>Payroll</b>				
Regular Pay	1,788,079	1,942,080	2,138,487	1,997,891
Overtime 100%	580	337	175	50
Overtime 150%	259	-	-	-
Overtime 200%	-	-	-	-
Temporary Help	70,474	101,492	200,597	222,065
Standby & Premium Pay	-	-	-	-
Longevity Pay	2,825	3,000	3,100	2,325
<b>Total Payroll</b>	<b>1,862,217</b>	<b>2,046,909</b>	<b>2,342,359</b>	<b>2,222,331</b>
Operations	603,204	574,165	554,049	743,501
Maintenance	-	-	-	-
Capital	-	-	-	-
<b>Total Summary by Major Accounts</b>	<b>2,465,421</b>	<b>2,621,074</b>	<b>2,896,408</b>	<b>2,965,832</b>
<b><i>Funding Allocation</i></b>				
Sewer Allocation 49%	1,208,100	1,284,300	1,419,200	1,453,257
Water Allocation 51%	1,257,321	1,336,774	1,477,208	1,512,575
<b>Total Funding Allocation</b>	<b>2,465,421</b>	<b>2,621,074</b>	<b>2,896,408</b>	<b>2,965,832</b>

# Executive – CEO

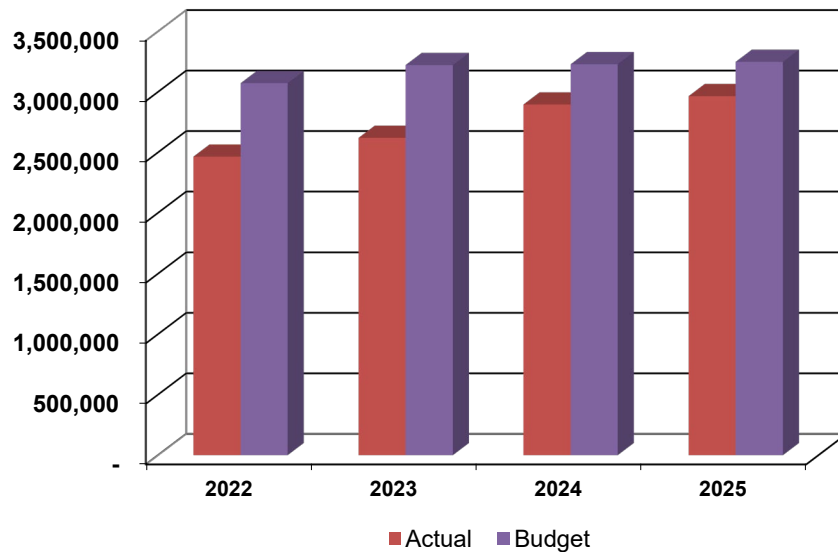
## Expenditure History

### By Category



	2022 Actual	2023 Actual	2024 Actual	2025 Projected	2026 Adopted
Payroll	1,862,217	2,046,909	2,342,359	2,222,331	2,426,025
Operations	603,204	574,165	554,049	743,501	1,011,500
Maintenance	-	-	-	-	-
<b>Total</b>	<b>2,465,421</b>	<b>2,621,074</b>	<b>2,896,408</b>	<b>2,965,832</b>	<b>3,437,525</b>

### Expenditures versus Budget



B/(W)	2022	2023	2024	2025
Budget	3,073,067	3,222,283	3,229,426	3,248,702
Actual	2,465,421	2,621,074	2,896,408	2,965,832
<b>Variance</b>	<b>607,646</b>	<b>601,209</b>	<b>333,018</b>	<b>282,870</b>

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**Administration****Description**

The Chief Executive Officer is appointed by the District Board and is responsible for implementing the board's policies and providing overall management of District programs and operations. As the Commission's primary policy advisor, the CEO provides staff support to the District Board and its bureaus and committees and also serves as the primary liaison between the District and various federal, state, regional, and local officials and agencies: Compilation of meeting agendas and finalization of minutes; the coordination and control of Commission, bureau and committee meetings and public hearings; and management of the sewer and water assessment programs.

**Budget Commentary**

The adopted Chief Executive Office - Administration budget for the coming year is \$1,303,300, increasing by \$43,297 or 3.4% above the prior year's appropriation. There are no changes in the budgeted positions in 2026.

**Payroll: Increase of \$35,097 or 4.1% above the prior year's appropriation.**

- *Regular Pay* includes increments and cost-of-living increases for eligible employees.

**Operations: Increase of \$8,200 or 2.0% above the prior year's appropriation.**

- The increase is primarily due to *Employee Activities* to accommodate monthly meetings and service recognition.
- Increase in *Meeting Expenses*, *Legal Advertising*, and *Office Supplies* are offset by reductions in *Consultant Services* and *Community Outreach* to align with historic spending.

**Administration**

Commitment Item	Expenditure Classification	2024 Adopted	2025 Adopted	2026 Adopted	\$ Change	% Change
	<u>Payroll</u>					
501010	Regular Pay	812,393	845,128	880,000	34,872	
501030	Overtime 100%	-	-	-	-	
501040	Overtime 150%	-	-	-	-	
501050	Overtime 200%	-	-	-	-	
501020	Temporary Pay	-	-	-	-	
501060	Standby & Premium Pay	-	-	-	-	
501070	Longevity Pay	1,475	1,575	1,800	225	
	<b>Total Payroll</b>	<b>813,868</b>	<b>846,703</b>	<b>881,800</b>	<b>35,097</b>	<b>4.1%</b>
	<u>Operations</u>					
511040	Employee Activities	40,000	46,000	60,000	14,000	
511110	Business Travel	3,500	3,700	3,700	-	
511120	Meeting Expenses	12,000	11,800	12,000	200	
511210	Books & Periodicals	500	500	500	-	
511220	Dues & Memberships	83,000	83,000	83,000	-	
512070	Consultant Services	100,000	150,000	140,000	(10,000)	
512080	Outside Services	19,300	19,300	19,300	-	
512110	Legal Advertising	12,000	12,000	16,000	4,000	
512340	Liens & Caveats Certification	86,000	80,000	80,000	-	
513010	Office Supplies	6,000	6,000	7,000	1,000	
519070	Community Outreach - Public Info.	1,000	1,000	-	(1,000)	
	<b>Total Operations</b>	<b>363,300</b>	<b>413,300</b>	<b>421,500</b>	<b>8,200</b>	<b>2.0%</b>
	<b>Total Expenditure Classification</b>	<b>1,177,168</b>	<b>1,260,003</b>	<b>1,303,300</b>	<b>43,297</b>	<b>3.4%</b>
	<u>Funding Allocation</u>					
	Sewer Allocation 49%	576,812	617,401	638,617	21,215	
	Water Allocation 51%	600,356	642,602	664,683	22,082	
	<b>Total Funding Allocation</b>	<b>1,177,168</b>	<b>1,260,003</b>	<b>1,303,300</b>	<b>43,297</b>	<b>3.4%</b>
	<u>Authorized Positions</u>					
	Assistant to CEO	1	1	1	-	
	Chief Executive Officer	1	1	1	-	
	Executive Assistant	1	1	1	-	
	Executive Assistant OOC	1	1	1	-	
	<b>Total Authorized Positions</b>	<b>4</b>	<b>4</b>	<b>4</b>	<b>-</b>	<b>0.0%</b>

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**Communications****Description**

The Communications Department is responsible for the development and implementation of communication and project outreach programs, and the distribution of materials designed to improve the way project information is relayed to the public and internally throughout the District. This group is responsible for managing Community Outreach Liaison Teams which support Project Outreach in the communities where District projects are taking place. In addition, this unit is responsible for developing and distributing various communication vehicles, including the District bill insert, newsletter, and TV program.

**Budget Commentary**

The Communications Department adopted budget for 2026 totals \$261,000, remains unchanged or 0.0% to prior year's appropriation. There are no budgeted positions in 2026, unchanged from the prior year.

**Payroll: Remains unchanged at \$0 or 0.0%.**

- No change in the budget for 2026.

**Operations: Remains unchanged at \$0 or 0.0%.**

- Primarily made up of *Consultant Services* and *Books & Periodicals* and other allotments are unchanged for 2026 operations.

**Communications**

Commitment Item	Expenditure Classification	2024 Adopted	2025 Adopted	2026 Adopted	\$ Change	% Change
	<i><b>Payroll</b></i>					
501010	Regular Pay	306,248	-	-	-	
501030	Overtime 100%	-	-	-	-	
501040	Overtime 150%	-	-	-	-	
501050	Overtime 200%	-	-	-	-	
501020	Temporary Pay	-	-	-	-	
501060	Standby & Premium Pay	-	-	-	-	
501070	Longevity Pay	875	-	-	-	
	<i><b>Total Payroll</b></i>	<b>307,123</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.0%</b>
	<i><b>Operations</b></i>					
511100	Seminars & Conventions	2,000	5,000	5,000	-	
511120	Meeting Expenses	1,000	1,000	1,000	-	
511210	Books & Periodicals	87,000	87,000	87,000	-	
511240	Public Information	14,500	-	-	-	
512070	Consultant Services	123,000	100,000	100,000	-	
512080	Outside Services	50,000	25,000	25,000	-	
513010	Office Supplies	3,000	5,000	5,000	-	
513070	Public Information Supplies	10,000	5,000	5,000	-	
519070	Community Outreach - Public Info.	21,000	25,000	25,000	-	
519090	Advertising	5,500	8,000	8,000	-	
	<i><b>Total Operations</b></i>	<b>317,000</b>	<b>261,000</b>	<b>261,000</b>	<b>-</b>	<b>0.0%</b>
	<i><b>Total Expenditure Classification</b></i>	<b>624,123</b>	<b>261,000</b>	<b>261,000</b>	<b>-</b>	<b>0.0%</b>
	<i><b>Funding Allocation</b></i>					
	Sewer Allocation 49%	305,820	127,890	127,890	-	
	Water Allocation 51%	318,303	133,110	133,110	-	
	<i><b>Total Funding Allocation</b></i>	<b>624,123</b>	<b>261,000</b>	<b>261,000</b>	<b>-</b>	<b>0.0%</b>
	<i><b>Authorized Positions</b></i>					
	Special Services Administrator	2	-	-	-	
	<i><b>Total Authorized Positions</b></i>	<b>2</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.0%</b>

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**Human Resources****Description**

The Director of Human Resources has oversight responsibility for all human resources functions, including Education and Training; Employee Benefits Administration; Employee Relations and Human Resources Administration.

The Human Resources Department is responsible for providing a full range of human resources services to MDC employees at multiple work sites. Human Resources' core functions and responsibilities include policy development; risk services; job design; classification and reclassification; recruitment and retention; forecasting and succession planning; training and staff development; compensation administration; employee relations and communication; performance management; strategic planning; Human Resources Information Systems (HRIS); benefits administration; complaint resolution; recognition efforts; and quality and process improvement initiatives.

**Budget Commentary**

The 2026 adopted budget for the Human Resources department totals \$1,873,225, increasing by \$145,526 or 8.4% above the prior year's appropriation. The following position(s) were added in 2026: Professional Level Associate.

**Payroll: Increase of \$120,526 or 8.5% above the prior year's appropriation.**

- *Regular Pay* includes increments and cost-of-living increases for eligible employees further increased by the addition of one FTE.

**Operations: Increase of \$25,000 or 8.2% above the prior year's appropriation.**

- *Consultant Services* is increasing due to the renewal of the USI contract.
- *Employee Activities* is increasing to support various employee programs.

**Human Resources**

Commitment Item	Expenditure Classification	2024 Adopted	2025 Adopted	2026 Adopted	\$ Change	% Change
<b><i>Payroll</i></b>						
501010	Regular Pay	907,785	1,100,874	1,220,000	119,126	
501030	Overtime 100%	1,800	1,800	3,200	1,400	
501040	Overtime 150%	2,000	20,000	20,000	-	
501050	Overtime 200%	-	-	-	-	
501020	Temporary Pay	230,000	300,000	300,000	-	
501060	Standby & Premium Pay	-	-	-	-	
501070	Longevity Pay	750	1,025	1,025	-	
	<b>Total Payroll</b>	<b>1,142,335</b>	<b>1,423,699</b>	<b>1,544,225</b>	<b>120,526</b>	<b>8.5%</b>
<b><i>Operations</i></b>						
503010	Medical Services	38,000	50,000	50,000	-	
511040	Employee Activities	25,000	25,000	45,000	20,000	
511060	Employee Testing	30,000	35,000	35,000	-	
511100	Seminars & Conventions	2,000	2,000	2,000	-	
511220	Dues & Memberships	5,000	5,000	5,000	-	
511230	Fees & Tuition	60,000	60,000	60,000	-	
512070	Consultant Services	85,000	85,000	90,000	5,000	
512080	Outside Services	20,000	20,000	20,000	-	
513010	Office Supplies	3,800	5,000	5,000	-	
519080	Diversity Programs	10,000	10,000	10,000	-	
519240	Grievance Expenses	7,000	7,000	7,000	-	
	<b>Total Operations</b>	<b>285,800</b>	<b>304,000</b>	<b>329,000</b>	<b>25,000</b>	<b>8.2%</b>
	<b>Total Expenditure Classification</b>	<b>1,428,135</b>	<b>1,727,699</b>	<b>1,873,225</b>	<b>145,526</b>	<b>8.4%</b>
<b><i>Funding Allocation</i></b>						
	Sewer Allocation 49%	699,786	846,572	917,880	71,307	
	Water Allocation 51%	728,349	881,127	955,345	74,219	
	<b>Total Funding Allocation</b>	<b>1,428,135</b>	<b>1,727,699</b>	<b>1,873,225</b>	<b>145,526</b>	<b>8.4%</b>
<b><i>Authorized Positions</i></b>						
	Administrative Assistant	1	1	1	-	
	Director of Human Resources	1	1	1	-	
	Durational Div Project Manager	1	1	1	-	
	Human Resources Generalist	2	3	3	-	
	Human Resources Manager	1	1	1	-	
	Professional Level Trainee	-	-	1	1	
	<b>Total Authorized Positions</b>	<b>6</b>	<b>7</b>	<b>8</b>	<b>1</b>	<b>14.3%</b>

# Legal

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**Summary****Description**

The District's Legal Department is administered by District Counsel and supported by Assistant District Counsel and Paralegal. District Counsel may appoint additional counsel on an as-needed basis.

Primary duties of the Legal Department include labor contract negotiations, preparation of legal agreements, representation of the district in administrative proceedings and litigation, the provision of legal advice, legislative review, and various other legal responsibilities as required.

**Budget Commentary**

The adopted Legal Department budget for 2026 totals \$1,655,375, which is an increase of \$54,399 or 3.4% above the prior year's appropriation. There are no increases in the budgeted positions in 2026.

**Payroll: Increase of \$47,549 or 4.0% above the prior year's appropriation.**

- *Regular Pay* includes increments and cost-of-living increases for eligible employees.

**Operations: Increase of \$6,850 or 1.6% above the prior year's appropriation.**

- A new line item, *Lobbyist*, was created in the amount of \$111,850, offset by decreases in *Consultant Services* and *Legal Services*.

Summary

Commitment Item	Expenditure Classification	2024 Adopted	2025 Adopted	2026 Adopted	\$ Change	% Change
<b><u>Payroll</u></b>						
501010	Regular Pay	1,136,676	1,182,551	1,230,000	47,449	
501030	Overtime 100%	-	-	-	-	
501040	Overtime 150%	-	-	-	-	
501050	Overtime 200%	-	-	-	-	
501020	Temporary Pay	-	-	-	-	
501060	Standby & Premium Pay	-	-	-	-	
501070	Longevity Pay	1,925	1,925	2,025	100	
	<b>Total Payroll</b>	<b>1,138,601</b>	<b>1,184,476</b>	<b>1,232,025</b>	<b>47,549</b>	<b>4.0%</b>
<b><u>Operations</u></b>						
511070	Employee Reimbursement	200	200	200	-	
511100	Seminars & Conventions	2,500	5,000	5,000	-	
511120	Meeting Expenses	5,000	5,000	5,000	-	
511210	Books & Periodicals	20,000	25,000	25,000	-	
511220	Dues & Memberships	1,300	1,300	1,300	-	
512020	Legal Services	375,000	350,000	265,000	(85,000)	
512070	Consultant Services	50,000	25,000	5,000	(20,000)	
512930	Lobbyist-(Fed/State)	-	-	111,850	111,850	
513010	Office Supplies	4,000	5,000	5,000	-	
	<b>Total Operations</b>	<b>458,000</b>	<b>416,500</b>	<b>423,350</b>	<b>6,850</b>	<b>1.6%</b>
	<b>Total Expenditure Classification</b>	<b>1,596,601</b>	<b>1,600,976</b>	<b>1,655,375</b>	<b>54,399</b>	<b>3.4%</b>
<b><u>Funding Allocation</u></b>						
	Sewer Allocation 49%	782,334	784,478	811,133	26,655	
	Water Allocation 51%	814,267	816,498	844,242	27,744	
	<b>Total Funding Allocation</b>	<b>1,596,601</b>	<b>1,600,976</b>	<b>1,655,375</b>	<b>54,399</b>	<b>3.4%</b>
<b><u>Authorized Positions</u></b>						
	Assistant District Counsel	4	4	4	-	
	District Counsel	1	1	1	-	
	Paralegal	1	1	1	-	
	<b>Total Authorized Positions</b>	<b>6</b>	<b>6</b>	<b>6</b>	<b>-</b>	<b>0.0%</b>

Summary

Commitment Item	Expenditure Classification	2022 Actual	2023 Actual	2024 Actual	2025 Projected
	<i>Payroll</i>				
501010	Regular Pay	1,003,206	1,081,634	1,140,205	1,208,295
501070	Longevity Pay	1,550	1,925	1,925	1,925
	<i>Total Payroll</i>	1,004,756	1,083,559	1,142,130	1,210,220
	<i>Operations</i>				
511070	Employee Reimbursement	167	314	222	200
511100	Seminars & Conventions	600	2,857	7,485	3,762
511120	Meeting Expenses	2,241	5,033	2,425	1,635
511210	Books & Periodicals	15,514	17,472	18,330	20,757
511220	Dues & Memberships	1,416	1,053	1,379	1,609
512020	Legal Services	184,746	161,810	147,783	114,553
512070	Consultant Services	10,602	9,234	-	1,000
512930	Lobbyist-(Fed/State)	-	-	-	103,350
513010	Office Supplies	3,678	5,205	6,737	4,282
	<i>Total Operations</i>	218,964	202,979	184,362	251,148
	<i>Total Expenditure Classification</i>	1,223,720	1,286,538	1,326,492	1,461,367

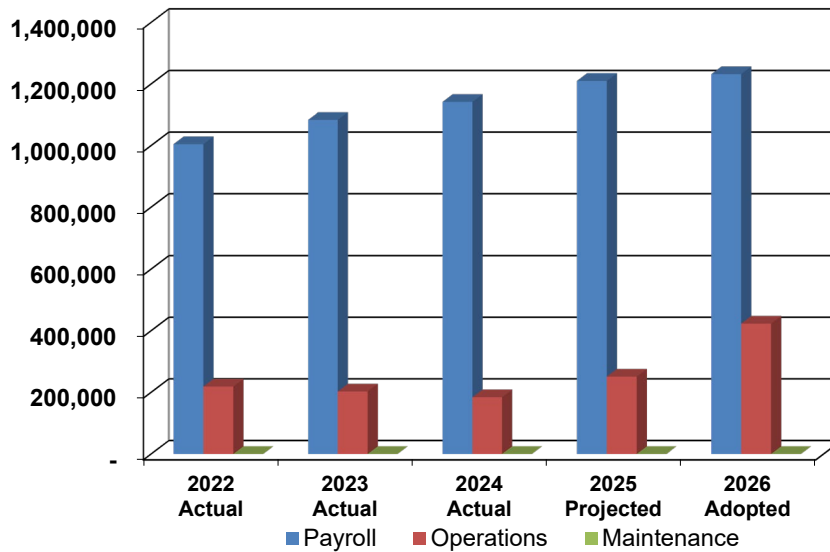
*Funding Allocation*

Sewer Allocation 49%	599,600	630,400	650,000	716,070
Water Allocation 51%	624,120	656,138	676,492	745,297
<i>Total Funding Allocation</i>	1,223,720	1,286,538	1,326,492	1,461,367

# Executive – Legal

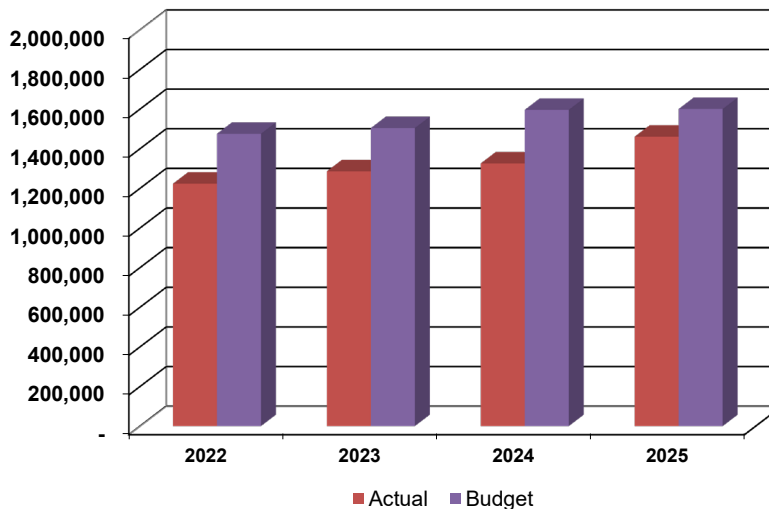
## Expenditure History

### By Category



	2022 Actual	2023 Actual	2024 Actual	2025 Projected	2026 Adopted
Payroll	1,004,756	1,083,559	1,142,130	1,210,220	1,232,025
Operations	218,964	202,979	184,362	251,148	423,350
Maintenance	-	-	-	-	-
<b>Total</b>	<b>1,223,720</b>	<b>1,286,538</b>	<b>1,326,492</b>	<b>1,461,367</b>	<b>1,655,375</b>

### Expenditures versus Budget

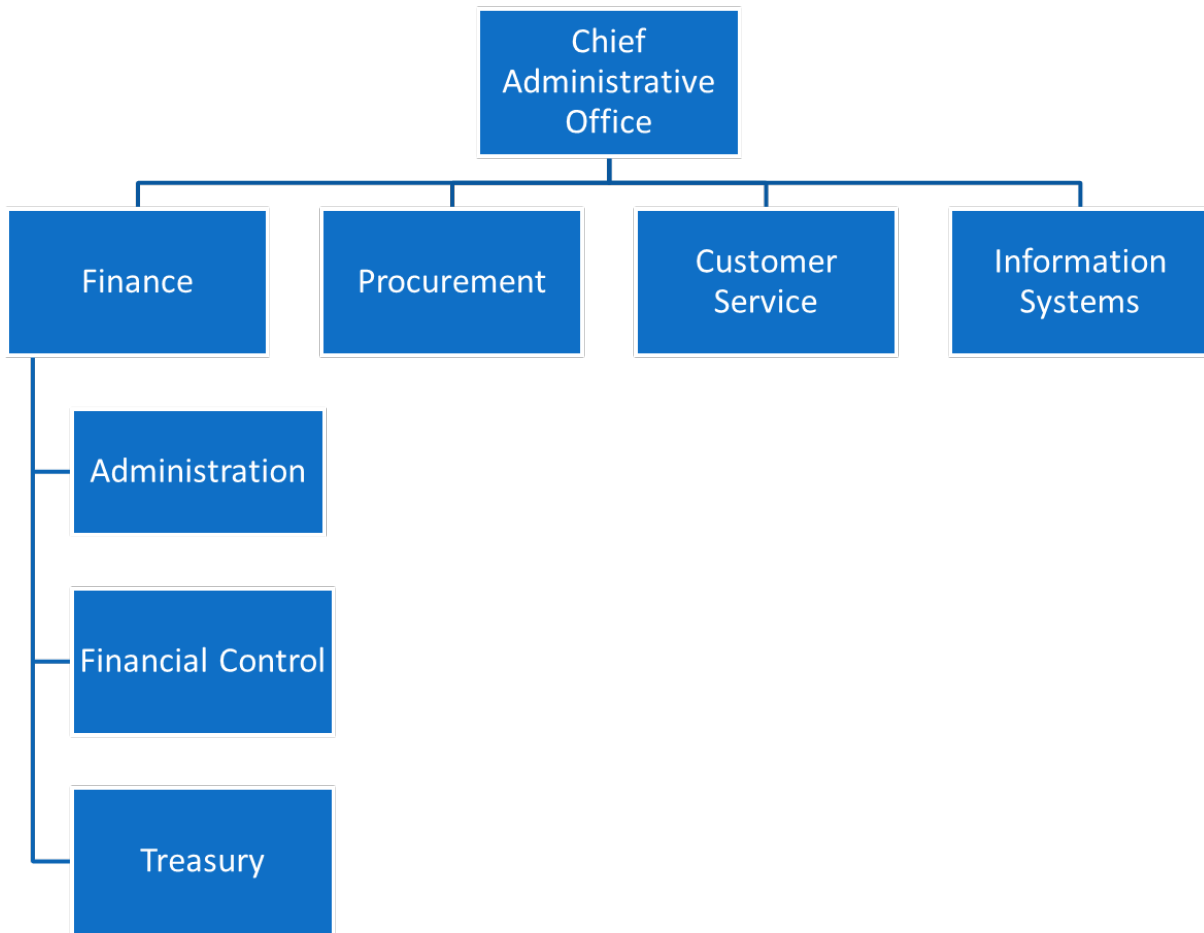


B/(W)	2022	2023	2024	2025
Budget	1,475,670	1,504,634	1,596,601	1,600,976
Actual	1,223,720	1,286,538	1,326,492	1,461,367
<b>Variance</b>	<b>251,950</b>	<b>218,096</b>	<b>270,109</b>	<b>139,609</b>

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# Chief Administrative Officer (CAO)

Finance  
Procurement  
Customer Service  
Information Systems



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# Chief Administrative Office (CAO)

## Summary

### Description

The Chief Administrative Officer, is responsible for overseeing and directing all District fiscal management and supporting business services, including Finance-Administration, Financial Control, Treasury, Procurement, Customer Service, and Information Technology activities.

### Budget Commentary

The adopted Chief Administrative Office (CAO) budgets for 2026 are \$18,222,900, which is an increase of \$29,228 or 0.2% above the prior year's appropriation. There is a decrease in the budgeted positions in 2026.

Expenditure Classification	2024 Adopted	2025 Adopted	2026 Adopted	\$ Change	% Change
<b><u>Summary by Activity</u></b>					
Administration	763,923	748,887	753,375	4,488	
Finance	3,520,544	3,580,133	3,708,375	128,242	
Procurement	945,138	1,040,116	1,377,775	337,659	
Customer Service	2,005,643	2,225,341	2,146,550	(78,791)	
Information Systems	9,465,630	10,599,195	10,236,825	(362,370)	
<b>Total Summary by Activity</b>	<b>16,700,878</b>	<b>18,193,672</b>	<b>18,222,900</b>	<b>29,228</b>	<b>0.2%</b>
<b><u>Summary by Major Accounts</u></b>					
<b>Payroll</b>					
Regular Pay	8,301,103	8,754,999	8,405,000	(349,999)	
Overtime 100%	24,000	23,000	23,500	500	
Overtime 150%	67,000	56,000	58,000	2,000	
Overtime 200%	5,000	11,000	5,500	(5,500)	
Temporary Help	18,000	17,000	5,000	(12,000)	
Standby & Premium Pay	-	-	-	-	
Longevity Pay	12,925	13,425	12,400	(1,025)	
<b>Total Payroll</b>	<b>8,428,028</b>	<b>8,875,424</b>	<b>8,509,400</b>	<b>(366,024)</b>	<b>-4.1%</b>
Operations	5,822,850	6,907,450	7,543,500	636,050	9.2%
Maintenance	2,450,000	2,410,798	2,170,000	(240,798)	-10.0%
<b>Total Summary by Major Accounts</b>	<b>16,700,878</b>	<b>18,193,672</b>	<b>18,222,900</b>	<b>29,228</b>	<b>0.2%</b>

### Funding Allocation

Sewer Allocation - Composite	6,668,925	7,219,024	7,291,326	72,296	
Water Allocation - Composite	10,031,953	10,974,648	10,931,574	(43,068)	
<b>Total Funding Allocation</b>	<b>16,700,878</b>	<b>18,193,672</b>	<b>18,222,900</b>	<b>29,228</b>	<b>0.2%</b>

### Authorized Positions

Administration	4	4	4	-	
Finance	27	28	28	-	
Procurement	7	7	9	2	
Customer Service	12	12	11	(1)	
Information Systems	17	18	12	(6)	
<b>Total Authorized Positions</b>	<b>67</b>	<b>69</b>	<b>64</b>	<b>(5)</b>	<b>-7.2%</b>

# Chief Administrative Office (CAO)

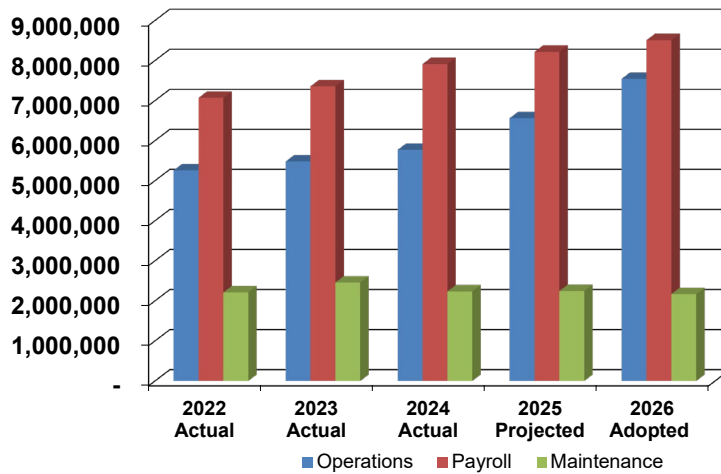
## Summary

Expenditure Classification	2022 Actual	2023 Actual	2024 Actual	2025 Projected
<b><u>Summary by Activity</u></b>				
Administration	780,365	652,648	741,784	751,122
Finance	2,583,887	2,926,984	3,206,140	3,241,301
Procurement	792,274	833,768	854,328	943,966
Customer Service	1,826,620	1,940,628	2,021,798	2,076,170
Information Systems	8,556,011	8,943,097	9,094,165	10,011,519
<b>Total Summary by Activity</b>	<b>14,539,157</b>	<b>15,297,125</b>	<b>15,918,215</b>	<b>17,024,077</b>
<b><u>Summary by Major Accounts</u></b>				
<b>Payroll</b>				
Regular Pay	7,001,045	7,273,649	7,847,222	8,108,673
Overtime 100%	13,606	16,357	13,607	16,188
Overtime 150%	32,151	43,357	31,971	50,946
Overtime 200%	-	4,390	1,061	10,000
Temporary Help	10,838	7,446	5,805	16,575
Standby & Premium Pay	-	-	-	-
Longevity Pay	11,175	11,725	12,400	14,339
<b>Total Payroll</b>	<b>7,068,815</b>	<b>7,356,923</b>	<b>7,912,065</b>	<b>8,216,721</b>
Operations	5,258,990	5,480,036	5,770,363	6,560,092
Maintenance	2,211,352	2,460,166	2,235,786	2,247,264
<b>Total Summary by Major Accounts</b>	<b>14,539,157</b>	<b>15,297,125</b>	<b>15,918,215</b>	<b>17,024,077</b>
<b><u>Funding Allocation</u></b>				
Sewer Allocation - Composite	5,755,200	6,064,700	6,345,000	6,739,951
Water Allocation - Composite	8,783,957	9,232,425	9,573,215	10,284,126
<b>Total Funding Allocation</b>	<b>14,539,157</b>	<b>15,297,125</b>	<b>15,918,215</b>	<b>17,024,077</b>

# Chief Administrative Office (CAO)

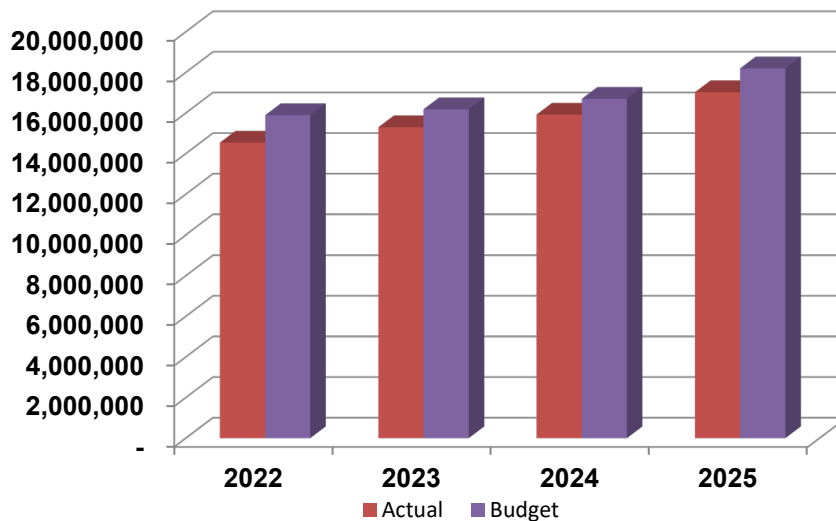
## Expenditure History

### By Category



	2022 Actual	2023 Actual	2024 Actual	2025 Projected	2026 Adopted
Payroll	7,068,815	7,356,923	7,912,065	8,216,721	8,509,400
Operations	5,258,990	5,480,036	5,770,363	6,560,092	7,543,500
Maintenance	2,211,352	2,460,166	2,235,786	2,247,264	2,170,000
<b>Total</b>	<b>14,539,157</b>	<b>15,297,125</b>	<b>15,918,215</b>	<b>17,024,077</b>	<b>18,222,900</b>

### Expenditures versus Budget



B/(W)	2022	2023	2024	2025
Budget	15,892,545	16,179,702	16,700,878	18,193,672
Actual	14,539,157	15,297,125	15,918,215	17,024,077
<b>Variance</b>	<b>1,353,388</b>	<b>882,577</b>	<b>782,663</b>	<b>1,169,595</b>

# Administration

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**Summary****Description**

The Administrative Office, led by the Chief Administrative Officer, is responsible for overseeing and directing all District fiscal management and supporting business services, including Finance-Administration, Financial Control, Treasury, Procurement, Customer Service, and Information Technology activities.

**Budget Commentary**

The Chief Administrative Office – Administration adopted budget for 2026 totals \$753,375, increasing by \$4,488 or 0.6% above the prior year's appropriation. There is no increase in the budgeted positions in 2026.

**Payroll: Increase of \$4,788 or 0.7% above the prior year's appropriation.**

- *Regular Pay* includes cost of living increments for eligible employees.

**Operations: Decrease of \$300 or 0.9% below the prior year's appropriation.**

- *Office Supplies* is increased by \$1,000 to align with anticipated spending for the coming year, offset by a \$1,300 decrease in *Seminars & Convention*.

Summary

Commitment Item	Expenditure Classification	2024 Adopted	2025 Adopted	2026 Adopted	\$ Change	% Change
<i>Payroll</i>						
501010	Regular Pay	677,773	714,937	720,000	5,063	
501030	Overtime 100%	-	-	-	-	
501040	Overtime 150%	-	-	-	-	
501050	Overtime 200%	-	-	-	-	
501020	Temporary Pay	-	-	-	-	
501060	Standby & Premium Pay	-	-	-	-	
501070	Longevity Pay	550	550	275	(275)	
	<b>Total Payroll</b>	<b>678,323</b>	<b>715,487</b>	<b>720,275</b>	<b>4,788</b>	<b>0.7%</b>
<i>Operations</i>						
511020	Mileage Allowance	100	100	100	-	
511100	Seminars & Conventions	3,000	2,800	1,500	(1,300)	
511120	Meeting Expenses	1,000	4,000	4,000	-	
511220	Dues & Memberships	500	500	500	-	
512080	Outside Services	80,000	20,000	20,000	-	
513010	Office Supplies	1,000	6,000	7,000	1,000	
	<b>Total Operations</b>	<b>85,600</b>	<b>33,400</b>	<b>33,100</b>	<b>(300)</b>	<b>-0.9%</b>
	<b>Total Expenditure Classification</b>	<b>763,923</b>	<b>748,887</b>	<b>753,375</b>	<b>4,488</b>	<b>0.6%</b>
<i>Funding Allocation</i>						
	Sewer Allocation 49%	374,322	366,954	369,153	2,199	
	Water Allocation 51%	389,601	381,933	384,222	2,289	
		<b>763,923</b>	<b>748,887</b>	<b>753,375</b>	<b>4,488</b>	<b>0.6%</b>
<i>Authorized Positions</i>						
	Chief Administrative Officer	1	1	1	-	
	Assistant to Chief Administrative Officer	1	1	1	-	
	Financial Analyst	1	1	1	-	
	Senior Administrative Analyst	1	1	1	-	
	<b>Total Authorized Positions</b>	<b>4</b>	<b>4</b>	<b>4</b>	<b>-</b>	<b>0.0%</b>

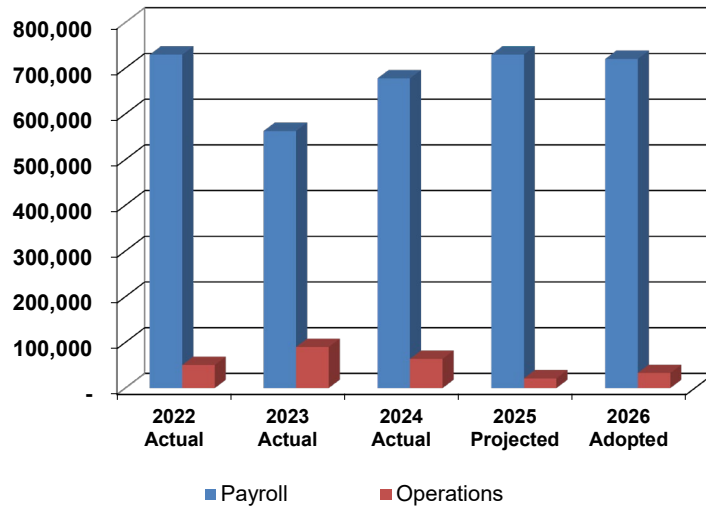
Summary

Commitment Item	Expenditure Classification	2022 Actual	2023 Actual	2024 Actual	2025 Projected
	<i>Payroll</i>				
501010	Regular Pay	729,645	562,640	677,279	729,200
501030	Overtime 100%	43	-	-	-
501040	Overtime 150%	-	-	-	-
501050	Overtime 200%	-	-	-	-
501020	Temporary Pay	-	-	-	-
501060	Standby & Premium Pay	-	-	-	-
501070	Longevity Pay	-	-	550	550
	<i>Total Payroll</i>	729,688	562,640	677,829	729,750
	<i>Operations</i>				
511020	Mileage Allowance	13	30	-	100
511100	Seminars & Conventions	-	-	-	2,800
511120	Meeting Expenses	-	2,232	4,381	4,272
511220	Dues & Memberships	535	405	-	500
512080	Outside Services	46,591	86,380	58,311	7,700
512210	Information System Professional Fees	3,072	-	-	-
513010	Office Supplies	466	962	1,264	6,000
	<i>Total Operations</i>	50,677	90,008	63,956	21,372
	<i>Total Expenditure Classification</i>	780,365	652,648	741,784	751,122
	<i>Funding Allocation</i>				
	Sewer Allocation 49%	382,400	319,800	363,500	368,049
	Water Allocation 51%	397,965	332,848	378,284	383,073
		780,365	652,648	741,784	751,122

# CAO – Administration

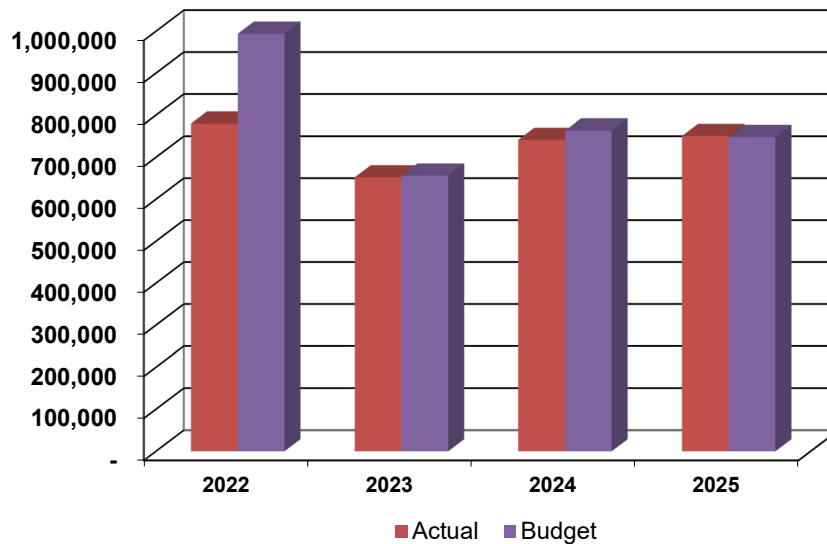
## Expenditure History

### By Category



	2022 Actual	2023 Actual	2024 Actual	2025 Projected	2026 Adopted
Payroll	729,688	562,640	677,829	729,750	720,275
Operations	50,677	90,008	63,956	21,372	33,100
Maintenance	-	-	-	-	-
<b>Total</b>	<b>780,365</b>	<b>652,648</b>	<b>741,784</b>	<b>751,122</b>	<b>753,375</b>

### Expenditures versus Budget

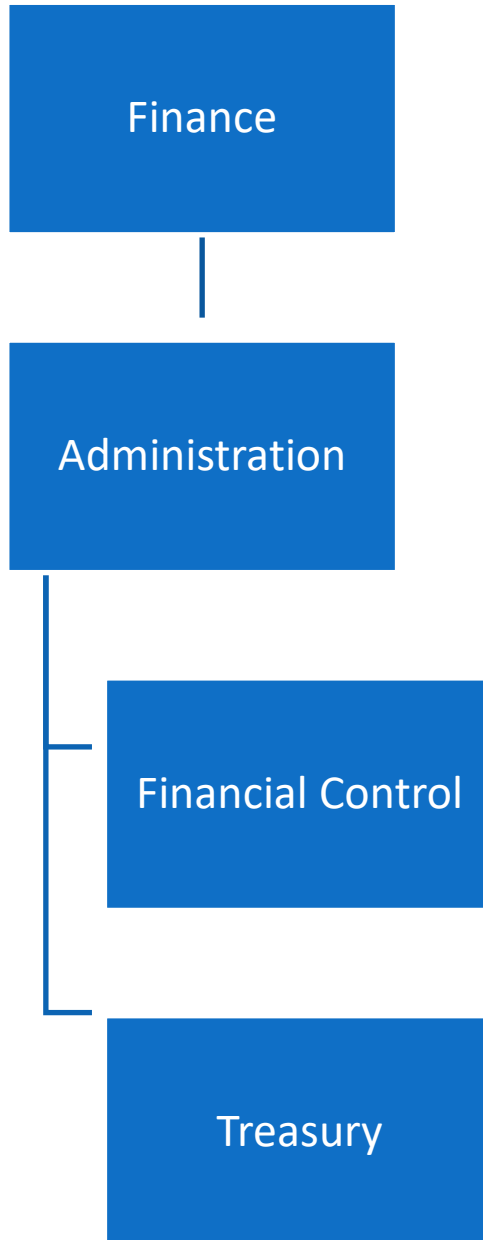


B/(W)	2022	2023	2024	2025
Budget	994,406	656,660	763,923	748,887
Actual	780,365	652,648	741,784	751,122
<b>Variance</b>	<b>214,041</b>	<b>4,012</b>	<b>22,139</b>	<b>(2,235)</b>

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# Finance

Administration  
Financial Control  
Treasury



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# CAO – Finance

## Summary

### Description

The Finance Department consists of the following major activities: Administration, Financial Control, Treasury, and Budget. A detailed discussion regarding the specific duties and objectives of the Finance Department is included on the following pages.

### Budget Commentary

The adopted Finance budget for 2026 is \$3,708,375, which is an increase of \$128,242 or 3.6% above the prior year's appropriation. There are no changes in the budgeted positions in 2026.

Expenditure Classification	2024 Adopted	2025 Adopted	2026 Adopted	\$ Change	% Change
<b><u>Summary by Activity</u></b>					
Administration	495,408	456,598	281,500	(175,098)	
Financial Control	1,010,068	1,119,559	1,778,175	658,616	
Treasury	1,323,673	1,484,764	1,648,700	163,936	
Budget Unit	691,395	519,212	-	(519,212)	
Procurement	-	-	-	-	
Customer Service	-	-	-	-	
<b>Total Summary by Activity</b>	<b>3,520,544</b>	<b>3,580,133</b>	<b>3,708,375</b>	<b>128,242</b>	<b>3.6%</b>
<b><u>Summary by Major Account</u></b>					
<b>Payroll</b>					
Regular Pay	3,295,219	3,417,508	3,550,000	132,492	
Overtime 100%	8,000	7,000	3,500	(3,500)	
Overtime 150%	12,000	6,000	3,000	(3,000)	
Overtime 200%	-	1,000	500	(500)	
Temporary Help	-	-	-	-	
Standby & Premium Pay	-	-	-	-	
Longevity Pay	4,225	4,775	5,125	350	
<b>Total Payroll</b>	<b>3,319,444</b>	<b>3,436,283</b>	<b>3,562,125</b>	<b>125,842</b>	<b>3.7%</b>
Operations	201,100	143,850	146,250	2,400	1.7%
Maintenance	-	-	-	-	0.0%
Capital	-	-	-	-	0.0%
<b>Total Summary by Major Account</b>	<b>3,520,544</b>	<b>3,580,133</b>	<b>3,708,375</b>	<b>128,242</b>	<b>3.6%</b>

### Funding Allocation

Sewer Allocation 49%	1,725,064	1,754,263	1,817,103	62,836	
Water Allocation 51%	1,795,480	1,825,870	1,891,272	65,406	
<b>Total Funding Allocation</b>	<b>3,520,544</b>	<b>3,580,133</b>	<b>3,708,375</b>	<b>128,242</b>	<b>3.6%</b>

### Authorized Positions

Administration	2	2	1	(1)	
Financial Control	9	9	14	5	
Treasury	11	13	13	-	
Budget Unit	5	4	-	(4)	
<b>Total Authorized Positions</b>	<b>27</b>	<b>28</b>	<b>28</b>	<b>-</b>	<b>0.0%</b>

# CAO – Finance

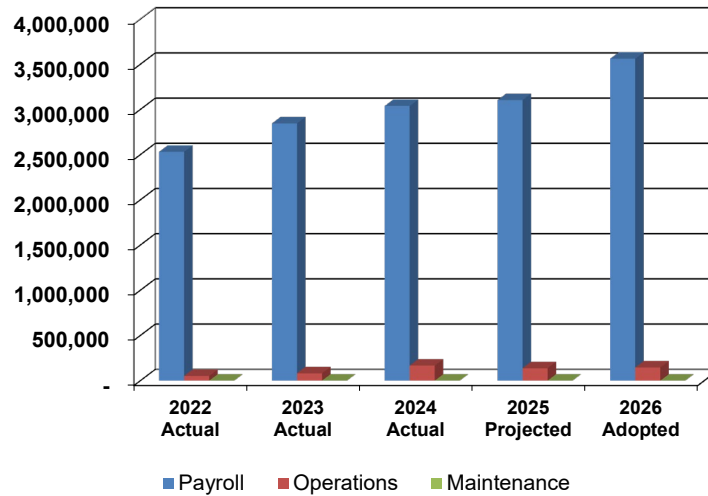
## Summary

Expenditure Classification	2022 Actual	2023 Actual	2024 Actual	2025 Projected
<b><i>Summary by Activity</i></b>				
Administration	-	385,412	622,443	322,402
Financial Control	850,176	893,590	842,764	995,531
Treasury	1,254,562	1,203,840	1,375,830	1,524,895
Budget Unit	479,149	444,142	365,103	398,473
Procurement	-	-	-	-
Customer Service	-	-	-	-
<b><i>Total Summary by Activity</i></b>	<b>2,583,887</b>	<b>2,926,984</b>	<b>3,206,140</b>	<b>3,241,301</b>
<b><i>Summary by Major Account</i></b>				
Payroll				
Regular Pay	2,518,108	2,838,856	3,034,295	3,095,754
Overtime 100%	3,058	816	224	582
Overtime 150%	6,674	1,857	-	2,209
Overtime 200%	-	-	-	-
Temporary Help	-	-	-	-
Standby & Premium Pay	-	-	-	-
Longevity Pay	3,625	4,100	4,000	4,826
<b><i>Total Payroll</i></b>	<b>2,531,465</b>	<b>2,845,629</b>	<b>3,038,519</b>	<b>3,103,371</b>
Operations	52,422	81,355	167,621	137,930
Maintenance	-	-	-	-
Capital	-	-	-	-
<b><i>Total Summary by Major Account</i></b>	<b>2,583,887</b>	<b>2,926,984</b>	<b>3,206,140</b>	<b>3,241,301</b>
<b><i>Funding Allocation</i></b>				
Sewer Allocation 49%	1,266,100	1,434,300	1,571,100	1,588,235
Water Allocation 51%	1,317,787	1,492,684	1,635,040	1,653,066
<b><i>Total Funding Allocation</i></b>	<b>2,583,887</b>	<b>2,926,984</b>	<b>3,206,140</b>	<b>3,241,301</b>

# CAO – Finance

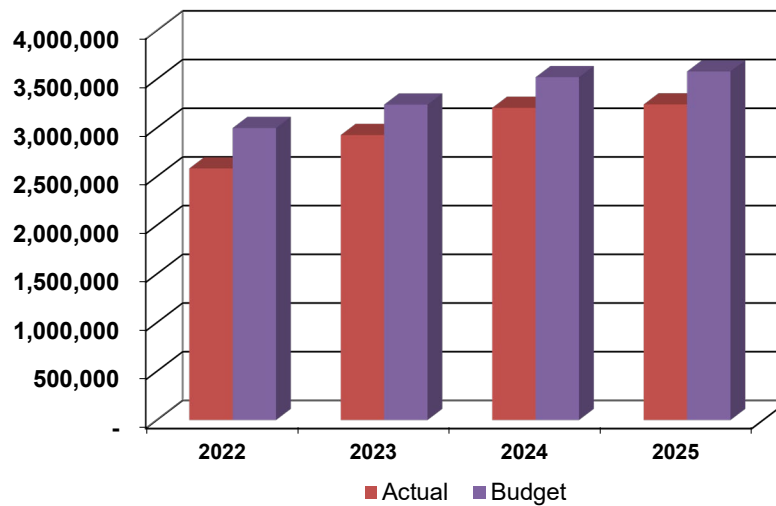
## Expenditure History

### By Category



	2022 Actual	2023 Actual	2024 Actual	2025 Projected	2026 Adopted
Payroll	2,531,465	2,845,629	3,038,519	3,103,371	3,562,125
Operations	52,422	81,355	167,621	137,930	146,250
Maintenance	-	-	-	-	-
<b>Total</b>	<b>2,583,887</b>	<b>2,926,984</b>	<b>3,206,140</b>	<b>3,241,301</b>	<b>3,708,375</b>

### Expenditures versus Budget



B/(W)	2022	2023	2024	2025
Budget	2,999,205	3,239,358	3,520,544	3,580,133
Actual	2,583,887	2,926,984	3,206,140	3,241,301
<b>Variance</b>	<b>415,318</b>	<b>312,374</b>	<b>314,404</b>	<b>338,832</b>

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**Administration****Description**

Financial Control and Treasury are managed by the Chief Financial Officer/Finance Director, who is directly responsible for ensuring the effective management of all financial activities within those units.

**Budget Commentary**

The 2026 adopted budget for Administration is \$281,500, which is a decrease of \$175,098 or 38.3% below prior year's appropriation. All historical expenses prior to 2023 are shown in the Chief Administrative Office – (1500010010). There is a decrease in the budgeted positions in 2026.

**Payroll: Decrease of \$175,098 or 43.2% below the prior year's appropriation.**

- The Accounting Administrator position moved to the Capital Budget.

**Operations: Remains unchanged at \$0 or 0.0%.**

- *Outside Services* which include Iron Mountain as well as various other allotments are unchanged from prior year.

**Administration**

Commitment Item	Expenditure Classification	2024 Adopted	2025 Adopted	2026 Adopted	\$ Change	% Change
<b><u>Payroll</u></b>						
501010	Regular Pay	391,133	404,823	230,000	(174,823)	
501030	Overtime 100%	-	-	-	-	
501040	Overtime 150%	-	-	-	-	
501050	Overtime 200%	-	-	-	-	
501020	Temporary Pay	-	-	-	-	
501060	Standby & Premium Pay	-	-	-	-	
501070	Longevity Pay	275	275	-	(275)	
	<b>Total Payroll</b>	<b>391,408</b>	<b>405,098</b>	<b>230,000</b>	<b>(175,098)</b>	<b>-43.2%</b>
<b><u>Operations</u></b>						
511100	Seminars & Conventions	3,000	3,000	3,000	-	
511120	Meeting Expenses	5,000	2,500	2,500	-	
511220	Dues & Memberships	500	500	500	-	
512080	Outside Services	95,000	45,000	45,000	-	
513010	Office Supplies	500	500	500	-	
	<b>Total Operations</b>	<b>104,000</b>	<b>51,500</b>	<b>51,500</b>	<b>-</b>	<b>0.0%</b>
	<b>Total Expenditure Classification</b>	<b>495,408</b>	<b>456,598</b>	<b>281,500</b>	<b>(175,098)</b>	<b>-38.3%</b>
<b><u>Funding Allocation</u></b>						
	Sewer Allocation 49%	242,749	223,733	137,935	(85,799)	
	Water Allocation 51%	252,659	232,865	143,565	(89,299)	
	<b>Total Funding Allocation</b>	<b>495,408</b>	<b>456,598</b>	<b>281,500</b>	<b>(175,098)</b>	<b>-38.3%</b>
<b><u>Authorized Positions</u></b>						
	Chief Financial Officer/ Director of Finance	1	1	1	-	
	Accounting Administrator	1	1	-	(1)	
	<b>Total Authorized Positions</b>	<b>2</b>	<b>2</b>	<b>1</b>	<b>(1)</b>	<b>-50.0%</b>

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**Financial Control****Description**

The Financial Control Unit is led by the Controller, who manages all accounting activities to ensure proper internal controls. Activities include accounts payable; fixed asset records; general ledger accounting; cost accounting; payroll accounting; internal and external reporting; and other financial management analyses supporting all District operations and capital improvements. For 2026, the Financial Control Unit also encompasses budgeting responsibilities due to the transfer of the Budget Unit -1510010040.

**Budget Commentary**

The Financial Control adopted budget for 2026 totals \$1,778,175, an increase of \$658,616 or 58.8% above the prior year's appropriation. The change in budgeted positions is due to absorbing the Budget Unit.

**Payroll: Increase of \$638,116 or 59.6% above the prior year's appropriation.**

- *Regular Pay* includes step increases and cost-of-living adjustments for eligible employees, the absorption of four positions from the Budgeting Unit (1510010040), and the addition of one new professional-level Associate.
- *Longevity Pay* has increased due to employee participation and contractual obligations, reflecting the transfer of eligible positions from the Budgeting Unit.

**Operations: Increase of \$20,500 or 41.8% above the prior year's appropriation.**

- Increases across various accounts reflect the transfer of the Budget Unit (1510010040).

**Financial Control**

Commitment Item	Expenditure Classification	2024 Adopted	2025 Adopted	2026 Adopted	\$ Change	% Change
<b><i>Payroll</i></b>						
501010	Regular Pay	937,168	1,055,159	1,700,000	644,841	
501030	Overtime 100%	7,000	7,000	3,500	(3,500)	
501040	Overtime 150%	8,000	6,000	3,000	(3,000)	
501050	Overtime 200%	-	1,000	500	(500)	
501020	Temporary Pay	-	-	-	-	
501060	Standby & Premium Pay	-	-	-	-	
501070	Longevity Pay	1,400	1,400	1,675	275	
	<b>Total Payroll</b>	<b>953,568</b>	<b>1,070,559</b>	<b>1,708,675</b>	<b>638,116</b>	<b>59.6%</b>
<b><i>Operations</i></b>						
511050	Employee Education Program	1,000	3,000	8,000	5,000	
511100	Seminars & Conventions	3,000	1,000	3,200	2,200	
511220	Dues & Memberships	1,500	1,500	2,300	800	
512080	Outside Services	45,000	35,000	35,000	-	
513010	Office Supplies	6,000	8,500	11,000	2,500	
519100	Printing	-	-	10,000	10,000	
	<b>Total Operations</b>	<b>56,500</b>	<b>49,000</b>	<b>69,500</b>	<b>20,500</b>	<b>41.8%</b>
	<b>Total Expenditure Classification</b>	<b>1,010,068</b>	<b>1,119,559</b>	<b>1,778,175</b>	<b>658,616</b>	<b>58.8%</b>
<b><i>Funding Allocation</i></b>						
	Sewer Allocation 49%	494,933	548,583	871,305	322,721	
	Water Allocation 51%	515,135	570,976	906,870	335,895	
	<b>Total Funding Allocation</b>	<b>1,010,068</b>	<b>1,119,559</b>	<b>1,778,175</b>	<b>658,616</b>	<b>58.8%</b>
<b><i>Authorized Positions</i></b>						
	Accounting Administrator	2	3	3	-	
	Accounting Assistant	2	1	1	-	
	Controller	1	1	1	-	
	Financial Analyst	-	-	1	1	
	Budget Analyst	-	-	2	2	
	Assistant Manager of Budget & Analysis	-	-	1	1	
	Principal Account Clerk	3	3	3	-	
	Professional Level Associate	-	-	1	1	
	Sr Administrative Analyst	1	1	-	(1)	
	Accounts Payable Supervisor	-	-	1	1	
	<b>Total Authorized Positions</b>	<b>9</b>	<b>9</b>	<b>14</b>	<b>5</b>	<b>55.6%</b>

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**Treasury****Description**

The Finance Department's Treasury unit is led by the Manager of Treasury, who is responsible for managing and administering all revenue and debt management activities to ensure proper customer billing, grant accounting, receivables collection, cash management, claims management, revenue forecasting, debt financing, and regulatory compliance.

**Budget Commentary**

The adopted 2026 Treasury budget is \$1,648,700, increasing by \$163,936 or 11.0% above the prior year's appropriation. There is no increase in budgeted positions in 2026.

**Payroll: Increase of \$163,936 or 11.2% above the prior year's appropriation.**

- *Regular Pay increased by increments and cost-of-living increases for eligible employees.*
- *Longevity Pay increased based on participation for eligible employees.*

**Operations: Remains unchanged at \$0 or 0.0%.**

- *Outside services consist of FedEx courier expenses for secure money transfers, with costs remaining consistent with the prior year's budget.*

Treasury

Commitment Item	Expenditure Classification	2024 Adopted	2025 Adopted	2026 Adopted	\$ Change	% Change
<b><i>Payroll</i></b>						
501010	Regular Pay	1,291,398	1,456,689	1,620,000	163,311	
501030	Overtime 100%	1,000	-	-	-	
501040	Overtime 150%	4,000	-	-	-	
501050	Overtime 200%	-	-	-	-	
501020	Temporary Pay	-	-	-	-	
501060	Standby & Premium Pay	-	-	-	-	
501070	Longevity Pay	2,275	2,825	3,450	625	
	<b>Total Payroll</b>	<b>1,298,673</b>	<b>1,459,514</b>	<b>1,623,450</b>	<b>163,936</b>	<b>11.2%</b>
<b><i>Operations</i></b>						
511050	Employee Education Program	5,000	5,000	5,000	-	
511220	Dues & Memberships	1,000	1,250	1,250	-	
512080	Outside Services	10,000	10,000	10,000	-	
513010	Office Supplies	4,000	4,000	4,000	-	
519100	Printing	5,000	5,000	5,000	-	
	<b>Total Operations</b>	<b>25,000</b>	<b>25,250</b>	<b>25,250</b>	<b>-</b>	<b>0.0%</b>
	<b>Total Expenditure Classification</b>	<b>1,323,673</b>	<b>1,484,764</b>	<b>1,648,700</b>	<b>163,936</b>	<b>11.0%</b>
<b><i>Funding Allocation</i></b>						
	Sewer Allocation 49%	648,599	727,534	807,863	80,328	
	Water Allocation 51%	675,074	757,230	840,837	83,608	
	<b>Total Funding Allocation</b>	<b>1,323,673</b>	<b>1,484,764</b>	<b>1,648,700</b>	<b>163,936</b>	<b>11.0%</b>
<b><i>Authorized Positions</i></b>						
	Accounting Assistant	1	2	2	-	
	Administrative Analyst	1	1	1	-	
	Billing Analyst	1	1	1	-	
	Cash Management Analyst	1	1	1	-	
	Cost Analyst	2	1	1	-	
	Financial Analyst	1	1	1	-	
	Manager of Treasury	1	1	1	-	
	Principal Account Clerk	2	2	2	-	
	Risk Management Administrator	-	1	1	-	
	Senior Administrative Analyst	-	1	1	-	
	Treasury Receivables Administrator	1	1	1	-	
	<b>Total Authorized Positions</b>	<b>11</b>	<b>13</b>	<b>13</b>	<b>-</b>	<b>0.0%</b>

**Budget Unit****Description**

The Finance Department's Budget Unit is led by the Manager of Budget, who is responsible for managing all aspects of the budgeting process to ensure proper development and execution of the annual Operating and Capital Improvement Budgets. Activities include annual budget process development, budget reporting, development, analysis, and monitoring of multiple budget programs; review and maintenance of project appropriations; tracking and forecasting expenditures; and all budget-related management analyses.

**Budget Commentary**

The Budget Unit's adopted 2026 budget and positions have been moved to Financial Control due to the recent restructure.

**Budget Unit**

Commitment Item	Expenditure Classification	2024 Adopted	2025 Adopted	2026 Adopted	\$ Change	% Change
<i><b>Payroll</b></i>						
501010	Regular Pay	675,520	500,837	-	(500,837)	
501030	Overtime 100%	-	-	-	-	
501040	Overtime 150%	-	-	-	-	
501050	Overtime 200%	-	-	-	-	
501020	Temporary Pay	-	-	-	-	
501060	Standby & Premium Pay	-	-	-	-	
501070	Longevity Pay	275	275	-	(275)	
	<i><b>Total Payroll</b></i>	<b>675,795</b>	<b>501,112</b>	<b>-</b>	<b>(501,112)</b>	<b>-100.0%</b>
<i><b>Operations</b></i>						
511050	Employee Education Program	5,000	5,000	-	(5,000)	
511070	Employee Reimbursement	100	100	-	(100)	
511100	Seminars & Conventions	2,200	2,200	-	(2,200)	
511220	Dues & Memberships	800	800	-	(800)	
513010	Office Supplies	2,500	2,500	-	(2,500)	
519100	Printing	5,000	7,500	-	(7,500)	
	<i><b>Total Operations</b></i>	<b>15,600</b>	<b>18,100</b>	<b>-</b>	<b>(18,100)</b>	<b>-100.0%</b>
	<i><b>Total Expenditure Classification</b></i>	<b>691,395</b>	<b>519,212</b>	<b>-</b>	<b>(519,212)</b>	<b>-100.0%</b>
<i><b>Funding Allocation</b></i>						
	Sewer Allocation 49%	338,783	254,413	-	(254,414)	
	Water Allocation 51%	352,612	264,799	-	(264,798)	
	<i><b>Total Funding Allocation</b></i>	<b>691,395</b>	<b>519,212</b>	<b>-</b>	<b>(519,212)</b>	<b>-100.0%</b>
<i><b>Authorized Positions</b></i>						
	Financial Analyst	2	3	-	(3)	
	Assistant Manager of Budget & Analysis Administrator	1	1	-	(1)	
	Senior Financial Analyst	1	-	-	-	
	<i><b>Total Authorized Positions</b></i>	<b>5</b>	<b>4</b>	<b>-</b>	<b>(4)</b>	<b>-100.0%</b>

# Procurement

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**Summary****Description**

The Procurement unit is led by the Director of Procurement, who is responsible for managing all Procurement-related activities to ensure goods and services are procured in compliance with our Charter and Ordinances, as well as any applicable Local, State, and Federal regulations. Activities include sourcing goods and services for all operating and capital improvement requirements across the organization; implementing and managing the "Procure-to-Pay" process for construction and related capital improvement projects; administering a company-wide purchase card program; issuing all contracts and confirming purchase orders; maintaining the vendor database; and guiding internal and external stakeholders on the "Procure to Pay" process.

**Budget Commentary**

The adopted 2026 Procurement budget is \$1,377,775, an increase of \$337,659 or 32.5% above the prior year's appropriation. The budgeted positions are increasing in 2026.

**Payroll: Increase of \$327,659 or 35.5% above the prior year's appropriation.**

- *Regular Pay* includes increments and cost-of-living increases for eligible employees and two new positions: Director of Procurement and a Professional-Level Associate.

**Operations: Increase of \$10,000 or 8.6% above the prior year's appropriation.**

- *Outside Services* includes costs for Infoshred and Dun & Bradstreet, which are anticipated to increase in 2026.

Summary

Commitment Item	Expenditure Classification	2024 Adopted	2025 Adopted	2026 Adopted	\$ Change	% Change
<b><u>Payroll</u></b>						
501010	Regular Pay	884,963	920,891	1,250,000	329,109	
501030	Overtime 100%	-	-	-	-	
501040	Overtime 150%	-	-	-	-	
501050	Overtime 200%	-	-	-	-	
501020	Temporary Help	3,000	2,000	-	(2,000)	
501060	Standby & Premium Pay	-	-	-	-	
501070	Longevity Pay	875	875	1,425	550	
	<b>Total Payroll</b>	<b>888,838</b>	<b>923,766</b>	<b>1,251,425</b>	<b>327,659</b>	<b>35.5%</b>
<b><u>Operations</u></b>						
511020	Mileage Allowance	100	300	300	-	
511050	Employee Education Program	-	5,000	5,000	-	
511100	Seminars & Conventions	4,000	2,000	2,000	-	
511120	Meeting Expenses	200	300	300	-	
511220	Dues & Memberships	1,500	750	750	-	
512070	Consultant Services	-	50,000	50,000	-	
512080	Outside Services	42,000	50,000	60,000	10,000	
512110	Legal Advertising	6,000	6,000	6,000	-	
513010	Office Supplies	2,500	2,000	2,000	-	
	<b>Total Operations</b>	<b>56,300</b>	<b>116,350</b>	<b>126,350</b>	<b>10,000</b>	<b>8.6%</b>
	<b>Total Expenditure Classification</b>	<b>945,138</b>	<b>1,040,116</b>	<b>1,377,775</b>	<b>337,659</b>	<b>32.5%</b>
<b><u>Funding Allocation</u></b>						
	Sewer Allocation 49%	463,117	509,656	675,109	165,452	
	Water Allocation 51%	482,021	530,460	702,666	172,207	
	<b>Total Funding Allocation</b>	<b>945,138</b>	<b>1,040,116</b>	<b>1,377,775</b>	<b>337,659</b>	<b>32.5%</b>
<b><u>Authorized Positions</u></b>						
	Compliance Analyst	1	1	1	-	
	Contract Specialist	3	3	3	-	
	Director of Procurement	-	-	1	1	
	Manager of Procurement	1	1	1	-	
	Procurement Specialist	2	2	2	-	
	Professional Level Associate	-	-	1	1	
	<b>Total Authorized Positions</b>	<b>7</b>	<b>7</b>	<b>9</b>	<b>2</b>	<b>28.6%</b>

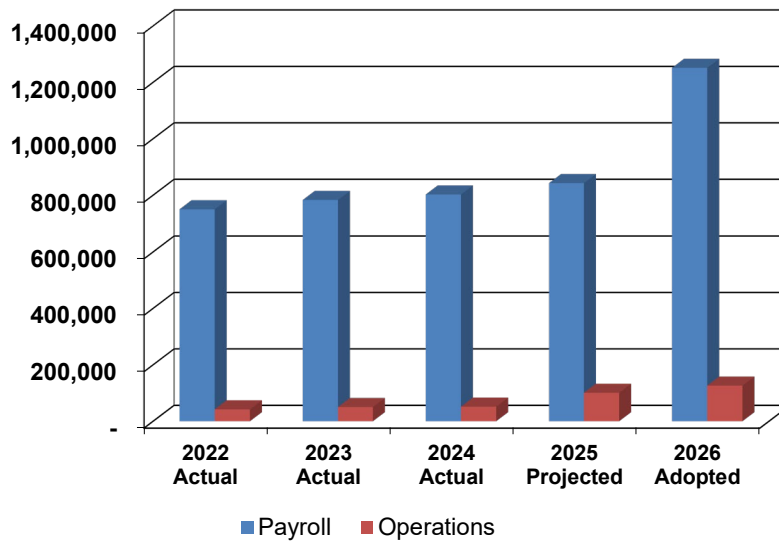
**Summary**

Commitment Item	Expenditure Classification	2022 Actual	2023 Actual	2024 Actual	2025 Projected
	<b><i>Payroll</i></b>				
501010	Regular Pay	747,466	781,551	800,589	840,008
501030	Overtime 100%	-	-	-	-
501040	Overtime 150%	-	-	-	-
501050	Overtime 200%	-	-	-	-
501020	Temporary Help	1,870	1,403	1,395	1,575
501060	Standby & Premium Pay	-	-	-	-
501070	Longevity Pay	700	375	650	1,425
	<b><i>Total Payroll</i></b>	<b>750,036</b>	<b>783,329</b>	<b>802,634</b>	<b>843,008</b>
	<b><i>Operations</i></b>				
511020	Mileage Allowance	11	184	300	300
511050	Employee Education Program	-	-	-	150
511100	Seminars & Conventions	-	1,419	40	1,135
511120	Meeting Expenses	207	385	-	266
511210	Books & Periodicals	6	-	-	-
511220	Dues & Memberships	-	350	300	400
512070	Consultant Services	-	-	-	45,000
512080	Outside Services	35,281	38,580	46,433	45,263
512110	Legal Advertising	4,341	6,916	2,854	6,942
513010	Office Supplies	2,392	2,605	1,766	1,502
	<b><i>Total Operations</i></b>	<b>42,238</b>	<b>50,439</b>	<b>51,694</b>	<b>100,958</b>
	<b><i>Total Expenditure Classification</i></b>	<b>792,274</b>	<b>833,768</b>	<b>854,328</b>	<b>943,966</b>
	<b><i>Funding Allocation</i></b>				
	Sewer Allocation 49%	388,200	408,500	418,600	462,543
	Water Allocation 51%	404,074	425,268	435,728	481,423
	<b><i>Total Funding Allocation</i></b>	<b>792,274</b>	<b>833,768</b>	<b>854,328</b>	<b>943,966</b>

# CAO – Procurement

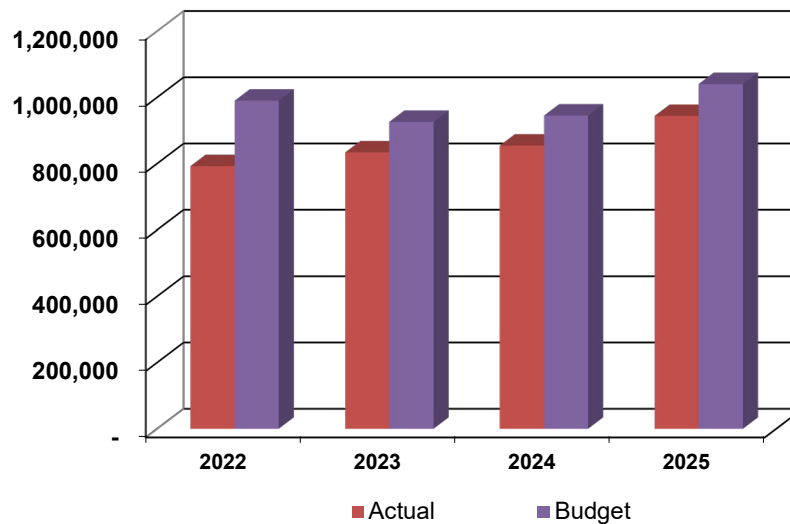
## Expenditure History

### By Category



	2022 Actual	2023 Actual	2024 Actual	2025 Projected	2026 Adopted
Payroll	750,036	783,329	802,634	843,008	1,251,425
Operations	42,238	50,439	51,694	100,958	126,350
Maintenance	-	-	-	-	-
<b>Total</b>	<b>792,274</b>	<b>833,768</b>	<b>854,328</b>	<b>943,966</b>	<b>1,377,775</b>

### Expenditures versus Budget



B/(W)	2022	2023	2024	2025
Budget	990,157	925,912	945,138	1,040,116
Actual	792,274	833,768	854,328	943,966
<b>Variance</b>	<b>197,883</b>	<b>92,144</b>	<b>90,810</b>	<b>96,150</b>

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# Customer Service

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**Summary****Description**

Finance's Customer Service Unit is led by the Manager of Customer Service, who is responsible for all aspects of customer service, including the customer call center and the administration of water services customer billing. Activities include: direct interaction with customers via phone and email; establishment of customer payment plans; management of all customer account data, scheduling of utility services appointments, and review and issuance of monthly customer water billing.

**Budget Commentary**

The Customer Service adopted budget for 2026 totals \$2,146,550, reflecting a decrease of \$78,791 or 3.5% below the prior year's appropriation. The budgeted positions are decreasing in 2026.

**Payroll: Decrease of \$81,241 or 6.5% below the prior year's appropriation.**

- *Regular Pay* includes increments and cost-of-living increases for eligible employees. One position, Business Systems Analyst, has been moved to the Capital Budget.
- *Longevity Pay* has decreased based on participation.

**Operations: Increase of \$2,450 or 0.3% above the prior year's appropriation.**

- A new line item, *Employee Education Program*, was added in the amount of \$3,000 to support employee development, offset by a decrease in *Office Supplies*.

Summary

Commitment Item	Expenditure Classification	2024 Adopted	2025 Adopted	2026 Adopted	\$ Change	% Change
<b><u>Payroll</u></b>						
501010	Regular Pay	1,156,393	1,226,066	1,145,000	(81,066)	
501030	Overtime 100%	-	-	-	-	
501040	Overtime 150%	25,000	25,000	25,000	-	
501050	Overtime 200%	-	-	-	-	
501020	Temporary Help	-	-	-	-	
501060	Standby & Premium Pay	-	-	-	-	
501070	Longevity Pay	4,000	4,025	3,850	(175)	
	<b>Total Payroll</b>	<b>1,185,393</b>	<b>1,255,091</b>	<b>1,173,850</b>	<b>(81,241)</b>	<b>-6.5%</b>
<b><u>Operations</u></b>						
511010	Clothing Allowance	1,700	1,700	1,700	-	
511050	Employee Education Program	-	-	3,000	3,000	
511070	Employee Reimbursement	500	500	500	-	
511120	Meeting Expenses	500	500	500	-	
512080	Outside Services	700,000	850,000	850,000	-	
513010	Office Supplies	4,550	4,550	4,000	(550)	
519020	Postage	80,000	80,000	80,000	-	
519030	Envelopes	3,000	3,000	3,000	-	
523130	Photocopier Rental	15,000	15,000	15,000	-	
523160	Equipment Leases	15,000	15,000	15,000	-	
	<b>Total Operations</b>	<b>820,250</b>	<b>970,250</b>	<b>972,700</b>	<b>2,450</b>	<b>0.3%</b>
	<b>Total Expenditure Classification</b>	<b>2,005,643</b>	<b>2,225,341</b>	<b>2,146,550</b>	<b>(78,791)</b>	<b>-3.5%</b>
<b><u>Funding Allocation</u></b>						
	Sewer Allocation 49%	982,765	1,090,417	1,051,809	(38,608)	
	Water Allocation 51%	1,022,878	1,134,924	1,094,741	(40,183)	
	<b>Total Funding Allocation</b>	<b>2,005,643</b>	<b>2,225,341</b>	<b>2,146,550</b>	<b>(78,791)</b>	<b>-3.5%</b>
<b><u>Authorized Positions</u></b>						
	Administrative Assistant	1	1	1	-	
	Business Systems Analyst	-	1	-	(1)	
	Customer Services Rep.	6	5	5	-	
	Customer Services Supervisor	1	1	1	-	
	Manager of Customer Service	1	1	1	-	
	Principal Account Clerk	3	2	2	-	
	Senior Clerk	-	-	-	-	
	Senior Customer Services Rep.	-	1	1	-	
	<b>Total Authorized Positions</b>	<b>12</b>	<b>12</b>	<b>11</b>	<b>(1)</b>	<b>-8.3%</b>

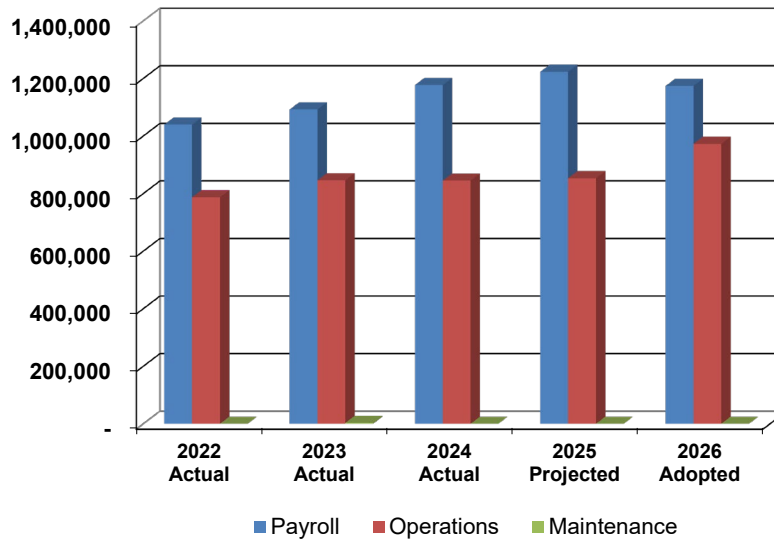
**Summary**

Commitment Item	Expenditure Classification	2022 Actual	2023 Actual	2024 Actual	2025 Projected
	<b><u>Payroll</u></b>				
501010	Regular Pay	1,022,780	1,068,067	1,156,162	1,194,963
501030	Overtime 100%	-	-	-	28
501040	Overtime 150%	13,830	20,116	16,673	23,737
501050	Overtime 200%	-	-	-	-
501020	Temporary Help	-	-	-	-
501060	Standby & Premium Pay	-	-	-	-
501070	Longevity Pay	3,025	3,925	4,150	4,263
	<b>Total Payroll</b>	<b>1,039,635</b>	<b>1,092,108</b>	<b>1,176,985</b>	<b>1,222,991</b>
	<b><u>Operations</u></b>				
511010	Clothing Allowance	325	1,700	1,700	1,700
511070	Employee Reimbursement	319	123	-	500
511120	Meeting Expenses	310	587	314	500
512080	Outside Services	709,177	752,085	762,949	776,729
513010	Office Supplies	9,353	3,380	2,496	2,500
519020	Postage	41,561	61,707	49,413	38,250
519030	Envelopes	2,137	1,653	3,834	3,000
523130	Photocopier Rental	13,751	13,361	-	15,000
523160	Equipment Leases	10,052	11,043	24,107	15,000
	<b>Total Operations</b>	<b>786,985</b>	<b>845,640</b>	<b>844,812</b>	<b>853,179</b>
	<b>Total Expenditure Classification</b>	<b>1,826,620</b>	<b>1,940,628</b>	<b>2,021,798</b>	<b>2,076,170</b>
	<b><u>Funding Allocation</u></b>				
	Sewer Allocation 49%	895,000	950,900	990,700	1,017,323
	Water Allocation 51%	931,620	989,728	1,031,098	1,058,847
	<b>Total Funding Allocation</b>	<b>1,826,620</b>	<b>1,940,628</b>	<b>2,021,798</b>	<b>2,076,170</b>

# CAO – Customer Service

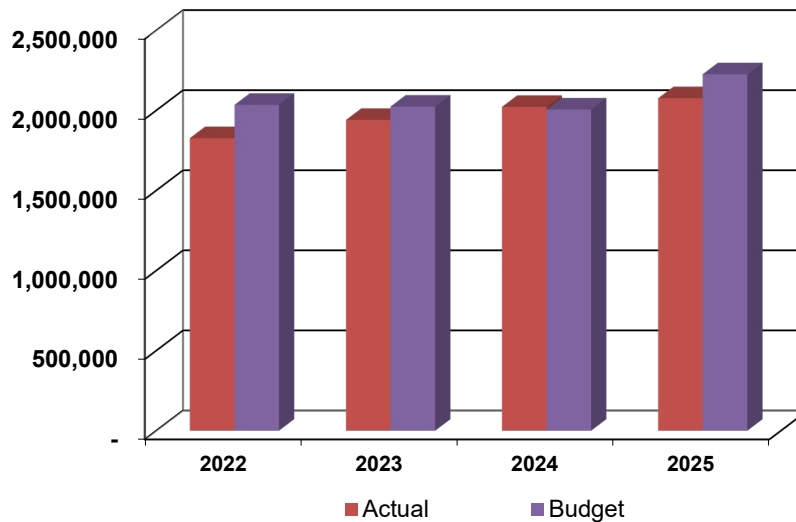
## Expenditure History

### By Category



	2022 Actual	2023 Actual	2024 Actual	2025 Projected	2026 Adopted
Payroll	1,039,635	1,092,108	1,176,985	1,222,991	1,173,850
Operations	786,985	845,640	844,812	853,179	972,700
Maintenance	-	2,879	-	-	-
<b>Total</b>	<b>1,826,620</b>	<b>1,940,628</b>	<b>2,021,798</b>	<b>2,076,170</b>	<b>2,146,550</b>

### Expenditures versus Budget

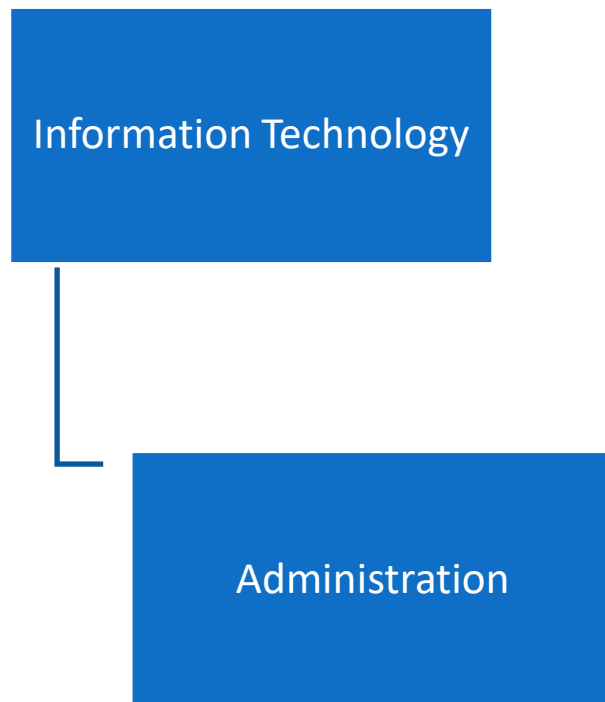


B/(W)	2022	2023	2024	2025
Budget	2,034,797	2,023,444	2,005,643	2,225,341
Actual	1,826,620	1,940,628	2,021,798	2,076,170
<b>Variance</b>	<b>208,177</b>	<b>82,816</b>	<b>(16,155)</b>	<b>149,171</b>

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# Information Technology

## Administration



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# CAO – Information Technology

## Summary

### Description

The Information Technology department is responsible for District-wide automation and its governance.

### Budget Commentary

The adopted Information Technology budget totals \$10,236,825, reflecting a decrease of \$362,370, or 3.4%, from the prior year's appropriation. Previously, the department's budget was divided into two activity areas: Administration and GIS Services. However, for 2026, GIS payroll expenses have been reallocated to the Capital Budget (C1H03), and operational costs have been transferred to the Engineering & Planning (210010010). The budgeted positions are decreasing in 2026.

Expenditure Classification	2024 Adopted	2025 Adopted	2026 Adopted	\$ Change	% Change
<b><u>Summary by Activity</u></b>					
Administration	8,940,614	10,051,000	10,236,825	185,825	
GIS	525,016	548,195	-	(548,195)	
<i>Total Summary by Activity</i>	9,465,630	10,599,195	10,236,825	(362,370)	-3.4%
<b><u>Summary by Major Accounts</u></b>					
<b>Payroll</b>					
Regular Pay	2,286,755	2,475,597	1,740,000	(735,597)	
Overtime 100%	16,000	16,000	20,000	4,000	
Overtime 150%	30,000	25,000	30,000	5,000	
Overtime 200%	5,000	10,000	5,000	(5,000)	
Temporary Help	15,000	15,000	5,000	(10,000)	
Standby & Premium Pay	-	-	-	-	
Longevity Pay	3,275	3,200	1,725	(1,475)	
<i>Total Payroll</i>	2,356,030	2,544,797	1,801,725	(743,072)	-29.2%
Operations	4,659,600	5,643,600	6,265,100	621,500	11.0%
Maintenance	2,450,000	2,410,798	2,170,000	(240,798)	-10.0%
Capital Outlay	-	-	-	-	
<i>Total Summary by Major Accounts</i>	9,465,630	10,599,195	10,236,825	(362,370)	-3.4%

### Funding Allocation

Sewer Allocation 33%	3,123,657	3,497,734	3,378,152	(119,583)	
Water Allocation 67%	6,341,973	7,101,461	6,858,673	(242,787)	
<i>Total Funding Allocation</i>	9,465,630	10,599,195	10,236,825	(362,370)	-3.4%

### Authorized Positions

Administration	13	14	12	(2)	
GIS	4	4	-	(4)	
<i>Total Authorized Positions</i>	17	18	12	(6)	-33.3%

# CAO – Information Technology

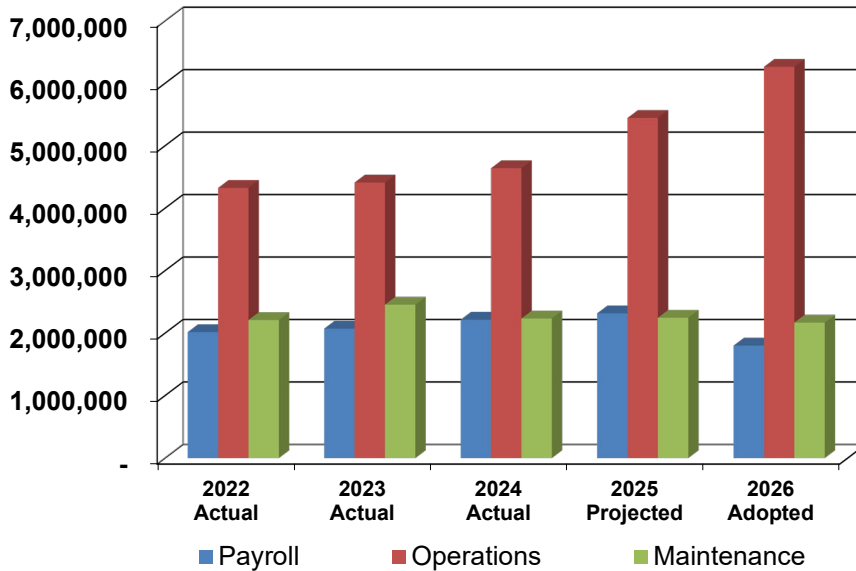
## Summary

Expenditure Classification	2022 Actual	2023 Actual	2024 Actual	2025 Projected
<b><u>Summary by Activity</u></b>				
Administration	7,994,463	8,534,567	8,592,660	9,545,600
GIS	561,548	408,530	501,505	465,919
<b>Total Summary by Activity</b>	<b>8,556,011</b>	<b>8,943,097</b>	<b>9,094,165</b>	<b>10,011,519</b>
<b><u>Summary by Major Accounts</u></b>				
<b>Payroll</b>				
Regular Pay	1,983,046	2,022,534	2,178,897	2,248,748
Overtime 100%	10,505	15,541	13,383	15,578
Overtime 150%	11,647	21,383	15,298	25,000
Overtime 200%	-	4,390	1,061	10,000
Temporary Help	8,968	6,044	4,410	15,000
Standby & Premium Pay	-	-	-	-
Longevity Pay	3,825	3,325	3,050	3,275
<b>Total Payroll</b>	<b>2,017,991</b>	<b>2,073,217</b>	<b>2,216,098</b>	<b>2,317,601</b>
Operations	4,326,668	4,412,594	4,642,280	5,446,654
Maintenance	2,211,352	2,457,287	2,235,786	2,247,264
Capital Outlay	-	-	-	-
<b>Total Summary by Major Accounts</b>	<b>8,556,011</b>	<b>8,943,097</b>	<b>9,094,165</b>	<b>10,011,519</b>
<b><u>Funding Allocation</u></b>				
Sewer Allocation 33%	2,823,500	2,951,200	3,001,100	3,303,801
Water Allocation 67%	5,732,511	5,991,897	6,093,065	6,707,718
<b>Total Funding Allocation</b>	<b>8,556,011</b>	<b>8,943,097</b>	<b>9,094,165</b>	<b>10,011,519</b>

# CAO – Information Technology

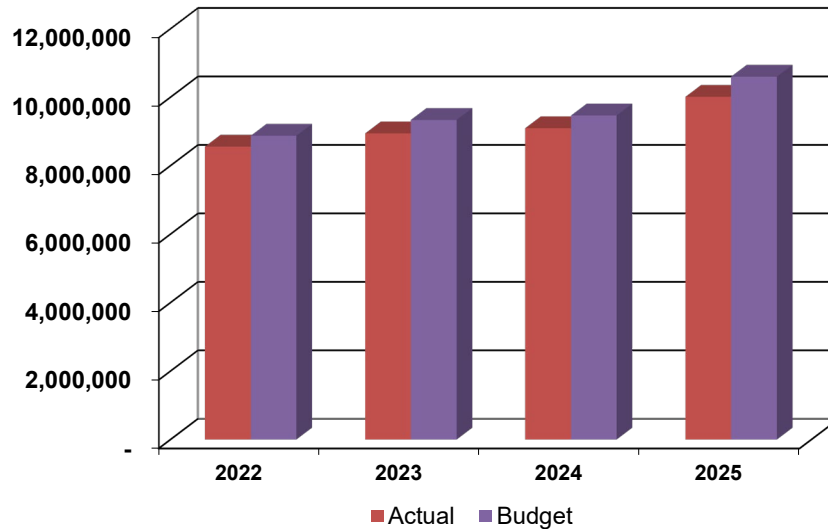
## Expenditure History

### By Category



	2022 Actual	2023 Actual	2024 Actual	2025 Projected	2026 Adopted
Payroll	2,017,991	2,073,217	2,216,098	2,317,601	1,801,725
Operations	4,326,668	4,412,594	4,642,280	5,446,654	6,265,100
Maintenance	2,211,352	2,457,287	2,235,786	2,247,264	2,170,000
<b>Total</b>	<b>8,556,011</b>	<b>8,943,097</b>	<b>9,094,165</b>	<b>10,011,519</b>	<b>10,236,825</b>

### Expenditures versus Budget



B/(W)	2022	2023	2024	2025
Budget	8,873,980	9,334,328	9,465,630	10,599,195
Actual	8,556,011	8,943,097	9,094,165	10,011,519
<b>Variance</b>	<b>317,969</b>	<b>391,231</b>	<b>371,465</b>	<b>587,676</b>

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**Administration****Description**

The Information Technology Department is responsible for providing the infrastructure for automation. IT implements the governance for the use of networks and operating systems, and it assists the operational units by providing them with the necessary functionality. IT is also responsible for safeguarding the confidentiality, integrity, and availability of information systems, identity, and data assets.

**Budget Commentary**

The Information Technology adopted budget in 2026 is \$10,236,825 which is an increase of \$185,825 or 1.8% above the prior year's appropriation. The budgeted positions are decreasing in 2026.

**Payroll: Decrease of \$297,175 or 14.2% below the prior year's appropriation.**

- *Regular Pay* includes increments and cost-of-living increases for eligible employees in addition to the transfer of two positions — Business Systems Analyst II and Manager of Information Services — to the Capital Budget (C1H03).

**Operations: Increase of \$630,000 or 11.2% above the prior year's appropriation.**

- *Employee Education* is increasing to support professional development.
- *Information System Professional Fees* include costs for Entuber and TEK systems which are anticipated to increase in 2026.
- The *Subscription-Based Services* increasing \$585,000 reflects SaaS agreements that are now required to be included in the operations budget in accordance with GASB 96.

**Maintenance: Decrease of \$147,000 or 6.3% below the prior year's appropriation.**

- *Infrastructure Equipment/Licenses* reflects the continued initiative of standardizing MDC technology, ensuring interoperability throughout the organization. The decrease reflects the continued commitment to cost savings and cloud services.
- A decrease in *Communications Equipment Repair & Maintenance* is offset by an increase in *Information Systems Repair & Maintenance* to support current spending levels.

**Administration**

Commitment Item	Expenditure Classification	2024 Adopted	2025 Adopted	2026 Adopted	\$ Change	% Change
<i>Payroll</i>						
501010	Regular Pay	1,845,739	2,032,200	1,740,000	(292,200)	
501030	Overtime 100%	15,000	15,000	20,000	5,000	
501040	Overtime 150%	30,000	25,000	30,000	5,000	
501050	Overtime 200%	5,000	10,000	5,000	(5,000)	
501020	Temporary Pay	15,000	15,000	5,000	(10,000)	
501060	Standby & Premium Pay	-	-	-	-	
501070	Longevity Pay	1,775	1,700	1,725	25	
	<b>Total Payroll</b>	<b>1,912,514</b>	<b>2,098,900</b>	<b>1,801,725</b>	<b>(297,175)</b>	<b>-14.2%</b>
<i>Operations</i>						
511020	Mileage Allowance	500	500	500	-	
511050	Employee Education Program	15,000	15,000	20,000	5,000	
511070	Employee Reimbursement	1,500	1,500	1,500	-	
511100	Seminars & Conventions	7,500	10,000	5,000	(5,000)	
511110	Business Travel	1,900	1,900	6,900	5,000	
511120	Meeting Expenses	500	500	1,500	1,000	
511210	Books & Periodicals	1,000	1,000	1,000	-	
511220	Dues & Memberships	6,700	6,700	6,700	-	
512080	Outside Services	700,000	700,000	450,000	(250,000)	
512210	Information System Professional Fees	1,900,000	2,200,000	2,500,000	300,000	
513010	Office Supplies	3,000	3,000	7,000	4,000	
514110	Telephone Voice & Data Lines	755,000	755,000	750,000	(5,000)	
514120	Mobile Communications	340,000	340,000	360,000	20,000	
523130	Photocopier Rental	15,000	15,000	5,000	(10,000)	
523160	Equipment Leases	100,000	170,000	150,000	(20,000)	
523170	Subscription Based Services	800,500	1,415,000	2,000,000	585,000	
	<b>Total Operations</b>	<b>4,648,100</b>	<b>5,635,100</b>	<b>6,265,100</b>	<b>630,000</b>	<b>11.2%</b>
<i>Maintenance</i>						
521190	Infrastructure Equip/Licenses	200,000	167,000	120,000	(47,000)	
522020	Communications Equipment R&M	480,000	400,000	200,000	(200,000)	
522030	Information System R&M	1,700,000	1,750,000	1,850,000	100,000	
	<b>Total Maintenance</b>	<b>2,380,000</b>	<b>2,317,000</b>	<b>2,170,000</b>	<b>(147,000)</b>	<b>-6.3%</b>
	<b>Total Expenditure Classification</b>	<b>8,940,614</b>	<b>10,051,000</b>	<b>10,236,825</b>	<b>185,825</b>	<b>1.8%</b>

*Funding Allocation*

Sewer Allocation 33%	2,950,402	3,316,830	3,378,152	61,322	
Water Allocation 67%	5,990,212	6,734,170	6,858,673	124,503	
<b>Total Funding Allocation</b>	<b>8,940,614</b>	<b>10,051,000</b>	<b>10,236,825</b>	<b>185,825</b>	<b>1.8%</b>

*Authorized Positions*

Administration Assistant	-	1	1	-	
Business Systems Analyst	5	3	3	-	
Business Systems Analyst II	-	3	2	(1)	
Business Systems & Security Admin.	1	1	1	-	
Director of Information Services	1	1	1	-	
Information Tech. Project Manager	1	-	-	-	
Manager of Information Services	1	2	1	(1)	
Network Analyst	3	2	2	-	
Professional Level Associate	1	1	1	-	
<b>Total Authorized Positions</b>	<b>13</b>	<b>14</b>	<b>12</b>	<b>(2)</b>	<b>-14.3%</b>

**GIS**

**Description**

The Geographic Information System Department is responsible for providing broad access to geospatial data and applications throughout the District and the public and is responsible for the quality and integrity of geospatial data. Additionally, its detailed land base GIS data is shared with the District's member towns for use in their GIS applications.

**Budget Commentary**

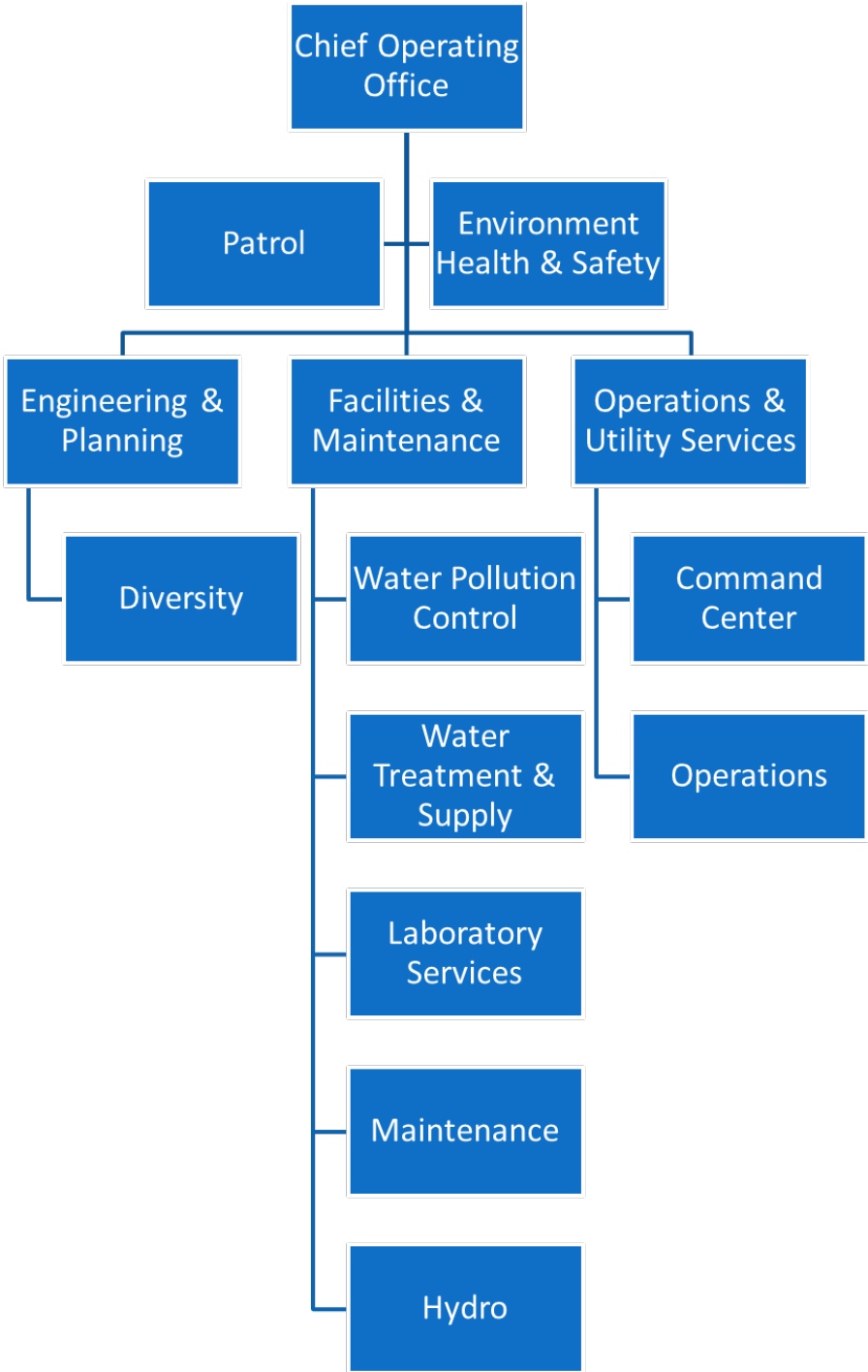
The adopted 2026 budget and positions for Geographic Information Systems (GIS) have been reallocated to the Capital Budget (C1H03), while the remaining GIS operational costs have been transferred to the Engineering & Planning (210010010) department due to a recent organizational restructuring.

Commitment Item	Expenditure Classification	2024 Adopted	2025 Adopted	2026 Adopted	\$ Change	% Change
	<i>Payroll</i>					
501010	Regular Pay	441,016	443,397	-	(443,397)	
501030	Overtime 100%	1,000	1,000	-	(1,000)	
501040	Overtime 150%	-	-	-	-	
501050	Overtime 200%	-	-	-	-	
501020	Temporary Pay	-	-	-	-	
501060	Standby & Premium Pay	-	-	-	-	
501070	Longevity Pay	1,500	1,500	-	(1,500)	
	<i>Total Payroll</i>	443,516	445,897	-	(445,897)	-100.0%
	<i>Operations</i>					
511100	Seminars & Conventions	4,000	4,000	-	(4,000)	
511220	Dues & Memberships	500	500	-	(500)	
512080	Outside Services	5,000	2,000	-	(2,000)	
513010	Office Supplies	2,000	2,000	-	(2,000)	
	<i>Total Operations</i>	11,500	8,500	-	(8,500)	-100.0%
	<i>Maintenance</i>					
522150	Gis R&M	70,000	93,798	-	(93,798)	
	<i>Total Maintenance</i>	70,000	93,798	-	(93,798)	-100.0%
	<i>Total Expenditure Classification</i>	525,016	548,195	-	(548,195)	-100.0%
	<i>Funding Allocation</i>					
	Sewer Allocation 33%	173,255	180,904	-	(180,905)	
	Water Allocation 67%	351,761	367,291	-	(367,290)	
	<i>Total Funding Allocation</i>	525,016	548,195	-	(548,195)	-100.0%
	<i>Authorized Positions</i>					
	Principal GIS Analyst	2	2	-	(2)	
	GIS Analyst	1	1	-	(1)	
	Mapping Technician	1	1	-	(1)	
	<i>Total Authorized Positions</i>	4	4	-	(4)	-100.0%

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# Chief Operating Officer (COO)

Engineering & Planning  
Facilities & Maintenance  
Operations & Utility Services  
Patrol  
Environment Health & Safety



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# Chief Operating Office (COO)

## Summary

### Description

The Chief Operating Officer is responsible for overseeing and directing all of the District's Operating departments: Engineering & Planning, Environment, Health & Safety, Command Center, Operations, Laboratory Services, Water Pollution Control, Maintenance, Water Treatment & Water Supply, Patrol and Hydro.

### Budget Commentary

The Chief Operating Officer (COO) adopted budgets for 2026 are \$78,570,655, an increase of \$2,890,432 or 4.0% above the prior year's appropriation. Budget details for the activities comprising the Chief Operating Officer departments follow. Authorized positions increased by a net of 3 positions.

Expenditure Classification	2024 Adopted	2025 Adopted	2026 Adopted	\$ Change	% Change
<b><u>Summary by Activity</u></b>					
Operating Office	513,341	534,362	700,875	166,513	
Engineering & Planning	845,618	379,000	1,067,650	688,650	
Environment, Health & Safety	1,031,899	1,304,149	1,158,525	(145,624)	
Command Center	6,618,317	6,642,285	6,025,165	(617,120)	
Operations	15,385,397	15,953,569	17,312,360	1,358,791	
Laboratory Services	1,576,529	1,698,767	1,967,020	268,253	
Water Pollution Control	20,373,122	21,963,385	24,717,135	2,753,750	
Maintenance	13,096,991	13,701,120	14,179,020	477,900	
Water Treatment & Supply	9,219,496	9,320,707	9,911,680	590,973	
Patrol	1,336,903	1,390,701	1,531,225	140,524	
<b>Total Summary by Activity</b>	<b>69,997,613</b>	<b>72,888,045</b>	<b>78,570,655</b>	<b>5,682,610</b>	<b>7.8%</b>
<b><u>Summary by Major Accounts</u></b>					
<b>Payroll</b>					
Regular Pay	33,392,161	33,820,484	35,420,000	428,323	
Overtime 100%	500	500	500	-	
Overtime 150%	2,715,258	2,943,376	3,083,050	228,118	
Overtime 200%	1,333,480	1,415,800	1,578,300	82,320	
Temporary Help	36,500	120,000	102,500	83,500	
Standby & Premium Pay	439,624	488,100	493,620	48,476	
Longevity Pay	118,200	109,360	108,980	(8,840)	
<b>Total Payroll</b>	<b>38,035,723</b>	<b>38,897,620</b>	<b>40,786,950</b>	<b>861,897</b>	<b>2.2%</b>
Operations	27,554,240	29,287,400	32,804,180	1,733,160	5.9%
Maintenance	4,407,650	4,703,025	4,979,525	295,375	6.3%
<b>Total Summary by Major Accounts</b>	<b>69,997,613</b>	<b>72,888,045</b>	<b>78,570,655</b>	<b>2,890,432</b>	<b>4.0%</b>
<b><u>Funding Allocation</u></b>					
Sewer Allocation - Composite	34,815,473	36,825,692	40,419,918	2,010,219	
Water Allocation - Composite	35,182,140	36,062,354	38,150,737	880,214	
<b>Total Funding Allocation</b>	<b>69,997,613</b>	<b>72,888,045</b>	<b>78,570,655</b>	<b>2,890,432</b>	<b>4.0%</b>

# Chief Operating Office (COO)

## Summary

<i>Authorized Positions</i>	2024 Adopted	2025 Adopted	2026 Adopted	Change	% Change
Operating Office	2	2	3	1	
Engineering & Planning	3	-	-	-	
Environment, Health & Safety	4	6	4	(2)	
Command Center	49	46	38	(8)	
Operations	88	88	95	7	
Laboratory Services	8	7	9	2	
Water Pollution Control	58	59	60	1	
Maintenance	57	55	54	(1)	
Water Treatment & Supply	39	40	42	2	
Patrol	6	7	8	1	
<i>Total Authorized Positions</i>	314	310	313	3	1.0%

# Chief Operating Office (COO)

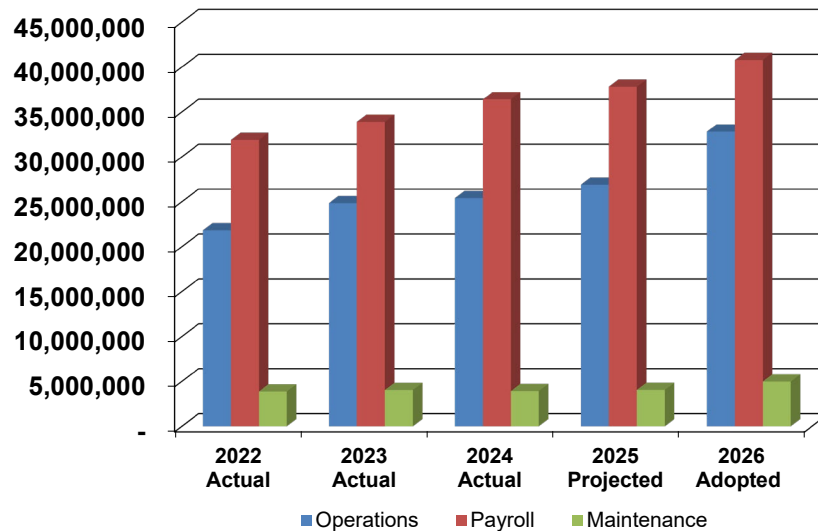
## Summary

Expenditure Classification	2022 Actual	2023 Actual	2024 Actual	2025 Projected
<b><u>Summary by Activity</u></b>				
Operating Office	679,823	864,596	506,505	539,254
Engineering & Planning	922,378	860,480	748,292	234,145
Environment, Health & Safety	769,207	929,814	970,515	967,220
Command Center	4,557,438	5,916,859	6,332,967	6,642,285
Operations	12,851,659	13,363,693	14,995,702	15,953,569
Laboratory Services	1,363,945	1,521,602	1,563,454	1,665,738
Water Pollution Control	17,230,837	18,978,256	19,449,812	20,745,048
Maintenance	10,729,986	11,132,460	12,026,990	11,957,882
Water Treatment & Supply	7,201,025	8,058,221	7,915,315	8,810,169
Patrol	1,268,747	1,156,959	1,215,895	1,251,913
<i>Total Summary by Activity</i>	<b>57,575,045</b>	<b>62,782,941</b>	<b>65,725,447</b>	<b>68,767,223</b>
<b><u>Summary by Major Accounts</u></b>				
<b>Payroll</b>				
Regular Pay	27,612,542	29,134,558	31,323,212	32,767,681
Overtime 100%	477	590	323	-
Overtime 150%	2,720,900	2,983,566	3,210,738	3,082,295
Overtime 200%	1,165,851	1,309,771	1,305,088	1,287,744
Temporary Help	1,224	3,029	65,202	106,848
Standby & Premium Pay	333,512	362,910	395,123	462,647
Longevity Pay	46,926	106,360	106,560	105,600
<i>Total Payroll</i>	<b>31,881,432</b>	<b>33,900,784</b>	<b>36,406,245</b>	<b>37,812,815</b>
Operations	21,816,536	24,840,751	25,399,058	26,901,063
Maintenance	3,877,077	4,041,406	3,920,143	4,053,345
<i>Total Summary by Major Accounts</i>	<b>57,575,045</b>	<b>62,782,941</b>	<b>65,725,447</b>	<b>68,767,223</b>
<b><u>Funding Allocation</u></b>				
Sewer Allocation - Composite	29,067,737	31,817,156	33,085,912	34,503,677
Water Allocation - Composite	28,507,308	30,965,786	32,639,535	34,263,546
<i>Total Funding Allocation</i>	<b>57,575,044</b>	<b>62,782,941</b>	<b>65,725,447</b>	<b>68,767,223</b>

# Chief Operating Office (COO)

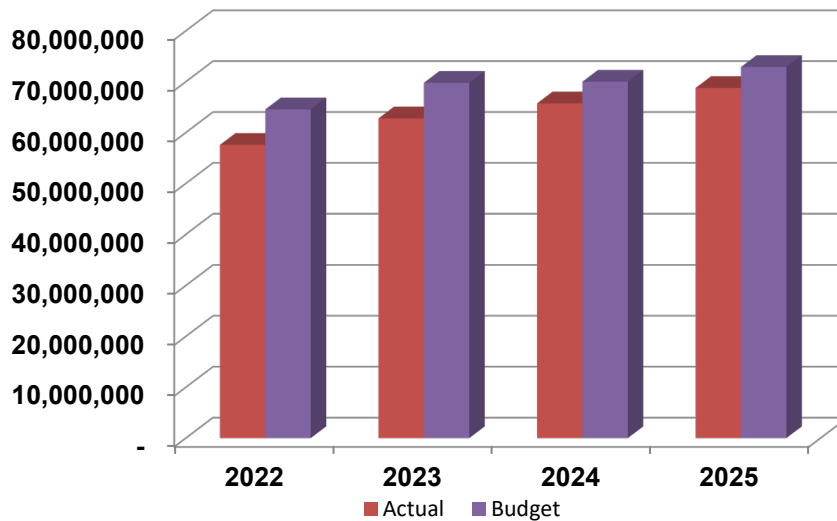
## Expenditure History

### By Category



	2022 Actual	2023 Actual	2024 Actual	2025 Projected	2026 Adopted
Payroll	31,881,431	33,900,784	36,406,245	37,812,815	40,786,950
Operations	21,816,536	24,840,751	25,399,058	26,901,063	32,804,180
Maintenance	3,877,077	4,041,406	3,920,143	4,053,345	4,979,525
<b>Total</b>	<b>57,575,044</b>	<b>62,782,941</b>	<b>65,725,446</b>	<b>68,767,223</b>	<b>78,570,655</b>

### Expenditures versus Budget



B/(W)	2022	2023	2024	2025
Budget	64,554,631	69,782,836	69,997,613	72,888,045
Actual	57,575,044	62,782,941	65,725,446	68,767,224
Variance	6,979,587	6,999,895	4,272,167	4,120,821

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# Administration

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**Summary****Description**

The Operating Office Administration is responsible for overseeing all the District's Operating departments: Environment, Health & Safety, Command Center, Operations, Laboratory Services, Water Pollution Control, Maintenance, Water Treatment & Water Supply, Patrol and Hydro.

**Budget Commentary**

The Operating Office – Administration adopted budget for 2026 totals \$700,875, increasing by \$166,513 or 31.2% above the prior year's appropriation. The budgeted positions have increased in 2026.

**Payroll: Increase of \$158,813 or 35.1% above the prior year's appropriation.**

- *Regular Pay* includes cost of living increments for eligible employees and one new position: Assistant to the Chief Operating Officer.

**Operations: Increase of \$7,700 or 9.4% above the prior year's appropriation.**

- *Employee Education Program* increasing to reflect anticipated spending, partially offset by a decrease in *Dues & Memberships*.

Summary

Commitment Item	Expenditure Classification	2024 Adopted	2025 Adopted	2026 Adopted	\$ Change	% Change
<b><i>Payroll</i></b>						
501010	Regular Pay	431,991	451,412	610,000	158,588	
501030	Overtime 100%	-	-	-	-	
501040	Overtime 150%	-	-	-	-	
501050	Overtime 200%	-	-	-	-	
501020	Temporary Pay	-	-	-	-	
501060	Standby & Premium Pay	-	-	-	-	
501070	Longevity Pay	750	750	975	225	
	<b>Total Payroll</b>	<b>432,741</b>	<b>452,162</b>	<b>610,975</b>	<b>158,813</b>	<b>35.1%</b>
<b><i>Operations</i></b>						
511020	Mileage Allowance	100	100	100	-	
511050	Employee Education Program	66,400	67,000	75,000	8,000	
511070	Employee Reimbursement	100	100	100	-	
511100	Seminars & Conventions	4,000	4,000	4,000	-	
511120	Meeting Expenses	4,000	5,500	5,500	-	
511220	Dues & Memberships	2,000	1,500	1,200	(300)	
513010	Office Supplies	4,000	4,000	4,000	-	
	<b>Total Operations</b>	<b>80,600</b>	<b>82,200</b>	<b>89,900</b>	<b>7,700</b>	<b>9.4%</b>
	<b>Total Expenditure Classification</b>	<b>513,341</b>	<b>534,362</b>	<b>700,875</b>	<b>166,513</b>	<b>31.2%</b>
<b><i>Funding Allocation</i></b>						
	Sewer Allocation 49%	251,537	261,837	343,428	81,591	
	Water Allocation 51%	261,804	272,525	357,447	84,922	
	<b>Total Funding Allocation</b>	<b>513,341</b>	<b>534,362</b>	<b>700,875</b>	<b>166,513</b>	<b>31.2%</b>
<b><i>Authorized Positions</i></b>						
	Administrative Assistant	1	1	1	-	
	Assistant to Chief Operating Office	-	-	1	1	
	Chief Operating Officer (COO)	1	1	1	-	
	<b>Total Authorized Positions</b>	<b>2</b>	<b>2</b>	<b>3</b>	<b>1</b>	<b>50.0%</b>

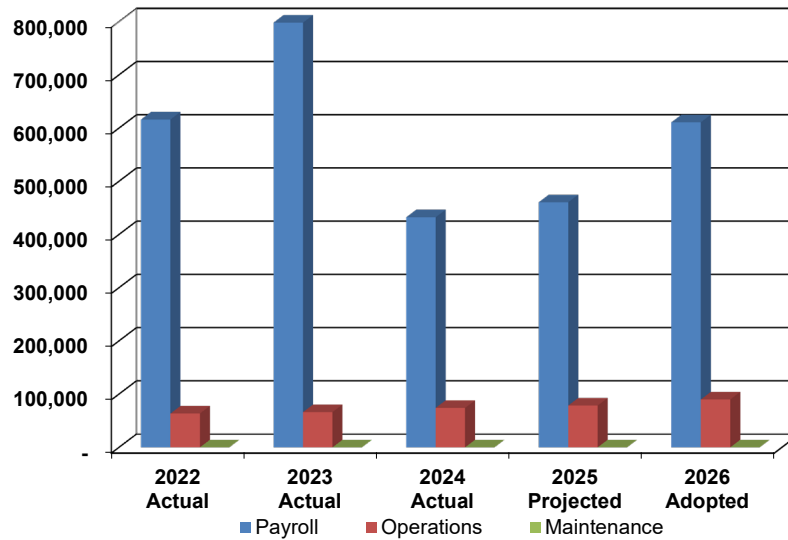
Summary

Commitment Item	Expenditure Classification	2022 Actual	2023 Actual	2024 Actual	2025 Projected
	<i>Payroll</i>				
501010	Regular Pay	614,754	796,865	431,675	459,727
501030	Overtime 100%	-	-	-	-
501040	Overtime 150%	454	-	-	-
501050	Overtime 200%	-	-	-	-
501020	Temporary Pay	-	-	-	-
501060	Standby & Premium Pay	-	-	-	-
501070	Longevity Pay	1,050	1,500	750	976
	<i>Total Payroll</i>	616,258	798,365	432,425	460,703
	<i>Operations</i>				
511020	Mileage Allowance	81	84	86	131
511050	Employee Education Program	54,661	55,076	61,973	67,000
511070	Employee Reimbursement	-	50	-	-
511100	Seminars & Conventions	100	3,349	2,347	2,500
511120	Meeting Expenses	4,961	4,390	6,990	4,541
511220	Dues & Memberships	335	565	285	719
513010	Office Supplies	2,954	2,717	2,398	3,660
513080	Communication Equipment & Supp.	100	-	-	-
513120	Safety Supplies	373	-	-	-
	<i>Total Operations</i>	63,565	66,231	74,079	78,551
	<i>Total Expenditure Classification</i>	679,823	864,596	506,505	539,254
	<i>Funding Allocation</i>				
	Sewer Allocation 49%	333,100	423,700	248,200	264,234
	Water Allocation 51%	346,723	440,896	258,305	275,020
	<i>Total Funding Allocation</i>	679,823	864,596	506,505	539,254

# COO – Administration

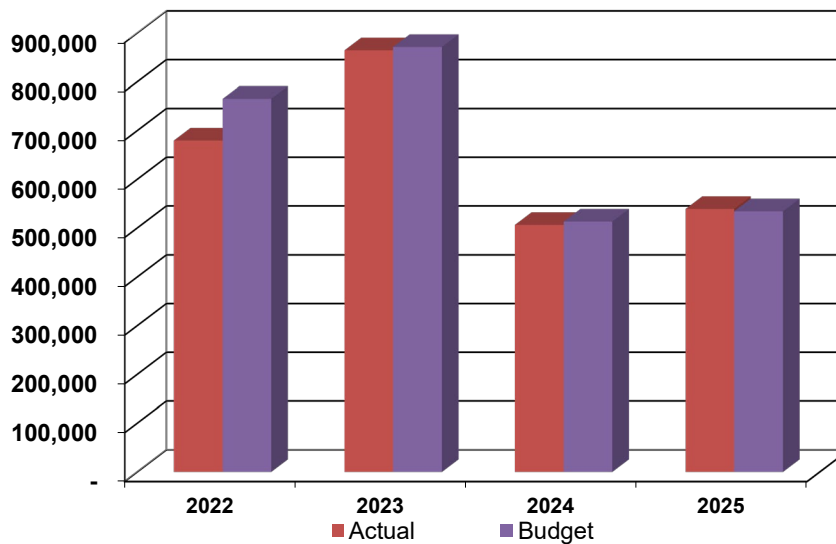
## Expenditure History

### By Category



	2022 Actual	2023 Actual	2024 Actual	2025 Projected	2026 Adopted
Payroll	616,258	798,365	432,425	460,703	610,975
Operations	63,565	66,231	74,079	78,551	89,900
Maintenance	-	-	-	-	-
<b>Total</b>	<b>679,823</b>	<b>864,596</b>	<b>506,505</b>	<b>539,254</b>	<b>700,875</b>

### Expenditures versus Budget



B/(W)	2022	2023	2024	2025
Budget	765,354	871,442	513,341	534,362
Actual	679,823	864,596	506,505	539,254
<b>Variance</b>	<b>85,531</b>	<b>6,846</b>	<b>6,836</b>	<b>(4,892)</b>

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# Engineering & Planning

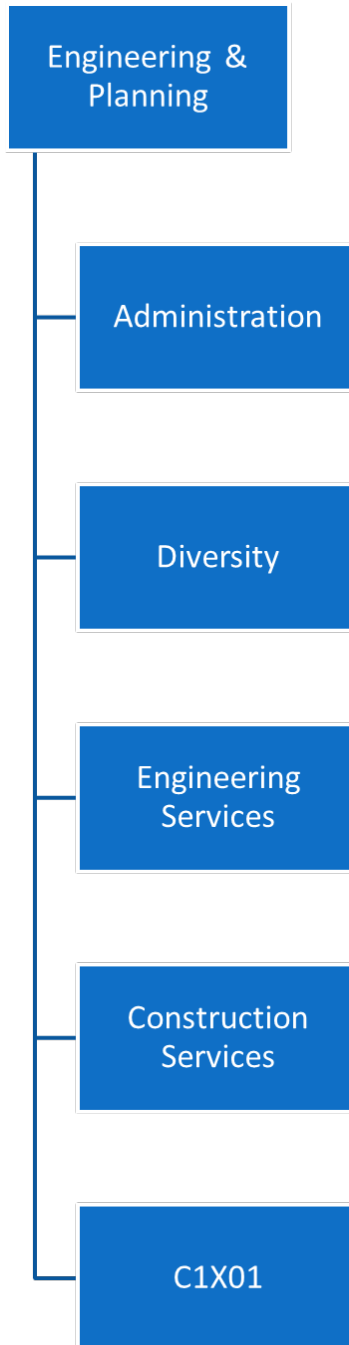
Administration

Diversity

Engineering Services

Construction Services

C1X01



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# COO – Engineering & Planning

## Summary

### Description

The Engineering and Planning Department in 2026 consists of: Administration, Diversity, Engineering Services, Construction Services, and C1X01 (Integrated Plan).

### Budget Commentary

The Engineering & Planning adopted budget for 2026 is \$1,067,650, an increase of \$688,650 or 181.7% above the prior year's appropriation. Budget details for the activities comprising the Engineering and Planning department follow. There are no changes in the budgeted positions in 2026.

Expenditure Classification	2024 Adopted	2025 Adopted	2026 Adopted	\$ Change	% Change
<b><i>Summary by Activity</i></b>					
Administration	833,618	350,500	1,039,150	688,650	
Diversity	12,000	28,500	28,500	-	
<b>Total Summary by Activity</b>	<b>845,618</b>	<b>379,000</b>	<b>1,067,650</b>	<b>688,650</b>	<b>181.7%</b>
<b><i>Summary by Major Account</i></b>					
<b>Payroll</b>					
Regular Pay	490,018	-	-	-	
Overtime 100%	-	-	-	-	
Overtime 150%	-	-	-	-	
Overtime 200%	-	-	-	-	
Temporary Help	-	-	-	-	
Standby & Premium Pay	-	-	-	-	
Longevity Pay	2,000	-	-	-	0.0%
<b>Total Payroll</b>	<b>492,018</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.0%</b>
Operations	338,100	359,000	1,067,650	708,650	197.4%
Maintenance	15,500	20,000	-	(20,000)	-100.0%
<b>Total Summary by Major Account</b>	<b>845,618</b>	<b>379,000</b>	<b>1,067,650</b>	<b>688,650</b>	<b>181.7%</b>

### Funding Allocation

Sewer Allocation 49%	414,352	185,710	523,148	337,438	
Water Allocation 51%	431,266	193,290	544,502	351,212	
<b>Total Funding Allocation</b>	<b>845,618</b>	<b>379,000</b>	<b>1,067,650</b>	<b>688,650</b>	<b>181.7%</b>

### Authorized Positions

Administration	3	-	-	-	
<b>Total Authorized Positions</b>	<b>3</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.0%</b>

# COO – Engineering & Planning

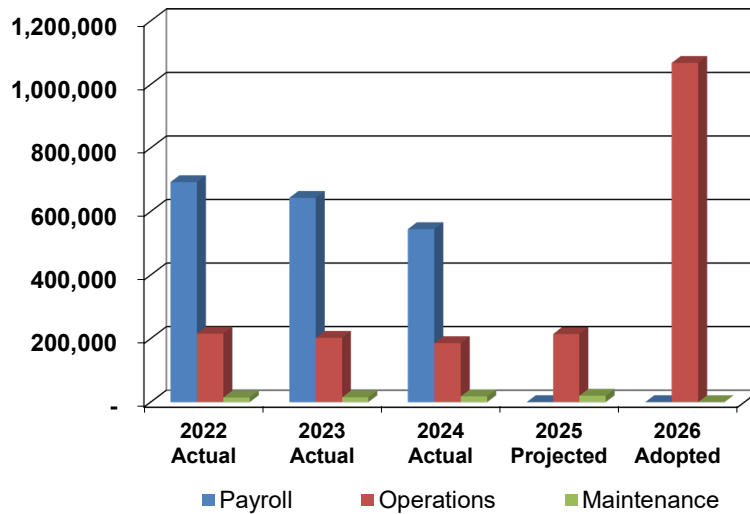
## Summary

Expenditure Classification	2022 Actual	2023 Actual	2024 Actual	2025 Projected
<b><u>Summary by Activity</u></b>				
Administration	767,453	738,471	738,804	205,645
Diversity	154,925	122,009	9,488	28,500
<b>Total Summary by Activity</b>	<b>922,378</b>	<b>860,480</b>	<b>748,292</b>	<b>234,145</b>
<b><u>Summary by Major Account</u></b>				
<b>Payroll</b>				
Regular Pay	690,264	640,697	542,393	-
Overtime 100%	-	-	-	-
Overtime 150%	-	-	88	-
Overtime 200%	-	-	26	-
Temporary Help	-	-	-	-
Standby & Premium Pay	-	-	-	-
Longevity Pay	2,200	2,300	2,025	-
<b>Total Payroll</b>	<b>692,464</b>	<b>642,997</b>	<b>544,532</b>	<b>-</b>
Operations	215,506	202,359	185,616	214,145
Maintenance	14,408	15,125	18,144	20,000
<b>Total Summary by Major Account</b>	<b>922,378</b>	<b>860,480</b>	<b>748,292</b>	<b>234,145</b>
<b><u>Funding Allocation</u></b>				
Sewer Allocation 49%	452,000	421,700	366,600	114,730
Water Allocation 51%	470,378	438,780	381,692	119,415
<b>Total Funding Allocation</b>	<b>922,378</b>	<b>860,480</b>	<b>748,292</b>	<b>234,145</b>

# COO – Engineering & Planning

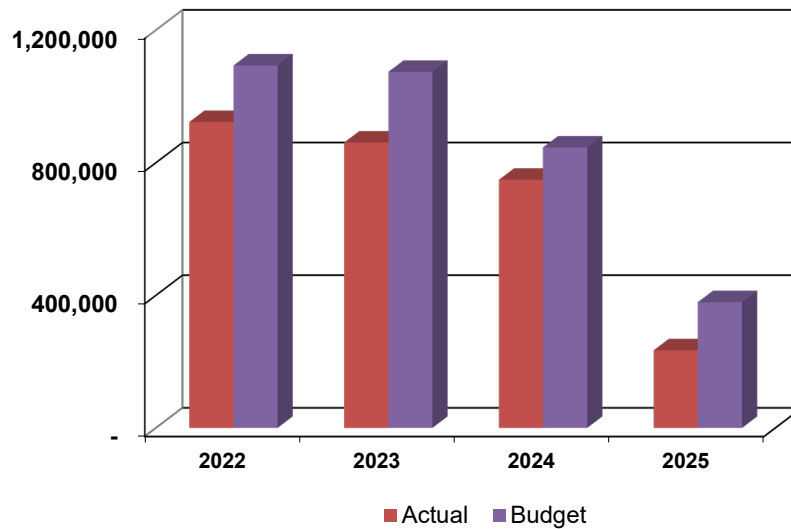
## Expenditure History

### By Category



	2022 Actual	2023 Actual	2024 Actual	2025 Projected	2026 Adopted
Payroll	692,464	642,997	544,532	-	-
Operations	215,506	202,359	185,616	214,145	1,067,650
Maintenance	14,408	15,125	18,144	20,000	-
<b>Total</b>	<b>922,378</b>	<b>860,480</b>	<b>748,292</b>	<b>234,146</b>	<b>1,067,652</b>

### Expenditures versus Budget



B/(W)	2022	2023	2024	2025
Budget	1,093,132	1,073,777	845,618	379,000
Actual	922,378	860,480	748,292	234,145
Variance	170,754	213,297	97,326	144,855

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**Administration****Description**

The Administration activity headed by the Director of Engineering and Planning, is responsible for the overall management of the department's major activities: Diversity, Engineering Services, and Construction Services. In this role, Administration develops and administers department-wide policies and allocates available resources to maximize operational efficiency and assure achievement of departmental goals and objectives. For 2026, Engineering & Planning also encompasses responsibilities due to the transfer of Geographic Information Systems (1610010020).

The Director is also directly involved in the day-to-day administration and management of the District's Capital Improvement Plan, Clean Water Project, Integrated Plan and the planning of additional related improvements.

**Budget Commentary**

The Engineering and Planning Administration adopted budget for 2026 is \$1,039,150, an increase of \$688,650 or 196.5% above the prior year's appropriation. There are no budgeted positions in 2026, unchanged from the prior year.

**Payroll: Remains unchanged at \$0 or 0.0%.**

**Operations: Increase of \$708,650 or 214.4% above the prior year's appropriation.**

- Increase in *Outside Services* \$145,000 is primarily due to costs associated with GIS Licensing, InfoWater, Emergency Preparedness & TAG Training, Mars Company Meter Testing, and Tank Inspections which are used to support operational efficiency, regulatory compliance, and system reliability.
- Subscription Based Services increased by \$555,000, reflects SaaS agreements that are now required to be included in the operations budget in accordance with GASB 96.
- Various other allotments totaling \$7,650 have been adjusted to align with anticipated spending.

**Maintenance: Decrease of \$20,000 or 100.0% below the prior year's appropriation.**

- *Infrastructure Equip/Licenses* is decreasing to align budget with anticipated spending.

**Administration**

Commitment Item	Expenditure Classification	2024 Adopted	2025 Adopted	2026 Adopted	\$ Change	% Change
<i><b>Payroll</b></i>						
501010	Regular Pay	490,018	-	-	-	
501030	Overtime 100%	-	-	-	-	
501040	Overtime 150%	-	-	-	-	
501050	Overtime 200%	-	-	-	-	
501020	Temporary Pay	-	-	-	-	
501060	Standby & Premium Pay	-	-	-	-	
501070	Longevity Pay	2,000	-	-	-	
	<b>Total Payroll</b>	<b>492,018</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.0%</b>
<i><b>Operations</b></i>						
511050	Employee Education Program	1,000	1,000	1,000	-	
511070	Employee Reimbursement	100	-	-	-	
511100	Seminars & Conventions	10,000	15,000	23,000	8,000	
511120	Meeting Expenses	1,000	500	750	250	
511210	Books & Periodicals	1,000	500	500	-	
511220	Dues & Memberships	6,500	6,500	7,000	500	
512070	Consultant Services	200,000	200,000	200,000	-	
512080	Outside Services	80,000	80,000	225,000	145,000	
512220	Engineering Professional Fees	8,400	8,000	8,400	400	
512840	Licenses & Registration	1,000	1,000	2,000	1,000	
513010	Office Supplies	15,000	15,000	15,000	-	
513080	Communication Equipment & Supp.	100	-	-	-	
513120	Safety Supplies	1,000	1,000	500	(500)	
513400	Small Tools & Equipment	1,000	2,000	1,000	(1,000)	
523170	Subscription Based Services	-	-	555,000	555,000	
	<b>Total Operations</b>	<b>326,100</b>	<b>330,500</b>	<b>1,039,150</b>	<b>708,650</b>	<b>214.4%</b>
<i><b>Maintenance</b></i>						
521190	Infrastructure Equip/Licenses	15,500	20,000	-	(20,000)	
	<b>Total Maintenance</b>	<b>15,500</b>	<b>20,000</b>	<b>-</b>	<b>(20,000)</b>	<b>-100.0%</b>
	<b>Total Expenditure Classification</b>	<b>833,618</b>	<b>350,500</b>	<b>1,039,150</b>	<b>688,650</b>	<b>196.5%</b>
<i><b>Funding Allocation</b></i>						
	Sewer Allocation 49%	408,472	171,745	509,183	337,438	
	Water Allocation 51%	425,146	178,755	529,967	351,212	
	<b>Total Funding Allocation</b>	<b>833,618</b>	<b>350,500</b>	<b>1,039,150</b>	<b>688,650</b>	<b>196.5%</b>
<i><b>Authorized Positions</b></i>						
	Director of Engineering & Planning	1	-	-	-	
	Sr. Engineering Drafter	1	-	-	-	
	Strategic Sourcing Specialist	1	-	-	-	
	<b>Total Authorized Positions</b>	<b>3</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.0%</b>

**Diversity****Description**

The Office of Diversity is responsible for the fair and vigorous enforcement of the District's anti-discrimination, employment and supplier/vendor diversity policies and practices and to promote cultural awareness, understanding and respect within the District's working environment.

**Budget Commentary**

The Diversity 2026 adopted budget is \$28,500, remaining unchanged from the prior year. There are no budgeted positions in 2026, unchanged from the prior year.

**Payroll: Remains unchanged at \$0 or 0.0%.**

- No change in the budget for 2026.

**Operations: Remains unchanged at \$0 or 0.0%.**

**Diversity**

Commitment Item	Expenditure Classification	2024 Adopted	2025 Adopted	2026 Adopted	\$ Change	% Change
	<i><b>Payroll</b></i>					
501010	Regular Pay	-	-	-	-	
501030	Overtime 100%	-	-	-	-	
501040	Overtime 150%	-	-	-	-	
501050	Overtime 200%	-	-	-	-	
501020	Temporary Pay	-	-	-	-	
501060	Standby & Premium Pay	-	-	-	-	
501070	Longevity Pay	-	-	-	-	
	<i><b>Total Payroll</b></i>	-	-	-	-	0.0%
	<i><b>Operations</b></i>					
511100	Seminars & Conventions	1,000	3,500	3,500	-	
511110	Business Travel	500	2,000	2,000	-	
511220	Dues & Memberships	500	1,000	1,000	-	
512070	Consultant Services	5,000	12,000	12,000	-	
519080	Diversity Programs	5,000	10,000	10,000	-	
	<i><b>Total Operations</b></i>	12,000	28,500	28,500	-	0.0%
	<i><b>Total Expenditure Classification</b></i>	12,000	28,500	28,500	-	0.0%
	<i><b>Funding Allocation</b></i>					
	Sewer Allocation 49%	5,880	13,965	13,965	-	
	Water Allocation 51%	6,120	14,535	14,535	-	
	<i><b>Total Funding Allocation</b></i>	12,000	28,500	28,500	-	0.0%
	<i><b>Authorized Positions</b></i>					
	Diversity Manager	-	-	-	-	
	<i><b>Total Authorized Positions</b></i>	-	-	-	-	0.0%

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**Engineering Services****Description/Budget Commentary**

The Engineering Services department is a part of the Capital Improvement Program. As of 2026, employees from the GIS Department (1600010020) have been consolidated into Engineering Services. This includes the following positions: (2) Principal GIS Analysts, (1) Mapping Technician, and (1) GIS Analyst. The following positions have been transferred to Engineering Services from the operating budget (1) Assistant to the CAO from the Chief Administration Office (1500010010), (1) Accounting Administrator from Finance Administration (1510010010), (1) Business Systems Analyst I from Customer Services (1510030010), (1) Manager of Information Services and (1) Business Systems Analyst II from IT Administration (1600010010). The following position has been transferred from the Integrated Plan (C1X01): Communications Center Utility Services Administrator. Five new positions have also been added. There is a total of 42 positions that are budgeted for the full 2026 Capital Improvement Program year.

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**Construction Services****Description/Budget Commentary**

The Construction Services department is a part of the Capital Improvement Program. Specific projects and details are in the 2026 Capital Improvement Budget. The following position changes have been made: (7) Utility Maintainer 1 positions have been transferred from Construction Services (C1H04) to Operations (2330010020), and (2) Engineering Tech 2 and (2) Construction & Utility Services Supervisor have been transferred from Command Center (2320010020) to Construction Services (C1H04). Additionally, three new positions have been added. There are 18 positions budgeted for the full 2026 Capital Improvement Program fiscal year.

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**Integrated Plan****Description/Budget Commentary**

The Integrated Plan department is a part of the Capital Improvement Program. The following position changes have been made: (1) Command Center Utility Services Administrator has been transferred to Engineering Services (C1H03); (2) Engineering Tech 2 positions and (2) Utility Services Engineering Tech positions have been transferred from Command Center (2320010020). Additionally, one new position has been added. There are 35 positions budgeted for the full 2026 Capital Improvement Program fiscal year.

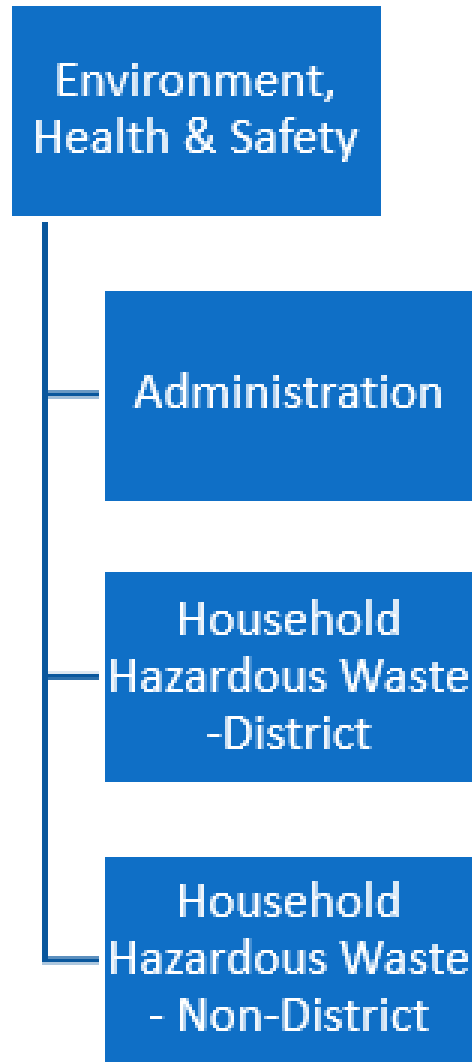
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# Environment, Health & Safety

Administration

Household Hazardous Waste — District

Household Hazardous Waste — Non-District



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# COO – Environment, Health & Safety

## Summary

### Description

The Environment, Health & Safety Department consists of three major activities: Administration, Household Hazardous Waste-District and Household Hazardous Waste-Non-District. A discussion regarding the specific duties and objectives of the Environment, Health & Safety Department is included on the following pages.

### Budget Commentary

The Environment, Health & Safety adopted budget for 2026 totals \$1,158,525, a decrease of \$145,624 or 11.2% below the prior year's appropriation. Budget details for the activities comprising the Environment, Health & Safety Department follow. The budgeted positions have decreased in 2026.

Expenditure Classification	2024 Adopted	2025 Adopted	2026 Adopted	\$ Change	% Change
<b><u>Summary by Activity</u></b>					
Administration	723,299	993,749	840,325	(153,424)	
HHW District	277,900	280,800	287,300	6,500	
HHW Non-District	30,700	29,600	30,900	1,300	
<b>Total Summary by Activity</b>	<b>1,031,899</b>	<b>1,304,149</b>	<b>1,158,525</b>	<b>(145,624)</b>	<b>-11.2%</b>
<b><u>Summary by Major Account</u></b>					
<b>Payroll</b>					
Regular Pay	548,924	818,874	655,000	(163,874)	
Overtime 100%	500	500	500	-	
Overtime 150%	11,000	11,000	11,000	-	
Overtime 200%	-	-	-	-	
Temporary Help	10,000	-	-	-	
Standby & Premium Pay	-	-	-	-	
Longevity Pay	1,575	1,575	2,025	450	
<b>Total Payroll</b>	<b>571,999</b>	<b>831,949</b>	<b>668,525</b>	<b>(163,424)</b>	<b>-19.6%</b>
Operations	459,900	472,200	490,000	17,800	3.8%
Maintenance	-	-	-	-	0%
<b>Total Summary by Major Account</b>	<b>1,031,899</b>	<b>1,304,149</b>	<b>1,158,525</b>	<b>(145,624)</b>	<b>-11.2%</b>

### Funding Allocation

Sewer Allocation 49%	505,630	639,033	567,677	(71,356)	
Water Allocation 51%	526,269	665,116	590,848	(74,268)	
<b>Total Funding Allocation</b>	<b>1,031,899</b>	<b>1,304,149</b>	<b>1,158,525</b>	<b>(145,624)</b>	<b>-11.2%</b>

### Authorized Positions

Administration	4	6	4	(2)	
<b>Total Authorized Positions</b>	<b>4</b>	<b>6</b>	<b>4</b>	<b>(2)</b>	<b>-33.3%</b>

# COO – Environment, Health & Safety

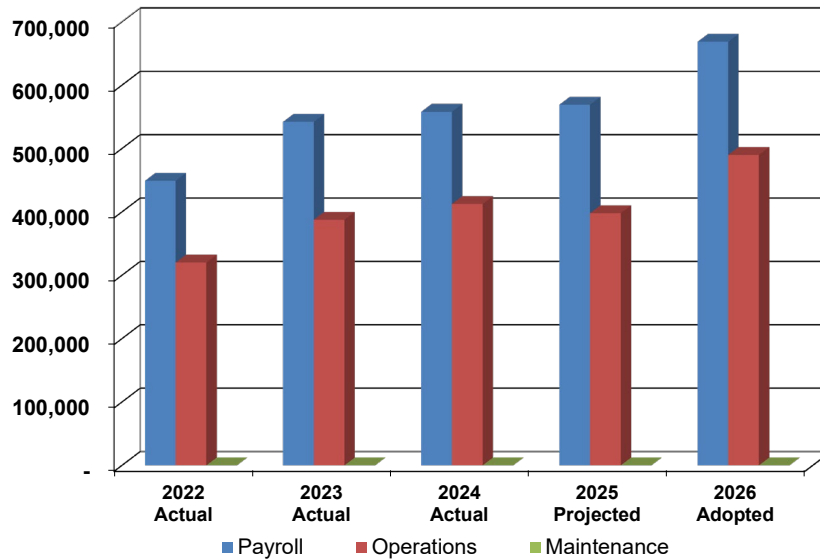
## Summary

Expenditure Classification	2022 Actual	2023 Actual	2024 Actual	2025 Projected
<b><i>Summary by Activity</i></b>				
Administration	568,793	666,500	695,572	709,253
HHW District	177,336	242,041	248,588	232,217
HHW Non-District	23,078	21,274	26,355	25,750
<b><i>Total Summary by Activity</i></b>	<b>769,207</b>	<b>929,814</b>	<b>970,515</b>	<b>967,220</b>
<b><i>Summary by Major Account</i></b>				
<b>Payroll</b>				
Regular Pay	437,989	532,300	548,530	566,095
Overtime 100%	477	590	323	-
Overtime 150%	7,712	7,732	6,574	1,594
Overtime 200%	-	-	1,033	-
Temporary Help	1,224	-	-	-
Standby & Premium Pay	-	-	-	-
Longevity Pay	1,725	1,575	1,575	1,575
<b><i>Total Payroll</i></b>	<b>449,127</b>	<b>542,197</b>	<b>558,034</b>	<b>569,264</b>
Operations	320,080	387,617	412,481	397,956
Maintenance	-	-	-	-
<b><i>Total Summary by Major Account</i></b>	<b>769,207</b>	<b>929,814</b>	<b>970,515</b>	<b>967,220</b>
<b><i>Funding Allocation</i></b>				
Sewer Allocation 49%	376,900	455,600	475,500	473,936
Water Allocation 51%	392,307	474,214	495,015	493,284
<b><i>Total Funding Allocation</i></b>	<b>769,207</b>	<b>929,814</b>	<b>970,515</b>	<b>967,220</b>

# COO – Environment, Health & Safety

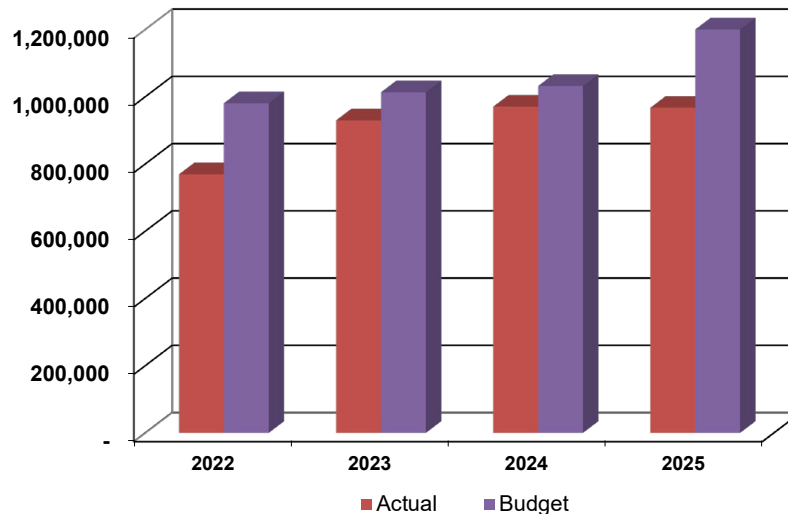
## Expenditure History

### By Category



	2022 Actual	2023 Actual	2024 Actual	2025 Projected	2026 Adopted
Payroll	449,127	542,197	558,034	569,264	668,525
Operations	320,080	387,617	412,481	397,956	490,000
Maintenance	-	-	-	-	-
<b>Total</b>	<b>769,207</b>	<b>929,814</b>	<b>970,515</b>	<b>967,220</b>	<b>1,158,525</b>

### Expenditures versus Budget



B/(W)	2022	2023	2024	2025
Budget	980,718	1,013,244	1,031,899	1,304,149
Actual	769,207	929,814	970,515	967,220
Variance	211,511	83,430	61,384	336,929

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**Administration****Description**

The District's Environment, Health & Safety (EH&S) Department is responsible for the management and administration of environmental, health, and safety programs and activities on a District-wide basis. The EH&S Department is responsible for OSHA, EPA, and DEEP compliance, environmental permits and consent order compliance, safety training, environmental reporting, safety and environmental auditing, risk management, and the Household Hazardous Waste Program. EH&S provides safety and health programs to prevent workplace injuries and illnesses. Proactively EH&S provides training, researches anticipated regulations/standards, visits job/worksites to review compliance and is a resource for a wide variety of environmental and safety questions and issues.

**Budget Commentary**

The Environment, Health & Safety Administration adopted budget for 2026 totals \$840,325, a decrease of \$153,424 or 15.4% below the prior year's appropriation. There is a decrease in the budgeted positions in 2026.

**Payroll: Decrease of \$163,424 or 19.9% below the prior year's appropriation.**

- *Regular Pay* decrease in Regular Pay is due to transfer of two positions: Engineer Tech 2 and Project Manager (C1H03 & 1200010030).

**Operations: Increase of \$10,000 or 5.8% above the prior year's appropriation.**

- *Office Supplies* and *Outside Testing & Lab Services* are increasing based on anticipated spending on odor treatment system and industrial stormwater testing

**Administration**

Commitment Item	Expenditure Classification	2024 Adopted	2025 Adopted	2026 Adopted	\$ Change	% Change
<b><i>Payroll</i></b>						
501010	Regular Pay	548,924	818,874	655,000	(163,874)	
501030	Overtime 100%	-	-	-	-	
501040	Overtime 150%	-	-	-	-	
501050	Overtime 200%	-	-	-	-	
501020	Temporary Pay	10,000	-	-	-	
501060	Standby & Premium Pay	-	-	-	-	
501070	Longevity Pay	1,575	1,575	2,025	450	
	<b>Total Payroll</b>	<b>560,499</b>	<b>820,449</b>	<b>657,025</b>	<b>(163,424)</b>	<b>-19.9%</b>
<b><i>Operations</i></b>						
519020	Postage	-	-	-	-	
503010	Medical Services	55,000	55,000	55,000	-	
511100	Seminars & Conventions	2,000	2,000	2,000	-	
511120	Meeting Expenses	1,000	1,000	1,000	-	
511220	Dues & Memberships	2,000	2,000	2,000	-	
512070	Consultant Services	25,000	25,000	25,000	-	
512080	Outside Services	5,000	5,000	10,000	5,000	
512710	Outside Testing & Lab Services	5,000	5,000	10,000	5,000	
512840	Licenses & Registration	600	600	600	-	
513010	Office Supplies	2,000	2,500	2,500	-	
513120	Safety Supplies	65,000	75,000	75,000	-	
513400	Small Tools & Equipment	200	200	200	-	
	<b>Total Operations</b>	<b>162,800</b>	<b>173,300</b>	<b>183,300</b>	<b>10,000</b>	<b>5.8%</b>
	<b>Total Expenditure Classification</b>	<b>723,299</b>	<b>993,749</b>	<b>840,325</b>	<b>(153,424)</b>	<b>-15.4%</b>
<b><i>Funding Allocation</i></b>						
	Sewer Allocation 49%	354,416	486,937	411,759	(75,178)	
	Water Allocation 51%	368,883	506,812	428,566	(78,246)	
	<b>Total Funding Allocation</b>	<b>723,299</b>	<b>993,749</b>	<b>840,325</b>	<b>(153,424)</b>	<b>-15.4%</b>
<b><i>Authorized Positions</i></b>						
	Construction Manager	-	1	1	-	
	Engineer Tech 2	-	1	-	(1)	
	Manager of EH&S	1	1	1	-	
	Occup H&S Administrator	-	-	1	1	
	Occup. Health & Safety Analyst	1	1	1	-	
	Project Manager	1	1	-	(1)	
	Professional Level Trainee	1	1	-	(1)	
	<b>Total Authorized Positions</b>	<b>4</b>	<b>6</b>	<b>4</b>	<b>(2)</b>	<b>-33.3%</b>

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**Household Hazardous Waste – District****Description**

The Household Hazardous Waste (HHW) program provides member towns (and non-member towns, see 2310010030) with hazardous waste collection and disposal services at scheduled regional collection events. A licensed hazardous materials-handling firm, under contract to the District, provides collection and disposal services. Staff's duties include budgeting, planning, scheduling, contract administration, collection day supervision, business development, advertising, coordination of the program with the participating towns and overall management of the program. The objective of the Household Hazardous Waste program is to provide a cost-effective, convenient, safe and environmentally responsible process for residents of participating towns to dispose of hazardous wastes.

**Budget Commentary**

The HHW District adopted budget for 2026 totals \$287,300, which is above the prior year's appropriation by \$6,500, an increase of 2.3%. There are no budgeted positions in 2026, unchanged from the prior year.

**Payroll: Remains unchanged at \$0 or 0.0%.**

- No change in the budget for 2026.

**Operations: Increase of \$6,500 or 2.4% above the prior year's appropriation.**

- *Refuse Collection & Disposal* is increasing based on contractual agreement.
- *Clothing Allowance* and *Meeting Expenses* are increasing to provide staff resources, partially offset by *Advertising*.

Household Hazardous Waste – District

Commitment Item	Expenditure Classification	2024 Adopted	2025 Adopted	2026 Adopted	\$ Change	% Change
	<b><u>Payroll</u></b>					
501010	Regular Pay	-	-	-	-	
501030	Overtime 100%	500	500	500	-	
501040	Overtime 150%	9,500	9,500	9,500	-	
501050	Overtime 200%	-	-	-	-	
501020	Temporary Pay	-	-	-	-	
501060	Standby & Premium Pay	-	-	-	-	
501070	Longevity Pay	-	-	-	-	
	<b>Total Payroll</b>	<b>10,000</b>	<b>10,000</b>	<b>10,000</b>	<b>-</b>	<b>0.0%</b>
	<b><u>Operations</u></b>					
511010	Clothing Allowance	100	-	500	500	
511120	Meeting Expenses	500	500	2,000	1,500	
511240	Public Information	500	500	500	-	
512410	Refuse Collection & Disposal	11,000	15,000	21,000	6,000	
512450	Hazard Material Waste Disposal	245,000	245,000	245,000	-	
513010	Office Supplies	100	100	100	-	
513070	Public Information Supplies	500	500	500	-	
519090	Advertising	10,000	9,000	7,500	(1,500)	
521020	Safety Equipment	200	200	200	-	
	<b>Total Operations</b>	<b>267,900</b>	<b>270,800</b>	<b>277,300</b>	<b>6,500</b>	<b>2.4%</b>
	<b>Total Expenditure Classification</b>	<b>277,900</b>	<b>280,800</b>	<b>287,300</b>	<b>6,500</b>	<b>2.3%</b>
	<b><u>Funding Allocation</u></b>					
	Sewer Allocation 49%	136,171	137,592	140,777	3,185	
	Water Allocation 51%	141,729	143,208	146,523	3,315	
	<b>Total Funding Allocation</b>	<b>277,900</b>	<b>280,800</b>	<b>287,300</b>	<b>6,500</b>	<b>2.3%</b>

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**Household Hazardous Waste – Non-District**

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**Description**

The Household Hazardous Waste (HHW) program also provides participating non-member towns with hazardous waste collection and disposal services at scheduled regional collection events. A licensed hazardous material handling firm, under contract to the District, provides collection and disposal services. Staff's duties include budgeting, planning, scheduling, contract administration, collection day supervision, business development, advertising, coordination of the program with the participating towns and overall management of the program. The cost of these events is billed to non-district communities, which is reflected in revenue.

**Budget Commentary**

The HHW Non-District adopted budget for 2026 totals \$30,900, which is above the prior year's appropriation by \$1,300, an increase of 4.4%. There are no budgeted positions in 2026, unchanged from the prior year.

**Payroll: Remains unchanged at \$0 or 0.0%.**

- No change in the budget for 2026.

**Operations: Increase of \$1,300 or 4.6% above the prior year's appropriation.**

- *Hazard Material Waste Disposal* is increasing based on contractual agreement.
- *Clothing Allowance* is increasing to provide staff with uniform shirts.

Household Hazardous Waste – Non-District

Commitment Item	Expenditure Classification	2024 Adopted	2025 Adopted	2026 Adopted	\$ Change	% Change
	<i>Payroll</i>					
501010	Regular Pay	-	-	-	-	
501030	Overtime 100%	-	-	-	-	
501040	Overtime 150%	1,500	1,500	1,500	-	
501050	Overtime 200%	-	-	-	-	
501020	Temporary Pay	-	-	-	-	
501060	Standby & Premium Pay	-	-	-	-	
501070	Longevity Pay	-	-	-	-	
	<i>Total Payroll</i>	1,500	1,500	1,500	-	0.0%
	<i>Operations</i>					
511010	Clothing Allowance	100	-	-	-	
511120	Meeting Expenses	-	-	300	300	
512410	Refuse Collection & Disposal	2,000	2,000	2,000	-	
512450	Hazard Material Waste Disposal	26,000	25,000	26,000	1,000	
513010	Office Supplies	100	100	100	-	
513070	Public Information Supplies	100	100	100	-	
519090	Advertising	800	800	800	-	
521020	Safety Equipment	100	100	100	-	
	<i>Total Operations</i>	29,200	28,100	29,400	1,300	4.6%
	<i>Total Expenditure Classification</i>	30,700	29,600	30,900	1,300	4.4%
	<i>Funding Allocation</i>					
	Sewer Allocation 49%	15,043	14,504	15,141	637	
	Water Allocation 51%	15,657	15,096	15,759	663	
	<i>Total Funding Allocation</i>	30,700	29,600	30,900	1,300	4.4%

# Command Center

Administration  
Utility Services



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# COO – Command Center

## Summary

### Description

The Command Center, headed by the Director of Operations, oversees the Administration activity and Utility Services activity. In addition, the Command Center Department is responsible for responding to all customer-related emergencies and shift operations for emergency standby.

### Budget Commentary

The overall Command Center adopted budget for 2026 is \$6,025,165, a decrease of \$617,120 or 9.3% below the prior year's appropriation. Budget details for the activities comprising the Command Center department follow. Budgeted positions have changed in 2026.

Expenditure Classification	2024 Adopted	2025 Adopted	2026 Adopted	\$ Change	% Change
<b><u>Summary by Activity</u></b>					
Command Center	2,643,814	2,825,582	2,963,690	138,108	
Utility Services	3,974,503	3,816,703	3,061,475	(755,228)	
<i>Total Summary by Activity</i>	<b>6,618,317</b>	<b>6,642,285</b>	<b>6,025,165</b>	<b>(617,120)</b>	<b>-9.3%</b>
<b><u>Summary by Major Accounts</u></b>					
<b>Payroll</b>					
Regular Pay	5,343,039	5,185,270	4,545,000	(640,270)	
Overtime 100%	-	-	-	-	
Overtime 150%	547,964	591,075	550,000	(41,075)	
Overtime 200%	70,000	95,000	98,000	3,000	
Temporary Help	-	5,000	2,500	(2,500)	
Standby & Premium Pay	134,624	155,000	145,000	(10,000)	
Longevity Pay	18,290	16,740	15,965	(775)	
<i>Total Payroll</i>	<b>6,113,917</b>	<b>6,048,085</b>	<b>5,356,465</b>	<b>(691,620)</b>	<b>-11.4%</b>
Operations	309,700	364,500	404,000	39,500	10.8%
Maintenance	194,700	229,700	264,700	35,000	15.2%
<i>Total Summary by Major Accounts</i>	<b>6,618,317</b>	<b>6,642,285</b>	<b>6,025,165</b>	<b>(617,120)</b>	<b>-9.3%</b>
<b><u>Funding Allocation</u></b>					
Sewer Allocation 34%	2,250,227	2,258,377	2,048,555	(209,821)	
Water Allocation 66%	4,368,090	4,383,908	3,976,610	(407,299)	
<i>Total Funding Allocation</i>	<b>6,618,317</b>	<b>6,642,285</b>	<b>6,025,165</b>	<b>(617,120)</b>	<b>-9.3%</b>
<b><u>Authorized Positions</u></b>					
Command Center	17	18	18	-	
Utility Services	32	28	20	(8)	
<i>Total Authorized Positions</i>	<b>49</b>	<b>46</b>	<b>38</b>	<b>(3)</b>	<b>-6.5%</b>

# COO – Command Center

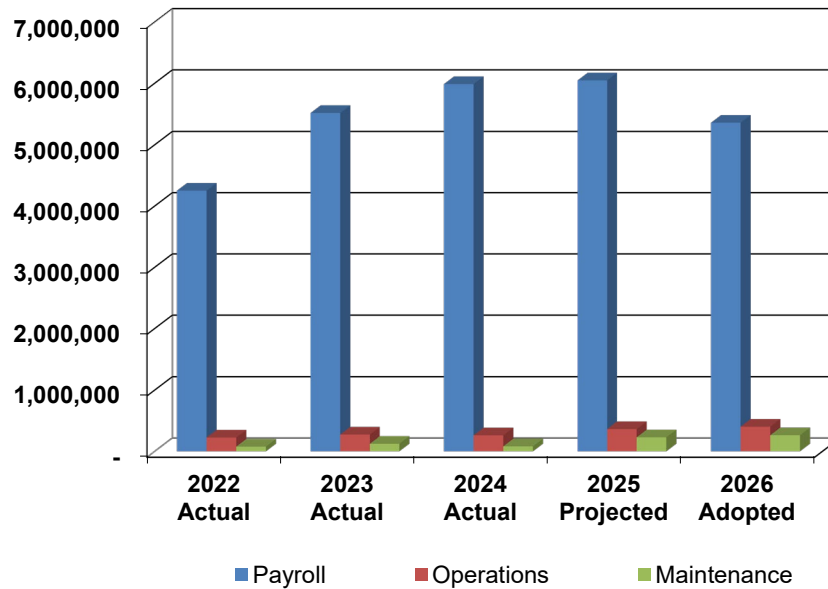
## Summary

<b>Expenditure Classification</b>	<b>2022 Actual</b>	<b>2023 Actual</b>	<b>2024 Actual</b>	<b>2025 Projected</b>
<b><u>Summary by Activity</u></b>				
<b>Command Center</b>	<b>2,384,405</b>	<b>2,551,653</b>	<b>2,259,364</b>	<b>2,825,582</b>
<b>Utility Services</b>	<b>2,173,033</b>	<b>3,365,205</b>	<b>4,073,603</b>	<b>3,816,703</b>
<b>Total Summary by Activity</b>	<b>4,557,438</b>	<b>5,916,859</b>	<b>6,332,967</b>	<b>6,642,285</b>
<b><u>Summary by Major Accounts</u></b>				
<b>Payroll</b>				
<b>Regular Pay</b>	<b>3,502,120</b>	<b>4,705,464</b>	<b>5,203,215</b>	<b>5,185,270</b>
<b>Overtime 100%</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Overtime 150%</b>	<b>582,212</b>	<b>588,701</b>	<b>562,175</b>	<b>591,075</b>
<b>Overtime 200%</b>	<b>75,771</b>	<b>100,516</b>	<b>89,305</b>	<b>95,000</b>
<b>Temporary Help</b>	<b>-</b>	<b>1,292</b>	<b>3,528</b>	<b>5,000</b>
<b>Standby &amp; Premium Pay</b>	<b>81,289</b>	<b>103,066</b>	<b>113,546</b>	<b>155,000</b>
<b>Longevity Pay</b>	<b>11,138</b>	<b>16,978</b>	<b>16,040</b>	<b>16,740</b>
<b>Total Payroll</b>	<b>4,252,530</b>	<b>5,516,016</b>	<b>5,987,809</b>	<b>6,048,085</b>
<b>Operations</b>	<b>226,636</b>	<b>275,609</b>	<b>262,837</b>	<b>364,500</b>
<b>Maintenance</b>	<b>78,272</b>	<b>125,233</b>	<b>82,321</b>	<b>229,700</b>
<b>Total Summary by Major Accounts</b>	<b>4,557,438</b>	<b>5,916,859</b>	<b>6,332,967</b>	<b>6,642,285</b>
<b><u>Funding Allocation</u></b>				
<b>Sewer Allocation 34%</b>	<b>1,549,500</b>	<b>2,011,800</b>	<b>2,153,200</b>	<b>2,258,376</b>
<b>Water Allocation 66%</b>	<b>3,007,938</b>	<b>3,905,059</b>	<b>4,179,767</b>	<b>4,383,909</b>
<b>Total Funding Allocation</b>	<b>4,557,438</b>	<b>5,916,859</b>	<b>6,332,967</b>	<b>6,642,285</b>

# COO – Command Center

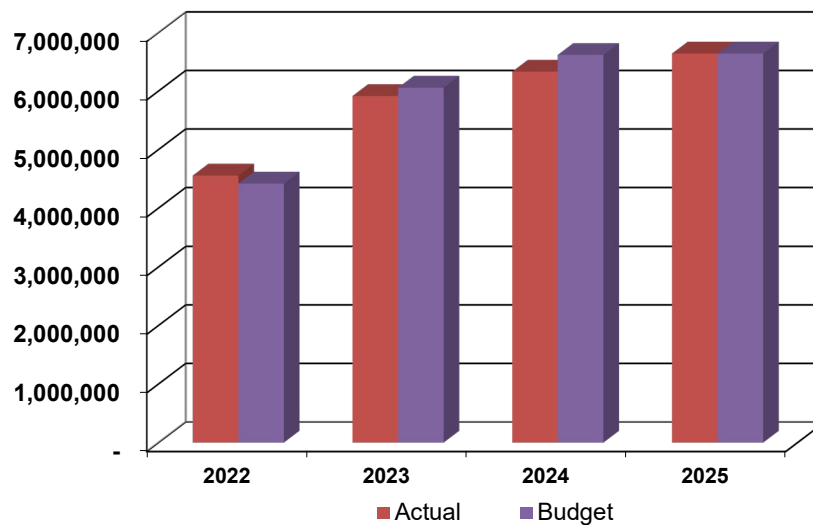
## Expenditure History

### By Category



	2022 Actual	2023 Actual	2024 Actual	2025 Projected	2026 Adopted
Payroll	4,252,530	5,516,016	5,987,809	6,048,085	5,356,465
Operations	226,636	275,609	262,837	364,500	404,000
Maintenance	78,272	125,233	82,321	229,700	264,700
<b>Total</b>	<b>4,557,438</b>	<b>5,916,859</b>	<b>6,332,967</b>	<b>6,642,285</b>	<b>6,025,165</b>

### Expenditures versus Budget



B/(W)	2022	2023	2024	2025
Budget	4,419,995	6,059,793	6,618,317	6,642,285
Actual	4,557,438	5,916,859	6,332,967	6,642,285
Variance	(137,443)	142,934	285,350	-

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**Administration****Description**

The Command Center is responsible for responding to all customer-related emergencies and shift operations for emergency standby.

**Budget Commentary**

The adopted Command Center - Administration budget for 2026 totals \$2,963,690, an increase of \$138,108 or 4.9% above the prior year's appropriation. The budgeted positions are unchanged in 2026.

**Payroll: Increase of \$93,608 or 3.7% above the prior year's appropriation.**

- *Regular Pay, Overtime and Standby & Premium* includes increments and cost-of-living increases for eligible employees.
- *Longevity Pay* has increased due to participation and contractual agreements for eligible employees.

**Operations: Increase of \$9,500 or 5.8% above the prior year's appropriation.**

- *Clothing Allowance* and *Meal Allowance* are increasing due to anticipated higher staff support needs and associated program activities
- *Communication Equipment & Supply* increasing as a result of replacing current equipment.

**Maintenance: Increase of \$35,000 or 31.9% above the prior year's appropriation.**

- An increase in *Tool & Work Equipment* to accommodate upgrading emergency response equipment.
- *Sewer Maintenance* expenses are rising to align with anticipated costs of various MDC sewer maintenance Programs.

**Administration**

Commitment Item	Expenditure Classification	2024 Adopted	2025 Adopted	2026 Adopted	\$ Change	% Change
<b><i>Payroll</i></b>						
501010	Regular Pay	1,854,136	1,961,617	2,045,000	83,383	
501030	Overtime 100%	-	-	-	-	
501040	Overtime 150%	356,889	400,000	400,000	-	
501050	Overtime 200%	70,000	70,000	80,000	10,000	
501020	Temporary Pay	-	-	-	-	
501060	Standby & Premium Pay	104,624	115,000	115,000	-	
501070	Longevity Pay	6,965	5,765	5,990	225	
	<b>Total Payroll</b>	<b>2,392,614</b>	<b>2,552,382</b>	<b>2,645,990</b>	<b>93,608</b>	<b>3.7%</b>
<b><i>Operations</i></b>						
511010	Clothing Allowance	17,000	17,000	20,000	3,000	
511030	Meals Allowance	7,000	7,000	10,000	3,000	
511070	Employee Reimbursement	500	500	2,000	1,500	
512080	Outside Services	75,000	100,000	100,000	-	
513010	Office Supplies	8,000	10,000	10,000	-	
513080	Communication Equipment & Supp.	14,000	14,000	16,000	2,000	
513690	Materials From Stock	15,000	15,000	15,000	-	
	<b>Total Operations</b>	<b>136,500</b>	<b>163,500</b>	<b>173,000</b>	<b>9,500</b>	<b>5.8%</b>
<b><i>Maintenance</i></b>						
521080	Tool & Work Equipment	10,000	35,000	40,000	5,000	
522010	Facilities R&M	4,700	4,700	4,700	-	
522170	Sewer Maintenance	100,000	70,000	100,000	30,000	
	<b>Total Maintenance</b>	<b>114,700</b>	<b>109,700</b>	<b>144,700</b>	<b>35,000</b>	<b>31.9%</b>
	<b>Total Expenditure Classification</b>	<b>2,643,814</b>	<b>2,825,582</b>	<b>2,963,690</b>	<b>138,108</b>	<b>4.9%</b>
<b><i>Funding Allocation</i></b>						
	Sewer Allocation 34%	898,896	960,698	1,007,654	46,957	
	Water Allocation 66%	1,744,918	1,864,884	1,956,036	91,151	
	<b>Total Funding Allocation</b>	<b>2,643,814</b>	<b>2,825,582</b>	<b>2,963,690</b>	<b>138,108</b>	<b>4.9%</b>
<b><i>Authorized Positions</i></b>						
	Claims Agent	1	1	1	-	
	Director of Operations	1	1	1	-	
	Utility Maintainer 1	1	3	3	-	
	Utility Maintainer 2	8	7	7	-	
	Utility Maintenance Crew Leader	2	2	2	-	
	Utility Maintenance Supervisor	4	4	4	-	
	<b>Total Authorized Positions</b>	<b>17</b>	<b>18</b>	<b>18</b>	<b>-</b>	<b>0.0%</b>

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## Utility Services

### Description

The Utility Services based at the District's Maxim Road Facility, activity is responsible for the FOG program, permitting, and inspection of all new connections to the District's sewage collection and water distribution systems. Field inspectors prepare detailed records of each connection, including sketches of underground service piping used by District forces and/or private contractors when repairs are needed. Utility Services is also responsible for maintaining facility records and the associated task of marking out underground facilities as mandated under Connecticut's "Call Before You Dig" program. Utility Services also assists in handling inquiries and complaints through on-site investigations of services and mainline facilities. The office staff reviews plans for future residential, commercial, and industrial water and sewer connections. In addition, the activity tracks private contractor licenses, insurance, and bonding and enforces District ordinances regarding permitting requirements for both water and sewer.

Utility Services also coordinate private fire hydrant maintenance, water meter installation, dye testing, and investigations. In addition, the activity is responsible for the Cross-connection inspection of all required facilities with the MDC service area. Cross Connections maintains a database with facility, device, and testing information. The yearly DPH report is compiled with this information and is submitted on behalf of the MDC.

### Budget Commentary

The adopted Utility Services department budget for 2026 totals \$3,061,475, a decrease of \$755,228 or 19.8% below the prior year's appropriation. The budgeted positions are decreasing in 2026.

#### **Payroll: Decrease of \$785,228 or 22.5% below the prior year's appropriation.**

- *Regular Pay* includes increments and cost-of-living increases for eligible employees offset by the transfer of the following 8 positions:
  - 2 Construction & Utility Supervisors (C1H04)
  - 4 Engineer Technicians II (C1H04 and C1X01)
  - 2 Utility Services Engineer Tech (C1X01)
- *Longevity Pay* has decreased due to participation and contractual agreements for eligible employees.

#### **Operations: Increase of \$30,000 or 14.9% above prior year's appropriation.**

- *Call Before You Dig Fee* increase reflects anticipated increase in program cost, while *Seminars & Conventions*, *Dues & Memberships*, *Office Supplies*, *Meals Allowance*, *Clothing Allowance* and *Small Tools & Equipment*, and *Materials from Stock* are increasing to align with anticipated spending.

#### **Maintenance: Remains unchanged from prior year.**

- Tool & Work Equipment to support daily operations; unchanged.

**Utility Services**

Commitment Item	Expenditure Classification	2024 Adopted	2025 Adopted	2026 Adopted	\$ Change	% Change
	<i><b>Payroll</b></i>					
501010	Regular Pay	3,488,903	3,223,653	2,500,000	(723,653)	
501030	Overtime 100%	-	-	-	-	
501040	Overtime 150%	191,075	191,075	150,000	(41,075)	
501050	Overtime 200%	-	25,000	18,000	(7,000)	
501020	Temporary Pay	-	5,000	2,500	(2,500)	
501060	Standby & Premium Pay	30,000	40,000	30,000	(10,000)	
501070	Longevity Pay	11,325	10,975	9,975	(1,000)	
	<i><b>Total Payroll</b></i>	<b>3,721,303</b>	<b>3,495,703</b>	<b>2,710,475</b>	<b>(785,228)</b>	<b>-22.5%</b>
	<i><b>Operations</b></i>					
511010	Clothing Allowance	28,400	30,000	35,000	5,000	
511030	Meals Allowance	800	2,000	4,000	2,000	
511070	Employee Reimbursement	1,500	1,500	2,000	500	
511100	Seminars & Conventions	500	3,500	4,000	500	
511220	Dues & Memberships	1,000	1,000	5,000	4,000	
512360	Call Before You Dig Fee	100,000	120,000	130,000	10,000	
513010	Office Supplies	8,000	10,000	12,000	2,000	
513400	Small Tools & Equipment	3,000	3,000	4,000	1,000	
513690	Materials From Stock	30,000	30,000	35,000	5,000	
	<i><b>Total Operations</b></i>	<b>173,200</b>	<b>201,000</b>	<b>231,000</b>	<b>30,000</b>	<b>14.9%</b>
	<i><b>Maintenance</b></i>					
521080	Tool & Work Equipment	80,000	120,000	120,000	-	
	<i><b>Total Maintenance</b></i>	<b>80,000</b>	<b>120,000</b>	<b>120,000</b>	<b>-</b>	<b>0.0%</b>
	<i><b>Total Expenditure Classification</b></i>	<b>3,974,503</b>	<b>3,816,703</b>	<b>3,061,475</b>	<b>(755,228)</b>	<b>-19.8%</b>

***Funding Allocation***

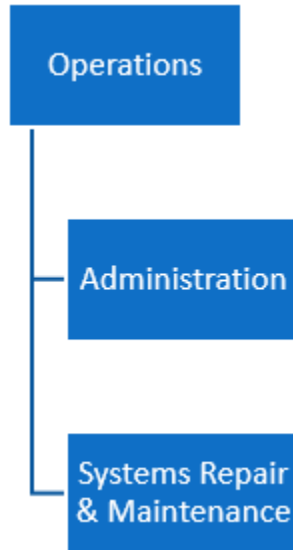
Sewer Allocation 34%	1,351,331	1,297,679	1,040,901	(256,778)	
Water Allocation 66%	2,623,172	2,519,024	2,020,574	(498,450)	
<i><b>Total Funding Allocation</b></i>	<b>3,974,503</b>	<b>3,816,703</b>	<b>3,061,475</b>	<b>(755,228)</b>	<b>-19.8%</b>

***Authorized Positions***

Construction & Utility Svces Supv.	3	4	2	(2)	
Comm Center Utility Serv Admin	2	1	1	-	
Administrative Clerk	3	3	3	-	
Assistant Util Maint Supt	1	1	1	-	
Cross Connection Tech 1	1	1	1	-	
Cross Connection Tech 2	3	2	2	-	
Engineering Technician 2	2	4	-	(4)	
Senior Engineering Technician	-	1	1	-	
Senior Utility Services Technician	2	1	1	-	
Utility Maintenance Supervisor	1	1	1	-	
Utility Services Eng Technician	14	9	7	(2)	
<i><b>Total Authorized Positions</b></i>	<b>32</b>	<b>28</b>	<b>20</b>	<b>(8)</b>	<b>-28.6%</b>

# Operations

Administration  
Systems Repair & Maintenance



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# COO – Operations

## Summary

### Description

The Operations Department is responsible for operating, repairing, and maintaining the water distribution and sewage collection systems within the District's service area. Additional responsibilities include fire hydrant maintenance, water metering, and other related activities.

### Budget Commentary

The adopted Operations Department budget for the coming year is \$17,312,360, increasing by \$1,358,791 or 8.5% above prior year's appropriation. Budget details on Operations' activities follow. There are increases in the budgeted positions in 2026.

Expenditure Classification	2024 Adopted	2025 Adopted	2026 Adopted	\$ Change	% Change
<b><u>Summary by Activity</u></b>					
Administration	210,833	217,895	233,575	15,680	
Systems Repair	15,174,564	15,735,674	17,078,785	1,343,111	
<b>Total Summary by Activity</b>	<b>15,385,397</b>	<b>15,953,569</b>	<b>17,312,360</b>	<b>1,358,791</b>	<b>8.5%</b>
<b><u>Summary by Major Account</u></b>					
<b>Payroll</b>					
Regular Pay	8,684,131	8,902,148	9,810,000	907,852	
Overtime 100%	-	-	-	-	
Overtime 150%	804,101	804,101	900,000	95,899	
Overtime 200%	800,000	800,000	900,000	100,000	
Temporary Help	-	-	-	-	
Standby & Premium Pay	71,800	71,800	75,000	3,200	
Longevity Pay	37,115	35,770	35,610	(160)	
<b>Total Payroll</b>	<b>10,397,147</b>	<b>10,613,819</b>	<b>11,720,610</b>	<b>1,106,791</b>	<b>10.4%</b>
Operations	4,733,250	5,064,750	5,291,750	227,000	4.5%
Maintenance	255,000	275,000	300,000	25,000	9.1%
<b>Total Summary by Major Account</b>	<b>15,385,397</b>	<b>15,953,569</b>	<b>17,312,360</b>	<b>1,358,791</b>	<b>8.5%</b>

### Funding Allocation

Sewer Allocation 25%	3,846,349	3,988,392	4,328,089	339,698	
Water Allocation 75%	11,539,048	11,965,177	12,984,271	1,019,093	
<b>Total Funding Allocation</b>	<b>15,385,397</b>	<b>15,953,569</b>	<b>17,312,360</b>	<b>1,358,791</b>	<b>8.5%</b>

### Authorized Positions

Administration	1	1	1	-	
Systems Repair	87	87	94	7	
<b>Total Authorized Positions</b>	<b>88</b>	<b>88</b>	<b>95</b>	<b>7</b>	<b>8.0%</b>

# COO – Operations

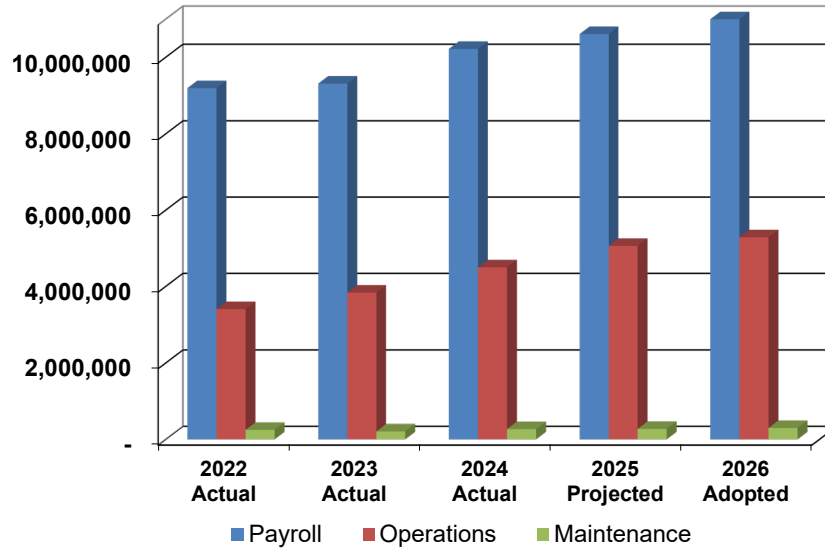
## Summary

Expenditure Classification	2022 Actual	2023 Actual	2024 Actual	2025 Projected
<b><u>Summary by Activity</u></b>				
Administration	190,584	199,189	206,437	217,895
Systems Repair	12,661,075	13,164,504	14,789,264	15,735,674
<b>Total Summary by Activity</b>	<b>12,851,659</b>	<b>13,363,693</b>	<b>14,995,702</b>	<b>15,953,569</b>
<b><u>Summary by Major Account</u></b>				
<b>Payroll</b>				
Regular Pay	7,575,135	7,527,725	8,236,265	8,902,148
Overtime 100%	-	-	-	-
Overtime 150%	827,182	916,708	1,065,958	804,101
Overtime 200%	729,373	785,448	834,513	800,000
Temporary Help	-	-	-	-
Standby & Premium Pay	49,000	50,325	50,600	71,800
Longevity Pay	13,350	33,280	35,305	35,770
<b>Total Payroll</b>	<b>9,194,040</b>	<b>9,313,487</b>	<b>10,222,642</b>	<b>10,613,819</b>
Operations	3,408,171	3,841,361	4,503,170	5,064,750
Maintenance	249,448	208,845	269,890	275,000
<b>Total Summary by Major Account</b>	<b>12,851,659</b>	<b>13,363,693</b>	<b>14,995,702</b>	<b>15,953,569</b>
<b><u>Funding Allocation</u></b>				
Sewer Allocation 25%	3,212,900	3,340,900	3,748,900	3,988,400
Water Allocation 75%	9,638,759	10,022,793	11,246,802	11,965,169
<b>Total Funding Allocation</b>	<b>12,851,659</b>	<b>13,363,693</b>	<b>14,995,702</b>	<b>15,953,569</b>

# COO – Operations

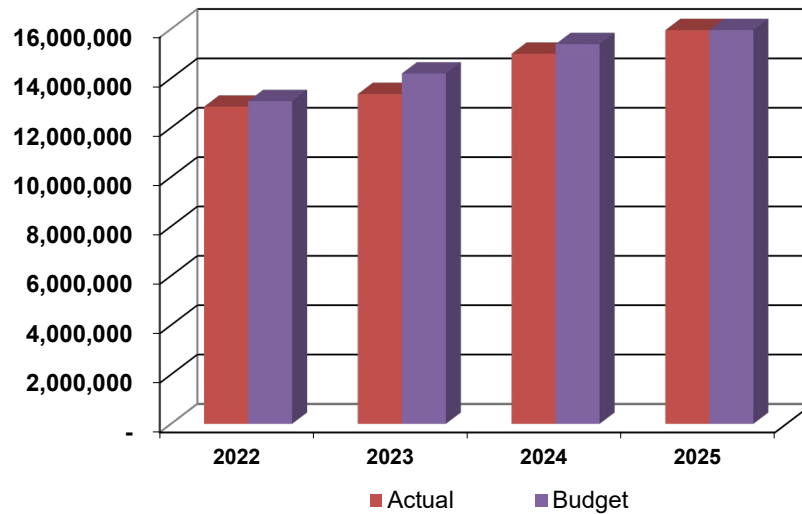
## Expenditure History

### By Category



	2022 Actual	2023 Actual	2024 Actual	2025 Projected	2026 Adopted
Payroll	9,194,040	9,313,487	10,222,642	10,613,819	11,720,610
Operations	3,408,171	3,841,361	4,503,170	5,064,750	5,291,750
Maintenance	249,448	208,845	269,890	275,000	300,000
<b>Total</b>	<b>12,851,659</b>	<b>13,363,693</b>	<b>14,995,702</b>	<b>15,953,569</b>	<b>17,312,360</b>

### Expenditures versus Budget



B/(W)	2022	2023	2024	2025
Budget	13,074,234	14,194,647	15,385,397	15,953,569
Actual	12,851,659	13,363,693	14,995,702	15,953,569
Variance	222,575	830,954	389,695	-

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**Administration****Description**

The Operations Administration unit is responsible for the overall administration and management of the various activities and special programs.

**Budget Commentary**

The Operations Administration adopted budget for 2026 is \$233,575 increasing by \$15,680 or 7.2% above the prior year's appropriation. The budgeted positions in 2026 are unchanged from prior year.

**Payroll: Increase of \$11,180 or 5.3% above the prior year's appropriation.**

- *Regular Pay* includes increments and cost-of-living increases for eligible employees.

**Operations: Increase of \$4,500 or 54.5% above the prior year's appropriation.**

- *Licenses & Registration* and *Dues & Memberships* are increasing to cover New England Water Work and AWWA licenses to be renewed bi-annually as well as increased costs associated with absorbing 7 employees in 2330010020.

**Administration**

Commitment Item	Expenditure Classification	2024 Adopted	2025 Adopted	2026 Adopted	\$ Change	% Change
	<b><u>Payroll</u></b>					
501010	Regular Pay	201,758	208,820	220,000	11,180	
501030	Overtime 100%	-	-	-	-	
501040	Overtime 150%	-	-	-	-	
501050	Overtime 200%	-	-	-	-	
501020	Temporary Pay	-	-	-	-	
501060	Standby & Premium Pay	-	-	-	-	
501070	Longevity Pay	825	825	825	-	
	<b>Total Payroll</b>	<b>202,583</b>	<b>209,645</b>	<b>220,825</b>	<b>11,180</b>	<b>5.3%</b>
	<b><u>Operations</u></b>					
511100	Seminars & Conventions	3,500	3,500	3,500	-	
511220	Dues & Memberships	1,500	1,500	3,500	2,000	
512840	Licenses & Registration	750	750	5,000	4,250	
513010	Office Supplies	2,500	2,500	750	(1,750)	
	<b>Total Operations</b>	<b>8,250</b>	<b>8,250</b>	<b>12,750</b>	<b>4,500</b>	<b>54.5%</b>
	<b>Total Expenditure Classification</b>	<b>210,833</b>	<b>217,895</b>	<b>233,575</b>	<b>15,680</b>	<b>7.2%</b>
	<b><u>Funding Allocation</u></b>					
	Sewer Allocation 25%	52,708	54,474	58,393	3,920	
	Water Allocation 75%	158,125	163,421	175,182	11,760	
	<b>Total Funding Allocation</b>	<b>210,833</b>	<b>217,895</b>	<b>233,575</b>	<b>15,680</b>	<b>7.2%</b>
	<b><u>Authorized Positions</u></b>					
	Manager of Operations	1	1	1	-	
	<b>Total Authorized Positions</b>	<b>1</b>	<b>1</b>	<b>1</b>	<b>-</b>	<b>0.0%</b>

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**Systems Repair & Maintenance**

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**Description**

The Systems Repair & Maintenance unit is primarily responsible for the emergency repair of all water distribution and sewer collection systems components. This unit is also responsible for all service connection water taps required by developers and contractors, as well as utility relocation work required by Towns and the State.

The Hydrant Maintenance crews maintain more than 10,700 hydrants, flush more than 1,465 miles of water mains, and aid in addressing water system emergencies.

The Sewer Cleaning crews are responsible for cleaning and inspecting more than 1,250 miles of pipes in the sewer collection system and 5,800 catch basins in Hartford's combined system. Additionally, Gate and Regulator Maintenance crews are responsible for more than 30,200 gates (valves), 36 regulators, 100 check valves, maintenance holes, and other system appurtenances.

The Meter Installation and Repair crews are responsible for installing, testing, and repairing larger water meters, providing turn-off and turn-on services for customers, investigating leaks, assisting in significant shutdowns, and handling emergency pumping.

**Budget Commentary**

The Systems Repair Maintenance adopted budget for 2026 totals \$17,078,785, increasing by \$1,343,111 or 8.5% above the prior year's appropriation. The budgeted positions are increasing in 2026.

**Payroll: Increase of \$1,095,611 or 10.5% above the prior year's appropriation.**

- *Regular Pay* includes increments and cost-of-living increases for eligible employees and in addition to seven Utility Maintenance 2 positions from the Capital Budget (C1H04).
- *Longevity Pay* has increased based on participation.

**Operations: Increase of \$222,500 or 4.4% above the prior year's appropriation.**

- *Police Services* and *Traffic Control* are increasing due to rising labor costs.
- *Materials from Stock* and *Small Tools* are increasing due to higher material costs, tariffs, and inflation.

**Maintenance: Increase of \$25,000 or 9.1% above the prior year's appropriation.**

- *Tool & Work Equipment* is anticipated to increase due to higher material costs, tariffs, and inflation.

**Systems Repair & Maintenance**

Commitment Item	Expenditure Classification	2024 Adopted	2025 Adopted	2026 Adopted	\$ Change	% Change
<b><u>Payroll</u></b>						
501010	Regular Pay	8,482,373	8,693,328	9,590,000	896,672	
501030	Overtime 100%	-	-	-	-	
501040	Overtime 150%	804,101	804,101	900,000	95,899	
501050	Overtime 200%	800,000	800,000	900,000	100,000	
501020	Temporary Pay	-	-	-	-	
501060	Standby & Premium Pay	71,800	71,800	75,000	3,200	
501070	Longevity Pay	36,290	34,945	34,785	(160)	
	<b>Total Payroll</b>	<b>10,194,564</b>	<b>10,404,174</b>	<b>11,499,785</b>	<b>1,095,611</b>	<b>10.5%</b>
<b><u>Operations</u></b>						
511010	Clothing Allowance	118,000	110,000	110,000	-	
511030	Meals Allowance	16,000	16,000	16,000	-	
511070	Employee Reimbursement	1,000	-	-	-	
511220	Dues & Memberships	-	2,500	3,000	500	
512060	Police Services	725,000	800,000	825,000	25,000	
512080	Outside Services	405,000	410,000	410,000	-	
512100	Traffic Control/Flagging Services	175,000	200,000	210,000	10,000	
512400	Disposal/Removal Fees	80,000	110,000	110,000	-	
513010	Office Supplies	15,000	18,000	20,000	2,000	
513400	Small Tools & Equipment	90,000	70,000	75,000	5,000	
513430	Rock Sand & Dirt	1,100,000	1,100,000	1,100,000	-	
513690	Materials From Stock	2,000,000	2,220,000	2,400,000	180,000	
	<b>Total Operations</b>	<b>4,725,000</b>	<b>5,056,500</b>	<b>5,279,000</b>	<b>222,500</b>	<b>4.4%</b>
<b><u>Maintenance</u></b>						
521060	Power Operated Equipment	25,000	25,000	25,000	-	
521080	Tool & Work Equipment	230,000	250,000	275,000	25,000	
	<b>Total Maintenance</b>	<b>255,000</b>	<b>275,000</b>	<b>300,000</b>	<b>25,000</b>	<b>9.1%</b>
	<b>Total Expenditure Classification</b>	<b>15,174,564</b>	<b>15,735,674</b>	<b>17,078,785</b>	<b>1,343,111</b>	<b>8.5%</b>

**Funding Allocation**

Sewer Allocation 25%	3,793,641	3,933,919	4,269,696	335,778	
Water Allocation 75%	11,380,923	11,801,756	12,809,089	1,007,333	
<b>Total Funding Allocation</b>	<b>15,174,564</b>	<b>15,735,674</b>	<b>17,078,785</b>	<b>1,343,111</b>	<b>8.5%</b>

<b>Authorized Positions</b>	2024 Adopted	2025 Adopted	2026 Adopted	\$ Change	% Change
Administrative Clerk	1	1	1	-	
Asst Utility Maint Supt.	2	2	2	-	
Customer Service Maintainer 1	3	3	3	-	
Equipment Operator 1	7	7	7	-	
Hydrant Maintainer 1	1	1	1	-	
Hydrant Maintainer 2	1	1	1	-	
Meter Reader 1	2	2	2	-	
Meter Reader 2	1	1	1	-	
Sr. Utility Maint. Crew Leader	1	1	1	-	
Sr. Utility Maint. Supervisor	4	4	4	-	
Utility Maintenance Crew Leader	6	5	5	-	
Utility Maintenance Supervisor	9	9	9	-	
Utility Maintenance Superintendent	1	1	1	-	
Utility Maintainer 1	14	18	18	-	
Utility Maintainer 2	26	23	30	7	
Utility Operations Shift Maintainer	1	1	1	-	
Utility Svcs. Monitoring Technician 1	1	1	1	-	
Utility Sys. Monitoring Technician 1	1	1	1	-	
Utility Sys. Monitoring Technician 2	5	5	5	-	
<b>Total Authorized Positions</b>	<b>87</b>	<b>87</b>	<b>94</b>	<b>7</b>	<b>8.0%</b>

# Laboratory Services

Administration  
Operations



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# COO – Laboratory Services

## Summary

### Description

The Laboratory Services Department is responsible for the extensive testing and analysis of the District's water and wastewater at various locations and at various stages in the process. The Laboratory Services Department conducts more than 140,000 physical, chemical, and bacteriological tests annually.

### Budget Commentary

The Laboratory Services Department budget for 2026 is \$1,967,020, an increase of \$268,253 or 15.8% above the prior year's appropriation. Budget details regarding the activity and departments follow on the succeeding pages. There are increases in the budgeted positions in 2026.

Expenditure Classification	2024 Adopted	2025 Adopted	2026 Adopted	\$ Change	% Change
<b><u>Summary by Activity</u></b>					
Administration	191,157	209,200	351,325	142,125	
Operations	1,385,372	1,489,567	1,615,695	126,128	
<b>Total</b>	<b>1,576,529</b>	<b>1,698,767</b>	<b>1,967,020</b>	<b>268,253</b>	<b>15.8%</b>
<b><u>Summary by Major Object</u></b>					
Payroll					
Regular Pay	941,234	888,972	1,150,000	261,028	
Overtime 100%	-	-	-	-	
Overtime 150%	45,000	50,000	55,000	5,000	
Overtime 200%	3,000	10,000	12,000	2,000	
Temporary Help	-	-	-	-	
Standby & Premium Pay	3,000	3,000	3,000	-	
Longevity Pay	4,295	4,295	4,520	225	
<b>Total Payroll</b>	<b>996,529</b>	<b>956,267</b>	<b>1,224,520</b>	<b>268,253</b>	<b>28.1%</b>
Operations	464,500	602,500	602,500	-	0.0%
Maintenance	115,500	140,000	140,000	-	0.0%
<b>Total Summary by Major Account</b>	<b>1,576,529</b>	<b>1,698,767</b>	<b>1,967,020</b>	<b>268,253</b>	<b>15.8%</b>

### Funding Allocation

Sewer Allocation 48%	756,733	815,408	944,169	128,761	
Water Allocation 52%	819,796	883,359	1,022,851	139,492	
<b>Total Funding Allocation</b>	<b>1,576,529</b>	<b>1,698,767</b>	<b>1,967,020</b>	<b>268,253</b>	<b>15.8%</b>

### Authorized Positions

Administration	1	1	2	1	
Operations	7	6	7	1	
<b>Total Authorized Positions</b>	<b>8</b>	<b>7</b>	<b>9</b>	<b>2</b>	<b>28.6%</b>

# COO – Laboratory Services

## Summary

Expenditure Classification	2022 Actual	2023 Actual	2024 Actual	2025 Projected
<b><u>Summary by Activity</u></b>				
Administration	152,482	178,145	190,856	211,955
Operations	1,211,463	1,343,457	1,372,597	1,453,783
<b>Total</b>	<b>1,363,945</b>	<b>1,521,602</b>	<b>1,563,454</b>	<b>1,665,738</b>
<b><u>Summary by Major Object</u></b>				
<b>Payroll</b>				
Regular Pay	759,884	809,086	847,583	906,282
Overtime 100%	-	-	-	-
Overtime 150%	45,526	41,065	43,874	45,218
Overtime 200%	-	5,964	6,488	6,923
Temporary Help	-	-	-	-
Standby & Premium Pay	2,668	2,420	2,054	2,673
Longevity Pay	3,000	4,420	4,420	4,420
<b>Total Payroll</b>	<b>811,078</b>	<b>862,954</b>	<b>904,419</b>	<b>965,516</b>
Operations	455,359	565,702	569,877	571,099
Maintenance	97,508	92,947	89,158	129,123
<b>Total Summary by Major Account</b>	<b>1,363,945</b>	<b>1,521,602</b>	<b>1,563,454</b>	<b>1,665,738</b>

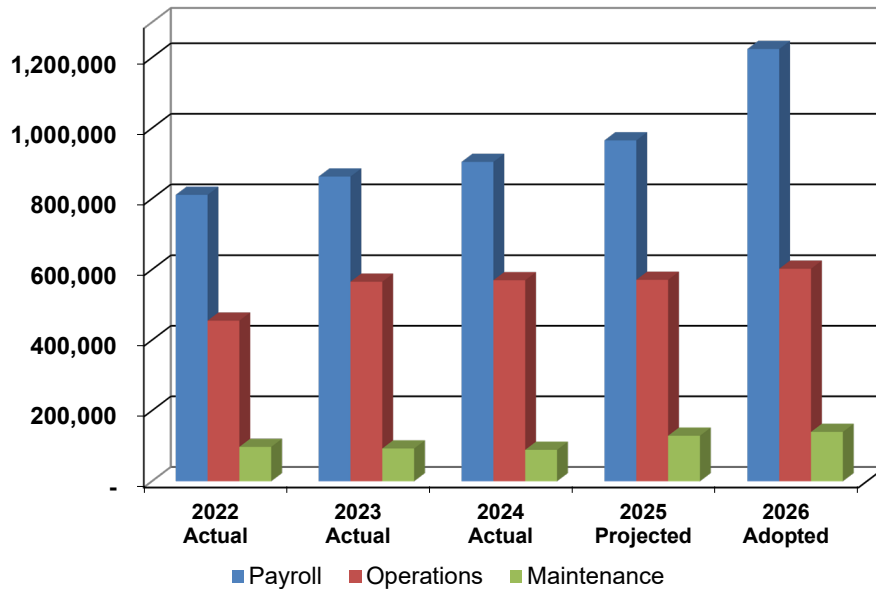
### Funding Allocation

Sewer Allocation 48%	654,700	730,400	750,400	799,553
Water Allocation 52%	709,245	791,202	813,054	866,185
<b>Total Funding Allocation</b>	<b>1,363,945</b>	<b>1,521,602</b>	<b>1,563,454</b>	<b>1,665,738</b>

# COO – Laboratory Services

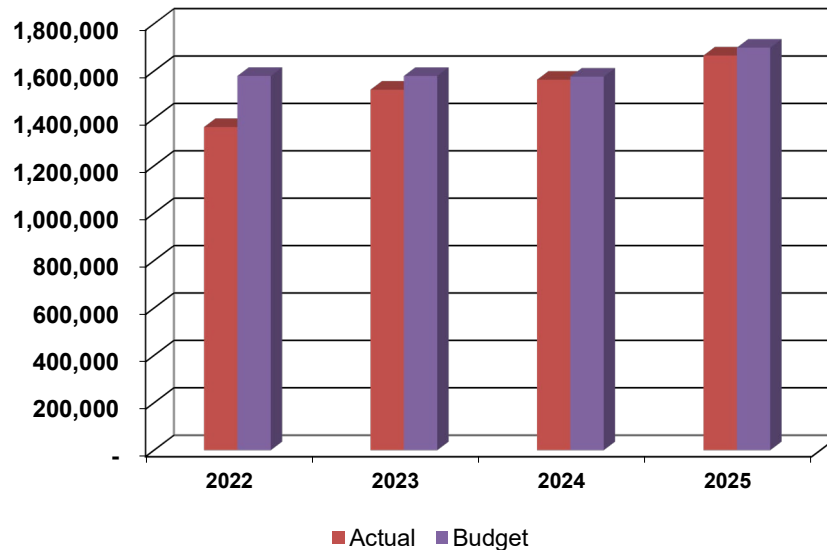
## Expenditure History

### By Category



	2022 Actual	2023 Actual	2024 Actual	2025 Projected	2026 Adopted
Payroll	811,078	862,954	904,419	965,516	1,224,520
Operations	455,359	565,702	569,877	571,099	602,500
Maintenance	97,508	92,947	89,158	129,123	140,000
<b>Total</b>	<b>1,363,945</b>	<b>1,521,602</b>	<b>1,563,454</b>	<b>1,665,738</b>	<b>1,967,020</b>

### Expenditures versus Budget



B/(W)	2022	2023	2024	2025
Budget	1,579,554	1,579,289	1,576,529	1,698,767
Actual	1,363,945	1,521,602	1,563,454	1,665,738
<b>Variance</b>	<b>215,609</b>	<b>57,687</b>	<b>13,075</b>	<b>33,029</b>

**Administration****Description**

The Administration activity is responsible for the overall administration and management of the various activities and special programs that comprise the Laboratory Services department.

**Budget Commentary**

The Administration budget for 2026 is \$351,325, an increase of \$142,125 or 67.9% above the prior year's appropriation. There is an increase in the budgeted positions in 2026.

**Payroll: Increase of \$142,125 or 71.5% above the prior year's appropriation.**

- *Regular Pay* includes increments and cost-of-living increases for eligible employees, as well as the addition of a WPC Laboratory Administrator position.

**Operations: Remains unchanged.**

- Various allotments to support administration operations are unchanged from prior year.

**Maintenance: Remains unchanged.**

**Administration**

Commitment Item	Expenditure Classification	2024 Adopted	2025 Adopted	2026 Adopted	\$ Change	% Change
	<u>Payroll</u>					
501010	Regular Pay	183,557	198,100	340,000	141,900	
501030	Overtime 100%	-	-	-	-	
501040	Overtime 150%	-	-	-	-	
501050	Overtime 200%	-	-	-	-	
501020	Temporary Pay	-	-	-	-	
501060	Standby & Premium Pay	-	-	-	-	
501070	Longevity Pay	600	600	825	225	
	<b>Total Payroll</b>	<b>184,157</b>	<b>198,700</b>	<b>340,825</b>	<b>142,125</b>	<b>71.5%</b>
	<u>Operations</u>					
511100	Seminars & Conventions	3,000	6,000	6,000	-	
511220	Dues & Memberships	1,800	1,800	1,800	-	
512840	Licenses & Registration	500	1,500	1,500	-	
513010	Office Supplies	1,000	1,000	1,000	-	
519100	Printing	200	200	200	-	
	<b>Total Operations</b>	<b>6,500</b>	<b>10,500</b>	<b>10,500</b>	<b>-</b>	<b>0.0%</b>
	<u>Maintenance</u>					
521050	Office Furniture Equipment	500	-	-	-	
	<b>Total Maintenance</b>	<b>500</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.0%</b>
	<b>Total Expenditure Classification</b>	<b>191,157</b>	<b>209,200</b>	<b>351,325</b>	<b>142,125</b>	<b>67.9%</b>
	<u>Funding Allocation</u>					
	Sewer Allocation 48%	91,755	100,416	168,636	68,220	
	Water Allocation 52%	99,402	108,784	182,689	73,905	
	<b>Total Funding Allocation</b>	<b>191,157</b>	<b>209,200</b>	<b>351,325</b>	<b>142,125</b>	<b>67.9%</b>
	<u>Authorized Positions</u>					
	Manager of Lab Services	1	1	1	-	
	WPC Laboratory Administrator	-	-	1	1	
	<b>Total Authorized Positions</b>	<b>1</b>	<b>1</b>	<b>2</b>	<b>1</b>	<b>100.0%</b>

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**Operations****Description**

Laboratory Services - Operations is responsible for the laboratories at Reservoir #6 and Hartford Water Pollution Control Facilities.

The Reservoir #6 Laboratory is responsible for the extensive testing and analysis of the District's raw water, water in various stages of treatment, and treated water throughout the distribution system, in accordance with State and Federal requirements. Duties of the laboratory unit include the physical, chemical, and biological testing of water samples, the preparation of reports for various regulatory agencies, and the preparation of special reports in response to problem or complaint investigations, and compliance testing to maintain State certification requirements. The Reservoir #6 Water Treatment Facility is the site of the District's water treatment laboratory that enables District staff to undertake additional and more sophisticated water quality testing. Recent security measures have resulted in additional testing requirements on the laboratory.

The Laboratory, located at the Hartford Water Pollution Control Facility, is responsible for testing samples of wastewater and sludge from various locations throughout the Hartford facility and the District's other Water Pollution Control Plants. Biological testing on samples from the District's four WPC facilities is done at the Hartford laboratory, as is the testing and monitoring of septic tank deliveries and sludge from non-member towns.

The routine sampling and testing of wastewater and sludge are performed at the East Hartford, Rocky Hill, and Poquonock facilities under the direction of each plant's supervisor. More sophisticated testing, such as ammonia and other nitrogen species, oxygen demand and fecal coliform testing as required by National Pollutant Discharge Elimination System (NPDES) permits, is performed at the Hartford laboratory facility. Special testing on sewage/sludge samples and DEEP-approved industrial wastes is performed as required.

Brainard Road laboratory staff provides process control support and guidance for all WPC facilities. The staff also supports the WPC Administration on environmental issues, reviews industrial NPDES permit applications, advises on sludge processing services, monitors odor emissions, and provides technical assistance for research and development on special projects.

**Operations****Budget Commentary**

The Laboratory Services- Operations adopted budget for 2026 is \$1,615,695 which is increasing by \$126,128 or 8.5% above the prior year's appropriation. The budgeted positions are increasing in 2026.

**Payroll: Increase of \$126,128 or 16.6% above the prior year's appropriation.**

- *Regular Pay* includes increments and cost-of-living increases for eligible employees, as well as the addition of a Lab Technician.
- *Overtime Pay* has increased due to increased participation and contractual agreement for eligible employees.

**Operations: Remains unchanged at \$0 or 0.0%.**

- Details for *Laboratory Supplies, Outside Testing & Lab Services* and *Outside Services* and various other allotments are unchanged from prior year.

**Maintenance: Remains unchanged at \$0 or 0.0%.**

- Laboratory Equipment are unchanged from prior year.

Operations

Commitment Item	Expenditure Classification	2024 Adopted	2025 Adopted	2026 Adopted	\$ Change	% Change
	<b><u>Payroll</u></b>					
501010	Regular Pay	757,677	690,872	810,000	119,128	
501030	Overtime 100%	-	-	-	-	
501040	Overtime 150%	45,000	50,000	55,000	5,000	
501050	Overtime 200%	3,000	10,000	12,000	2,000	
501020	Temporary Pay	-	-	-	-	
501060	Standby & Premium Pay	3,000	3,000	3,000	-	
501070	Longevity Pay	3,695	3,695	3,695	-	
	<b>Total Payroll</b>	<b>812,372</b>	<b>757,567</b>	<b>883,695</b>	<b>126,128</b>	<b>16.6%</b>
	<b><u>Operations</u></b>					
511010	Clothing Allowance	5,150	5,150	5,150	-	
512080	Outside Services	58,000	80,000	80,000	-	
512710	Outside Testing & Lab Services	200,000	252,000	252,000	-	
513010	Office Supplies	850	850	850	-	
513040	Laboratory Supplies	185,000	245,000	245,000	-	
513050	Water Conservation Supplies	2,500	2,500	2,500	-	
514030	Propane Gas	6,500	6,500	6,500	-	
	<b>Total Operations</b>	<b>458,000</b>	<b>592,000</b>	<b>592,000</b>	<b>-</b>	<b>0.0%</b>
	<b><u>Maintenance</u></b>					
521040	Laboratory Equipment	115,000	140,000	140,000	-	
	<b>Total Maintenance</b>	<b>115,000</b>	<b>140,000</b>	<b>140,000</b>	<b>-</b>	<b>0.0%</b>
	<b>Total Expenditure Classification</b>	<b>1,385,372</b>	<b>1,489,567</b>	<b>1,615,695</b>	<b>126,128</b>	<b>8.5%</b>
	<b><u>Funding Allocation</u></b>					
	Sewer Allocation 48%	664,978	714,992	775,533	60,541	
	Water Allocation 52%	720,394	774,575	840,162	65,587	
	<b>Total Funding Allocation</b>	<b>1,385,372</b>	<b>1,489,567</b>	<b>1,615,695</b>	<b>126,128</b>	<b>8.5%</b>
	<b><u>Authorized Positions</u></b>					
	Chemist	2	2	2	-	
	Laboratory Technician	2	1	2	1	
	Microbiologist	1	1	1	-	
	Water Treatment Plant Operator	1	1	1	-	
	WPC Process Analyst	1	1	1	-	
	<b>Total Authorized Positions</b>	<b>7</b>	<b>6</b>	<b>7</b>	<b>1</b>	<b>16.7%</b>

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# Water Pollution Control

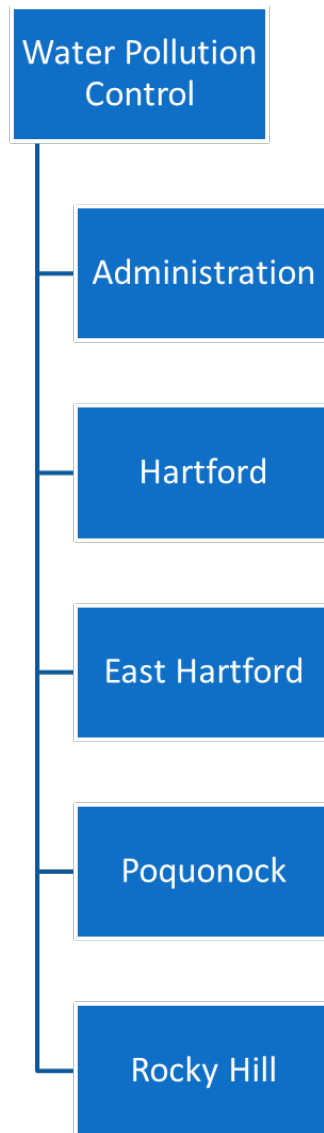
Administration

Hartford

East Hartford

Poquonock

Rocky Hill



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# **COO – Water Pollution Control**

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## **Summary**

### **Description**

The Water Pollution Control (WPC) activity is responsible for the processing and treatment of wastewater that flows into the District's East Hartford, Hartford, Poquonock, and Rocky Hill facilities. Treatment is accomplished in accordance with the standards of National Pollutant Discharge Elimination System (NPDES) permits issued by the Connecticut Department of Energy and Environmental Protection (DEEP). Water pollution control, or wastewater treatment, is one of the most important yet often overlooked environmental services provided by the MDC.

### **Budget Commentary**

The 2026 budget for the WPC Administration and Water Pollution Control Facilities is \$24,717,135, which is an increase of \$2,753,750 or 12.5% above the prior year's appropriation. Budget details regarding the activity and departments are provided on succeeding pages. There is an increase in the budgeted positions in 2026.

# COO – Water Pollution Control

## Summary

Expenditure Classification	2024 Adopted	2025 Adopted	2026 Adopted	\$ Change	% Change
<b><u>Summary by Activity</u></b>					
Administration	583,758	697,296	821,300	124,004	
Hartford	16,017,078	17,181,281	17,669,580	488,299	
East Hartford	1,440,915	1,520,311	1,642,320	122,009	
Poquonock	1,087,331	1,167,133	1,537,665	370,532	
Rocky Hill	1,244,040	1,397,364	1,416,670	19,306	
Tunnel Pump Station	-	-	1,629,600	1,629,600	
<b>Total Summary by Activity</b>	<b>20,373,122</b>	<b>21,963,385</b>	<b>24,717,135</b>	<b>2,753,750</b>	<b>12.5%</b>
<b><u>Summary by Major Account</u></b>					
<b>Payroll</b>					
Regular Pay	5,882,815	6,261,465	6,610,000	348,535	
Overtime 100%	-	-	-	-	
Overtime 150%	423,512	441,200	453,600	12,400	
Overtime 200%	181,480	182,800	187,300	4,500	
Temporary	-	-	-	-	
Standby/Premium	125,900	130,200	134,200	4,000	
Longevity	27,715	26,610	25,935	(675)	
<b>Total Payroll</b>	<b>6,641,422</b>	<b>7,042,275</b>	<b>7,411,035</b>	<b>368,760</b>	<b>5.2%</b>
Operations	12,302,000	13,472,110	15,758,600	2,286,490	17.0%
Maintenance	1,429,700	1,449,000	1,547,500	98,500	6.8%
<b>Summary by Major Account</b>	<b>20,373,122</b>	<b>21,963,385</b>	<b>24,717,135</b>	<b>2,753,750</b>	<b>12.5%</b>

### Funding Allocation

Sewer Allocation 100%	20,373,122	21,963,385	24,717,135	2,753,750	
Water Allocation 0%	-	-	-	-	
<b>Total Funding Allocation</b>	<b>20,373,122</b>	<b>21,963,385</b>	<b>24,717,135</b>	<b>2,753,750</b>	<b>12.5%</b>

### Authorized Positions

Administration	1	2	2	-	
Hartford	43	42	45	3	
East Hartford	5	5	4	(1)	
Poquonock	4	4	4	-	
Rocky Hill	5	6	5	(1)	
Tunnel Pump Station	-	-	-	-	
	<b>58</b>	<b>59</b>	<b>60</b>	<b>1</b>	<b>1.7%</b>

# COO – Water Pollution Control

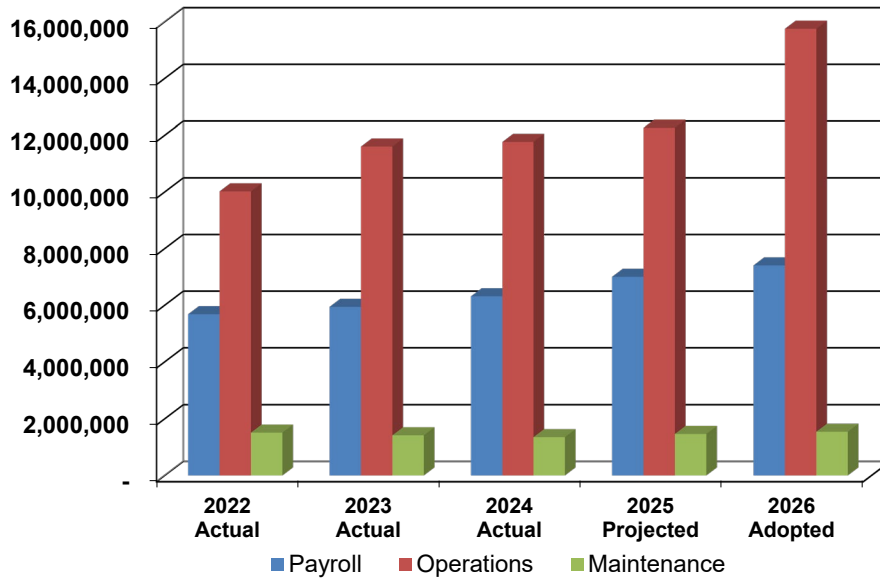
## Summary

Expenditure Classification	2022 Actual	2023 Actual	2024 Actual	2025 Projected
<b><u>Summary by Activity</u></b>				
Administration	386,065	313,872	349,955	456,652
Hartford	13,612,316	15,387,818	15,583,813	16,409,914
East Hartford	1,241,651	1,271,870	1,267,267	1,515,427
Poquonock	928,898	908,984	957,482	1,047,666
Rocky Hill	1,061,906	1,095,711	1,291,294	1,315,389
Tunnel Pump Station	-	-	-	-
<b>Total Summary by Activity</b>	<b>17,230,837</b>	<b>18,978,256</b>	<b>19,449,812</b>	<b>20,745,048</b>
<b><u>Summary by Major Account</u></b>				
Payroll				
Regular Pay	5,006,663	5,149,366	5,482,503	6,013,155
Overtime 100%	-	-	-	-
Overtime 150%	457,626	521,999	568,165	711,270
Overtime 200%	102,422	134,495	125,844	139,063
Temporary	-	-	-	-
Standby/Premium	118,215	117,795	120,305	121,759
Longevity	2,925	23,745	24,250	23,466
<b>Total Payroll</b>	<b>5,687,850</b>	<b>5,947,400</b>	<b>6,321,066</b>	<b>7,008,713</b>
Operations	10,026,357	11,608,888	11,772,151	12,266,908
Maintenance	1,516,629	1,421,967	1,356,594	1,469,427
<b>Summary by Major Account</b>	<b>17,230,837</b>	<b>18,978,256</b>	<b>19,449,812</b>	<b>20,745,048</b>
<b><u>Funding Allocation</u></b>				
Sewer Allocation 100%	17,230,837	18,978,256	19,449,812	20,745,048
Water Allocation 0%	-	-	-	-
<b>Total Funding Allocation</b>	<b>17,230,837</b>	<b>18,978,256</b>	<b>19,449,812</b>	<b>20,745,048</b>

# COO – Water Pollution Control

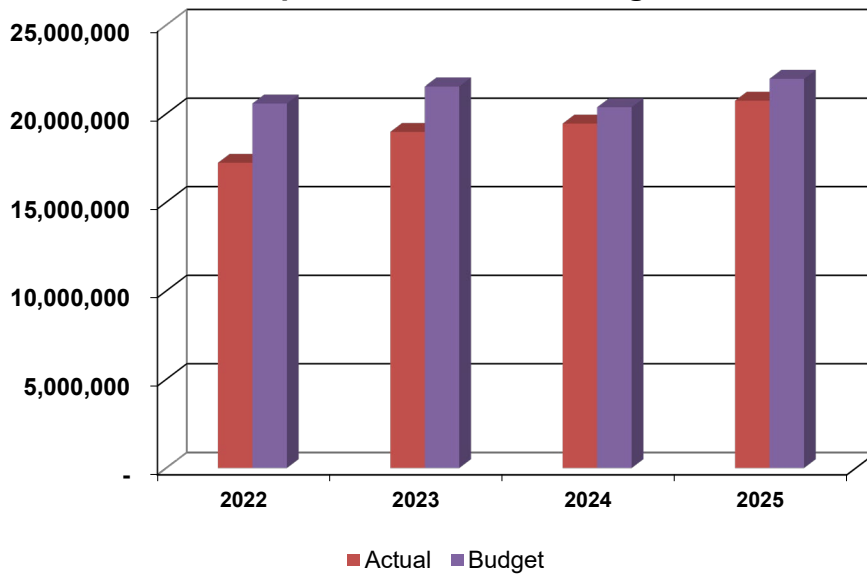
## Expenditure Summary

By Category



	2022 Actual	2023 Actual	2024 Actual	2025 Projected	2026 Adopted
Payroll	5,687,850	5,947,400	6,321,066	7,008,713	7,411,035
Operations	10,026,357	11,608,888	11,772,151	12,266,908	15,758,600
Maintenance	1,516,629	1,421,967	1,356,594	1,469,427	1,547,500
<b>Total</b>	<b>17,230,837</b>	<b>18,978,256</b>	<b>19,449,812</b>	<b>20,745,048</b>	<b>24,717,135</b>

Expenditures versus Budget



B/(W)	2022	2023	2024	2025
Budget	20,584,252	21,537,206	20,373,122	21,963,385
Actual	17,230,837	18,978,256	19,449,812	20,745,048
<b>Variance</b>	<b>3,353,415</b>	<b>2,558,950</b>	<b>923,310</b>	<b>1,218,337</b>

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**Administration****Description**

The Water Pollution Control - Administration department is responsible for overseeing the four WPC Facilities in the District. This department consists of the Manager of WPC, who has an essential role in overseeing the daily activities of the facilities. This department plays a major role in maintaining the sludge and septage sales contracts as well as managing the Capital Improvement Projects for the East Hartford, Hartford, Poquonock, and Rocky Hill facilities.

**Budget Commentary**

The Water Pollution Control Administration budget for 2026 is \$821,300 which is an increase of \$124,004 or 17.8% above the prior year's appropriation. The budgeted positions are unchanged in 2026.

**Payroll: Increase of \$18,064 or 5.0% above the prior year's appropriation.**

- *Regular Pay* includes increments and cost-of-living increases for eligible employees.

**Operations: Increase of \$105,940 or 31.6% above the prior year's appropriation.**

- *Outside Testing & Lab Services* contractual agreements increased for 2026 for EPA testing.
- *Business Travel, Meeting Expenses*, and various allotments have changed to align with anticipated spend in 2026.

**Administration**

Commitment Item	Expenditure Classification	2024 Adopted	2025 Adopted	2026 Adopted	\$ Change	% Change
	<b><u>Payroll</u></b>					
501010	Regular Pay	201,758	361,936	380,000	18,064	
501030	Overtime 100%	-	-	-	-	
501040	Overtime 150%	-	-	-	-	
501050	Overtime 200%	-	-	-	-	
501020	Temporary Pay	-	-	-	-	
501060	Standby & Premium Pay	-	-	-	-	
501070	Longevity Pay	600	600	600	-	
	<b>Total Payroll</b>	<b>202,358</b>	<b>362,536</b>	<b>380,600</b>	<b>18,064</b>	<b>5.0%</b>
	<b><u>Operations</u></b>					
511100	Seminars & Conventions	8,000	13,360	13,500	140	
511110	Business Travel	-	-	1,200	1,200	
511120	Meeting Expenses	1,500	1,500	3,000	1,500	
511210	Books & Periodicals	1,000	1,000	500	(500)	
511220	Dues & Memberships	2,900	2,900	3,600	700	
512310	Permits	168,000	98,200	98,200	-	
512710	Outside Testing & Lab Services	199,000	216,800	319,200	102,400	
512840	Licenses & Registration	500	500	500	-	
513010	Office Supplies	500	500	1,000	500	
	<b>Total Operations</b>	<b>381,400</b>	<b>334,760</b>	<b>440,700</b>	<b>105,940</b>	<b>31.6%</b>
	<b>Total Expenditure Classification</b>	<b>583,758</b>	<b>697,296</b>	<b>821,300</b>	<b>124,004</b>	<b>17.8%</b>
	<b><u>Funding Allocation</u></b>					
	Sewer Allocation 100%	583,758	697,296	821,300	124,004	
	Water Allocation 0%	-	-	-	-	
	<b>Total Funding Allocation</b>	<b>583,758</b>	<b>697,296</b>	<b>821,300</b>	<b>124,004</b>	<b>17.8%</b>
	<b><u>Authorized Positions</u></b>					
	Manager of WPC	1	1	1	-	
	Assistant Manager of WPC	-	1	1	-	
	<b>Total Authorized Positions</b>	<b>1</b>	<b>2</b>	<b>2</b>	<b>-</b>	<b>0.0%</b>

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**Hartford****Description**

The Hartford Water Pollution Control unit is responsible for the primary and secondary treatment of wastewater that flows directly into the Hartford Water Pollution Control Facility (HWPCF) from Bloomfield, Hartford, Newington, West Hartford, and parts of Wethersfield and Windsor, as well as sludge delivered via force mains from the East Hartford and Rocky Hill facilities. Sludge from the Poquonock facility in Windsor is delivered by tanker truck.

The HWPCF also receives septic tank loads from member and non-member towns and sludge from the towns of Simsbury, Southington, Suffield, Windsor Locks, South Windsor, Enfield, Coventry, New Hartford, and Plainfield, and other facilities on a spot market basis.

Operational procedures at the plant include grit and screenings removal, wet weather pumping/storage, primary sedimentation, aeration for the biological breakdown of sewage, final clarification, effluent disinfection during the summer months, and thickening, dewatering, and incineration of sludge. Plant effluent pumping is performed when Connecticut River levels are elevated. This activity also handles routine maintenance/repair of its equipment and structures.

The HWPCF operates with three shifts, seven days per week, for all treatment processes, including primary, secondary, thickening, dewatering, and incineration, and will also include waste heat recovery for electricity production.

**Budget Commentary**

The 2026 budget for Water Pollution Control - Hartford, totals \$17,669,580, which is an increase from the prior year's appropriation by \$488,299 or 2.8%. The budgeted positions are increasing in 2026.

**Payroll: Increase of \$327,849 or 6.6% above the prior year's appropriation.**

- *Regular Pay* includes increments and cost-of-living increases for eligible employees, as well as funding for the following positions: Plant Operator II, Plant Operator Trainee, and Supervisor.
- *Overtime Pay and Standby & Premium Pay* are expected to increase due to anticipated participation and contractual obligations for eligible employees, partially offset by a decrease in *Longevity Pay*.

**Operations: Increase of \$110,450 or 1.0% above the prior year's appropriation.**

- *Fuel* costs have increased based on projections from the 2026 commodity pricing sheet.
- Costs for *Aluminum Sulfate* and *Polymers* have risen in accordance with updated contractual agreements.

**Maintenance: Increase of \$50,000 or 5.0% above the prior year's appropriation.**

- *Treatment Equipment* costs are budgeted at \$1,056,000 to align with historical spending levels.

Hartford

Commitment Item	Expenditure Classification	2024 Adopted	2025 Adopted	2026 Adopted	\$ Change	% Change
	<u>Payroll</u>					
501010	Regular Pay	4,258,921	4,350,386	4,660,000	309,614	
501030	Overtime 100%	-	-	-	-	
501040	Overtime 150%	326,762	340,000	351,000	11,000	
501050	Overtime 200%	134,000	134,000	138,000	4,000	
501020	Temporary Pay	-	-	-	-	
501060	Standby & Premium Pay	110,000	114,000	118,000	4,000	
501070	Longevity Pay	20,595	19,445	18,680	(765)	
	<b>Total Payroll</b>	<b>4,850,278</b>	<b>4,957,831</b>	<b>5,285,680</b>	<b>327,849</b>	<b>6.6%</b>
	<u>Operations</u>					
511010	Clothing Allowance	72,000	72,000	75,000	3,000	
511050	Employee Education Program	6,000	6,250	6,250	-	
511070	Employee Reimbursement	-	2,000	3,650	1,650	
512050	Custodial Services	8,300	8,300	8,500	200	
512080	Outside Services	123,000	123,000	113,000	(10,000)	
512400	Disposal/Removal Fees	300,000	356,800	356,800	-	
512410	Refuse Collection & Disposal	38,000	38,000	39,000	1,000	
512420	Incinerator Ash Disposal	793,000	780,000	800,000	20,000	
512850	DEEP Nitrogen Credits	325,000	325,000	325,000	-	
513010	Office Supplies	5,800	5,800	5,800	-	
513020	Janitorial Supplies	2,500	6,500	6,500	-	
513080	Communication Equipment & Supp.	4,000	4,000	4,000	-	
513140	Electrical Supplies	3,700	3,700	3,700	-	
513160	Chemical/Oil Spill Supplies	2,000	2,000	2,000	-	
513400	Small Tools & Equipment	4,100	4,100	4,100	-	
513690	Materials From Stock	940,000	1,150,000	1,175,000	25,000	
513710	Fuel	1,740,000	1,550,000	1,711,600	161,600	
513720	Diesel Fuel	-	-	44,000	44,000	
513740	Oil & Lubricants	4,000	4,000	4,000	-	
514010	Electricity	4,370,000	5,324,000	5,101,000	(223,000)	
515010	Aluminum Sulfate	92,500	95,000	102,000	7,000	
515060	Sodium Hypochlorite	44,300	48,000	48,000	-	
515080	Polymers	1,206,000	1,200,000	1,250,000	50,000	
515140	Water Treatment Chemicals	24,600	36,000	36,000	-	
515320	Odor Control Chemicals	27,000	40,000	70,000	30,000	
519100	Printing	1,000	1,000	1,000	-	
523140	Other Equipment Rental	32,000	32,000	32,000	-	
	<b>Total Operations</b>	<b>10,168,800</b>	<b>11,217,450</b>	<b>11,327,900</b>	<b>110,450</b>	<b>1.0%</b>
	<u>Maintenance</u>					
521080	Tool & Work Equipment	6,000	6,000	6,000	-	
521100	Treatment Equipment	992,000	1,000,000	1,050,000	50,000	
	<b>Total Maintenance</b>	<b>998,000</b>	<b>1,006,000</b>	<b>1,056,000</b>	<b>50,000</b>	<b>5.0%</b>
	<b>Total Expenditure Classification</b>	<b>16,017,078</b>	<b>17,181,281</b>	<b>17,669,580</b>	<b>488,299</b>	<b>2.8%</b>
	<u>Funding Allocation</u>					
	Sewer Allocation 100%	16,017,078	17,181,281	17,669,580	488,299	
	Water Allocation 0%	-	-	-	-	
	<b>Total Funding Allocation</b>	<b>16,017,078</b>	<b>17,181,281</b>	<b>17,669,580</b>	<b>488,299</b>	<b>2.8%</b>

**Hartford**

Authorized Positions	2024 Adopted	2025 Adopted	2026 Adopted	\$ Change	% Change
Assistant WPC Superintendent	1	1	1	-	
Administrative Clerk	1	1	1	-	
WPC Crew Leader 1	5	12	-	(12)	
WPC Crew Leader 2	7	1	13	12	
WPC Plant Operator 2	22	21	22	1	
WPC Plant Operator Trainee	2	1	2	1	
WPC Supervisor	4	4	5	1	
WPC Plant Superintendent	1	1	1	-	
<b>Total Authorized Positions</b>	<b>43</b>	<b>42</b>	<b>45</b>	<b>3</b>	<b>7.1%</b>

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**East Hartford****Description**

The East Hartford Water Pollution Control unit is responsible for the primary and secondary treatment of wastewater that flows into the East Hartford Water Pollution Control Facility (EHWPCF) from East Hartford and small sections of South Windsor and Manchester. Ongoing procedures at the facility include screening, grinding, grit removal, primary sedimentation, aeration for the biological breakdown of sewage, final clarification, effluent disinfection (chlorination during the summer), flow measurement, and pumping of removed solids to the Hartford facility for processing. Plant effluent pumping is performed when Connecticut River levels are elevated. This sub-activity is also responsible for the routine maintenance and repair of its equipment and structures. Basic laboratory testing is performed on site daily. The facility is staffed on a one-shift, five-day-a-week basis with scheduled facility checks on weekends and holidays.

**Budget Commentary**

The East Hartford WPC budget for 2026 is \$1,642,320, which is above the prior year's appropriation by \$122,009 or 8.0%. The budgeted positions have decreased in 2026.

**Payroll: Increase of \$62,509 or 11.0% above the prior year's appropriation.**

- *Regular Pay* includes increments and cost-of-living increases for eligible employees.
- *Longevity Pay* has increased due to participation and a new contractual agreement for eligible employees.

**Operations: Increase of \$59,500 or 7.7% above the prior year's appropriation.**

- *Materials from Stock, Electricity* and various other allotments are increasing due to market rates and contracts with a partial offset to *Disposal/Removal Fees*.

**Maintenance: Remains unchanged at \$0 or 0.0%.**

- Primarily comprised of Treatment Equipment; unchanged from the prior year.

East Hartford

Commitment Item	Expenditure Classification	2024 Adopted	2025 Adopted	2026 Adopted	\$ Change	% Change
	<u>Payroll</u>					
501010	Regular Pay	509,685	512,536	575,000	62,464	
501030	Overtime 100%	-	-	-	-	
501040	Overtime 150%	26,000	27,000	27,000	-	
501050	Overtime 200%	22,880	23,500	23,500	-	
501020	Temporary Pay	-	-	-	-	
501060	Standby & Premium Pay	5,300	5,400	5,400	-	
501070	Longevity Pay	1,950	1,575	1,620	45	
	<b>Total Payroll</b>	<b>565,815</b>	<b>570,011</b>	<b>632,520</b>	<b>62,509</b>	<b>11.0%</b>
	<u>Operations</u>					
511010	Clothing Allowance	7,800	7,800	7,800	-	
512050	Custodial Services	2,500	2,500	2,500	-	
512080	Outside Services	-	300	300	-	
512400	Disposal/Removal Fees	42,000	42,000	30,000	(12,000)	
512410	Refuse Collection & Disposal	1,200	1,200	1,500	300	
512710	Outside Testing & Lab Services	-	400	400	-	
512850	DEEP Nitrogen Credits	30,000	30,000	30,000	-	
513010	Office Supplies	1,700	1,700	1,700	-	
513020	Janitorial Supplies	1,500	1,500	1,500	-	
513080	Communication Equipment & Supp.	2,000	2,000	2,000	-	
513140	Electrical Supplies	600	600	600	-	
513160	Chemical/Oil Spill Supplies	500	500	500	-	
513400	Small Tools & Equipment	2,500	2,500	2,500	-	
513690	Materials From Stock	60,000	62,500	75,000	12,500	
513710	Fuel	42,000	42,000	42,000	-	
513720	Diesel Fuel	8,000	8,600	8,600	-	
514010	Electricity	435,500	494,500	550,000	55,500	
515060	Sodium Hypochlorite	39,800	45,900	48,100	2,200	
515110	Sodium Bisulfite	22,600	22,600	23,600	1,000	
	<b>Total Operations</b>	<b>700,200</b>	<b>769,100</b>	<b>828,600</b>	<b>59,500</b>	<b>7.7%</b>
	<u>Maintenance</u>					
521020	Safety Equipment	4,000	4,200	4,200	-	
521080	Tool & Work Equipment	900	1,000	1,000	-	
521100	Treatment Equipment	170,000	176,000	176,000	-	
	<b>Total Maintenance</b>	<b>174,900</b>	<b>181,200</b>	<b>181,200</b>	<b>-</b>	<b>0.0%</b>
	<b>Total Expenditure Classification</b>	<b>1,440,915</b>	<b>1,520,311</b>	<b>1,642,320</b>	<b>122,009</b>	<b>8.0%</b>

Funding Allocation

Sewer Allocation 100%	1,440,915	1,520,311	1,642,320	122,009	
Water Allocation 0%	-	-	-	-	
<b>Total Funding Allocation</b>	<b>1,440,915</b>	<b>1,520,311</b>	<b>1,642,320</b>	<b>122,009</b>	<b>8.0%</b>

	2024 Adopted	2025 Adopted	2026 Adopted	\$ Change	% Change
<b>Authorized Positions</b>					
WPC Crew Leader 1	1	1	1	-	
WPC Plant Operator 1	-	1	-	(1)	
WPC Plant Operator 2	3	2	2	-	
WPC Supervisor	1	1	1	-	
<b>Total Authorized Positions</b>	<b>5</b>	<b>5</b>	<b>4</b>	<b>(1)</b>	<b>-20.0%</b>

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**Poquonock****Description**

The Poquonock Water Pollution Control unit is responsible for the primary and secondary treatment of wastewater that flows into the Poquonock Water Pollution Control Facility (PWPCF) from northern Windsor, Bradley International Airport, and part of East Granby. Ongoing duties and procedures include grit removal, primary sedimentation, operation of trickling filters for the biological breakdown of sewage, final clarification, flow measurement, effluent disinfection, and the operation of the sludge digestion tanks. Poquonock is also responsible for the routine maintenance and repair of facility equipment and structures. Basic laboratory testing is performed on site each weekday. The facility is staffed on a one-shift, five-day-a-week basis with scheduled facility checks on weekends and holidays.

**Budget Commentary**

The WPC Poquonock adopted budget for 2026 is \$1,537,665, which is \$370,532 or 31.7% above the prior year's appropriation. The budgeted positions remain unchanged in 2026.

**Payroll: Increase of \$17,532 or 3.5% above the prior year's appropriation.**

- *Regular Pay* and *Overtime* include increments and cost-of-living increases for eligible employees.
- *Longevity Pay* has increased due to participation and a new contractual agreement for eligible employees.

**Operations: Increase of \$362,000 or 71.1% above the prior year's appropriation.**

- Additional funding is needed in *Polyaluminum Chloride*, *Water Treatment Chemicals*, and *Fuel* to support 2026 operations as result of the plant's anticipated treatment capacity.
- *Sludge Removal* costs are increasing due to new contract pricing and higher hauling bid prices.

**Maintenance: Decreasing \$9,000 or 6.0% below the prior year's appropriation.**

- *Treatment Equipment* is decreasing based on historical spend.

Poquonock

Commitment Item	Expenditure Classification	2024 Adopted	2025 Adopted	2026 Adopted	\$ Change	% Change
<b><u>Payroll</u></b>						
501010	Regular Pay	421,781	440,013	455,000	14,987	
501030	Overtime 100%	-	-	-	-	
501040	Overtime 150%	40,750	44,200	45,600	1,400	
501050	Overtime 200%	14,600	15,300	15,800	500	
501020	Temporary Pay	-	-	-	-	
501060	Standby & Premium Pay	5,300	5,400	5,400	-	
501070	Longevity Pay	2,400	2,820	3,465	645	
	<b>Total Payroll</b>	<b>484,831</b>	<b>507,733</b>	<b>525,265</b>	<b>17,532</b>	<b>3.5%</b>
<b><u>Operations</u></b>						
511010	Clothing Allowance	5,700	5,800	5,800	-	
512400	Disposal/Removal Fees	35,000	35,000	15,000	(20,000)	
512410	Refuse Collection & Disposal	3,700	4,500	4,500	-	
512430	Sludge Removal	46,200	48,800	292,500	243,700	
512850	DEEP Nitrogen Credits	200,000	200,000	200,000	-	
513010	Office Supplies	2,500	2,500	2,500	-	
513690	Materials From Stock	19,500	20,500	20,500	-	
513710	Fuel	8,000	10,000	29,300	19,300	
513740	Oil & Lubricants	5,200	8,500	9,000	500	
514010	Electricity	50,000	52,000	52,000	-	
515040	Polyaluminum Chloride	53,300	87,500	175,000	87,500	
515060	Sodium Hypochlorite	11,700	18,000	20,000	2,000	
515110	Sodium Bisulfite	11,200	15,800	15,800	-	
515140	Water Treatment Chemicals	-	-	29,000	29,000	
	<b>Total Operations</b>	<b>452,000</b>	<b>508,900</b>	<b>870,900</b>	<b>362,000</b>	<b>71.1%</b>
<b><u>Maintenance</u></b>						
521020	Safety Equipment	2,000	2,000	2,000	-	
521100	Treatment Equipment	148,500	148,500	139,500	(9,000)	
	<b>Total Maintenance</b>	<b>150,500</b>	<b>150,500</b>	<b>141,500</b>	<b>(9,000)</b>	<b>-6.0%</b>
	<b>Total Expenditure Classification</b>	<b>1,087,331</b>	<b>1,167,133</b>	<b>1,537,665</b>	<b>370,532</b>	<b>31.7%</b>
<b><u>Funding Allocation</u></b>						
	Sewer Allocation 100%	1,087,331	1,167,133	1,537,665	370,532	
	Water Allocation 0%	-	-	-	-	
	<b>Total Funding Allocation</b>	<b>1,087,331</b>	<b>1,167,133</b>	<b>1,537,665</b>	<b>370,532</b>	<b>31.7%</b>
<b><u>Authorized Positions</u></b>						
	WPC Crew Leader 1	1	1	1	-	
	WPC Plant Operator 2	2	2	2	-	
	WPC Satellite Plant Supervisor	1	1	1	-	
	<b>Total Authorized Positions</b>	<b>4</b>	<b>4</b>	<b>4</b>	<b>-</b>	<b>0.0%</b>

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**Rocky Hill****Description**

The Rocky Hill Water Pollution Control unit is responsible for the primary and secondary treatment of wastewater that flows into the Rocky Hill Water Pollution Control Facility (RHWPCF) from Rocky Hill (all but the southwest corner tributary which flows to the Mattabassett District) and portions of Wethersfield, Newington and Cromwell. Ongoing procedures at the facility include flow measurement, screenings grinding, grit removal, primary sedimentation, aeration for biological breakdown of sewage, final clarification, effluent disinfection (chlorination during the summer), and the pumping of removed solids to the Hartford facility for processing. Storm water collected inside the facility's flood protection dike is pumped back to the Connecticut River when river levels return to normal. The Rocky Hill sub-activity is also responsible for the routine maintenance and repair of facility equipment and structures. Basic laboratory testing is performed on site on a daily basis. The facility is staffed on a one-shift, five-day-a-week basis with scheduled facility checks on weekends and holidays.

**Budget Commentary**

The Rocky Hill 2026 adopted budget is \$1,416,670, which is \$19,306 or 1.4% above the prior year's appropriation. The budgeted positions have decreased in 2026.

**Payroll: Decrease of \$57,194 or 8.9% below the prior year's appropriation.**

- *Regular Pay* includes increments and cost-of-living increases for eligible employees, with a decrease of one position: Plant Operator II; transferred to 2220010020.
- *Standby & Premium Pay* has decreased due to eligible employees.

**Operations: Increase of \$61,500 or 9.6% above the prior year's appropriation.**

- *Electricity, Diesel, Fuel and Materials from Stock* reflect market rates, with a partial offset from *Disposal/Removal Fees*.

**Maintenance: Increase of \$15,000 or 13.5% above the prior year's appropriation.**

- *Treatment Equipment* increase is driven by replacement parts and anticipated spending.

Rocky Hill

Commitment Item	Expenditure Classification	2024 Adopted	2025 Adopted	2026 Adopted	\$ Change	% Change
	<b><u>Payroll</u></b>					
501010	Regular Pay	490,670	596,594	540,000	(56,594)	
501030	Overtime 100%	-	-	-	-	
501040	Overtime 150%	30,000	30,000	30,000	-	
501050	Overtime 200%	10,000	10,000	10,000	-	
501020	Temporary Pay	-	-	-	-	
501060	Standby & Premium Pay	5,300	5,400	5,400	-	
501070	Longevity Pay	2,170	2,170	1,570	(600)	
	<b>Total Payroll</b>	<b>538,140</b>	<b>644,164</b>	<b>586,970</b>	<b>(57,194)</b>	<b>-8.9%</b>
	<b><u>Operations</u></b>					
511010	Clothing Allowance	7,200	7,200	7,200	-	
512050	Custodial Services	2,000	2,000	2,000	-	
512080	Outside Services	400	400	400	-	
512400	Disposal/Removal Fees	39,000	39,000	30,000	(9,000)	
512410	Refuse Collection & Disposal	2,500	2,500	2,500	-	
512850	DEEP Nitrogen Credits	20,000	20,000	20,000	-	
513010	Office Supplies	1,800	1,800	1,800	-	
513020	Janitorial Supplies	3,000	3,000	3,000	-	
513400	Small Tools & Equipment	2,500	2,500	2,500	-	
513690	Materials From Stock	40,000	42,000	52,000	10,000	
513720	Diesel Fuel	27,500	29,500	30,000	500	
514010	Electricity	435,500	462,000	522,000	60,000	
515060	Sodium Hypochlorite	-	30,000	30,000	-	
515030	Chlorine	18,200	-	-	-	
	<b>Total Operations</b>	<b>599,600</b>	<b>641,900</b>	<b>703,400</b>	<b>61,500</b>	<b>9.6%</b>
	<b><u>Maintenance</u></b>					
521020	Safety Equipment	3,000	3,000	3,000	-	
521080	Tool & Work Equipment	3,300	3,300	3,300	-	
521100	Treatment Equipment	100,000	105,000	120,000	15,000	
	<b>Total Maintenance</b>	<b>106,300</b>	<b>111,300</b>	<b>126,300</b>	<b>15,000</b>	<b>13.5%</b>
	<b>Total Expenditure Classification</b>	<b>1,244,040</b>	<b>1,397,364</b>	<b>1,416,670</b>	<b>19,306</b>	<b>1.4%</b>
	<b><u>Funding Allocation</u></b>					
	Sewer Allocation 100%	1,244,040	1,397,364	1,416,670	19,306	
	Water Allocation 0%	-	-	-	-	
	<b>Total Funding Allocation</b>	<b>1,244,040</b>	<b>1,397,364</b>	<b>1,416,670</b>	<b>19,306</b>	<b>1.4%</b>
	<b><u>Authorized Positions</u></b>					
	WPC Crew Leader 1	1	1	1	-	
	WPC Plant Operator 2	3	3	2	(1)	
	WPC Plant Operator Trainee	-	1	1	-	
	WPC Satellite Plant Supervisor	1	1	1	-	
	<b>Total Authorized Positions</b>	<b>5</b>	<b>6</b>	<b>5</b>	<b>(1)</b>	<b>-16.7%</b>

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**Tunnel Pump Station****Description**

The Hartford Water Pollution Control Facility (HWPCF) will be responsible for operating the Tunnel Pump Station (TPS). The TPS includes the infrastructure related to collecting and pumping wastewater from the 200' deep combined sewer overflow (CSO) storage tunnel to the HWPCF. The tunnel will collect CSOs and store them until HWPCF has adequate treatment capacity to treat the stored CSOs. Given the significant nature of the TPS, the TPS operating budget is being developed separately from the HWPCF. Major equipment in the TPS includes screening and grit removal, 50 million gallons of pumping capacity, tunnel dehumidification, odor control and backup generators. The TPS is connected to the HWPCF via a large pipe that will carry wastewater from the TPS to the HWPCF.

**Budget Commentary**

The 2026 budget for the Tunnel Pumps Station (TPS) is \$1,629,600. This represents the first time that WPC is budgeting for this new infrastructure. The TPS is anticipated to be completed and turned over to the WPC for normal operations at the mid-point of 2026, so the budget presented below represents an anticipated six-month operating budget. As WPC gains operational experience, a more precise budget will be developed in the ensuing years. An important element of the TPS budget is driven by its intended wet weather use, and as such, no precise weather-driven prediction of annual operations can be made 12-18 months in advance, so it is prudent that some level of conservative budgeting be applied to the TPS operating budget. There are no budgeted positions in 2026

**Payroll: No budget allocated for 2026**

**Operations: New budget in the amount of \$1,587,100.**

- New budget in various allotments to support 2026 operations largely reflects anticipated energy consumption, (\$1,385,000, or 85% of operating budget).

**Maintenance: New budget in the amount of \$42,500**

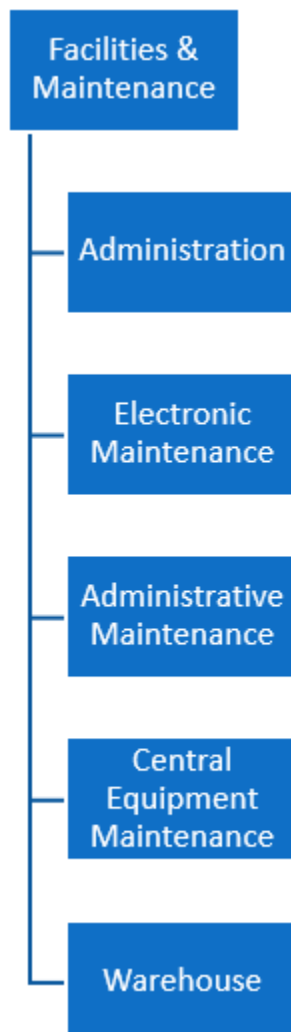
- New budget includes *Tool & Work Equipment* and *Treatment Equipment* Initial maintenance costs will be low as the infrastructure is new.

**Tunnel Pump Station**

Commitment Item	Expenditure Classification	2024 Adopted	2025 Adopted	2026 Adopted	\$ Change	% Change
	<i>Payroll</i>					
501010	Regular Pay	-	-	-	-	
501030	Overtime 100%	-	-	-	-	
501040	Overtime 150%	-	-	-	-	
501050	Overtime 200%	-	-	-	-	
501020	Temporary Pay	-	-	-	-	
501060	Standby & Premium Pay	-	-	-	-	
501070	Longevity Pay	-	-	-	-	
	<i>Total Payroll</i>	-	-	-	-	0.0%
	<i>Operations</i>					
512050	Custodial Services	-	-	3,200	3,200	
512080	Outside Services	-	-	1,000	1,000	
512400	Disposal/Removal Fees	-	-	57,000	57,000	
512410	Refuse Collection & Disposal	-	-	8,000	8,000	
513020	Janitorial Supplies	-	-	4,000	4,000	
513080	Communication Equipment & Supp.	-	-	1,500	1,500	
513140	Electrical Supplies	-	-	1,000	1,000	
513160	Chemical/Oil Spill Supplies	-	-	1,000	1,000	
513400	Small Tools & Equipment	-	-	1,800	1,800	
513690	Materials From Stock	-	-	10,000	10,000	
513710	Fuel	-	-	100,000	100,000	
513720	Diesel Fuel	-	-	10,000	10,000	
513740	Oil & Lubricants	-	-	1,600	1,600	
514010	Electricity	-	-	1,385,000	1,385,000	
515320	Odor Control Chemicals	-	-	2,000	2,000	
	<i>Total Operations</i>	-	-	1,587,100	1,587,100	100.0%
	<i>Maintenance</i>					
521080	Tool & Work Equipment	-	-	2,500	2,500	
521100	Treatment Equipment	-	-	40,000	40,000	
	<i>Total Maintenance</i>	-	-	42,500	42,500	100.0%
	<i>Total Expenditure Classification</i>	-	-	1,629,600	1,629,600	100.0%
	<i>Funding Allocation</i>					
	Sewer Allocation 100%	-	-	1,629,600	1,629,600	
	Water Allocation 0%	-	-	-	-	
	<i>Total Funding Allocation</i>	-	-	1,629,600	1,629,600	100.0%

# Facilities & Maintenance

Administration  
Electronic Maintenance  
Administrative Maintenance  
Central Equipment Maintenance  
Warehouse



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# **COO – Facilities & Maintenance**

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## **Summary**

### **Description**

The Facilities & Maintenance activities, comprised of Administration, Electronic Maintenance, Administrative Maintenance, Central Equipment Maintenance and Warehouse, are responsible for repairing and maintaining all District buildings and grounds, building systems' process equipment and machinery at plants and pump stations, and all District radio and instrumentation equipment. The activity also has primary responsibility for the daily operation of 71 sewer pump stations, 17 water pump stations, 7 water storage tanks, 3 standpipes, and 3 distribution reservoirs.

### **Budget Commentary**

The Facilities & Maintenance adopted budget for 2026 is \$14,179,020, which is \$477,900 or 3.5% above the prior year's appropriation in support of current year programs and operations. Budget details regarding the activity and departments are provided on succeeding pages. The budgeted positions are decreasing in 2026.

# COO – Facilities & Maintenance

## Summary

Expenditure Classification	2024 Adopted	2025 Adopted	2026 Adopted	\$ Change	% Change
<b><u>Summary by Activity</u></b>					
Administration	532,407	564,423	600,425	36,002	
Facilities and Electronic Maintenance	6,002,306	6,131,263	6,317,395	186,132	
Administrative Facilities Maintenance	1,600,390	1,669,440	1,611,410	(58,030)	
Central Equipment Maintenance	4,175,155	4,470,733	4,744,470	273,737	
Warehouse	786,733	865,261	905,320	40,059	
<b>Total Summary by Activity</b>	<b>13,096,991</b>	<b>13,701,120</b>	<b>14,179,020</b>	<b>477,900</b>	<b>3.5%</b>
<b><u>Summary by Major Account</u></b>					
<b>Payroll</b>					
Regular Pay	6,311,491	6,223,860	6,465,000	241,140	
Overtime 100%	-	-	-	-	
Overtime 150%	547,545	661,000	728,450	67,450	
Overtime 200%	120,000	155,000	176,000	21,000	
Temporary Help	-	-	-	-	
Standby & Premium Pay	47,900	56,700	61,520	4,820	
Longevity Pay	10,665	8,895	9,795	900	
<b>Total Payroll</b>	<b>7,037,601</b>	<b>7,105,455</b>	<b>7,440,765</b>	<b>335,310</b>	<b>4.7%</b>
Operations	4,232,890	4,608,990	4,643,080	34,090	0.7%
Maintenance	1,826,500	1,986,675	2,095,175	108,500	5.5%
<b>Total Summary by Major Account</b>	<b>13,096,991</b>	<b>13,701,120</b>	<b>14,179,020</b>	<b>477,900</b>	<b>3.5%</b>

### Funding Allocation

Sewer Allocation 49%	6,417,523	6,713,549	6,947,717	234,171	-
Water Allocation 51%	6,679,468	6,987,571	7,231,303	243,729	-
<b>Total Funding Allocation</b>	<b>13,096,991</b>	<b>13,701,120</b>	<b>14,179,020</b>	<b>477,900</b>	<b>3.5%</b>

### Authorized Positions

Administration	3	3	3	-	
Facilities and Electronic Maintenance	33	31	30	(1)	
Central Equipment Maintenance	15	15	15	-	
Warehouse	6	6	6	-	
<b>Total Authorized Positions</b>	<b>57</b>	<b>55</b>	<b>54</b>	<b>(1)</b>	<b>-1.8%</b>

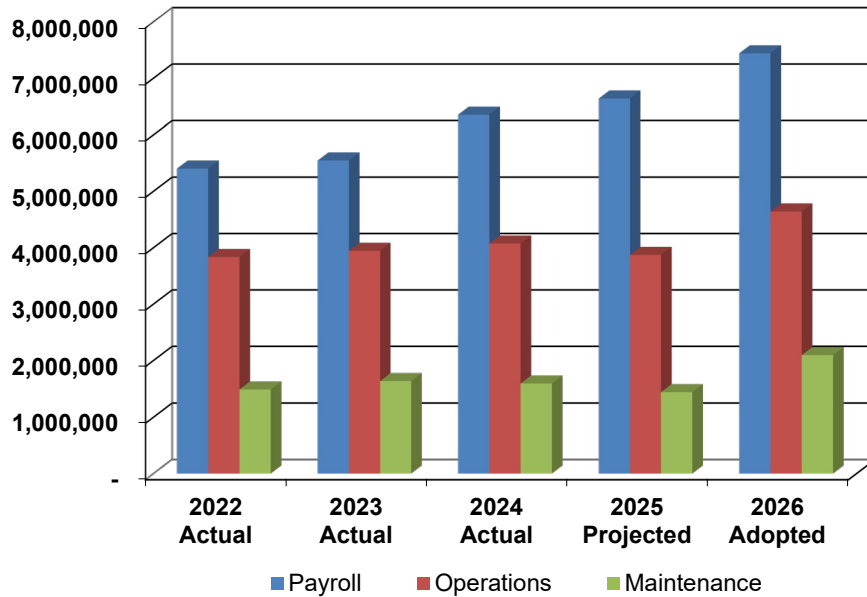
# COO – Facilities & Maintenance

## Summary

Expenditure Classification	2022 Actual	2023 Actual	2024 Actual	2025 Projected
<b><i>Summary by Activity</i></b>				
Administration	178,696	288,576	527,706	567,756
Facilities and Electronic Maintenance	5,094,479	5,219,888	5,448,740	5,422,618
Administrative Facilities Maintenance	1,391,863	1,400,492	1,504,585	1,273,535
Central Equipment Maintenance	3,431,565	3,567,308	3,784,592	3,890,527
Warehouse	633,383	656,196	761,366	803,446
<b><i>Total Summary by Activity</i></b>	<b>10,729,986</b>	<b>11,132,460</b>	<b>12,026,990</b>	<b>11,957,882</b>
<b><i>Summary by Major Account</i></b>				
<b>Payroll</b>				
Regular Pay	4,754,134	4,783,634	5,568,495	5,917,851
Overtime 100%	-	-	-	-
Overtime 150%	487,387	563,498	615,250	559,440
Overtime 200%	113,367	146,412	110,125	101,759
Temporary Help	-	-	-	-
Standby & Premium Pay	42,220	43,793	50,700	53,200
Longevity Pay	5,338	9,058	8,920	8,746
<b><i>Total Payroll</i></b>	<b>5,402,446</b>	<b>5,546,394</b>	<b>6,353,490</b>	<b>6,640,995</b>
Operations	3,835,360	3,944,891	4,074,685	3,871,939
Maintenance	1,492,180	1,641,175	1,598,814	1,444,948
<b><i>Total Summary by Major Account</i></b>	<b>10,729,986</b>	<b>11,132,460</b>	<b>12,026,990</b>	<b>11,957,882</b>
<b><i>Funding Allocation</i></b>				
Sewer Allocation 49%	5,257,800	5,454,800	5,893,300	5,859,400
Water Allocation 51%	5,472,186	5,677,660	6,133,690	6,098,482
<b><i>Total Funding Allocation</i></b>	<b>10,729,986</b>	<b>11,132,460</b>	<b>12,026,990</b>	<b>11,957,882</b>

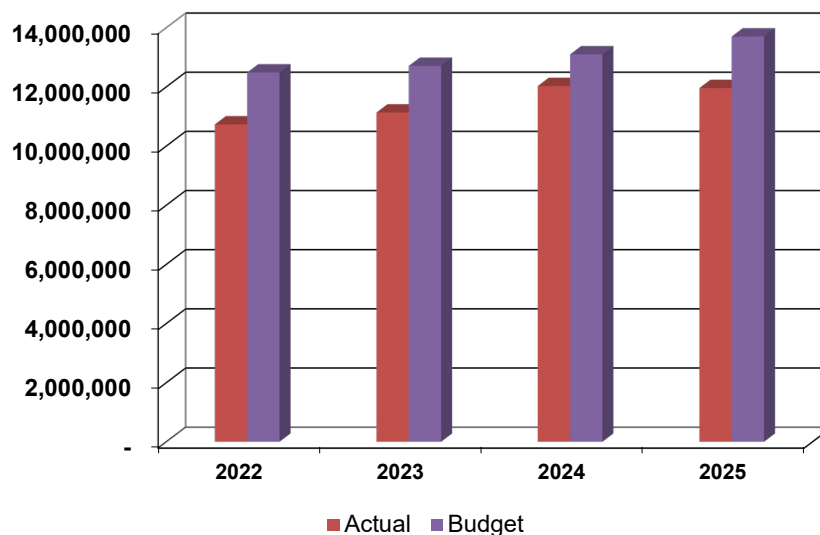
Administration

By Category



	2022 Actual	2023 Actual	2024 Actual	2025 Projected	2026 Adopted
Payroll	5,402,446	5,546,394	6,353,490	6,640,995	7,440,765
Operations	3,835,360	3,944,891	4,074,685	3,871,939	4,643,080
Maintenance	1,492,180	1,641,175	1,598,814	1,444,948	2,095,175
<b>Total</b>	<b>10,729,986</b>	<b>11,132,460</b>	<b>12,026,990</b>	<b>11,957,882</b>	<b>14,179,020</b>

Expenditures versus Budget



B/(W)	2022	2023	2024	2025
Budget	12,485,281	12,707,413	13,096,991	13,701,120
Actual	10,729,986	11,132,460	12,026,990	11,957,882
Variance	1,755,295	1,574,953	1,070,001	1,743,238

Description

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**Administration**

The Manager of Maintenance is responsible for the planning and scheduling of the preventive maintenance for, as well as the repair of, equipment, vehicles and District-wide structures. The Maintenance Administration unit is staffed by the Manager of Maintenance, a Director of Facilities, and an Admin Clerk.

**Budget Commentary**

The Maintenance Administration adopted budget for 2026 is \$600,425 which is an increase of \$36,002 or 6.4% from the prior year's appropriation. There are no changes in the budgeted positions in 2026.

**Payroll: Increase of \$36,002 or 6.6% above the prior year's appropriation.**

- *Regular Pay* and *Overtime Pay* includes increments and cost-of-living increases for eligible employees.
- *Longevity Pay* has increased due to increased participation and a new contractual agreement for eligible employees.

**Operations: Remains unchanged.**

**Administration**

Commitment Item	Expenditure Classification	2024 Adopted	2025 Adopted	2026 Adopted	\$ Change	% Change
<b><u>Payroll</u></b>						
501010	Regular Pay	517,357	544,373	580,000	35,627	
501030	Overtime 100%	-	-	-	-	
501040	Overtime 150%	2,000	3,000	3,150	150	
501050	Overtime 200%	-	-	-	-	
501020	Temporary Pay	-	-	-	-	
501060	Standby & Premium Pay	-	-	-	-	
501070	Longevity Pay	1,200	1,200	1,425	225	
	<b>Total Payroll</b>	<b>520,557</b>	<b>548,573</b>	<b>584,575</b>	<b>36,002</b>	<b>6.6%</b>
<b><u>Operations</u></b>						
511010	Clothing Allowance	850	850	850	-	
511100	Seminars & Conventions	2,000	6,000	6,000	-	
511120	Meeting Expenses	500	1,000	1,000	-	
511220	Dues & Memberships	500	1,000	1,000	-	
512070	Consultant Services	5,000	1,000	1,000	-	
513010	Office Supplies	3,000	6,000	6,000	-	
	<b>Total Operations</b>	<b>11,850</b>	<b>15,850</b>	<b>15,850</b>	<b>-</b>	<b>0.0%</b>
	<b>Total Expenditure Classification</b>	<b>532,407</b>	<b>564,423</b>	<b>600,425</b>	<b>36,002</b>	<b>6.4%</b>
<b><u>Funding Allocation</u></b>						
	Sewer Allocation 49%	260,879	276,567	294,208	17,641	
	Water Allocation 51%	271,528	287,856	306,217	18,361	
	<b>Total Funding Allocation</b>	<b>532,407</b>	<b>564,423</b>	<b>600,425</b>	<b>36,002</b>	<b>6.4%</b>
<b><u>Authorized Positions</u></b>						
	Manager of Maintenance	1	1	1	-	
	Administrative Clerk	1	1	1	-	
	Director of Facilities	1	1	1	-	
	<b>Total Authorized Positions</b>	<b>3</b>	<b>3</b>	<b>3</b>	<b>-</b>	<b>0.0%</b>

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**Facilities & Electronic Maintenance****Description**

The Facilities and Electronic Maintenance sub-activity is responsible for the operation and maintenance of 17 water pump stations, 71 wastewater pump stations, 7 storage tanks, 3 standpipes, and 3 distribution reservoirs. Other responsibilities include: maintaining and repairing machinery equipment and process systems at the District's water and wastewater treatment facilities; fabrication and machining of materials and parts needed to carry out repairs; and maintenance and updating of electrical system services and equipment on a District-wide basis.

Facilities and Electronic Maintenance is also responsible for major repairs and maintenance associated with the structures and facilities at the District's water and wastewater treatment plants, Headquarters, and other structures of the District (excluding the water supply facilities). Duties include repairing windows, walls, doors, roofs, floors, office renovation, and yearly inspections of all District facilities as part of long-range planning responsibilities.

This sub-activity also handles the repair, maintenance and updating of all electronic systems, devices and equipment located at plants, pump stations and other structures of the District, as well as the maintenance of communication equipment and the District's radio-based pump station alarm system.

**Budget Commentary**

The Facilities and Electronic Maintenance adopted 2026 budget is \$6,317,395, an increase of \$186,132 or 3.0% above the prior year's appropriation. The budgeted positions are decreasing in 2026.

**Payroll: Increase of \$141,132 or 3.4% above the prior year's appropriation.**

- *Regular Pay* includes increments and cost-of-living increases for eligible employees, offset by the net decrease of (1) FTE of one new position: Assistant Facility Maintenance Superintendent.
- *Overtime Pay* increase due to higher operational demand.
- *Longevity* has decreased based upon participation.

**Operations: Increase of \$45,000 or 3.2% above the prior year's appropriation.**

- *Material From Stock* and *Electricity* increase due to rising material costs and additional sites coming online.

**Maintenance: Remains unchanged.**

- Primarily comprised of *Information System R&M*, *Facilities R&M* and *Pump Station Equipment* are unchanged to support 2026 operations.

**Facilities & Electronic Maintenance**

Commitment Item	Expenditure Classification	2024 Adopted	2025 Adopted	2026 Adopted	\$ Change	% Change
	<u>Payroll</u>					
501010	Regular Pay	3,594,816	3,470,663	3,550,000	79,337	
501030	Overtime 100%	-	-	-	-	
501040	Overtime 150%	415,545	483,000	531,300	48,300	
501050	Overtime 200%	80,000	100,000	110,000	10,000	
501020	Temporary Pay	-	-	-	-	
501060	Standby & Premium Pay	38,200	38,200	42,020	3,820	
501070	Longevity Pay	3,945	2,900	2,575	(325)	
	<b>Total Payroll</b>	<b>4,132,506</b>	<b>4,094,763</b>	<b>4,235,895</b>	<b>141,132</b>	<b>3.4%</b>
	<u>Operations</u>					
511010	Clothing Allowance	39,100	45,000	45,000	-	
512080	Outside Services	30,000	30,000	30,000	-	
512350	Ground Care	250,000	250,000	250,000	-	
512410	Refuse Collection & Disposal	5,700	6,500	6,500	-	
513010	Office Supplies	5,000	6,000	6,000	-	
513080	Communication Equipment & Supp.	5,000	13,000	13,000	-	
513120	Safety Supplies	15,000	15,000	15,000	-	
513140	Electrical Supplies	20,000	20,000	20,000	-	
513400	Small Tools & Equipment	5,000	10,000	10,000	-	
513690	Materials From Stock	115,000	175,000	200,000	25,000	
513710	Fuel	32,000	35,000	35,000	-	
514010	Electricity	810,000	820,000	840,000	20,000	
	<b>Total Operations</b>	<b>1,331,800</b>	<b>1,425,500</b>	<b>1,470,500</b>	<b>45,000</b>	<b>3.2%</b>
	<u>Maintenance</u>					
513540	Tanks	35,000	35,000	35,000	-	
521020	Safety Equipment	18,000	18,000	18,000	-	
521070	Pump Station Equipment	115,000	135,000	135,000	-	
521080	Tool & Work Equipment	35,000	50,000	50,000	-	
522010	Facilities R&M	150,000	150,000	150,000	-	
522030	Information System R&M	185,000	223,000	223,000	-	
	<b>Total Maintenance</b>	<b>538,000</b>	<b>611,000</b>	<b>611,000</b>	<b>-</b>	<b>0.0%</b>
	<b>Total Expenditure Classification</b>	<b>6,002,306</b>	<b>6,131,263</b>	<b>6,317,395</b>	<b>186,132</b>	<b>3.0%</b>

Funding Allocation

Sewer Allocation 49%	2,941,129	3,004,319	3,095,523	91,205	
Water Allocation 51%	3,061,177	3,126,944	3,221,872	94,927	
<b>Total Funding Allocation</b>	<b>6,002,306</b>	<b>6,131,263</b>	<b>6,317,395</b>	<b>186,132</b>	<b>3.0%</b>

Authorized Positions

Asst. Facility Maintenance Superintendent	-	-	1	1	
Electrical Maint Supervisor	1	1	1	-	
Electronic Technician	7	5	4	(1)	
Electronic Technician 2	3	1	1	-	
Facilities Maintainer Crew Leader	1	-	-	-	
Facility Maintainer 1	2	3	2	(1)	
Facility Maintenance Superintendent	1	1	-	(1)	
Instrumentation Tech 1	1	2	2	-	
Machinist/Maint. Mechanic 2	11	12	12	-	
Maintenance Planner	-	1	1	-	
Pump Station Supervisor	1	1	1	-	
Plant & Pump Station Maint Supervisor	1	1	1	-	
Plant & Pump Station Maint Planner	1	-	-	-	
Senior Maintenance Mechanic	1	1	2	1	
Senior Electronic Technician	1	-	-	-	
Senior Instrumentation Control Sys Tech	1	2	2	-	
<b>Total Authorized Positions</b>	<b>33</b>	<b>31</b>	<b>30</b>	<b>(1)</b>	<b>-3.2%</b>

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**Administrative Facilities****Description**

The Administrative Facilities Maintenance program addresses all maintenance and repair tasks associated with the District's Headquarters Building at 555 Main Street as well as 125 Maxim Road, 60 Murphy Road, and 235 Brainard Road, Hartford. The unit's responsibilities include: operation and maintenance of the building's heating, ventilation, and air conditioning systems; building and grounds maintenance; electrical and plumbing maintenance; custodial services; security services; and interior renovations and painting.

**Budget Commentary**

The 2026 adopted budget for the Administrative Facilities is \$1,611,410 which is a decrease of \$58,030 or 3.5% below the prior year's appropriation. There are no budgeted positions in 2026, unchanged from the prior year.

**Operations: Decrease of \$58,030 or 3.9% below the prior year's appropriation.**

- *Custodial Services* decreased to reflect savings from contractual agreements partially offset by an increase in *Refuse Collection & Disposal*.

**Maintenance: Remains unchanged.**

### Administrative Facilities

Commitment Item	Expenditure Classification	2024 Adopted	2025 Adopted	2026 Adopted	\$ Change	% Change
	<b><u>Payroll</u></b>					
501010	Regular Pay	-	-	-	-	
501030	Overtime 100%	-	-	-	-	
501040	Overtime 150%	-	-	-	-	
501050	Overtime 200%	-	-	-	-	
501020	Temporary Pay	-	-	-	-	
501060	Standby & Premium Pay	-	-	-	-	
501070	Longevity Pay	-	-	-	-	
	<b>Total Payroll</b>	-	-	-	-	-
	<b><u>Operations</u></b>					
512050	Custodial Services	433,890	433,890	370,860	(63,030)	
512080	Outside Services	13,000	13,000	13,000	-	
512410	Refuse Collection & Disposal	60,000	60,000	65,000	5,000	
513020	Janitorial Supplies	25,000	25,000	25,000	-	
513690	Materials From Stock	3,000	3,000	3,000	-	
513710	Fuel	160,000	160,000	160,000	-	
514010	Electricity	440,500	484,550	484,550	-	
514050	Heating & Air Conditioning	310,000	320,000	320,000	-	
	<b>Total Operations</b>	1,445,390	1,499,440	1,441,410	(58,030)	-3.9%
	<b><u>Maintenance</u></b>					
522010	Facilities R&M	155,000	170,000	170,000	-	
	<b>Total Maintenance</b>	155,000	170,000	170,000	-	0.0%
	<b>Total Expenditure Classification</b>	1,600,390	1,669,440	1,611,410	(58,030)	-3.5%
	<b><u>Funding Allocation</u></b>					
	Sewer Allocation 49%	784,191	818,026	789,590	(28,435)	
	Water Allocation 51%	816,199	851,414	821,820	(29,595)	
	<b>Total Funding Allocation</b>	1,600,390	1,669,440	1,611,410	(58,030)	-3.5%

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**Central Equipment Maintenance****Description**

Central Equipment Maintenance (CEM) is responsible for fleet repair and maintenance, repair and maintenance of various stationary engines located in plants and pump stations, and engine-driven, pneumatic, hydraulic, and electrical tools and equipment used throughout the District. CEM also supports other functions and activities through its welding/fabricating shop, both in the shop and at remote locations. In addition, CEM is responsible for the operation, maintenance, repair, and housekeeping of the Vehicle Maintenance Facility (VMF) at 50 Murphy Road, Hartford.

**Budget Commentary**

The Central Equipment Maintenance adopted budget for 2026 is \$4,744,470, which is above the prior year's appropriation by \$273,737 or 6.1%. Budgeted positions remain unchanged in 2026.

**Payroll: Increase of \$118,117 or 7.0% above the prior year's appropriation.**

- *Regular Pay* includes increments and cost-of-living increases for eligible employees.
- *Overtime Pay* has increased due to higher operational demands.
- *Longevity Pay* has increased due to increased participation and a new contractual agreement for eligible employees.

**Operations: Increase of \$47,120 or 3.0% above the prior year's appropriation.**

- *Materials From Stock, Wash-Bay Chemicals, and various other allotments* are expected to increase based on commodity pricing.

**Maintenance: Increase of \$108,500 or 9.0% above the prior year's appropriation.**

- *Safety Equipment, Power Operated Equipment, Tool & Work Equipment, Transportation Equipment, and Stationary Power Equipment* are expected to increase due to higher component prices across all equipment models.

Central Equipment Maintenance

Commitment Item	Expenditure Classification	2024 Adopted	2025 Adopted	2026 Adopted	\$ Change	% Change
	<u>Payroll</u>					
501010	Regular Pay	1,603,230	1,589,608	1,690,000	100,392	
501030	Overtime 100%	-	-	-	-	
501040	Overtime 150%	60,000	85,000	95,000	10,000	
501050	Overtime 200%	20,000	10,000	16,000	6,000	
501020	Temporary Pay	-	-	-	-	
501060	Standby & Premium Pay	500	500	1,500	1,000	
501070	Longevity Pay	3,575	2,750	3,475	725	
	<b>Total Payroll</b>	<b>1,687,305</b>	<b>1,687,858</b>	<b>1,805,975</b>	<b>118,117</b>	<b>7.0%</b>
	<u>Operations</u>					
511010	Clothing Allowance	18,000	21,000	23,000	2,000	
511050	Employee Education Program	-	15,000	15,000	-	
511070	Employee Reimbursement	-	-	120	120	
511120	Meeting Expenses	1,000	1,000	1,000	-	
511220	Dues & Memberships	3,500	12,000	13,500	1,500	
512070	Consultant Services	80,000	90,000	90,000	-	
512090	Security Services	5,000	5,000	5,000	-	
512310	Permits	1,000	1,000	1,000	-	
512410	Refuse Collection & Disposal	19,000	21,000	26,000	5,000	
513010	Office Supplies	3,000	4,000	4,000	-	
513090	Shop Supplies	100	100	100	-	
513140	Electrical Supplies	1,000	1,000	1,000	-	
513400	Small Tools & Equipment	25,000	25,000	25,000	-	
513450	Hardware	8,500	12,000	12,000	-	
513690	Materials From Stock	300,000	375,000	393,500	18,500	
513710	Fuel	31,000	41,000	41,000	-	
513720	Diesel Fuel	372,000	420,600	420,600	-	
513730	Gasoline	370,650	389,200	389,200	-	
513770	Auto Parts	20,000	20,000	20,000	-	
513780	Tires & Tubes	100	100	100	-	
514010	Electricity	60,000	64,000	69,000	5,000	
514020	Natural/Industrial Gas	13,000	13,000	13,000	-	
514030	Propane Gas	4,500	6,500	6,500	-	
515330	Wash-Bay Chemicals	8,300	30,000	45,000	15,000	
523140	Other Equipment Rental	9,700	9,700	9,700	-	
	<b>Total Operations</b>	<b>1,354,350</b>	<b>1,577,200</b>	<b>1,624,320</b>	<b>47,120</b>	<b>3.0%</b>
	<u>Maintenance</u>					
521020	Safety Equipment	20,000	21,000	23,100	2,100	
521060	Power Operated Equipment	223,500	234,675	258,075	23,400	
521080	Tool & Work Equipment	180,000	189,000	207,900	18,900	
521090	Transportation Equipment	530,000	556,000	611,600	55,600	
521110	Stationary Power Equipment	60,000	85,000	93,500	8,500	
522010	Facilities R&M	120,000	120,000	120,000	-	
	<b>Total Maintenance</b>	<b>1,133,500</b>	<b>1,205,675</b>	<b>1,314,175</b>	<b>108,500</b>	<b>9.0%</b>
	<b>Total Expenditure Classification</b>	<b>4,175,155</b>	<b>4,470,733</b>	<b>4,744,470</b>	<b>273,737</b>	<b>6.1%</b>
	<u>Funding Allocation</u>					
	Sewer Allocation 49%	2,045,825	2,190,659	2,324,790	134,131	
	Water Allocation 51%	2,129,330	2,280,074	2,419,680	139,606	
	<b>Total Funding Allocation</b>	<b>4,175,155</b>	<b>4,470,733</b>	<b>4,744,470</b>	<b>273,737</b>	<b>6.1%</b>

**Central Equipment Maintenance**

**Authorized Positions**

<b>Administrative Assistant</b>	1	1	1	-	
<b>Assistant Fleet Superintendent</b>	1	-	-	-	
<b>Equipment Fabricator</b>	1	1	1	-	
<b>Fleet Supervisor</b>	1	1	1	-	
<b>Fleet Superintendent</b>	-	1	1	-	
<b>Stock Svces CL OOC</b>	1	-	-	-	
<b>Vehicle and Equip. Mechanic</b>	7	9	9	-	
<b>Vehicle and Equipment Mechanic 2</b>	1	-	-	-	
<b>Vehicle and Equip. Rep. Crew Leader</b>	2	2	2	-	
<b>Total Authorized Positions</b>	<b>15</b>	<b>15</b>	<b>15</b>	<b>-</b>	<b>0.0%</b>

**Warehouse****Description**

The Warehouse department is responsible for managing the sewer and water inventories, which include spare parts, miscellaneous materials and capital spare parts.

**Budget Commentary**

The Warehouse department's adopted budget for 2026 is \$905,320, which has increased \$40,059 or 4.6% above the prior year's appropriation. The budgeted positions remain unchanged in 2026.

**Payroll: Increase of \$40,059 or 5.2% above the prior year's appropriation.**

- *Regular Pay, Standby & Premium Pay, and Overtime* include increments, cost-of-living increases for eligible employees and contractual agreements.
- *Longevity* has increased based upon participation.

**Operations: Remains unchanged at \$0 or 0.0%.**

- Primarily made up of Outside Services, Postage and other allotments is unchanged for 2026 operations

**Warehouse**

Commitment Item	Expenditure Classification	2024 Adopted	2025 Adopted	2026 Adopted	\$ Change	% Change
<b><u>Payroll</u></b>						
501010	Regular Pay	596,088	619,216	645,000	25,784	
501030	Overtime 100%	-	-	-	-	
501040	Overtime 150%	70,000	90,000	99,000	9,000	
501050	Overtime 200%	20,000	45,000	50,000	5,000	
501020	Temporary Pay	-	-	-	-	
501060	Standby & Premium Pay	9,200	18,000	18,000	-	
501070	Longevity Pay	1,945	2,045	2,320	275	
	<b>Total Payroll</b>	<b>697,233</b>	<b>774,261</b>	<b>814,320</b>	<b>40,059</b>	<b>5.2%</b>
<b><u>Operations</u></b>						
511010	Clothing Allowance	10,000	10,500	10,500	-	
512080	Outside Services	59,000	59,000	59,000	-	
513010	Office Supplies	1,000	1,000	1,000	-	
513400	Small Tools & Equipment	1,000	2,000	2,000	-	
519020	Postage	18,000	18,000	18,000	-	
521020	Safety Equipment	500	500	500	-	
	<b>Total Operations</b>	<b>89,500</b>	<b>91,000</b>	<b>91,000</b>	<b>-</b>	<b>0.0%</b>
	<b>Total Expenditure Classification</b>	<b>786,733</b>	<b>865,261</b>	<b>905,320</b>	<b>40,059</b>	<b>4.6%</b>
<b><u>Funding Allocation</u></b>						
	Sewer Allocation 49%	385,499	423,978	443,606	19,629	
	Water Allocation 51%	401,234	441,283	461,714	20,430	
	<b>Total Funding Allocation</b>	<b>786,733</b>	<b>865,261</b>	<b>905,320</b>	<b>40,059</b>	<b>4.6%</b>
<b><u>Authorized Positions</u></b>						
	Inventory Stock Clerk	2	2	2	-	
	Stock Services Crew Leader	2	2	2	-	
	Stock Services Supervisor	1	1	1	-	
	Stock Specialist	1	1	1	-	
	<b>Total Authorized Positions</b>	<b>6</b>	<b>6</b>	<b>6</b>	<b>-</b>	<b>0.0%</b>

# Water Treatment & Supply

Administration

## Water Treatment

West Hartford

Bloomfield

Facilities & Ground Maintenance

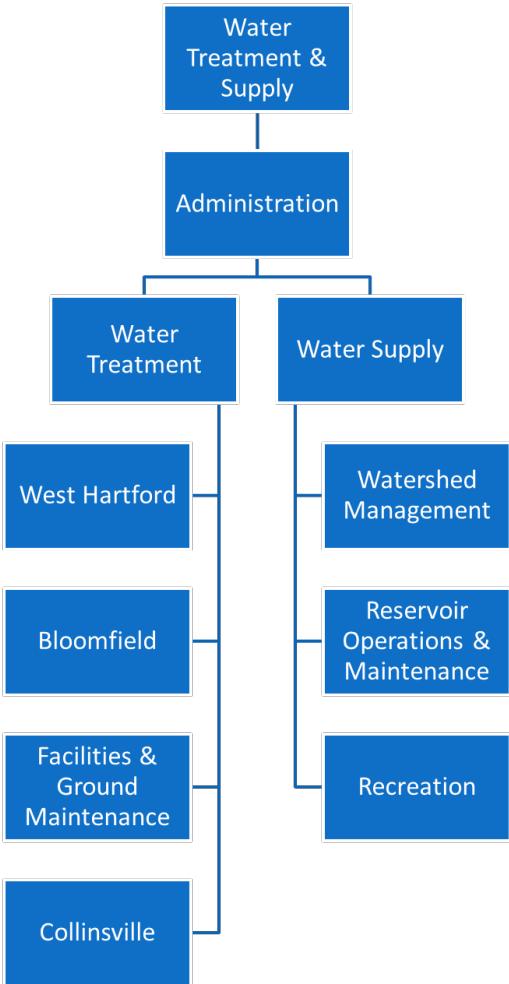
Collinsville

## Water Supply

Watershed Maintenance

Reservoir Operations & Maintenance

Recreation



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# **COO – Water Treatment & Supply**

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## **Summary**

### **Description**

The Water Treatment and Supply Department is responsible for the management, treatment and transmission of the District's water supplies, and for associated programs related to the District's role as a regional water utility.

The Department, which is headed by the Manager of Water Treatment, comprises of the following activities: Water Treatment, which includes the West Hartford, Bloomfield and Collinsville Water Treatment Facilities; and Supply, which includes the Watershed Management, Reservoir Operation and Maintenance and Recreation activities.

### **Budget Commentary**

The Water Treatment and Supply department budget for 2026 is \$9,911,680, an increase of \$590,973 or 6.3% above the prior year's appropriation. Budget details regarding the activity and departments are provided on succeeding pages. The budgeted positions are increasing in 2026.

# COO – Water Treatment & Supply

## Summary

Expenditure Classification	2024 Adopted	2025 Adopted	2026 Adopted	\$ Change	% Change
<b><u>Summary by Activity</u></b>					
Administration	798,372	838,139	882,875	44,736	
West Hartford	3,233,945	3,147,988	3,163,365	15,377	
Bloomfield	1,904,429	1,788,602	1,944,475	155,873	
Facilities & Ground Maintenance	957,304	1,038,697	1,206,590	167,893	
Collinsville	198,200	219,200	233,300	14,100	
Watershed Management	338,587	346,011	369,275	23,264	
Reservoir Operations & Maintenance	1,762,659	1,916,070	2,085,800	169,730	
Recreation	26,000	26,000	26,000	-	
<b>Total Summary by Activity</b>	<b>9,219,496</b>	<b>9,320,707</b>	<b>9,911,680</b>	<b>590,973</b>	<b>6.3%</b>
<b><u>Summary by Major Account</u></b>					
<b>Payroll</b>					
Regular Pay	4,050,590	4,292,357	4,640,000	347,643	
Overtime 100%	-	-	-	-	
Overtime 150%	321,136	370,000	370,000	-	
Overtime 200%	144,000	158,000	190,000	32,000	
Temporary Help	26,500	15,000	-	(15,000)	
Standby & Premium Pay	46,000	61,000	64,500	3,500	
Longevity Pay	13,620	13,150	12,130	(1,020)	
<b>Total Payroll</b>	<b>4,601,846</b>	<b>4,909,507</b>	<b>5,276,630</b>	<b>367,123</b>	<b>7.5%</b>
Operations	4,046,900	3,811,050	4,008,900	197,850	5.2%
Maintenance	570,750	600,150	626,150	26,000	4.3%
Capital Outlay	-	-	-	-	0.0%
<b>Total Summary by Major Account</b>	<b>9,219,496</b>	<b>9,320,707</b>	<b>9,911,680</b>	<b>590,973</b>	<b>6.3%</b>
<b><u>Funding Allocation</u></b>					
Sewer Allocation 0%	-	-	-	-	
Water Allocation 100%	9,219,496	9,320,707	9,911,680	590,973	
<b>Total Funding Allocation</b>	<b>9,219,496</b>	<b>9,320,707</b>	<b>9,911,680</b>	<b>590,973</b>	<b>6.3%</b>
<b><u>Authorized Positions</u></b>					
Administration	5	5	5	-	
West Hartford	8	9	8	(1)	
Bloomfield	7	6	7	1	
Facilities & Ground Maintenance	8	8	9	1	
Reservoir Operations & Maintenance	2	2	2	-	
Water Supply	9	10	11	1	
<b>Total Authorized Positions</b>	<b>39</b>	<b>40</b>	<b>42</b>	<b>2</b>	<b>5.0%</b>

# COO – Water Treatment & Supply

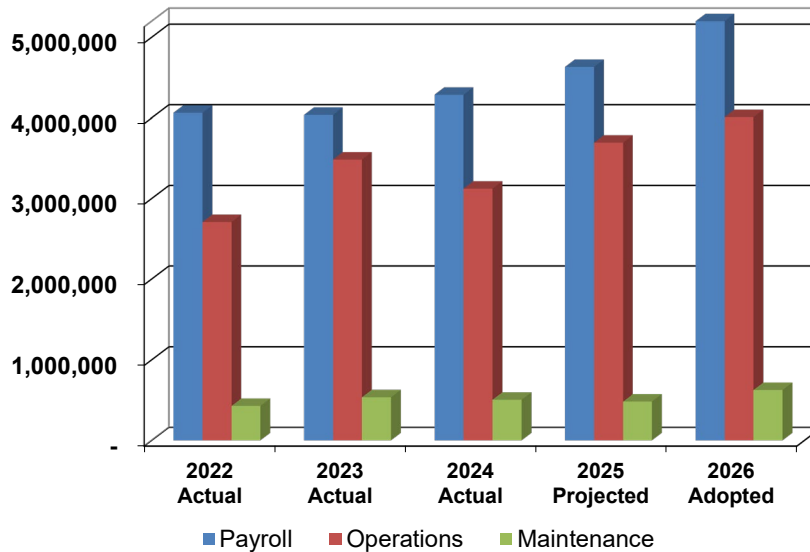
## Summary

Expenditure Classification	2022 Actual	2023 Actual	2024 Actual	2025 Projected
<b><u>Summary by Activity</u></b>				
Administration	648,729	741,326	780,258	854,637
West Hartford	2,525,544	2,779,458	2,545,488	2,928,319
Bloomfield	1,389,927	1,570,107	1,606,671	1,763,282
Facilities & Ground Maintenance	727,261	934,185	966,527	1,055,729
Collinsville	150,517	166,416	154,667	175,949
Waterhshed Management	195,039	306,829	313,006	346,264
Reservoir Operations & Maintenance	1,555,963	1,552,354	1,540,285	1,672,573
Recreation	8,045	7,548	8,415	13,416
<b>Total Summary by Activity</b>	<b>7,201,025</b>	<b>8,058,221</b>	<b>7,915,315</b>	<b>8,810,169</b>
<b><u>Summary by Major Account</u></b>				
Payroll				
Regular Pay	3,581,708	3,515,922	3,748,733	4,066,611
Overtime 100%	-	-	-	-
Overtime 150%	304,687	338,968	339,664	358,397
Overtime 200%	138,958	130,073	133,537	141,282
Temporary Help	-	1,737	816	1,848
Standby & Premium Pay	32,595	39,227	51,963	52,146
Longevity Pay	5,050	11,330	11,700	12,333
<b>Total Payroll</b>	<b>4,062,998</b>	<b>4,037,257</b>	<b>4,286,413</b>	<b>4,632,617</b>
Operations	2,709,395	3,484,849	3,123,680	3,694,905
Maintenance	428,632	536,115	505,223	482,647
Capital Outlay	-	-	-	-
<b>Total Summary by Major Account</b>	<b>7,201,025</b>	<b>8,058,221</b>	<b>7,915,315</b>	<b>8,810,169</b>
<b><u>Funding Allocation</u></b>				
Sewer Allocation 0%	-	-	-	-
Water Allocation 100%	7,201,025	8,058,221	7,915,315	8,810,169
<b>Total Funding Allocation</b>	<b>7,201,025</b>	<b>8,058,221</b>	<b>7,915,315</b>	<b>8,810,169</b>

# COO – Water Treatment & Supply

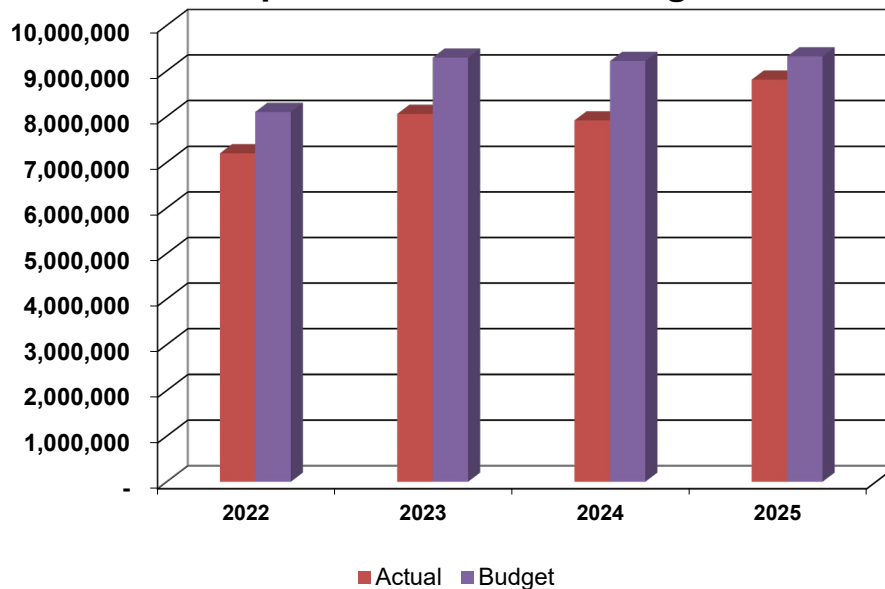
## Expenditure History

### By Category



	2022 Actual	2023 Actual	2024 Actual	2025 Projected	2026 Adopted
Payroll	4,062,998	4,037,257	4,286,413	4,632,617	5,276,630
Operations	2,709,395	3,484,849	3,123,680	3,694,905	4,008,900
Maintenance	428,632	536,115	505,223	482,647	626,150
<b>Total</b>	<b>7,201,025</b>	<b>8,058,221</b>	<b>7,915,315</b>	<b>8,810,169</b>	<b>9,911,680</b>

### Expenditures versus Budget



B/(W)	2022	2023	2024	2025
Budget	8,101,154	9,292,383	9,219,496	9,320,707
Actual	7,201,025	8,058,221	7,915,315	8,810,169
<b>Variance</b>	<b>900,129</b>	<b>1,234,162</b>	<b>1,304,181</b>	<b>510,538</b>

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**Administration****Description**

The Administration activity is responsible for the overall administration and management of the Water Treatment and Water Supply department. The Manager of Water Treatment heads the Administration unit with support from Assistant Managers and administrative staff.

**Budget Commentary**

The 2026 Water Treatment and Supply Administration adopted budget is \$882,875, an increase of \$44,736 or 5.3% above the prior year's appropriation. There are no changes in the budgeted positions in 2026.

**Payroll: Increase of \$39,186 or 5.0% above the prior year's appropriation.**

- *Regular Pay* includes increments and cost-of-living increases for eligible employees.
- *Longevity* has increased based upon participation.

**Operations: Increase of \$5,550 or 11.1% above the prior year's appropriation.**

- *Outside Services* are increased due to Dam services
- *Clothing allowance, Seminars and Conventions, Meeting and Expenses* are increasing due to rising costs and more attendees, partially offset by decreases in office supplies and *Employee Reimbursements*.

**Administration**

Commitment Item	Expenditure Classification	2024 Adopted	2025 Adopted	2026 Adopted	\$ Change	% Change
<b><u>Payroll</u></b>						
501010	Regular Pay	733,497	766,039	810,000	43,961	
501030	Overtime 100%	-	-	-	-	
501040	Overtime 150%	20,000	20,000	15,000	(5,000)	
501050	Overtime 200%	-	-	-	-	
501020	Temporary Help	-	-	-	-	
501060	Standby & Premium Pay	-	-	-	-	
501070	Longevity Pay	1,775	2,050	2,275	225	
	<b>Total Payroll</b>	<b>755,272</b>	<b>788,089</b>	<b>827,275</b>	<b>39,186</b>	<b>5.0%</b>
<b><u>Operations</u></b>						
511010	Clothing Allowance	3,000	2,550	3,000	450	
511100	Seminars & Conventions	8,000	16,000	17,000	1,000	
511120	Meeting Expenses	700	800	1,000	200	
511220	Dues & Memberships	1,800	1,800	1,800	-	
512080	Outside Services	20,000	20,000	25,000	5,000	
512310	Permits	2,500	2,500	2,500	-	
513010	Office Supplies	7,000	5,900	5,000	(900)	
511070	Employee Reimbursement	100	500	300	(200)	
	<b>Total Operations</b>	<b>43,100</b>	<b>50,050</b>	<b>55,600</b>	<b>5,550</b>	<b>11.1%</b>
	<b>Total Expenditure Classification</b>	<b>798,372</b>	<b>838,139</b>	<b>882,875</b>	<b>44,736</b>	<b>5.3%</b>
<b><u>Funding Allocation</u></b>						
	Sewer Allocation 0%	-	-	-	-	
	Water Allocation 100%	798,372	838,139	882,875	44,736	
	<b>Total Funding Allocation</b>	<b>798,372</b>	<b>838,139</b>	<b>882,875</b>	<b>44,736</b>	<b>5.3%</b>
<b><u>Authorized Positions</u></b>						
	Administrative Assistant	1	2	2	-	
	Manager of Water Treatment & Supply	2	2	2	-	
	WT Plant Superintendent	1	1	1	-	
	Senior Clerk	1	-	-	-	
	<b>Total Authorized Positions</b>	<b>5</b>	<b>5</b>	<b>5</b>	<b>-</b>	<b>0.0%</b>

**West Hartford****Description**

The Water Treatment, West Hartford, sub-activity is responsible for the West Hartford Treatment Facility, an operation that involves the daily treatment of more than 40 million gallons of water, the washing and maintenance of slow sand filter beds, and the maintenance of treatment equipment.

**Budget Commentary**

The West Hartford Water Treatment adopted budget for 2026 is \$3,163,365. This is an increase of \$15,377 or 0.5% above the prior year's appropriation. The budgeted positions are decreasing in 2026.

**Payroll: Decrease of \$36,523 or 3.5% below the prior year's appropriation.**

- *Regular Pay* includes increments and cost-of-living increases for eligible employees, an increase in a Certified Crew Leader position, and a decrease due to the removal of Plant Crew Leader(1) and Plant Operator(1).
- *Longevity Pay* has decreased due to participation.

**Operations: Increase of \$61,900 or 3.2% above the prior year's appropriation.**

- *Electricity* and *Diesel Fuel* are increasing due to rising rates, partially offset by reductions in *Fuel* and chemicals reflecting a new bid contract.

**Maintenance: Decrease of \$10,000 or 6.1% below the prior year's appropriation.**

- *Treatment Equipment* costs decreased to align with anticipated spending.

West Hartford

Commitment Item	Expenditure Classification	2024 Adopted	2025 Adopted	2026 Adopted	\$ Change	% Change
<b><u>Payroll</u></b>						
501010	Regular Pay	789,907	864,748	835,000	(29,748)	
501030	Overtime 100%	-	-	-	-	
501040	Overtime 150%	110,928	110,000	100,000	(10,000)	
501050	Overtime 200%	40,000	40,000	40,000	-	
501020	Temporary Pay	1,500	-	-	-	
501060	Standby & Premium Pay	26,300	26,500	30,000	3,500	
501070	Longevity Pay	4,710	3,140	2,865	(275)	
	<b>Total Payroll</b>	<b>973,345</b>	<b>1,044,388</b>	<b>1,007,865</b>	<b>(36,523)</b>	<b>-3.5%</b>
<b><u>Operations</u></b>						
511010	Clothing Allowance	15,500	7,100	14,000	6,900	
512080	Outside Services	330,000	452,000	452,000	-	
512410	Refuse Collection & Disposal	9,000	10,000	10,000	-	
513020	Janitorial Supplies	1,000	1,000	1,000	-	
513120	Safety Supplies	1,500	1,500	1,500	-	
513170	Bedwash Supplies	30,000	30,000	30,000	-	
513400	Small Tools & Equipment	3,500	3,500	3,500	-	
513690	Materials From Stock	8,000	8,000	8,000	-	
513710	Fuel	77,000	82,000	75,000	(7,000)	
513720	Diesel Fuel	-	2,000	3,000	1,000	
514010	Electricity	225,000	250,000	360,000	110,000	
515020	Sodium Hydroxide	411,500	345,000	331,000	(14,000)	
515050	Hydrofluosilicic Acid	132,400	126,000	91,000	(35,000)	
515060	Sodium Hypochlorite	278,000	340,000	340,000	-	
515100	Orthophosphate	608,200	280,000	280,000	-	
511070	Employee Reimbursement	-	500	500	-	
	<b>Total Operations</b>	<b>2,130,600</b>	<b>1,938,600</b>	<b>2,000,500</b>	<b>61,900</b>	<b>3.2%</b>
<b><u>Maintenance</u></b>						
521100	Treatment Equipment	100,000	125,000	115,000	(10,000)	
522010	Facilities R&M	30,000	40,000	40,000	-	
	<b>Total Maintenance</b>	<b>130,000</b>	<b>165,000</b>	<b>155,000</b>	<b>(10,000)</b>	<b>-6.1%</b>
	<b>Total Expenditure Classification</b>	<b>3,233,945</b>	<b>3,147,988</b>	<b>3,163,365</b>	<b>15,377</b>	<b>0.5%</b>
<b><u>Funding Allocation</u></b>						
	Sewer Allocation 0%	-	-	-	-	
	Water Allocation 100%	3,233,945	3,147,988	3,163,365	15,377	
	<b>Total Funding Allocation</b>	<b>3,233,945</b>	<b>3,147,988</b>	<b>3,163,365</b>	<b>15,377</b>	<b>0.5%</b>

**Authorized Positions**

Certified WT Crew Leader	-	1	2	1	
Water Plant Operator in Training	-	1	1	-	
Water Treatment Plant Crew Leader	4	2	1	(1)	
Water Treatment Plant Operator	1	2	1	(1)	
Water Treatment Plant Operator 1	1	1	1	-	
Water Treatment Plant Shift Supv.	1	1	1	-	
Water Treatment Plant Ops Supv.	1	1	1	-	
<b>Total Authorized Positions</b>	<b>8</b>	<b>9</b>	<b>8</b>	<b>(1)</b>	<b>-11.1%</b>

**Bloomfield****Description**

The Water Treatment, Bloomfield, sub-activity is responsible for the operation of the Bloomfield (Reservoir No. 6) Water Treatment Facility. This operation includes the daily treatment of more than 15 million gallons of water, backwashing and maintenance of rapid sand filter beds, equipment and other structures.

**Budget Commentary**

The 2026 adopted budget for Bloomfield Water Treatment totals \$1,944,475, an increase of \$155,873 or 8.7% above the prior year's appropriation. The budgeted positions are increasing in 2026.

**Payroll: Increase of \$72,273 or 9.7% above the prior year's appropriation.**

- *Regular Pay and Overtime Pay* increases by increments, cost-of-living increases for eligible employees, increase of one position: Certified Crew Leader.
- *Longevity* has decreased based upon participation.

**Operations: Increase of \$78,600 or 8.7% above the prior year's appropriation.**

- *Sodium Hydroxide, Powdered Carbon, Sodium Hypochlorite* are increasing due to new contractual agreements which increased costs, partially offset by a decrease in *Hydrofluosilicic Acid* expenses due to a new contract.
- *Electricity* is increasing due to anticipated rates.

**Maintenance: Increase of \$5,000 or 3.8% above the prior year's appropriation.**

- *Treatment Equipment* costs are increasing.

**Bloomfield**

Commitment Item	Expenditure Classification	2024 Adopted	2025 Adopted	2026 Adopted	\$ Change	% Change
<b><u>Payroll</u></b>						
501010	Regular Pay	657,979	595,452	660,000	64,548	
501030	Overtime 100%	-	-	-	-	
501040	Overtime 150%	67,000	67,000	70,000	3,000	
501050	Overtime 200%	41,000	55,000	60,000	5,000	
501020	Temporary Pay	-	-	-	-	
501060	Standby & Premium Pay	18,700	30,000	30,000	-	
501070	Longevity Pay	1,250	1,250	975	(275)	
	<b>Total Payroll</b>	<b>785,929</b>	<b>748,702</b>	<b>820,975</b>	<b>72,273</b>	<b>9.7%</b>
<b><u>Operations</u></b>						
511010	Clothing Allowance	9,000	12,000	13,000	1,000	
511070	Employee Reimbursement	-	500	600	100	
512080	Outside Services	22,000	24,000	26,000	2,000	
512410	Refuse Collection & Disposal	6,000	7,700	8,500	800	
513020	Janitorial Supplies	500	500	-	(500)	
513400	Small Tools & Equipment	800	800	-	(800)	
513690	Materials From Stock	6,000	6,000	6,000	-	
513710	Fuel	44,000	40,000	40,000	-	
514010	Electricity	135,500	198,000	250,000	52,000	
515010	Aluminum Sulfate	144,600	140,000	140,000	-	
515020	Sodium Hydroxide	120,100	95,000	110,000	15,000	
515050	Hydrofluosilicic Acid	52,000	56,000	37,000	(19,000)	
515060	Sodium Hypochlorite	107,700	110,000	130,000	20,000	
515090	Powdered Carbon	94,700	117,000	125,000	8,000	
515100	Orthophosphate	243,200	100,000	100,000	-	
	<b>Total Operations</b>	<b>986,100</b>	<b>907,500</b>	<b>986,100</b>	<b>78,600</b>	<b>8.7%</b>
<b><u>Maintenance</u></b>						
521020	Safety Equipment	2,400	2,400	2,400	-	
521100	Treatment Equipment	85,000	85,000	90,000	5,000	
522010	Facilities R&M	45,000	45,000	45,000	-	
	<b>Total Maintenance</b>	<b>132,400</b>	<b>132,400</b>	<b>137,400</b>	<b>5,000</b>	<b>3.8%</b>
	<b>Total Expenditure Classification</b>	<b>1,904,429</b>	<b>1,788,602</b>	<b>1,944,475</b>	<b>155,873</b>	<b>8.7%</b>
<b><u>Funding Allocation</u></b>						
	Sewer Allocation 0%	-	-	-	-	
	Water Allocation 100%	1,904,429	1,788,602	1,944,475	155,873	
	<b>Total Funding Allocation</b>	<b>1,904,429</b>	<b>1,788,602</b>	<b>1,944,475</b>	<b>155,873</b>	<b>8.7%</b>
<b><u>Authorized Positions</u></b>						
	Certified WT CL	1	1	2	1	
	WT Plant Crew Leader	2	2	2	-	
	WT Plant Operations Supervisor	1	1	1	-	
	WT Plant Operator	-	1	1	-	
	WT Plant Operator 1	3	1	1	-	
	<b>Total Authorized Positions</b>	<b>7</b>	<b>6</b>	<b>7</b>	<b>1</b>	<b>16.7%</b>

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**Facilities & Grounds Maintenance****Description**

The Water Treatment Facilities & Grounds Maintenance sub-activity is responsible for the lands adjacent to the watershed areas (including roads and grounds) associated with the series of reservoirs in West Hartford and Bloomfield.

**Budget Commentary**

The Water Treatment Facilities & Grounds Maintenance budget for 2026 is \$1,206,590, an increase of \$167,893 or 16.2% above the prior year's appropriation. There is an increase in the budgeted positions in 2026.

**Payroll: Increase of \$117,893 or 12.6% above the prior year's appropriation.**

- *Regular Pay* and *Overtime* include increments and cost-of-living increases, and one new position: Facilities Maintainer 1.
- *Longevity Pay* has increased due to a new contractual agreement for eligible employees.

**Operations: Increase of \$48,000 or 87.3% above the prior year's appropriation.**

- *Outside Services* is increasing due to the cost of Portalet rental fees transferred to this department and vegetation management, offset by *Clothing Allowance*, *Small Tools & Equipment*, and *Rock Sand & Dirt*.

**Maintenance: Increase of \$2,000 or 4.2% above the prior year's appropriation.**

- *Tool & Work Equipment* are increasing based on anticipated spending.

**Facilities & Grounds Maintenance**

Commitment Item	Expenditure Classification	2024 Adopted	2025 Adopted	2026 Adopted	\$ Change	% Change
<b><u>Payroll</u></b>						
501010	Regular Pay	765,790	796,207	905,000	108,793	
501030	Overtime 100%	-	-	-	-	
501040	Overtime 150%	63,074	113,000	115,000	2,000	
501050	Overtime 200%	23,000	23,000	30,000	7,000	
501020	Temporary Pay	-	-	-	-	
501060	Standby & Premium Pay	500	500	500	-	
501070	Longevity Pay	2,690	3,240	3,340	100	
	<b>Total Payroll</b>	<b>855,054</b>	<b>935,947</b>	<b>1,053,840</b>	<b>117,893</b>	<b>12.6%</b>
<b><u>Operations</u></b>						
511010	Clothing Allowance	12,000	12,000	10,000	(2,000)	
512080	Outside Services	25,000	25,000	80,000	55,000	
513400	Small Tools & Equipment	3,000	3,000	-	(3,000)	
513430	Rock Sand & Dirt	17,000	15,000	13,000	(2,000)	
	<b>Total Operations</b>	<b>57,000</b>	<b>55,000</b>	<b>103,000</b>	<b>48,000</b>	<b>87.3%</b>
<b><u>Maintenance</u></b>						
521010	Land Equipment	15,000	15,000	15,000	-	
521020	Safety Equipment	750	750	750	-	
521080	Tool & Work Equipment	2,500	3,000	5,000	2,000	
522010	Facilities R&M	10,000	12,000	12,000	-	
522110	Reservoir R&M	12,000	12,000	12,000	-	
522120	Service Roads R&M	5,000	5,000	5,000	-	
	<b>Total Maintenance</b>	<b>45,250</b>	<b>47,750</b>	<b>49,750</b>	<b>2,000</b>	<b>4.2%</b>
	<b>Total Expenditure Classification</b>	<b>957,304</b>	<b>1,038,697</b>	<b>1,206,590</b>	<b>167,893</b>	<b>16.2%</b>
<b><u>Funding Allocation</u></b>						
	Sewer Allocation 0%	-	-	-	-	
	Water Allocation 100%	957,304	1,038,697	1,206,590	167,893	
	<b>Total Funding Allocation</b>	<b>957,304</b>	<b>1,038,697</b>	<b>1,206,590</b>	<b>167,893</b>	<b>16.2%</b>
<b><u>Authorized Positions</u></b>						
	Facilities Maintainer 2	2	2	2	-	
	Facilities Maintainer 1	4	4	5	1	
	Facilities Maintainer Crew Leader	1	1	1	-	
	Sr Water Supply Maintenance Supv.	1	1	1	-	
	<b>Total Authorized Positions</b>	<b>8</b>	<b>8</b>	<b>9</b>	<b>1</b>	<b>12.5%</b>

**Collinsville****Description**

The Water Treatment, Collinsville sub-activity, is responsible for the treatment of approximately 460,000 gallons per day of water that is provided to the Connecticut Water Company's Collinsville division pursuant to an agreement. The operation includes treatment of water, backwashing and maintenance of the filtration system and maintenance of the treatment equipment and building structure.

**Budget Commentary**

The 2026 adopted budget for Water Treatment, Collinsville is \$233,300, an increase of \$14,100 or 6.4% above the prior year's appropriation. There are no budgeted positions in 2026, unchanged from the prior year.

**Operations: Increase of \$14,100 or 7.1% above the prior year's appropriation.**

- *Electricity* increasing due to increasing rates, partially offset by reductions in *Fuel* and *Chlorine*.

**Maintenance: Remains unchanged.**

Collinsville

Commitment Item	Expenditure Classification	2024 Adopted	2025 Adopted	2026 Adopted	\$ Change	% Change
	<u>Payroll</u>					
501010	Regular Pay	-	-	-	-	
501030	Overtime 100%	-	-	-	-	
501040	Overtime 150%	-	-	-	-	
501050	Overtime 200%	-	-	-	-	
501020	Temporary Pay	-	-	-	-	
501060	Standby & Premium Pay	-	-	-	-	
501070	Longevity Pay	-	-	-	-	
	<b>Total Payroll</b>	-	-	-	-	0.0%
	<u>Operations</u>					
512080	Outside Services	3,500	7,500	7,500	-	
512410	Refuse Collection & Disposal	1,500	1,700	1,800	100	
512430	Sludge Removal	6,000	9,000	9,000	-	
513690	Materials From Stock	6,000	6,000	6,000	-	
513710	Fuel	20,000	24,000	20,000	(4,000)	
514010	Electricity	68,000	72,000	94,000	22,000	
515010	Aluminum Sulfate	8,900	7,500	7,500	-	
515030	Chlorine	39,800	44,000	40,000	(4,000)	
515100	Orthophosphate	16,000	8,500	8,500	-	
515140	Water Treatment Chemicals	8,500	18,000	18,000	-	
	<b>Total Operations</b>	178,200	198,200	212,300	14,100	7.1%
	<u>Maintenance</u>					
521100	Treatment Equipment	18,500	18,000	18,000	-	
522010	Facilities R&M	1,500	3,000	3,000	-	
	<b>Total Maintenance</b>	20,000	21,000	21,000	-	0.0%
	<b>Total Expenditure Classification</b>	198,200	219,200	233,300	14,100	6.4%
	<u>Funding Allocation</u>					
	Sewer Allocation 0%	-	-	-	-	
	Water Allocation 100%	198,200	219,200	233,300	14,100	
	<b>Total Funding Allocation</b>	198,200	219,200	233,300	14,100	6.4%

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**Watershed Management****Description**

The Watershed Management unit is responsible for protecting the health of the public water supply watershed lands that drain to the MDC's drinking water supplies and managing MDC's land holdings and natural resources, including forests, wildlife, water, and sand and gravel, in order to maintain safe and optimum sources of water supply. Duties include developing and implementing sustainable forestry and wildlife management practices on MDC lands, planning and overseeing timber harvesting operations, supervision of contract loggers, implementing erosion and sediment controls, conducting the annual Watershed Inspection Program to prevent potential sources of pollution on non-MDC owned watershed lands, making recommendations for the acquisition of watershed land, overseeing enforcement of environmental laws and regulations to protect water quality, conducting reservoir and stream sampling, and implementing emergency spill response. In addition, personnel conduct various forestry and watershed protection educational programs and projects.

**Budget Commentary**

The Watershed Management 2026 adopted budget totals \$369,275, an increase of \$23,264 or 6.7% above the prior year's appropriation. There are no changes in the budgeted positions in 2026.

**Payroll: Increase of \$20,964 or 8.1% above the prior year's appropriation.**

- *Regular Pay* includes increments and cost-of-living increases for eligible employees.

**Operations: Decrease of \$4,700 or 6.1% below the prior year's appropriation.**

- Funds were reallocated from *Chemical/Oil Spill Supplies* to *Ground Care*, with an additional increase to support *Employee Reimbursements*.

**Maintenance: Increase of \$7,000 or 77.8% above the prior year's appropriation.**

- Funds were reallocated from *Small Tools & Equipment* to *Tools & Work Equipment* to align with anticipated spend for 2026.

**Watershed Management**

Commitment Item	Expenditure Classification	2024 Adopted	2025 Adopted	2026 Adopted	\$ Change	% Change
	<b><u>Payroll</u></b>					
501010	Regular Pay	241,312	259,036	280,000	20,964	
501030	Overtime 100%	-	-	-	-	
501040	Overtime 150%	-	-	-	-	
501050	Overtime 200%	-	-	-	-	
501020	Temporary Pay	10,000	-	-	-	
501060	Standby & Premium Pay	-	-	-	-	
501070	Longevity Pay	375	375	375	-	
	<b>Total Payroll</b>	<b>251,687</b>	<b>259,411</b>	<b>280,375</b>	<b>20,964</b>	<b>8.1%</b>
511010	Clothing Allowance	2,000	2,000	2,000	-	
511070	Employee Reimbursement	-	-	400	400	
512080	Outside Services	42,000	42,000	42,000	-	
512350	Ground Care	25,000	25,000	26,000	1,000	
512840	Licenses & Registration	1,200	1,000	1,000	-	
513160	Chemical/Oil Spill Supplies	1,100	1,100	-	(1,100)	
513400	Small Tools & Equipment	5,000	5,000	-	(5,000)	
519100	Printing	1,500	1,500	1,500	-	
	<b>Total Operations</b>	<b>77,800</b>	<b>77,600</b>	<b>72,900</b>	<b>(4,700)</b>	<b>-6.1%</b>
	<b><u>Maintenance</u></b>					
521010	Land Equipment	6,100	-	-	-	
521080	Tool & Work Equipment	3,000	9,000	16,000	7,000	
	<b>Total Maintenance</b>	<b>9,100</b>	<b>9,000</b>	<b>16,000</b>	<b>7,000</b>	<b>77.8%</b>
	<b>Total Expenditure Classification</b>	<b>338,587</b>	<b>346,011</b>	<b>369,275</b>	<b>23,264</b>	<b>6.7%</b>
	<b><u>Funding Allocation</u></b>					
	Sewer Allocation 0%	-	-	-	-	
	Water Allocation 100%	338,587	346,011	369,275	23,264	
	<b>Total Funding Allocation</b>	<b>338,587</b>	<b>346,011</b>	<b>369,275</b>	<b>23,264</b>	<b>6.7%</b>
	<b><u>Authorized Positions</u></b>					
	Forester	1	1	1	-	
	Natural Resources Administrator	1	1	1	-	
	<b>Total Authorized Positions</b>	<b>2</b>	<b>2</b>	<b>2</b>	<b>-</b>	<b>0.0%</b>

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**Reservoir Operations & Maintenance****Description**

The Reservoir Operations and Maintenance unit operates and maintains water supply reservoirs, dams, raw water transmission pipelines, pump stations and tunnels, service roads, hydroelectric power facilities and recreation facilities. The unit is also responsible for balancing reservoir levels and control of water releases to the Farmington River. The unit performs emergency spill response to protect the reservoirs. The unit maintains District lands and the associated roads, bridges, fences, signs, and performs construction duties as required. The unit provides plumbing, electrical and maintenance support to the Water Treatment Department as needed.

**Budget Commentary**

The 2026 adopted Reservoir Operations and Maintenance budget of \$2,085,800 is increasing by \$169,730 or 8.9% above the prior year's appropriation. The budgeted positions are increasing in 2026.

**Payroll: Increase of \$153,330 or 13.5% above the prior year's appropriation.**

- *Regular Pay* includes increments and cost-of-living increases for eligible employees, as well as the promotion of four employees to Facility Maintainer 2, the removal of two Facility Maintainer positions, and the removal of one Plant Supervisor position.
- *Longevity Pay* has decreased due to the contractual agreement for eligible employees.

**Operations: Decrease of \$5,600 or 1.0% below the prior year's appropriation.**

- *Electricity and Fuel* is increasing due to increasing rates. Funds from *Fertilizer & Weed Control Chemicals* and *Other Equipment Rental* were reallocated to *Land Equipment and Facilities R&M*.

**Maintenance: Increase of \$22,000 or 10.2% above the prior year's appropriation.**

- Funds were moved from *Fertilizer & Weed Control Chemicals* and *Other Equipment Rental* to *Land Equipment and Facilities R&M*.

**Reservoir Operations & Maintenance**

Commitment Item	Expenditure Classification	2024 Adopted	2025 Adopted	2026 Adopted	\$ Change	% Change
<b><u>Payroll</u></b>						
501010	Regular Pay	862,105	1,010,875	1,150,000	139,125	
501030	Overtime 100%	-	-	-	-	
501040	Overtime 150%	60,134	60,000	70,000	10,000	
501050	Overtime 200%	40,000	40,000	60,000	20,000	
501020	Temporary Pay	15,000	15,000	-	(15,000)	
501060	Standby & Premium Pay	500	4,000	4,000	-	
501070	Longevity Pay	2,820	3,095	2,300	(795)	
	<b>Total Payroll</b>	<b>980,559</b>	<b>1,132,970</b>	<b>1,286,300</b>	<b>153,330</b>	<b>13.5%</b>
<b><u>Operations</u></b>						
511010	Clothing Allowance	14,600	14,600	16,000	1,400	
512050	Custodial Services	18,000	18,000	18,000	-	
512080	Outside Services	65,000	65,000	65,000	-	
512390	Riparian	275,000	275,000	275,000	-	
512410	Refuse Collection & Disposal	4,500	4,500	4,500	-	
513690	Materials From Stock	4,000	4,000	4,000	-	
513710	Fuel	70,000	75,000	80,000	5,000	
514010	Electricity	85,000	90,000	100,000	10,000	
515310	Fertilizer & Weed Control Chemicals	10,000	10,000	-	(10,000)	
523140	Other Equipment Rental	12,000	12,000	-	(12,000)	
	<b>Total Operations</b>	<b>558,100</b>	<b>568,100</b>	<b>562,500</b>	<b>(5,600)</b>	<b>-1.0%</b>
<b><u>Maintenance</u></b>						
521010	Land Equipment	20,000	20,000	32,000	12,000	
521080	Tool & Work Equipment	25,000	20,000	20,000	-	
521170	Mains & Manholes Equipment	8,000	4,000	4,000	-	
521180	Fire Equipment	3,000	3,000	3,000	-	
522010	Facilities R&M	48,000	48,000	58,000	10,000	
522110	Reservoir R&M	70,000	70,000	70,000	-	
522120	Service Roads R&M	50,000	50,000	50,000	-	
	<b>Total Maintenance</b>	<b>224,000</b>	<b>215,000</b>	<b>237,000</b>	<b>22,000</b>	<b>10.2%</b>
	<b>Total Expenditure Classification</b>	<b>1,762,659</b>	<b>1,916,070</b>	<b>2,085,800</b>	<b>169,730</b>	<b>8.9%</b>
<b><u>Funding Allocation</u></b>						
	Sewer Allocation 0%	-	-	-	-	
	Water Allocation 100%	1,762,659	1,916,070	2,085,800	169,730	
	<b>Total Funding Allocation</b>	<b>1,762,659</b>	<b>1,916,070</b>	<b>2,085,800</b>	<b>169,730</b>	<b>8.9%</b>

Authorized Positions	2024 Adopted	2025 Adopted	2026 Adopted	\$ Change	% Change
Facility Maintenance Crew Leader	1	1	1	-	
Facility Maintainer 1	4	4	2	(2)	
Facility Maintainer 2	2	1	5	4	
Hydroelectric Plant Supervisor	1	3	2	(1)	
Sr Water Supply Maintenance Supv.	1	1	1	-	
<b>Total Authorized Positions</b>	<b>9</b>	<b>10</b>	<b>11</b>	<b>1</b>	<b>10.0%</b>

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**Recreation****Description**

The Recreation unit is responsible for the operation and maintenance of the Lake McDonough Recreation Area during the summer recreation season. The unit maintains the grounds, reservoir levels, roads, beaches, boat house, and restroom facilities, and works closely with the Patrol Department and Summer Recreational staff.

**Budget Commentary**

The 2026 Recreation adopted budget is \$26,000, remaining unchanged from the prior year. There are no budgeted positions in 2026, unchanged from the prior year.

**Payroll: Remains unchanged.**

- No changes are anticipated in 2026.

**Operations: Remains unchanged.**

- No changes are anticipated in 2026.

**Maintenance: Remains unchanged.**

- No changes are anticipated in 2026.

Recreation

Commitment Item	Expenditure Classification	2024 Adopted	2025 Adopted	2026 Adopted	\$ Change	% Change
	<b><i>Payroll</i></b>					
501010	Regular Pay	-	-	-	-	
501030	Overtime 100%	-	-	-	-	
501040	Overtime 150%	-	-	-	-	
501050	Overtime 200%	-	-	-	-	
501020	Temporary Pay	-	-	-	-	
501060	Standby & Premium Pay	-	-	-	-	
501070	Longevity Pay	-	-	-	-	
	<b>Total Payroll</b>	-	-	-	-	0.0%
	<b><i>Operations</i></b>					
512260	Agency Hire	3,500	3,500	3,500	-	
513130	Recreation & Field Supplies	5,000	5,000	5,000	-	
523140	Other Equipment Rental	7,500	7,500	7,500	-	
	<b>Total Operations</b>	16,000	16,000	16,000	-	0.0%
	<b><i>Maintenance</i></b>					
521010	Land Equipment	5,000	5,000	5,000	-	
522010	Facilities R&M	5,000	5,000	5,000	-	
	<b>Total Maintenance</b>	10,000	10,000	10,000	-	0.0%
	<b>Total Expenditure Classification</b>	26,000	26,000	26,000	-	0.0%
	<b><i>Funding Allocations</i></b>					
	Sewer Allocation 0%	-	-	-	-	
	Water Allocation 100%	26,000	26,000	26,000	-	
	<b>Total Funding Allocation</b>	26,000	26,000	26,000	-	0.0%

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# Patrol

Administration  
Recreation



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# **COO – Patrol**

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## **Summary**

### **Description**

Patrol is responsible for the security and surveillance of the District's water supply reservoirs, dams, water treatment facilities, watershed and some non-watershed lands (including land open to the public for recreation), recreational areas, and roadways in and adjacent to District properties.

### **Budget Commentary**

The 2026 adopted budget for the Patrol Administration and Recreation is \$1,531,225, an increase of \$140,524 or 10.1% above the prior year's appropriation. Budget details regarding the activity and departments are provided on succeeding pages. Budgeted positions have increased in 2026.

# COO – Patrol

## Summary

Expenditure Classification	2024 Adopted	2025 Adopted	2026 Adopted	\$ Change	% Change
<b><u>Summary by Activity</u></b>					
Administration	1,073,653	1,167,201	1,327,525	160,324	
Recreation	263,250	223,500	203,700	(19,800)	
<b>Total Patrol</b>	<b>1,336,903</b>	<b>1,390,701</b>	<b>1,531,225</b>	<b>140,524</b>	<b>10.1%</b>
<b><u>Summary by Major Account</u></b>					
<b>Payroll</b>					
Regular Pay	707,928	796,126	935,000	138,874	
Overtime 100%	-	-	-	-	
Overtime 150%	15,000	15,000	15,000	-	
Overtime	15,000	15,000	15,000	-	
Temporary Help	-	100,000	100,000	-	
Standby & Premium Pay	10,400	10,400	10,400	-	
Longevity Pay	2,175	1,575	2,025	450	
<b>Total Payroll</b>	<b>750,503</b>	<b>938,101</b>	<b>1,077,425</b>	<b>139,324</b>	<b>14.9%</b>
Operations	586,400	450,100	447,800	(2,300)	-0.5%
Maintenance	-	2,500	6,000	3,500	140.0%
<b>Total Summary by Major Account</b>	<b>1,336,903</b>	<b>1,390,701</b>	<b>1,531,225</b>	<b>140,524</b>	<b>10.1%</b>

### Funding Allocations

Sewer Allocation 0%	-	-	-	-	
Water Allocation 100%	1,336,903	1,390,701	1,531,225	140,524	
<b>Total Funding Allocation</b>	<b>1,336,903</b>	<b>1,390,701</b>	<b>1,531,225</b>	<b>140,524</b>	<b>10.1%</b>

### Authorized Positions

Administration	6	7	8	1	
Recreation	-	-	-	-	
<b>Total Positions</b>	<b>6</b>	<b>7</b>	<b>8</b>	<b>1</b>	<b>14.3%</b>

# COO – Patrol

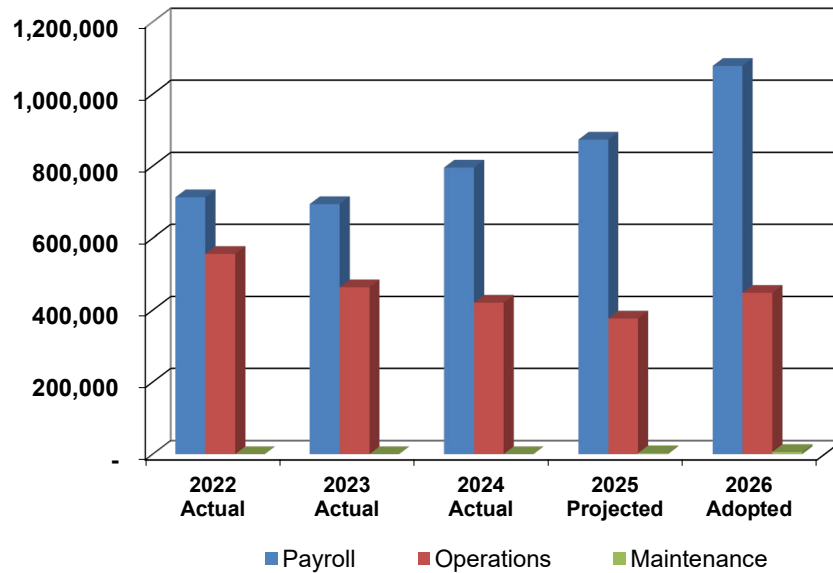
## Summary

Expenditure Classification	2022 Actual	2023 Actual	2024 Actual	2025 Projected
<b><u>Summary by Activity</u></b>				
Administration	989,312	972,739	1,028,324	1,075,133
Recreation	279,435	184,220	187,572	176,780
<b>Total Patrol</b>	<b>1,268,747</b>	<b>1,156,959</b>	<b>1,215,895</b>	<b>1,251,913</b>
<b><u>Summary by Major Account</u></b>				
<b>Payroll</b>				
Regular Pay	689,891	673,500	713,821	750,542
Overtime 100%	-	-	-	-
Overtime 150%	8,114	4,895	8,991	11,200
Overtime	5,960	6,863	4,216	3,717
Temporary Help	-	-	60,858	100,000
Standby & Premium Pay	7,525	6,283	5,955	6,069
Longevity Pay	1,150	2,175	1,575	1,575
<b>Total Payroll</b>	<b>712,640</b>	<b>693,716</b>	<b>795,415</b>	<b>873,103</b>
Operations	556,107	463,243	420,481	376,310
Maintenance	-	-	-	2,500
<b>Total Summary by Major Account</b>	<b>1,268,747</b>	<b>1,156,959</b>	<b>1,215,895</b>	<b>1,251,913</b>
<b><u>Funding Allocations</u></b>				
Sewer Allocation 0%	-	-	-	-
Water Allocation 100%	1,268,747	1,156,959	1,215,895	1,251,913
<b>Total Funding Allocation</b>	<b>1,268,747</b>	<b>1,156,959</b>	<b>1,215,895</b>	<b>1,251,913</b>

# COO – Patrol

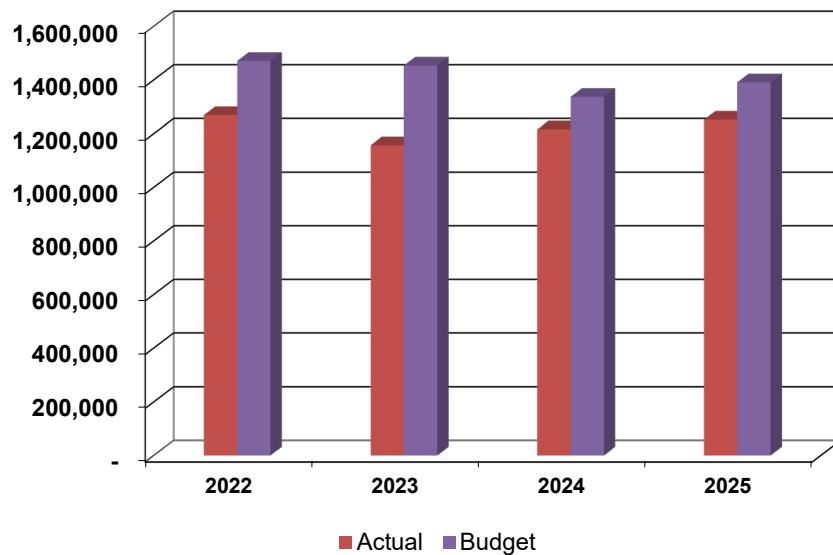
## Expenditure History

### By Category



	2022 Actual	2023 Actual	2024 Actual	2025 Projected	2026 Adopted
Payroll	712,640	693,716	795,415	873,103	1,077,425
Operations	556,107	463,243	420,481	376,310	447,800
Maintenance	-	-	-	2,500	6,000
<b>Total</b>	<b>1,268,747</b>	<b>1,156,959</b>	<b>1,215,895</b>	<b>1,251,913</b>	<b>1,531,225</b>

### Expenditures versus Budget



B/(W)	2022	2023	2024	2025
Budget	1,470,957	1,453,642	1,336,903	1,390,701
Actual	1,268,747	1,156,959	1,215,895	1,251,913
<b>Variance</b>	<b>202,210</b>	<b>296,683</b>	<b>121,008</b>	<b>138,788</b>

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**Administration****Description**

The Patrol Department was created in 2006 and is led by a Patrol Commander. Patrol is responsible for the security and surveillance of the District's water supply reservoirs, dams, water treatment facilities, recreation areas, watershed and some non-watershed lands (including land open to the public for recreation), and roadways in and adjacent to District properties. Patrol is responsible for the enforcement of MDC ordinances, state and local laws including fish and game, boating and motor vehicle regulations. When requested, District patrol officers assist State and local police. Officers undergo a training program mandated by the State and complies with all State requirements for law enforcement personnel with special police powers. Security forces will continue to focus on security issues to a greater degree in light of world events.

**Budget Commentary**

The Patrol Administration adopted budget for 2026 is \$1,327,525 which is \$160,324 or 13.7% above the prior year's appropriation. The budgeted positions are increasing in 2026.

**Payroll: Increase of \$139,324 or 16.6% above the prior year's appropriation.**

- *Regular Pay* includes increments and cost-of-living increases for eligible employees, as well as the addition of 1 Assistant Conservation Ranger position.
- *Longevity Pay* has increased due to contractual agreement for eligible employees.

**Operations: Increase of \$17,500 or 5.4% above the prior year's appropriation.**

- *Clothing Allowance, Communication Equipment & Supply* and *Tools* increased due to new staff, partial offset by a reduction in *Outside Services*.
- *Security Services* increased due to new contract.

**Maintenance: Increase of \$3,500 or 140% above the prior year's appropriation.**

- *Office Furniture Equipment* increased to replace office furniture.

**Administration**

Commitment Item	Expenditure Classification	2024 Adopted	2025 Adopted	2026 Adopted	\$ Change	% Change
	<b><u>Payroll</u></b>					
501010	Regular Pay	707,928	796,126	935,000	138,874	
501030	Overtime 100%	-	-	-	-	
501040	Overtime 150%	15,000	15,000	15,000	-	
501050	Overtime 200%	15,000	15,000	15,000	-	
501020	Temporary Pay	-	-	-	-	
501060	Standby & Premium Pay	10,400	10,400	10,400	-	
501070	Longevity Pay	2,175	1,575	2,025	450	
	<b>Total Payroll</b>	<b>750,503</b>	<b>838,101</b>	<b>977,425</b>	<b>139,324</b>	<b>16.6%</b>
	<b><u>Operations</u></b>					
511010	Clothing Allowance	7,000	900	10,000	9,100	
511100	Seminars & Conventions	500	1,500	1,500	-	
511120	Meeting Expenses	500	500	500	-	
511210	Books & Periodicals	300	300	300	-	
511220	Dues & Memberships	5,000	5,000	5,000	-	
512070	Consultant Services	8,000	8,000	8,000	-	
512080	Outside Services	12,000	12,000	6,000	(6,000)	
512090	Security Services	265,000	273,050	278,300	5,250	
513010	Office Supplies	2,500	2,500	2,500	-	
513080	Communication Equipment & Supp.	11,000	11,000	17,000	6,000	
513120	Safety Supplies	-	500	500	-	
513130	Recreation & Field Supplies	1,000	1,000	1,000	-	
513820	Tools	350	350	3,500	3,150	
521020	Safety Equipment	10,000	10,000	10,000	-	
	<b>Total Operations</b>	<b>323,150</b>	<b>326,600</b>	<b>344,100</b>	<b>17,500</b>	<b>5.4%</b>
	<b><u>Maintenance</u></b>					
521050	Office Furniture Equipment	-	2,500	6,000	3,500	
	<b>Total Maintenance</b>	<b>-</b>	<b>2,500</b>	<b>6,000</b>	<b>3,500</b>	<b>140%</b>
	<b>Total Expenditure Classification</b>	<b>1,073,653</b>	<b>1,167,201</b>	<b>1,327,525</b>	<b>160,324</b>	<b>13.7%</b>
	<b><u>Funding Allocation</u></b>					
	Sewer Allocation 0%	-	-	-	-	
	Water Allocation 100%	1,073,653	1,167,201	1,327,525	160,324	
	<b>Total Funding Allocation</b>	<b>1,073,653</b>	<b>1,167,201</b>	<b>1,327,525</b>	<b>160,324</b>	<b>13.7%</b>
	<b><u>Authorized Positions</u></b>					
	Assistant Conservation Ranger	-	2	3	1	
	Conservation Ranger	3	3	3	-	
	District Patrol Commander	1	1	1	-	
	District Patrol Officer	2	1	1	-	
	<b>Total Authorized Positions</b>	<b>6</b>	<b>7</b>	<b>8</b>	<b>1</b>	<b>14.3%</b>

---

**Recreation****Description**

The Recreation unit is responsible for the supervision of swimming, boating and traffic control at Lake McDonough during the summer recreation season. Specific responsibilities include: lifeguard duties, ticket sales, boat rentals and launching, record keeping, radio communication, report writing, assisting in the upkeep of the area, and supervision of parking. The Recreation unit works closely with Water Supply and Patrol Administration to provide safe and enjoyable recreational activities at Lake McDonough.

**Budget Commentary**

The Recreation adopted budget for 2026 totals \$203,700 which is a decrease of \$19,800 or 8.9% below the prior year's appropriation. There are no budgeted positions in 2026, unchanged from the prior year.

**Payroll: Remains unchanged.**

**Operations: Decrease of \$19,800 or 16.0% below the prior year's appropriation.**

- *Security Services* is decreased to align with anticipated spending, partially offset with *Recreation & Field Supplies*.

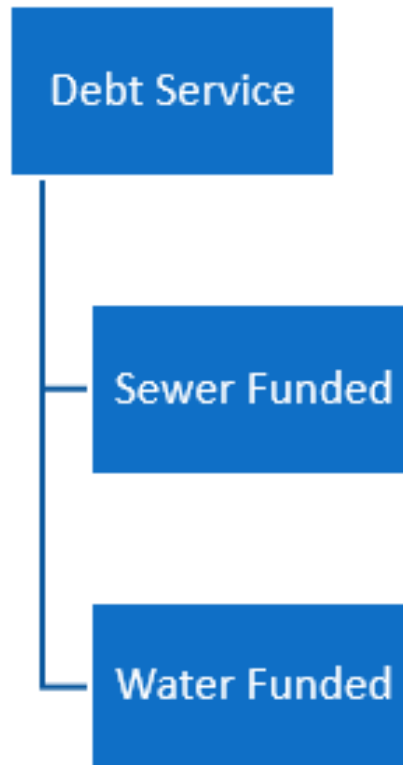
Recreation

Commitment Item	Expenditure Classification	2024 Adopted	2025 Adopted	2026 Adopted	\$ Change	% Change
	<b><u>Payroll</u></b>					
501010	Regular Pay	-	-	-	-	
501030	Overtime 100%	-	-	-	-	
501040	Overtime 150%	-	-	-	-	
501050	Overtime 200%	-	-	-	-	
501020	Temporary Pay	-	100,000	100,000	-	
501060	Standby & Premium Pay	-	-	-	-	
501070	Longevity Pay	-	-	-	-	
	<b>Total Payroll</b>	-	100,000	100,000	-	0.0%
	<b><u>Operations</u></b>					
511010	Clothing Allowance	750	500	500	-	
512090	Security Services	120,000	120,000	100,000	(20,000)	
512260	Agency Hire	140,000	-	-	-	
513080	Communication Equipment & Supp.	500	500	500	-	
513120	Safety Supplies	500	500	500	-	
513130	Recreation & Field Supplies	1,500	2,000	2,200	200	
	<b>Total Operations</b>	263,250	123,500	103,700	(19,800)	-16.0%
	<b>Total Expenditure Classification</b>	263,250	223,500	203,700	(19,800)	-8.9%
	<b><u>Funding Allocations</u></b>					
	Sewer Allocation 0%	-	-	-	-	
	Water Allocation 100%	263,250	223,500	203,700	(19,800)	
	<b>Total Funding Allocation</b>	263,250	223,500	203,700	(19,800)	-8.9%

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# Debt Service

Sewer Funded  
Water Funded



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**Summary**

**Description**

The Debt Service account provides funding for the payment of interest and principal due on outstanding water, sewer, and combined bonded debt. Additionally, this account reflects the cost of interest and note issuance expenses when paid directly from the operating budget.

**Budget Commentary**

The Debt Service adopted budget for 2026 is \$95,538,073. This is an increase of \$7,916,263 or 9.0% above the prior year's appropriation. There are no budgeted positions in 2026, unchanged from the prior year.

**Operations: Increase of \$7,916,263 or 9.0% above the prior year's appropriation.**

- *Interest on Bonds and Principal on Bonds* are increasing due to bond activity in 2025.

Commitment Item	Expenditure Classification	2024 Adopted	2025 Adopted	2026 Adopted	\$ Change	% Change
	<b><u>Operations</u></b>					
512020	Legal Services	115,000	150,000	150,000	-	
517120	Int & Note Issue Expense	698,620	749,284	998,731	249,447	
517060	Water Bond Principal	25,423,236	28,389,147	31,476,775	3,087,628	
517090	Water Interest on Bonds	14,785,408	16,696,471	18,596,941	1,900,470	
540020	Sewer Bond Principal	25,341,886	26,085,194	28,398,716	2,313,522	
540030	Sewer Interest on Bonds	15,974,336	15,551,714	15,916,910	365,196	
	<b>Total Expenditure Classification</b>	<b>82,338,486</b>	<b>87,621,810</b>	<b>95,538,073</b>	<b>7,916,263</b>	<b>9.0%</b>
	<b><u>Funding Allocation</u></b>					
	Sewer Allocation	41,919,835	42,129,956	44,923,568	2,793,612	
	Water Allocation	40,418,651	45,491,854	50,614,505	5,122,651	
	<b>Total Funding Allocation</b>	<b>82,338,486</b>	<b>87,621,810</b>	<b>95,538,073</b>	<b>7,916,263</b>	<b>9.0%</b>

# Debt Service

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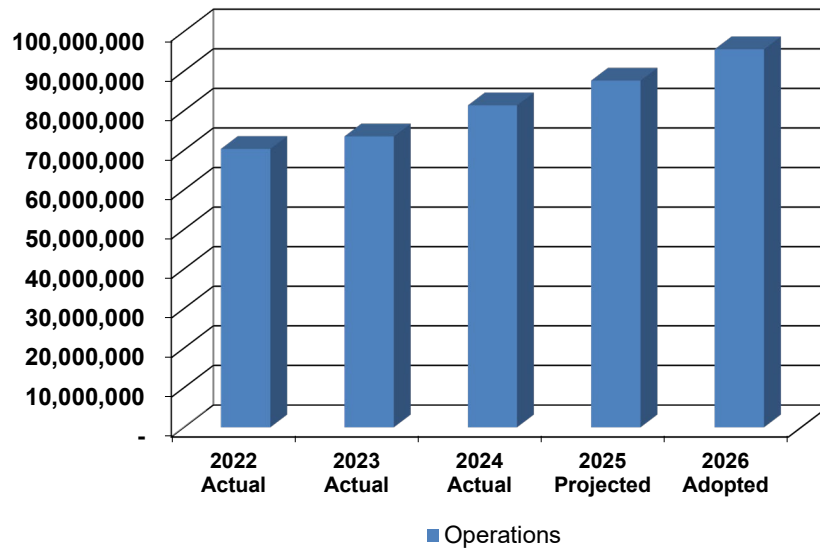
## Summary

Commitment Item	Expenditure Classification	2022 Actual	2023 Actual	2024 Actual	2025 Projected
<b><i>Operations</i></b>					
512020	Legal Services	49,313	61,008	124,353	150,000
517120	Int & Note Issue Expense	20,025	303,919	150,373	749,284
517060	Water Bond Principal	22,612,076	23,660,648	25,080,909	28,389,147
517090	Water Interest on Bonds	12,959,457	13,641,400	14,703,092	16,696,471
540020	Sewer Bond Principal	20,829,650	20,892,616	25,341,886	26,085,194
540030	Sewer Interest on Bonds	13,892,079	14,955,263	15,974,336	15,551,714
<b><i>Total Expenditure Classification</i></b>		<b>70,362,600</b>	<b>73,514,854</b>	<b>81,374,949</b>	<b>87,621,810</b>
<b><i>Funding Allocation</i></b>					
Sewer Allocation		34,772,147	35,917,600	41,396,189	42,129,956
Water Allocation		35,590,453	37,597,255	39,978,759	45,491,854
<b><i>Total Funding Allocation</i></b>		<b>70,362,600</b>	<b>73,514,854</b>	<b>81,374,949</b>	<b>87,621,810</b>

# Debt Service

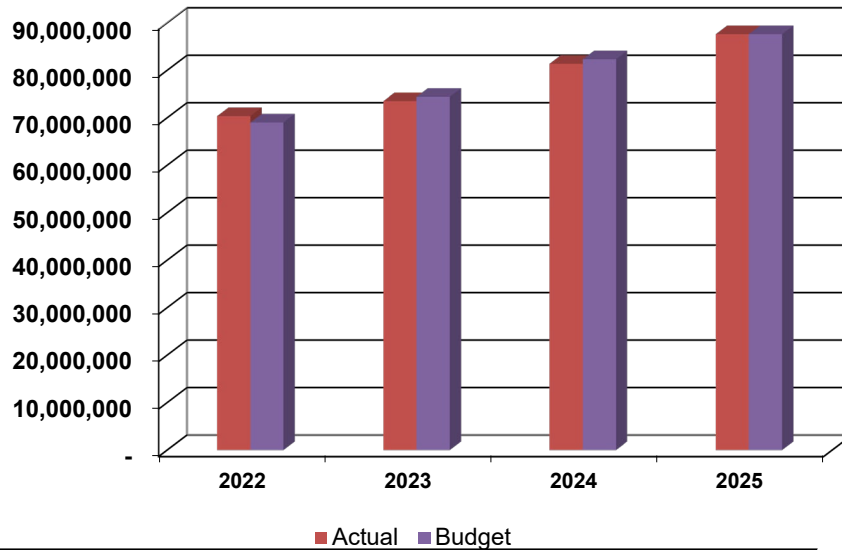
## Expenditure History

### By Category



	2022 Actual	2023 Actual	2024 Actual	2025 Projected	2026 Adopted
<b>Operations</b>	70,362,600	73,514,854	81,374,949	87,621,810	95,538,073
<b>Total</b>	70,362,600	73,514,854	81,374,949	87,621,810	95,538,073

### Expenditures versus Budget



B/(W)	2022	2023	2024	2025
<b>Budget</b>	69,016,800	74,427,401	82,338,486	87,621,810
<b>Actual</b>	70,362,600	73,514,854	81,374,949	87,621,810
<b>Variance</b>	(1,345,800)	912,547	963,537	-

# Debt Service

7000010010

## Sewer

Commitment Item	Expenditure Classification	2024 Adopted	2025 Adopted	2026 Adopted	\$ Change	% Change
<i>Operations</i>						
512020	Legal Services	75,000	75,000	75,000	-	
540020	Principal Bonds	25,341,886	26,085,194	28,398,716	2,313,522	
540030	Interest On Bonds	15,974,336	15,551,714	15,916,910	365,196	
517120	Int & Note Issue Expense	528,613	418,048	532,942	114,894	
<i>Total Expenditure Classification</i>		<b>41,919,835</b>	<b>42,129,956</b>	<b>44,923,568</b>	<b>2,793,612</b>	<b>6.6%</b>
<i>Funding Allocation</i>						
Sewer Allocation 100%		41,919,835	42,129,956	44,923,568	2,793,612	
Water Allocation 0%		-	-	-	-	
<i>Total Funding Allocation</i>		<b>41,919,835</b>	<b>42,129,956</b>	<b>44,923,568</b>	<b>2,793,612</b>	<b>6.6%</b>

# Debt Service

7000010010

## Water

Commitment Item	Expenditure Classification	2024 Adopted	2025 Adopted	2026 Adopted	\$ Change	% Change
<i>Operations</i>						
512020	Legal Services	40,000	75,000	75,000	-	
517060	Principal Bonds	25,423,236	28,389,147	31,476,775	3,087,628	
517090	Interest On Bonds	14,785,408	16,696,471	18,596,941	1,900,470	
517120	Int & Note Issue Expense	170,007	331,236	465,789	134,553	
<b>Total Expenditure Classification</b>		<b>40,418,651</b>	<b>45,491,854</b>	<b>50,614,505</b>	<b>5,122,651</b>	<b>11.3%</b>
<i>Funding Allocation</i>						
Sewer Allocation 0%		-	-	-	-	
Water Allocation 100%		40,418,651	45,491,854	50,614,505	5,122,651	
<b>Total Funding Allocation</b>		<b>40,418,651</b>	<b>45,491,854</b>	<b>50,614,505</b>	<b>5,122,651</b>	<b>11.3%</b>

# **Employee Benefits**

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**Summary**

**Description**

The Employee Benefits department comprises all direct costs for employee medical insurance and other employee benefits. The District provides a comprehensive medical insurance program for all of its full-time employees, a major element of the fringe benefit package, and for retirees. The District provides a defined benefit pension program for all full-time employees. The pension plan requires employees to contribute a specified percentage of their weekly wages (excluding overtime) to the pension fund, while the District contributes the balance needed to maintain an actuarially sound fund. In addition, this budget reflects the District's costs for Social Security and Unemployment Compensation Insurance.

**Budget Commentary**

The 2026 Employee Benefits budget totals \$30,196,090, increasing by \$765,763 or 2.6% above the prior year's appropriation. There are no budgeted positions in 2026, unchanged from the prior year.

**Operations: Increase of \$765,763 or 2.6% above the prior year's appropriation.**

- *Medical Services, Medicare, and Social Security* contributions have risen to align with payroll expenses and account for this year's contribution to the Internal Service Fund for active employees.
- *Pension, Social Security, and Unemployment Compensation* have increased based on the actuarial and consultant reports and increased fees, and are partially offset by a decrease in *OPEB Contribution*.

Commitment Item	Expenditure Classification	2024 Adopted	2025 Adopted	2026 Adopted	\$ Change	% Change
<b>Operations</b>						
503010	Medical Services	6,112,000	9,579,454	10,215,700	636,246	
503050	Medicare Part B	724,334	661,754	680,700	18,946	
503060	OPEB Trust Contribution	7,631,465	7,929,257	7,853,120	(76,137)	
503100	Pension Regular	8,108,120	8,274,127	8,375,970	101,843	
503110	Social Security	2,996,045	2,739,160	2,824,000	84,840	
503120	Unemployment Compensation	45,000	46,575	46,600	25	
512070	Consultant Services	200,000	200,000	200,000	-	
<b>Total Expenditure Classification</b>		<b>25,816,964</b>	<b>29,430,327</b>	<b>30,196,090</b>	<b>765,763</b>	<b>2.6%</b>
<b>Funding Allocation</b>						
Sewer Allocation 45%		11,617,633	13,243,647	13,588,241	344,593	
Water Allocation 55%		14,199,331	16,186,680	16,607,849	421,170	
<b>Total Funding Allocation</b>		<b>25,816,964</b>	<b>29,430,327</b>	<b>30,196,090</b>	<b>765,763</b>	<b>2.6%</b>

# Employee Benefits

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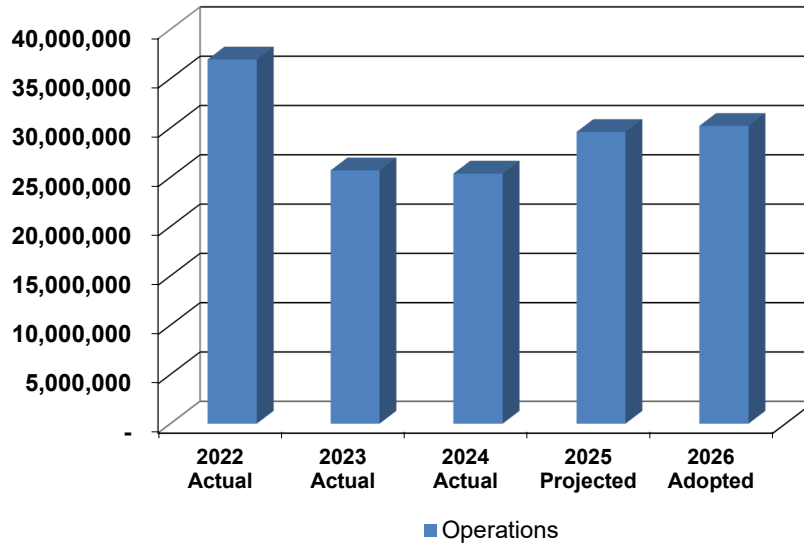
## Summary

Commitment Item	Expenditure Classification	2022 Actual	2023 Actual	2024 Actual	2025 Projected
<b><u>Operations</u></b>					
503010	Medical Services	14,574,440	7,264,235	6,112,000	9,570,454
503050	Medicare Part B	596,208	630,177	668,882	695,130
503060	OPEB Trust Contribution	9,266,005	7,148,406	7,592,895	7,929,254
503100	Pension Regular	7,917,064	7,872,627	8,072,003	8,274,130
503110	Social Security	2,448,773	2,577,318	2,758,407	2,905,968
503120	Unemployment Compensation	18,064	37,996	17,329	31,863
503180	Retirement Payout Contribution	1,925,228	-	-	-
512070	Consultant Services	183,713	152,105	140,068	174,584
<b>Total Expenditure Classification</b>		<b>36,929,495</b>	<b>25,682,864</b>	<b>25,361,584</b>	<b>29,581,383</b>
<b><u>Funding Allocation</u></b>					
Sewer Allocation 45%		16,618,300	11,557,300	11,412,700	13,311,622
Water Allocation 55%		20,311,195	14,125,564	13,948,884	16,269,761
<b>Total Funding Allocation</b>		<b>36,929,495</b>	<b>25,682,864</b>	<b>25,361,584</b>	<b>29,581,383</b>

# Employee Benefits

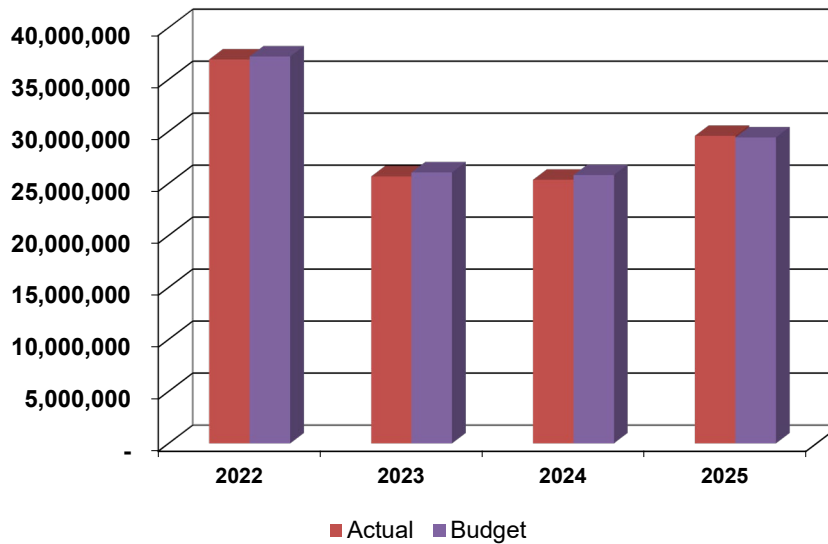
## Expenditure History

### By Category



	2022 Actual	2023 Actual	2024 Actual	2025 Projected	2026 Adopted
Operations	36,929,495	25,682,864	25,361,584	29,581,383	30,196,090
<b>Total</b>	<b>36,929,495</b>	<b>25,682,864</b>	<b>25,361,584</b>	<b>29,581,383</b>	<b>30,196,090</b>

### Expenditures versus Budget



B/(W)	2022	2023	2024	2025
Budget	37,216,674	26,065,489	25,816,964	29,430,327
Actual	36,929,495	25,682,864	25,361,584	29,581,383
<b>Variance</b>	<b>287,179</b>	<b>382,625</b>	<b>455,380</b>	<b>(151,056)</b>

# General Insurance

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**Summary****Description**

The General Insurance account encompasses the costs of insurance policies that provide coverage for the District structures and contents (excluding dams). Coverage includes protection against fire, earthquake, flood, vandalism and damage to specialized equipment. In addition, this account provides coverage to insure District vehicles for fire, theft, and vandalism when garaged.

The Liability-Compensation insurance program provides funding for claims by the public for bodily injury or property damage resulting from District operations and for injury/illness claims by District employees. In addition, this account supports the cost of specialty insurance coverage for commissioners and employees, machinery and performance indemnification, and the cost of service fees from insurance brokers, consultants, and providers of technical/specialized support.

The Self-Insurance program was initiated in 1987, at which time the District began self-insuring workers' compensation claims. Starting in 1988, the program was expanded to include the property and liability areas. This account provides a contribution to the District Self-Insurance Fund for payments of claims anticipated during the coming year that fall within self-insured retention levels.

**Budget Commentary**

The General Insurance budget for 2026 totals \$3,095,872, which is \$730,679, or 30.9%, above the prior year's appropriation for insurance policies, including deductibles and self-insurance funding requirements.

**Operations: Increase of \$730,679 or 30.9% above the prior year's appropriation.**

- *Insurance coverages* have increased based on quotes provided by consultants in the current market conditions, as well as an increase to the fund *Liability – Claims* account in 2026.

# General Insurance

7200010010

## Summary

Commitment Item	Expenditure Classification	2024 Adopted	2025 Adopted	2026 Adopted	\$ Change	% Change
	<b><i>Operations</i></b>					
512080	Outside Services	119,000	119,000	119,000	-	
519320	General Insurance	271,714	297,427	349,289	51,862	
519330	General Property	651,000	693,394	677,312	(16,082)	
519340	Theft Liability	5,388	5,492	5,492	-	
519350	Police Liability Insurance	10,150	10,150	11,450	1,300	
519360	Fiduciary Liability	20,005	20,963	21,667	704	
519370	Auto Liability	131,105	153,765	170,125	16,360	
519380	Public Liability	146,967	80,750	80,750	-	
519390	Liability-Claims	-	-	508,289	508,289	
519410	Umbrella Liability	565,749	621,430	679,684	58,254	
519430	Workers Compensation Excess Coverage	126,524	129,915	129,915	-	
519450	Pollution Liability Insurance	189,103	-	83,455	83,455	
519470	Cyber Insurance	16,683	16,683	17,273	590	
519480	Flood Insurance	192,848	216,224	242,171	25,947	
	<b><i>Total Expenditure Classification</i></b>	<b>2,446,236</b>	<b>2,365,193</b>	<b>3,095,872</b>	<b>730,679</b>	<b>30.9%</b>
	<b><i>Funding Allocation</i></b>					
	Sewer Allocation 49%*	978,494	946,077	1,516,977	292,272	
	Water Allocation 51%**	1,467,742	1,419,116	1,578,895	438,407	
	<b><i>Total Funding Allocation</i></b>	<b>2,446,236</b>	<b>2,365,193</b>	<b>3,095,872</b>	<b>730,679</b>	<b>30.9%</b>

\* In 2024 and 2025, the Sewer Allocation Rate was 40%

\*\* In 2024 and 2025, the Water Allocation Rate was 60%

# General Insurance

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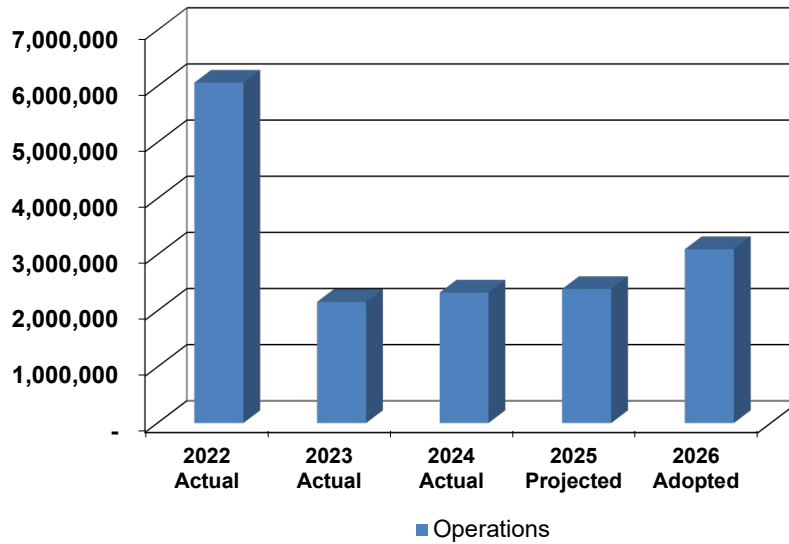
## Summary

Commitment Item	Expenditure Classification	2022 Actual	2023 Actual	2024 Actual	2025 Projected
<b><i>Operations</i></b>					
512080	Outside Services	91,213	105,235	109,143	95,000
519320	General Insurance	-	-	-	102,660
519330	General Property	677,192	847,363	939,746	891,757
519340	Theft Liability	4,851	5,175	5,414	5,492
519350	Police Liability Insurance	14,681	10,150	10,150	10,280
519360	Fiduciary Liability	18,295	21,730	22,744	24,033
519370	Auto Liability	206,417	128,026	139,315	155,401
519380	Public Liability	134,378	141,044	131,276	81,691
519390	Liability-Claims	4,001,434	-	-	-
519400	Fidelity Bond	4,777	2,477	2,277	2,732
519410	Umbrella Liability	622,205	525,719	579,669	627,255
519430	Workers Compensation Excess Coverage	30,031	121,723	127,372	129,915
519450	Pollution Liability Insurance	89,948	57,703	60,396	60,396
519470	Cyber Insurance	27,031	19,055	16,683	16,738
519480	Flood Insurance	140,194	171,999	179,921	183,273
<b>Total Expenditure Classification</b>		<b>6,062,647</b>	<b>2,157,399</b>	<b>2,324,105</b>	<b>2,386,623</b>
<b><i>Funding Allocation</i></b>					
Sewer Allocation 49%		2,425,100	863,000	929,600	954,649
Water Allocation 51%		3,637,547	1,294,399	1,394,505	1,431,974
<b>Total Funding Allocation</b>		<b>6,062,647</b>	<b>2,157,399</b>	<b>2,324,105</b>	<b>2,386,623</b>

# General Insurance

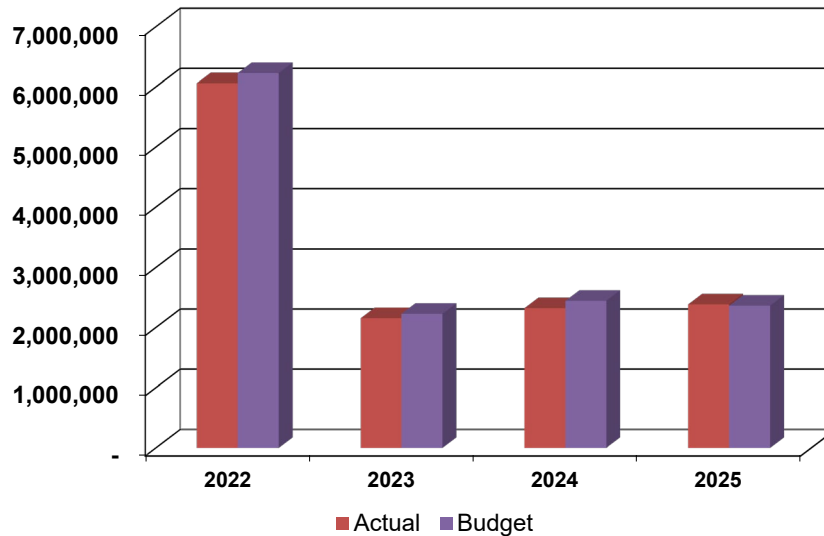
## Expenditure History

### By Category



	2022 Actual	2023 Actual	2024 Actual	2025 Projected	2026 Adopted
Operations	6,062,647	2,157,399	2,324,105	2,386,623	3,095,872
<b>Total</b>	<b>6,062,647</b>	<b>2,157,399</b>	<b>2,324,105</b>	<b>2,386,623</b>	<b>3,095,872</b>

### Expenditures versus Budget



B/(W)	2022	2023	2024	2025
Budget	6,230,238	2,229,737	2,446,236	2,365,193
Actual	6,062,647	2,157,399	2,324,105	2,386,623
<b>Variance</b>	<b>167,591</b>	<b>72,338</b>	<b>122,131</b>	<b>(21,430)</b>

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# **Taxes & Fees**

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**Summary**

**Description**

The District annually pays taxes on property it owns in several non-member towns, including Avon; Barkhamsted; Burlington; Colebrook; Farmington; Glastonbury; Hartland; New Hartford; Manchester; Simsbury; Granville, MA; Sandisfield, MA; and Tolland, MA. These properties are primarily used as controlled watershed areas necessary to protect the quality of water that flows into the District’s supply reservoirs.

**Budget Commentary**

The Taxes and Fees budget for 2026 remains unchanged at \$3,810,500. There are no budgeted positions in 2026, unchanged from the prior year.

**Operations: Remains unchanged from prior years' appropriation.**

- The budget is unchanged for 2026.

Commitment Item	Expenditure Classification	2024 Adopted	2025 Adopted	2026 Adopted	\$ Change	% Change
	<i><u>Operations</u></i>					
512320	Property Appraisal	10,500	10,500	10,500	-	
519510	Property Taxes	3,800,000	3,800,000	3,800,000	-	
	<i>Total Expenditure Classification</i>	<b>3,810,500</b>	<b>3,810,500</b>	<b>3,810,500</b>	-	<b>0.0%</b>
	<i><u>Funding Allocation</u></i>					
	Sewer Allocation 0%	-	-	-	-	
	Water Allocation 100%	3,810,500	3,810,500	3,810,500	-	
	<i>Total Funding Allocation</i>	<b>3,810,500</b>	<b>3,810,500</b>	<b>3,810,500</b>	-	<b>0.0%</b>

# Taxes & Fees

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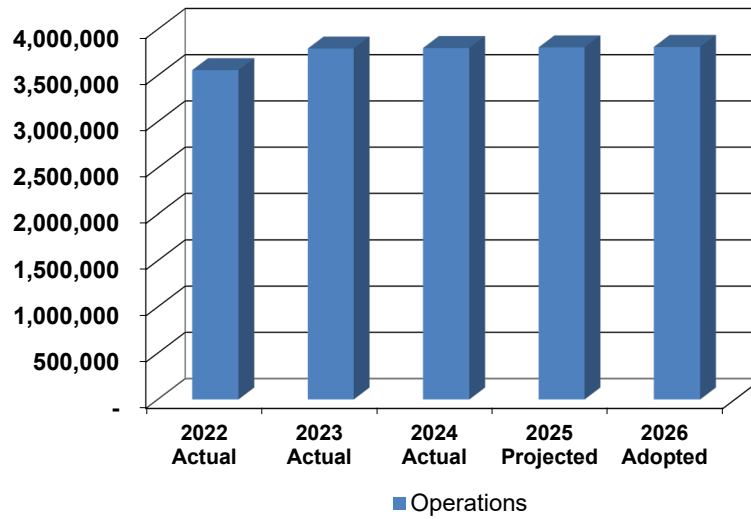
## Summary

Commitment Item	Expenditure Classification	2022 Actual	2023 Actual	2024 Actual	2025 Projected
<b><u>Operations</u></b>					
512320	Property Appraisal	-	-	-	5,500
519510	Property Taxes	3,559,452	3,792,780	3,798,576	3,800,000
<b>Total Expenditure Classification</b>		<b>3,559,452</b>	<b>3,792,780</b>	<b>3,798,576</b>	<b>3,805,500</b>
<b><u>Funding Allocation</u></b>					
Sewer Allocation 0%		-	-	-	-
Water Allocation 100%		3,559,452	3,792,780	3,798,576	3,805,500
<b>Total Funding Allocation</b>		<b>3,559,452</b>	<b>3,792,780</b>	<b>3,798,576</b>	<b>3,805,500</b>

# Taxes & Fees

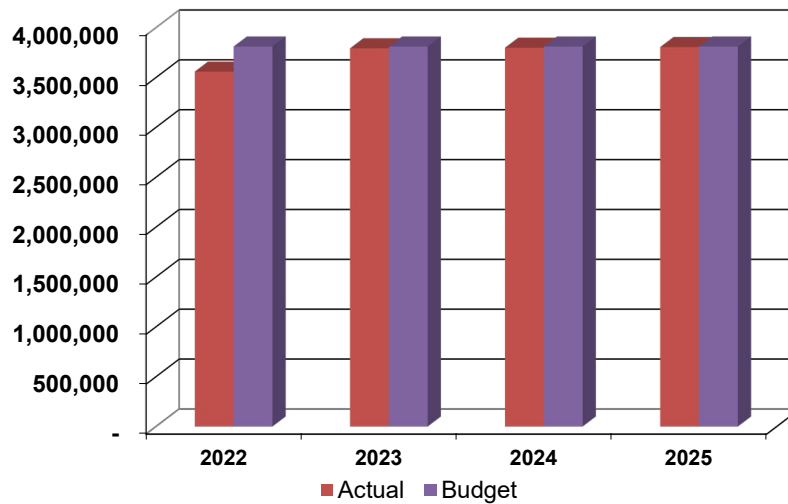
## Expenditure History

### By Category



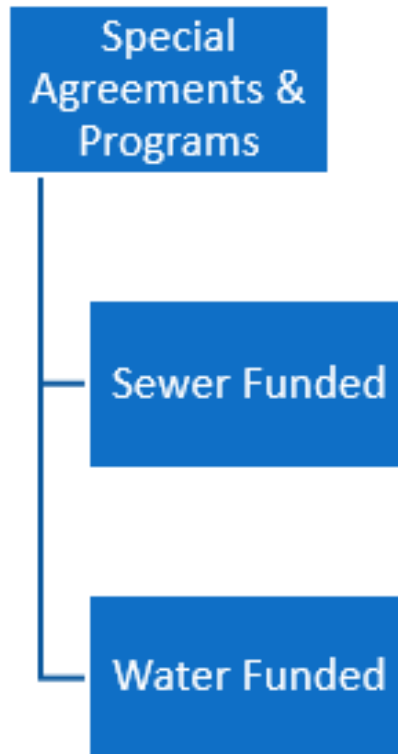
	2022 Actual	2023 Actual	2024 Actual	2025 Projected	2026 Adopted
<b>Operations</b>	3,559,452	3,792,780	3,798,576	3,805,500	3,810,500
<b>Total</b>	3,559,452	3,792,780	3,798,576	3,805,500	3,810,500

### Expenditures versus Budget



B/(W)	2022	2023	2024	2025
<b>Budget</b>	3,810,500	3,810,500	3,810,500	3,810,500
<b>Actual</b>	3,559,452	3,792,780	3,798,576	3,805,500
<b>Variance</b>	251,048	17,720	11,924	5,000

# Special Agreements & Programs



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# Special Agreements & Programs

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## Summary

### Description

The Special Agreements and Programs budget reflects the costs of special agreements, specific consultant engagements, and other activities not allocated to departmental budgets. The adopted budget for 2026 totals \$4,140,900, decreasing by \$799,966 or 16.2% below the prior year's appropriation.

The *Colebrook Reservoir Maintenance* is US Army Corps of Engineers for the maintenance of the Colebrook Reservoir.

The *Mattabassett District* account provides for charges (per written agreement) by Mattabassett to treat sanitary sewer flows it receives from portions of the District's Newington and Rocky Hill system.

The *New Britain* account provides for charges (per written agreement) by the City of New Britain to convey and treat the sanitary sewer flow it receives from a portion of the District's Newington system.

The *Berlin* account provides for charges incurred in the operation of the Berlin sewer system in connection with services provided to Newington and Rocky Hill per written agreement.

The *Meter Services* account represents costs associated with water distribution system interconnections per written agreement with The Connecticut Water Company and the Town of Berlin. It also includes costs for water supplied to a portion of the District's Newington system and for a share of the cost of the maintenance and operation of the Berlin sewer system in connection with services provided to Newington and Rocky Hill per written agreement. The account also represents charges by the Town of Glastonbury (per written agreement) to convey and treat sanitary sewer flow it receives from a portion of the District's East Hartford system.

The *Lock Box Fee* is for an automated banking service that processes the District's water and sewer bills.

*Legal Services* provides payments for the District's collection attorneys.

*Septic Reimbursements* are the result of the 1997 Sewer User Charge Study. As a result, the District Board established a septic tank clean-out reimbursement program for property owners within the District's member towns who do not have access to the sewer system but support the District's General Fund through their property taxes.

The *Riverfront Recapture* account reflects maintenance expenditures and ranger services associated with Riverfront Recapture, Inc.'s (RRI) regional parks system in Hartford & East Hartford.

There are no budgeted positions in 2026, unchanged from the prior year.

# Special Agreements & Programs

## Summary

Expenditure Classification	2024 Adopted	2025 Adopted	2026 Adopted	\$ Change	% Change
<b><i>Summary by Activity</i></b>					
Sewer	2,050,517	1,985,866	1,985,900	34	
Water	2,978,003	2,955,000	2,155,000	(800,000)	
<b><i>Total Summary by Activity</i></b>	<b>5,028,520</b>	<b>4,940,866</b>	<b>4,140,900</b>	<b>(799,966)</b>	<b>-16.2%</b>
<b><i>Funding Allocation</i></b>					
Sewer Allocation	2,050,517	1,985,866	1,985,900	34	
Water Allocation	2,978,003	2,955,000	2,155,000	(800,000)	
<b><i>Total Funding Allocation</i></b>	<b>5,028,520</b>	<b>4,940,866</b>	<b>4,140,900</b>	<b>(799,966)</b>	<b>-16.2%</b>

# Special Agreements & Programs

## Summary

Expenditure Classification	2022 Actual	2023 Actual	2024 Actual	2025 Projected
<b><u>Summary by Activity</u></b>				
Sewer	1,151,921	1,395,654	1,716,597	1,738,904
Water	1,835,088	2,011,441	1,905,613	2,740,426
<b>Total Summary by Activity</b>	<b>2,987,009</b>	<b>3,407,096</b>	<b>3,622,209</b>	<b>4,479,330</b>

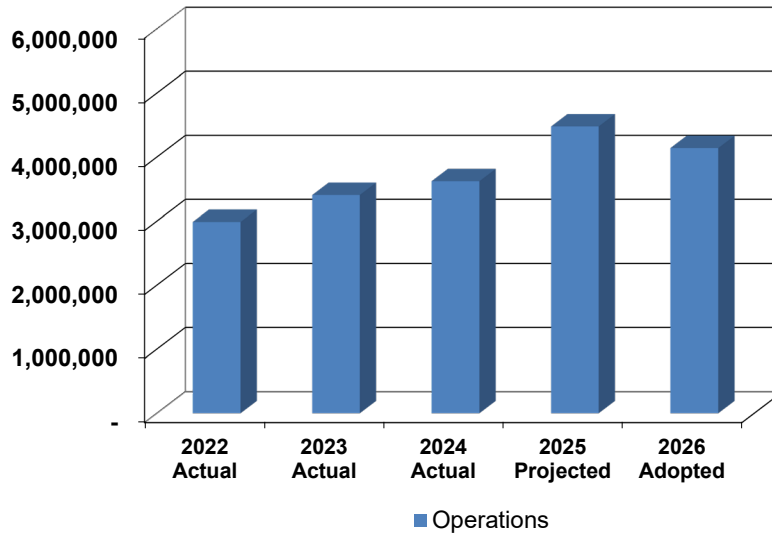
### **Funding Allocation**

Sewer Allocation	1,151,921	1,395,654	1,716,597	1,738,904
Water Allocation	1,835,088	2,011,441	1,905,613	2,740,426
<b>Total Funding Allocation</b>	<b>2,987,009</b>	<b>3,407,096</b>	<b>3,622,209</b>	<b>4,479,330</b>

# Special Agreements & Programs

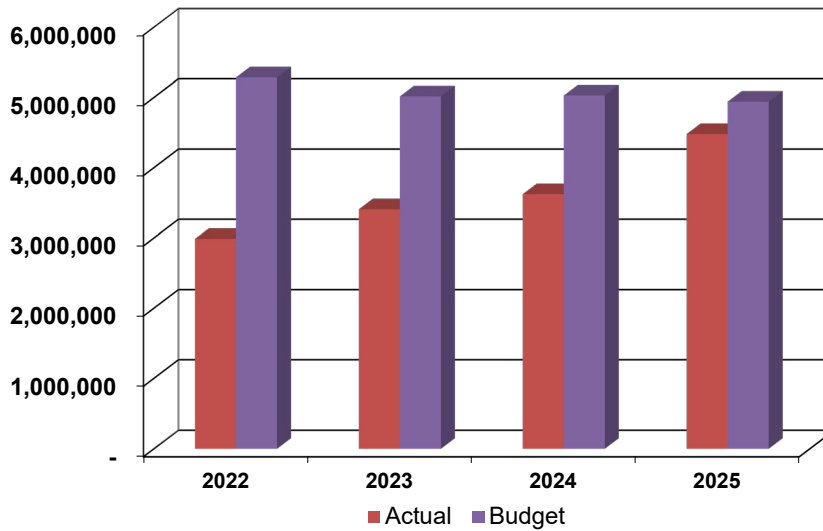
## Expenditure History

### By Category



	2022 Actual	2023 Actual	2024 Actual	2025 Projected	2026 Adopted
<b>Operations</b>	2,987,009	3,407,096	3,622,209	4,479,330	4,140,900
<b>Total</b>	2,987,009	3,407,096	3,622,209	4,479,330	4,140,900

### Expenditures versus Budget



B/(W)	2022	2023	2024	2025
<b>Budget</b>	5,283,600	5,016,385	5,028,520	4,940,866
<b>Actual</b>	2,987,009	3,407,096	3,622,209	4,479,330
<b>Variance</b>	2,296,591	1,609,289	1,406,311	461,536

## Sewer

### Budget Commentary

The Special Agreements and Programs budget totals \$1,985,900 for 2026, an increase of \$34 or 0.0% above the prior year's appropriation. There are no budgeted positions in 2026, unchanged from the prior year.

**Operations: Increase of \$34 or 0.0% above the prior year's appropriation.**

- Slight change is due to minor adjustments in contributions to the *Mattabasset District* and *New Britain*, primarily resulting from rounding

# Special Agreements & Programs

7400010010

## Sewer

Commitment Item	Expenditure Classification	2024 Adopted	2025 Adopted	2026 Adopted	\$ Change	% Change
<i>Operations</i>						
512020	Legal Services	20,000	25,000	25,000	-	
512070	Consultant Services	200,000	100,000	100,000	-	
512080	Outside Services	75,000	50,000	50,000	-	
512860	Septic Reimbursement	90,000	100,000	100,000	-	
512880	Mattabasset District	793,821	809,993	810,000	7	
512900	New Britain	352,260	369,873	369,900	27	
512940	Berlin	460,938	531,000	531,000	-	
514040	Meter Services	58,498	-	-	-	
<i>Total Expenditure Classification</i>		<b>2,050,517</b>	<b>1,985,866</b>	<b>1,985,900</b>	<b>34</b>	<b>0.0%</b>
<i>Funding Allocation</i>						
Sewer Allocation 100%		2,050,517	1,985,866	1,985,900	34	
Water Allocation 0%		-	-	-	-	
<i>Total Funding Allocation</i>		<b>2,050,517</b>	<b>1,985,866</b>	<b>1,985,900</b>	<b>34</b>	<b>0.0%</b>

## Water

### Budget Commentary

The Special Agreements and Programs budget totals \$2,155,000 for 2026, representing a decrease of \$800,000, or 27.1%, below the prior year's appropriation. There are no budgeted positions in 2026, unchanged from the prior year.

**Operations: Decrease of \$800,000 or 27.1% below the prior year's appropriation.**

- Completion of the *West Branch Reservoir Maintenance (Army Corps)* contingency in 2025, eliminating the need for continued funding in 2026.

# Special Agreements & Programs

7400010010

## Water

Commitment Item	Expenditure Classification	2024 Adopted	2025 Adopted	2026 Adopted	\$ Change	% Change
<b><i>Operations</i></b>						
512910	West Branch Reservoir Maintenance	800,000	800,000	-	(800,000)	
512820	Lock Box Fee	120,000	120,000	120,000	-	
514040	Meter Services	8,003	10,000	10,000	-	
512080	Outside Services	75,000	50,000	50,000	-	
512020	Legal Services	75,000	75,000	75,000	-	
512920	Collection Services	300,000	400,000	400,000	-	
512930	Lobbyist-(Fed/State)	150,000	150,000	150,000	-	
512070	Consultant Services	200,000	50,000	50,000	-	
512870	Operational Fuel	50,000	100,000	100,000	-	
512370	Riverfront Recapture	1,200,000	1,200,000	1,200,000	-	
<b><i>Total Expenditure Classification</i></b>		<b>2,978,003</b>	<b>2,955,000</b>	<b>2,155,000</b>	<b>(800,000)</b>	<b>-27.1%</b>
<b><i>Funding Allocation</i></b>						
Sewer Allocation 0%		-	-	-	-	
Water Allocation 100%		2,978,003	2,955,000	2,155,000	(800,000)	
<b><i>Total Funding Allocation</i></b>		<b>2,978,003</b>	<b>2,955,000</b>	<b>2,155,000</b>	<b>(800,000)</b>	<b>-27.1%</b>

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# Contingencies

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# Contingencies

8000010010

## Summary

### Description

The Contingencies appropriation is set aside for emergencies and other unanticipated expenditures that may arise during the year. The transfer of funds from Contingencies to cover expenditures requires prior approval of the Board of Finance and the District Board.

### Budget Commentary

The DEEP sewer Contingency for \$1,980,000 is unchanged for 2026. There are no budgeted positions in 2026, unchanged from the prior year.

Commitment Item	Expenditure Classification	2024 Adopted	2025 Adopted	2026 Adopted	\$ Change	% Change
549000	Contingency	1,980,000	1,980,000	1,980,000	-	0.0%
<i>Funding Allocation--(Composite)</i>						
	Sewer Allocation 100%	1,980,000	1,980,000	1,980,000	-	
	Water Allocation 0%	-	-	-	-	
	<i>Total Funding Allocation</i>	1,980,000	1,980,000	1,980,000	-	0.0%

# Contingencies

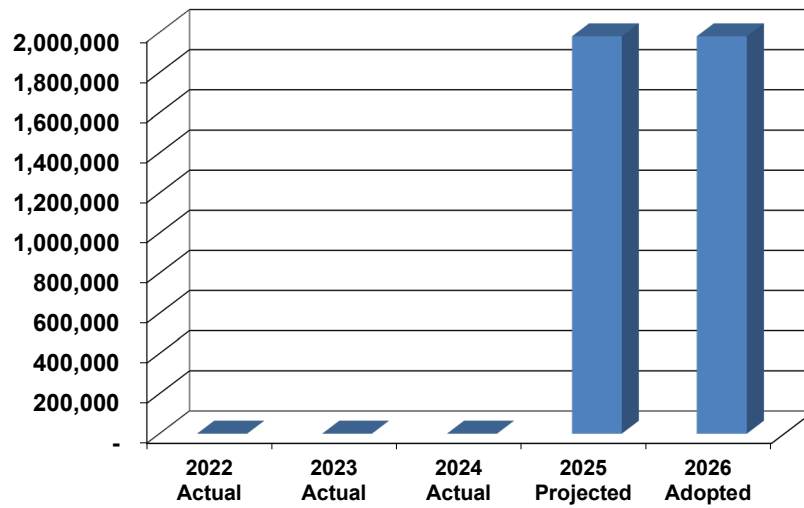
8000010010

## Summary

Commitment Item	Expenditure Classification	2022 Actual	2023 Actual	2024 Actual	2025 Projected
549000	Contingency	-	-	-	1,980,000
<i>Funding Allocation--(Composite)</i>					
	Sewer Allocation 100%	-	-	-	1,980,000
	Water Allocation 0%	-	-	-	-
	<i>Total Funding Allocation</i>	-	-	-	1,980,000

Expenditure History

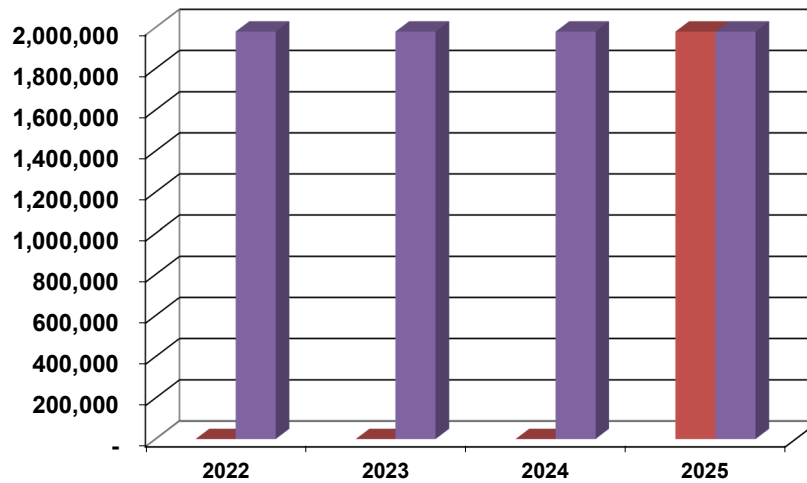
By Category



■ Operations

	2022 Actual	2023 Actual	2024 Actual	2025 Projected	2026 Adopted
Operations	-	-	-	1,980,000	1,980,000
<b>Total</b>	-	-	-	1,980,000	1,980,000

Expenditures versus Budget



■ Actual ■ Budget

B/(W)	2022	2023	2024	2025
Budget	1,980,000	1,980,000	1,980,000	1,980,000
Actual	-	-	-	1,980,000
<b>Variance</b>	1,980,000	1,980,000	1,980,000	-

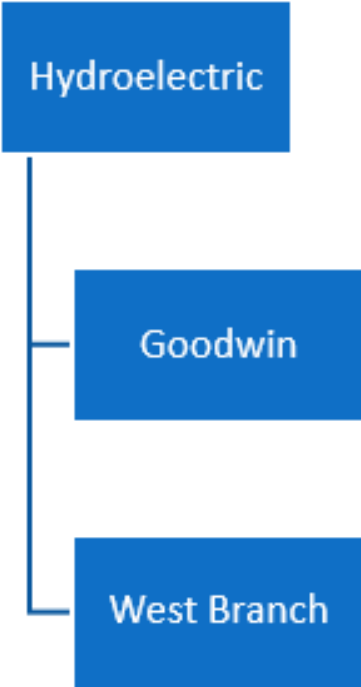
# Hydroelectric Budget

HYDROELECTRIC  
BUDGET



# Hydroelectric

Goodwin  
West Branch



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# Hydroelectric

## Summary

### Description

Revenue in support of hydroelectric expenditures is derived from: the sale of power produced at the District's Goodwin and West Branch (Colebrook) Hydroelectric power facilities; interest earned from the investment of available cash; surplus funds (if available) designated to support the expenditure budget and other miscellaneous nonrecurring revenue consisting of capacity revenue for Goodwin and West Branch. In 2020, the District ceased operating the West Branch Hydroelectric Power Facility and no longer generates revenue from the facility.

### Revenue Highlights

The 2026 budget revenues from the sale of power generated at the Goodwin Hydroelectric Facility in the coming year assume full production for the year. The total budget of \$1,575,388 decreased by \$155,359, or 9.0%, below the prior year's appropriation to align with current market rates.

Description	2024 Adopted	2025 Adopted	2026 Adopted	\$ Change	% Change
<b><u>HYDROELECTRIC REVENUES</u></b>					
Power Sales	\$699,190	\$492,788	\$844,700	\$351,912	
Miscellaneous Nonrecurring Revenue	84,530	59,412	-	(59,412)	
Designated from Surplus	1,229,980	1,178,547	730,688	(447,859)	
<b>Total Hydroelectric Revenues</b>	<b>\$2,013,700</b>	<b>\$1,730,747</b>	<b>\$1,575,388</b>	<b>(\$155,359)</b>	<b>-9.0%</b>

### Expenditure Highlights

The 2026 Hydroelectric budget totals \$1,575,388, decreased by \$155,359 or 9.0% from the prior year's appropriation.

Expenditure Classification	2024 Adopted	2025 Adopted	2026 Proposed	\$ Change	% Change
<b><u>Summary by Activity</u></b>					
Goodwin	1,896,600	1,611,647	1,453,788	(157,859)	
West Branch	117,100	119,100	121,600	2,500	
<b>Total Summary by Activity</b>	<b>2,013,700</b>	<b>1,730,747</b>	<b>1,575,388</b>	<b>(155,359)</b>	<b>-9.0%</b>
<b><u>Summary by Major Account</u></b>					
Payroll	-	-	-	-	
Operations	331,700	423,700	715,700	292,000	
Maintenance	128,000	128,500	129,000	500	
Contributions to General Fund	1,554,000	1,178,547	730,688	(447,859)	
<b>Total Summary by Major Account</b>	<b>2,013,700</b>	<b>1,730,747</b>	<b>1,575,388</b>	<b>(155,359)</b>	<b>-9.0%</b>

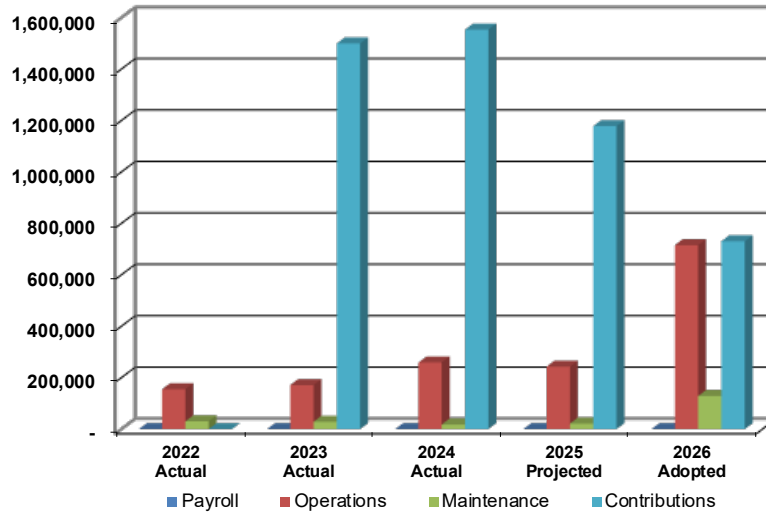
Details regarding Hydroelectric operations appear on the pages that follow.

There are no authorized positions adopted for 2026.

# Hydroelectric

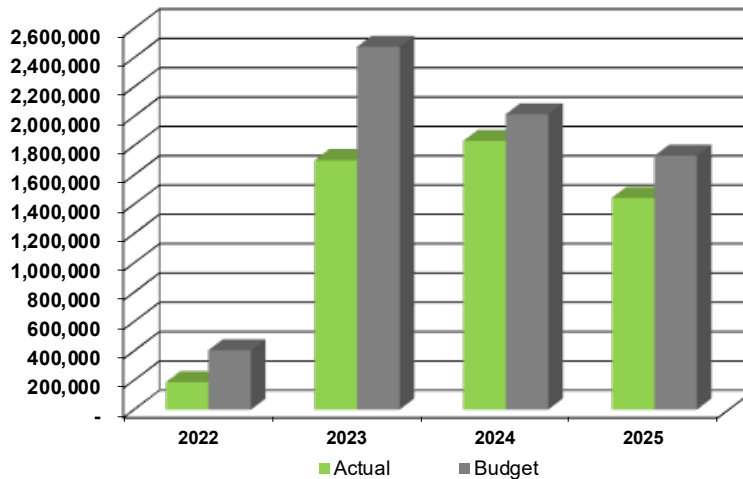
## Expenditure History

### By Category



	2022 Actual	2023 Actual	2024 Actual	2025 Projected	2026 Adopted
Payroll	-	-	-	-	-
Operations	155,215	171,548	259,358	243,257	715,700
Maintenance	30,655	28,446	18,010	21,598	129,000
Contributions	-	1,500,000	1,554,000	1,178,547	730,688
<b>Total</b>	<b>185,870</b>	<b>1,699,994</b>	<b>1,831,368</b>	<b>1,443,402</b>	<b>1,575,388</b>

### Expenditures versus Budget



B/(W)	2022	2023	2024	2025
Budget	403,700	2,473,850	2,013,700	1,730,747
Actual	185,870	1,699,994	1,831,368	1,443,402
<b>Variance</b>	<b>217,830</b>	<b>773,856</b>	<b>182,332</b>	<b>287,345</b>

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## Goodwin

### Description

The MDC's Goodwin hydroelectric power facility is located at the MDC's Goodwin Dam in Hartland, Connecticut. The Goodwin hydro facility operates 24-hours per day provided there are sufficient river flows to generate power. During a typical operating year, Goodwin generates approximately 12,500,000 kilowatt-hours of electricity, enough power to serve 2,000 homes for one year. Annual Power generation can vary significantly between a wet year and a dry year.

### Budget Commentary

The Goodwin Hydroelectric budget for 2026 is \$1,453,788 which is \$157,859 or 9.8% below the prior year's appropriation for hydroelectric power operations.

#### **Operations: Increase of \$289,500 or 86.0% above the prior year's appropriation.**

- *Consultant Services* are increasing due to FERC Part 12D CA inspections related to dam safety.
- *Fish* costs are increasing to reflect current market conditions.
- Various remaining accounts are increasing due to rising costs and repair needs.

#### **Maintenance: Increase of \$500 or 0.5% above the prior year's appropriation.**

- There is an anticipated increase in *Office Furniture Equipment* for 2026.

#### **Contributions to General Fund: Decrease of \$447,859 or 38.0% below the prior year's appropriation.**

- There will be a reduction in contributions for sewer operations in 2026.

Goodwin

Commitment Item	Expenditure Classification	2024 Adopted	2025 Adopted	2026 Proposed	\$ Change	% Change
	<b><i>Payroll</i></b>					
501010	Regular Pay	-	-	-	-	
501050	Overtime 200%	-	-	-	-	
501020	Temporary Pay	-	-	-	-	
501060	Standby & Premium Pay	-	-	-	-	
501070	Longevity Pay	-	-	-	-	
	<b>Total Payroll</b>	-	-	-	-	-
	<b><i>Operations</i></b>					
512070	Consultant Services	40,000	120,000	400,000	280,000	
512080	Outside Services	150,000	150,000	150,000	-	
513010	Office Supplies	1,500	1,500	1,500	-	
513400	Small Tools & Equipment	2,600	2,600	2,600	-	
513580	Fish	25,000	25,000	32,000	7,000	
513690	Materials From Stock	1,000	1,000	2,000	1,000	
513740	Oil & Lubricants	5,000	5,000	6,000	1,000	
513820	Tools	3,500	3,500	3,500	-	
514010	Electricity	15,000	25,000	25,500	500	
519100	Printing	3,000	3,000	3,000	-	
	<b>Total Operations</b>	<b>246,600</b>	<b>336,600</b>	<b>626,100</b>	<b>289,500</b>	<b>86.0%</b>
	<b><i>Maintenance</i></b>					
521050	Office Furniture Equipment	1,000	1,500	2,000	500	
521120	Hydro Equipment	85,000	85,000	85,000	-	
522010	Facilities R&M	10,000	10,000	10,000	-	
	<b>Total Maintenance</b>	<b>96,000</b>	<b>96,500</b>	<b>97,000</b>	<b>500</b>	<b>0.5%</b>
	<b><i>Contributions</i></b>					
540070	Contribution to General Fund	1,554,000	1,178,547	730,688	(447,859)	-38.0%
	<b>Total Expenditure Classification</b>	<b>1,896,600</b>	<b>1,611,647</b>	<b>1,453,788</b>	<b>(157,859)</b>	<b>-9.8%</b>

**West Branch****Description**

The MDC's West Branch (formerly known as Colebrook) hydroelectric power facility, previously operated at the US Army Corps of Engineers' Colebrook River Reservoir and Dam in Colebrook, Connecticut, has been removed from service.

**Budget Commentary**

The West Branch Hydroelectric budget for 2026 is \$121,600, an increase from the prior year's appropriation by \$2,500 or 2.1% above the prior year's appropriation for hydroelectric power operations.

**Operations: Increase of \$2,500 or 2.9% above the prior year's appropriation.**

- *Electricity* and *Permits* are expected to be higher due to price increases.

**Maintenance: Remains unchanged from prior years' appropriation.**

West Branch

Commitment Item	Expenditure Classification	2024 Adopted	2025 Adopted	2026 Proposed	\$ Change	% Change
	<i><b>Payroll</b></i>					
501010	Regular Pay	-	-	-	-	-
501050	Overtime 200%	-	-	-	-	-
501020	Temporary Pay	-	-	-	-	-
501060	Standby & Premium Pay	-	-	-	-	-
501070	Longevity Pay	-	-	-	-	-
	<i><b>Total Payroll</b></i>	-	-	-	-	-
	<i><b>Operations</b></i>					
512070	Consultant Services	40,000	40,000	40,000	-	-
512080	Outside Services	20,000	20,000	20,000	-	-
512310	Permits	5,000	5,000	7,000	2,000	-
513690	Materials From Stock	100	100	100	-	-
514010	Electricity	20,000	22,000	22,500	500	-
	<i><b>Total Operations</b></i>	85,100	87,100	89,600	2,500	2.9%
	<i><b>Maintenance</b></i>					
521120	Hydro Equipment	2,000	2,000	2,000	-	-
522010	Facilities R&M	30,000	30,000	30,000	-	-
	<i><b>Total Maintenance</b></i>	32,000	32,000	32,000	-	0.0%
	<i><b>Total Expenditure Classification</b></i>	117,100	119,100	121,600	2,500	2.1%

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# Capital Budget



# 2026 Capital Budget

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## Summary

### Overview

The MDC's capital expenditures budget is based upon a comprehensive asset management program for wastewater, water, combined, and hydroelectric infrastructure. The program's objective is to ensure the continued safety and efficiency of the District's assets, as well as maintain and improve the water mains, sewers, pumping stations, treatment facilities, buildings, and equipment that comprise the Districts Water Distribution and Wastewater Collection Systems while meeting all applicable regulatory requirements. Asset management programs have been developed to maximize the effectiveness and useful life of our facilities.

### Funding Sources

The District's 2026 capital expenditures budget is divided into 3 categories: Capital Improvement Program (CIP), Clean Water Program (CWP), and the Integrated Plan (IP). The MDC will pursue funding for projects, as follows:

#### 1. Capital Improvement Program (CIP)

##### *Wastewater*

**Purpose:** Major projects provide significant improvements and modernization to MDC's wastewater collection system infrastructure and water pollution control facilities.

**Funding Sources:** Wastewater projects are funded by General Obligation Bonds and/or DEEP grants and loans. Wastewater General Obligation Bonds and DEEP loans are paid by taxes levied upon the Member Municipalities (Ad Valorem).

##### *Water*

**Purpose:** Major projects are targeting 10 miles of new and replacement water main installations along with water treatment facilities upgrades and improvements, as well as renewals at other ancillary facilities.

**Funding Sources:** Water projects are funded by General Obligation Bonds and/or DPH grants and loans. Water General Obligation bonds and DPH loans are paid by water customers through the approved water rates.

#### 2. Clean Water Program (CWP)

**Purpose:** The projects fund programs to control combined sewer overflows, eliminate structural sanitary sewer overflows and reduce nitrogen discharges to the Connecticut River. These programs are being implemented pursuant to a Consent Order with the Connecticut Department of Energy and Environment Protection, a Consent Decree with the United States Environmental Protection Agency, and the District's discharge permit for nitrogen.

**Funding Sources:** Clean Water Program projects are funded by the Clean Water Project Charge (CWPC) funds held in the Rate Stabilization fund, DEEP, grants and loans. However, revenue bonds can be issued, and their debt service paid for with CWPC funds.

# 2026 Capital Budget

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## Summary

### 3. Integrated Plan (IP)

**Purpose:** The projects will fund improvements to the MDC's wastewater collection system infrastructure and water pollution control facilities, as required to comply with the 2006 United States Environmental Protection Agency (USEPA) Consent Decree, and 2022 CT DEEP Consent Order. These projects are in accordance with the MDC's 2018 CSO Long Term Control Plan/Integrated Plan (LTCP/IP), and subsequent supplementary documents submitted to CT DEEP and approved through their Consent Order #COWRMU22002, as executed on September 2022 and modified in July 2023 and January 2025.

**Funding Sources:** Integrated Plan projects are funded by the Clean Water Project Charge (CWPC) funds held in the Rate Stabilization fund, DEEP, grants and loans. However, revenue bonds can be issued, and their debt service paid for with CWPC funds.

### Debt Administration Policy

Capital appropriations require approval by a two-third vote of the entire District Board and by a majority of the electors of the District at a referendum with the following exceptions:

1. Capital appropriations not exceeding \$27,257,552 indexed for inflation, excluding those portions of an appropriation payable from Federal or State grants for any single item within the capital section of the budget.

Appropriations for any reason involve not more than \$25,000,000 in any one year for the Purpose of meeting a public emergency threatening the lives, health or property of citizens of the District.

2. Construction of or leasing headquarters facilities.
3. Any public improvement, all or a portion of which is to be paid for by assessments of benefits or from funds established to pay for waste or water facilities.

With the exception of the two \$800,000,000 appropriations, and bond authorizations for the District's Clean Water Project approved at referenda in November, 2006 and November, 2012, and two supplemental grant appropriation's totaling \$158,800,000, which are expected to be supported by general obligation bonds, revenue bonds, and clean water fund obligations payable from the Clean Water Project Charge (previously the Special Sewer Service Surcharge), the District has followed a policy of financing capital expenditures by issuing general obligation bonds secured by unlimited taxes levied proportionately upon the Member Municipalities comprising the District.

In addition to taxes, certain water charges, sewer user fees, and assessments are available to repay the general obligation bonds. Sewer bonds are payable from the municipal tax levy on each Member Municipality and from sewer user charges levied on tax-exempt and high-flow users. General obligation water bonds are paid from water sale revenues. Assessable sewer construction bonds are secured by liens against assessments on benefited properties. The receipts from assessments are deposited in a separate fund, and payments for debt service on assessable sewer construction bonds are made from such fund. Hydroelectric bonds are funded from power sales revenue deposited in a separate fund, and payments of the debt service on the Hydroelectric bonds are made from said fund.

# 2026 Capital Budget

## Summary

### 2026 Budget Appropriations

The Metropolitan District's Capital Program budget for 2026 totals \$184,918,000 as reflected in the following summary. Wastewater programs total \$34,451,000; water programs total \$68,825,000; combined programs total \$19,571,000; hydro program \$750,000; Integrated Plan total \$61,321,000.

<b><u>Wastewater</u></b>			
1	C-26S01	General Purpose Sewer	\$4,500,000
<b><u>Wastewater Collection</u></b>			
2	C-99P26	Paving Program & Restoration	\$2,600,000
3	C-26S02	HWPCF RAS Piping Replacement	\$13,410,000
4	C-26S03	Potter Street Outfall Abandonment	\$1,966,000
5	C-25S03	Dividend Brook Area Wastewater Collection Improvements - (Increase to C-25S03)	\$375,000
<b><u>Wastewater Treatment</u></b>			
6	C-26S04	WPCF - Equipment Refurbishment	\$3,000,000
7	C-26S05	WPCF - General Purpose Improvements	\$3,500,000
8	C-25S02	Wastewater Pump Station & Force Main Replacements (Increase to C-25S02)	\$2,000,000
9	C-25S06	EHWPCF - Blower and Aeration Equipment Replacement (Increase to C-25S06)	\$3,100,000
<b><i>Wastewater Total</i></b>			<b>\$34,451,000</b>

<b><u>Water</u></b>			
10	C-26W01	General Purpose Water	\$7,000,000
<b><u>Water Distribution</u></b>			
11	C-99P26	Paving Program & Restoration	\$7,500,000
12	C-26W02	St. Francis Hospital Area Water Main Replacement	\$675,000
13	C-26W03	Large Diameter 3A Part 3 - Water Main Replacement	\$300,000
14	C-26W04	Day Hill Standpipe Improvements	\$3,700,000
15	C-26W05	Water Treatment & Supply Infrastructure Rehabilitation, Upgrades & Replacements	\$2,000,000
16	C-26W06	Water Main Replacement Program District-wide	\$20,000,000
17	C-26W07	Hartford Water Main Replacements	\$17,000,000
18	C-26W08	West Hartford WTP Treatment Piloting & Preliminary Design (Water Master Plan)	\$3,000,000
19	C-24W05	Water Service Verification Contract (Increase to C-24W05)	\$2,500,000
20	C-25W03	Glastonbury Water Main Replacements (Increase to C-25W03)	\$2,000,000
21	C-25W05	Windsor Street Water Main (Sewer Separation Project) (Increase to C-25W05)	\$3,150,000
<b><i>Water Total</i></b>			<b>\$68,825,000</b>

# 2026 Capital Budget

## Summary

<b>Combined</b>			
22	C-99F26	CEM Vehicles & Equipment	\$3,900,000
23	C-26C01	Facilities and Equipment Improvements	\$683,000
24	C-26C02	GIS Infrastructure Improvements	\$1,500,000
25	C1H03	Engineering Services Staffing	\$9,590,000
26	C1H04	Construction Services Staffing	\$3,898,000
<b>Combined Total</b>			<b>\$19,571,000</b>

<b>Hydro</b>			
27	C-26H01	Colebrook Hydro Equipment Removal & FERC Inspection	\$750,000
<b>Hydro Total</b>			<b>\$750,000</b>

<b>Integrated Plan</b>			
28	C-26X01	Program Management Consultant/General Purpose IP	\$7,200,000
29	C-26X02	Sewer Backup Prevention Program - District-wide	\$2,000,000
30	C-26X03	Sewer House Connection/Separation Program - District-wide	\$1,500,000
31	C-26X04	Sanitary Sewer Easement Improvement Program	\$6,600,000
32	C-26X05	Various Sewer Pipe Replacement/Rehabilitations - District wide	\$23,100,000
33	C-26X06	Large Diameter 3A Part 3	\$1,650,000
34	C-26X07	Granby Separation Design	\$3,500,000
35	C-26X08	New North Branch Interceptor Repair/Relocation	\$790,000
36	C-23X15	Sewer & Lateral Rehabilitation in North Meadows Drainage Area (NM 5/6/7) (Increase to C-23X15)	\$2,500,000
37	C-24X09	North Hartford Expedited Separation (Increase to C-24X09)	\$4,725,000
38	C1X01	Integrated Plan Staffing	\$7,756,000
<b>Integrated Plan Total</b>			<b>\$61,321,000</b>

<b>Total 2026 Capital Budget Appropriations</b>			<b>\$184,918,000</b>
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# 2026 Capital Budget

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## Summary

### Five-Year Capital Improvement Program

The District has undertaken a comprehensive asset management program which involves a systematic replacement of water and sewer infrastructure in a proactive manner whereby the District will continue to maintain and improve its assets to ensure the safe and efficient operation of service. In addition, it is anticipated that the District will continue to complete projects associated with the Clean Water Project and Integrated Plan during 2026.

The District submitted an Integrated Plan (IP) to CT DEEP as part of its Consent Order required Combined Sewer Overflow (CSO) Long Term Control Plan (LTCP) Update in December 2018. Modifications and an Executive Summary were submitted in May 2020, with LTCP/IP Phase 1 plans submitted in February 2021. Phase 1 represents projects to be completed prior to December 31, 2029. The LTCP/IP was formally approved in September 2022, via the execution of Consent Order COWRMU22002, which supersedes the 2006 Consent Order. Subsequently more modifications to the Consent Order were made and approved in July 2023 and July 2025. The Five-Year Integrated Plan has been modified to reflect these changes.

# 2026 Capital Budget

## Summary

<b>Wastewater</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>	<b>2030</b>
General Purpose Sewer	\$4,500,000	\$3,500,000	\$3,500,000	\$3,500,000	\$4,000,000
Paving Program & Restoration	\$2,600,000	\$2,730,000	\$2,866,500	\$3,010,000	\$3,160,000
HWPCF RAS Piping Replacement	\$13,410,000	-----	-----	-----	-----
Potter Street Outfall Abandonment	\$1,966,000	-----	-----	-----	-----
WPCF – Equipment Refurbishment	\$3,000,000	\$5,810,000	\$6,000,000	\$6,180,000	\$6,370,000
WPCF- General Purpose Improvements	\$3,500,000	\$6,970,000	\$7,200,000	\$7,420,000	\$7,640,000
Wastewater Pump Station & Force Main Replacements (Increase to C-25S02)	\$2,000,000	-----	-----	-----	-----
Dividend Brook Area Wastewater Collection Improvements- (Increase to C-25S03)	\$375,000	\$16,000,000	-----	-----	-----
EHWPCF Blower and Aeration Equipment Replacement (Increase to C-25S06)	\$3,100,000	-----	-----	-----	-----
Dividend Brook Area Wastewater Collection Improvements- Future Phases	-----	-----	\$650,000	-----	\$12,000,000
WW PS & FM Improvements	-----	-----	\$500,000	\$5,000,000	\$500,000
HWPCF Outfall Gate Removal/Replacement	-----	\$1,630,000	-----	-----	-----
HWPCF Admin/Lab Improvements	-----	-----	\$20,480,000	-----	-----
HWPCF Maintenance Building Improvements	-----	-----	\$2,050,000	-----	-----
WPCF HVAC Improvements	-----	\$4,810,000	\$4,400,000	\$7,550,000	\$1,300,000
HWPCF Site Wrap Up	-----	-----	-----	\$6,830,000	-----
PWPCF Electrical & SCADA Improvements - Phase 2	-----	-----	-----	\$6,830,000	-----
RHWPCF Stormwater PS	-----	-----	-----	-----	\$7,240,000
HWPCF Phase 3 BNR	-----	-----	-----	-----	\$2,500,000
<b>Wastewater Total</b>	<b>\$34,451,000</b>	<b>\$41,450,000</b>	<b>\$47,646,500</b>	<b>\$46,320,000</b>	<b>\$44,710,000</b>

# 2026 Capital Budget

## Summary

<b>Water</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>	<b>2030</b>
General Purpose Water	\$7,000,000	\$7,350,000	\$7,717,500	\$6,367,000	\$6,686,000
Paving Program & Restoration	\$7,500,000	\$7,875,000	\$8,268,750	\$6,714,500	\$7,050,000
St Francis Hospital Area Water Main Replacement	\$675,000	-----	-----	-----	-----
Large Diameter 3A Part 3 – Water Main Replacements	\$300,000	-----	-----	-----	-----
Day Hill Standpipe Improvements	\$3,700,000	-----	-----	-----	-----
Water Treatment & Supply Infrastructure Rehabilitation, Upgrades & Replacements	\$2,000,000	\$500,000	\$500,000	\$500,000	\$500,000
Water Main Replacement Program District-wide	\$20,000,000	\$20,500,000	\$21,000,000	\$22,000,000	\$22,000,000
Hartford Water Main Replacements	\$17,000,000	\$10,000,000	\$10,000,000	\$12,000,000	\$12,000,000
West Hartford WTP Treatment Piloting & Preliminary Design (Water Master Plan)	\$3,000,000	\$1,000,000	\$1,000,000	-----	-----
Water Service Verification Contract (Increase to C-24W05)	\$2,500,000	-----	-----	-----	-----
Glastonbury Water Main Replacements (Increase to C-25W03)	\$2,000,000	-----	-----	-----	-----
Windsor Street Water Main (Sewer Separation Project) (Increase to C-25W05)	\$3,150,000	-----	-----	-----	-----
Water Service Verification Contract - Future Phases	-----	\$5,000,000	-----	\$5,000,000	-----
Bishop's Corner Water Main	-----	\$8,000,000	-----	-----	-----
Elizabeth Park Transmission Main	-----	\$10,000,000	-----	-----	-----
Wethersfield PS	-----	\$4,000,000	-----	-----	-----
Nepaug Dam Concrete Rehab & Stability Improvements	-----	-----	\$3,500,000	-----	-----
Raw Water Main at Ford's Crossing	-----	-----	\$6,500,000	-----	-----
Saville Dam Gate Replacements and Ext. Pipe Coating	-----	-----	\$5,500,000	-----	-----
Saville Dam Diversion Channel & East Embankment Improvements	-----	-----	-----	\$2,000,000	-----
Reservoir 6 WTP Improvements - Carbon system and raw water valves replacement	-----	-----	-----	-----	\$10,000,000
<b>Water Total</b>	<b>\$68,825,000</b>	<b>\$74,225,000</b>	<b>\$63,986,250</b>	<b>\$54,581,500</b>	<b>\$58,236,000</b>

# 2026 Capital Budget

## Summary

<b>Combined</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>	<b>2030</b>
CEM Vehicles & Equipment	\$3,900,000	\$4,073,738	\$4,245,000	\$4,457,000	\$4,680,000
Facilities & Equipment Improvements	\$683,000	\$2,250,000	\$1,050,000	\$750,000	\$1,050,000
GIS Infrastructure Improvements	\$1,500,000	-----	-----	-----	-----
IT Infrastructure Projects	-----	\$2,000,000	-----	\$2,000,000	-----
IT SAP Upgrades	-----	\$4,000,000	\$10,000,000	\$7,500,000	\$7,500,000
Engineering Services Staffing	\$9,590,000	\$10,063,200	\$10,566,400	\$11,094,700	\$11,649,500
Construction Services Staffing	\$3,898,000	\$3,957,500	\$4,155,400	\$4,363,100	\$4,581,300
<b>Combined Total</b>	<b>\$19,571,000</b>	<b>\$26,344,438</b>	<b>\$30,016,800</b>	<b>\$30,164,800</b>	<b>\$29,460,800</b>

<b>Hydro Rehabilitation</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>	<b>2030</b>
Colebrook Hydro Equipment Removal & FERC Inspection	\$750,000	-----	-----	-----	-----
<b>Hydro Total</b>	<b>\$750,000</b>	-----	-----	-----	-----

# 2026 Capital Budget

## Summary

<b>Integrated Plan</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>	<b>2030</b>
Program Management Consultant	\$7,200,000	\$7,195,000	\$7,410,850	\$8,382,000	\$8,633,000
Sewer Backup Prevention Program – District-wide	\$2,000,000	\$3,500,000	\$3,500,000	\$3,000,000	\$2,000,000
Sewer House Connection/Separation Program – District-wide	\$1,500,000	\$3,000,000	\$5,000,000	\$7,000,000	\$7,000,000
Sanitary Sewer Easement Improvement Program	\$6,600,000	\$6,912,675	\$6,912,675	\$500,000	\$500,000
Various Sewer Pipe Replacement/Rehabilitations - District-wide (lining)	\$23,100,000	\$23,793,000	\$24,506,790	\$25,241,994	\$25,999,254
Large Diameter 3A Part 3	\$1,650,000	\$10,000,000	-----	-----	-----
Granby Separation Design	\$3,500,000	-----	-----	-----	-----
New North Branch Interceptor Repair/Relocation	\$790,000	\$20,000,000	-----	-----	-----
Sewer & Lateral Rehabilitation in North Meadows Drainage Area (NM 5/6/7) (Increase to C-23X15)	\$2,500,000	-----	-----	-----	-----
North Hartford Expedited Separation (Increase to C-24X09)	\$4,725,000	-----	-----	-----	-----
Granby Separation Construction (Multiple Contracts)	-----	-----	\$35,000,000	\$30,000,000	-----
Large Diameter Sewer Rehabilitation - Future Phases	-----	-----	-----	\$12,000,000	-----
Sanitary Sewer Easement Sewer Lining - Future Phases	-----	-----	\$650,000	-----	\$17,000,000
Wethersfield Trunk Sewer Relocation	-----	-----	-----	-----	\$500,000
Bloomfield Styrene Rehab (Small Diameter Phase 3)	-----	-----	\$4,200,000	-----	-----
East Hartford Styrene Rehab (Small Diameter Phase 4)	-----	-----	-----	\$4,900,000	-----
Rocky Hill Styrene Rehab (Small Diameter Phase 5)	-----	-----	-----	\$2,300,000	-----
Integrated Plan Staffing	\$7,756,000	\$8,024,100	\$8,425,305	\$8,846,600	\$9,288,900
<b>Integrated Plan Total</b>	<b>\$61,321,000</b>	<b>\$82,424,775</b>	<b>\$95,605,700</b>	<b>\$102,170,594</b>	<b>70,921,154</b>

# 2026 Capital Budget

## Summary

Expenditure Classification	2024 Adopted	2025 Adopted	2026 Adopted	\$ Change
<b><i>Summary by Program</i></b>				
Engineering Services	7,146,100	5,975,000	9,590,000	3,615,000
Construction Services	4,526,300	3,566,000	3,898,000	332,000
Integrated Plan	-	6,484,000	7,756,000	1,272,000
<b>Total</b>	<b>11,672,400</b>	<b>16,025,000</b>	<b>21,244,000</b>	<b>5,219,000</b>
<b><i>Summary by Major Object</i></b>				
Regular Pay	6,821,400	10,128,588	13,302,000	3,173,412
Overtime 100%	-	-	1,000	1,000
Overtime 150%	150,000	200,000	335,000	135,000
Overtime 200%	-	-	125,000	125,000
Temporary Help	-	-	20,000	20,000
Standby & Premium Pay	2,000	-	15,000	15,000
Longevity Pay	17,900	19,450	25,000	5,550
<b>Total Payroll</b>	<b>6,991,300</b>	<b>10,348,038</b>	<b>13,823,000</b>	<b>3,474,962</b>
Medical Services	732,000	1,810,241	2,459,000	648,759
Medicare	101,800	146,859	194,000	47,141
OPEB Trust Contribution	913,600	1,504,472	1,890,000	385,528
Pension Contribution	970,600	1,570,080	2,016,000	445,920
Social Security	427,800	617,760	815,000	197,240
Clothing Allowance	7,800	27,550	41,000	13,450
Mileage Allowance	3,000	-	3,000	3,000
Employee Reimbursement	2,000	-	3,000	3,000
<b>Total Other</b>	<b>3,158,600</b>	<b>5,676,962</b>	<b>7,421,000</b>	<b>1,744,038</b>
Contingency	1,522,500	-	-	-
<b>Total CIP Summary</b>	<b>11,672,400</b>	<b>16,025,000</b>	<b>21,244,000</b>	<b>5,219,000</b>

### ***Authorized Positions***

Engineering Services	28	27	42	15
Construction Services	20	18	18	-
Technical Services	-	-	-	-
Integrated Plan	-	31	35	4
<b>Total Authorized Positions</b>	<b>48</b>	<b>76</b>	<b>95</b>	<b>19</b>

# 2026 Capital Budget

## Capital Improvement Program - Sewer

The following is a list of the recommended wastewater system programs and projects to be funded through the MDC's 2026 Capital Improvement Program budget. The projects that comprise the wastewater system programs are necessary to enhance, upgrade and rehabilitate the extensive sewer infrastructure throughout the District and to improve the efficiency and effectiveness of facility operations. Each is a separate undertaking in accordance with Section 3-11 of the Charter of the Metropolitan District.

<b>Wastewater</b>			
1	C-26S01	General Purpose Sewer	\$4,500,000
<b>Wastewater Collection</b>			
2	C-99P26	Paving Program & Restoration	\$2,600,000
3	C-26S02	HWPCF RAS Piping Replacement	\$13,410,000
4	C-26S03	Potter Street Outfall Abandonment	\$1,966,000
5	C-25S03	Dividend Brook Area Wastewater Collection Improvements - (Increase to C-25S03)	\$375,000
<b>Wastewater Treatment</b>			
6	C-26S04	WPCF - Equipment Refurbishment	\$3,000,000
7	C-26S05	WPCF - General Purpose Improvements	\$3,500,000
8	C-25S02	Wastewater Pump Station & Force Main Replacements (Increase to C-25S02)	\$2,000,000
9	C-25S06	EHWPCF - Blower and Aeration Equipment Replacement (Increase to C-25S06)	\$3,100,000
<b>Wastewater Total</b>			<b>\$34,451,000</b>

# 2026 Capital Budget

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## Capital Improvement Program - Sewer

### Program – General Purpose Sewer

<u>Amount</u>	<u>Project #</u>	<u>Fund</u>
\$4,500,000	C-26S01	2110

#### **Description**

Planning, design and construction of the replacement and/or rehabilitation of existing sewer mains, pump stations, and any related collection system appurtenances at various locations District- wide because of infrastructure exceeding useful life. Projects may also include electrical, mechanical, instrumentation, Supervisory Control and Data Acquisition (SCADA) and renewable energy upgrades in addition to facility upgrades. Projects may include limited sewer work associated with related water main replacements to maximize efficiency. Consultant, contractor, or District forces may be utilized. The District costs may include salary, benefits and overhead.

#### **Purpose**

To rehabilitate, upgrade or replace aging sewer pipelines and structures.

#### **Future Appropriations**

Future appropriation requests for additional projects are anticipated over the next four years.

#### **Bond Language**

The sum of \$4,500,000 is hereby appropriated for the planning, design, construction, replacement and/or rehabilitation of existing sewer mains, pump stations and any related collection system appurtenances at various locations within the District, including, but not limited to, electrical, mechanical, instrumentation, Supervisory Control and Data Acquisition (SCADA), and renewable energy upgrades and limited sewer work associated with related water main replacements to maximize efficiency. The appropriation may also be expended for inspection costs, engineering and professional fees, materials, equipment, legal fees, financing costs, interest expense on temporary borrowings, and other costs related to the project. District resources and outside resources may be utilized for the project. The District costs may include salary, benefits and overhead.

# 2026 Capital Budget

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## Capital Improvement Program - Sewer

### Program – Paving Program and Restoration

<u>Amount</u>	<u>Project #</u>	<u>Fund</u>
\$2,600,000	C-99P26	2110

#### **Description**

Final restoration of roads, sidewalks, driveways, parking lots and other areas disturbed by work on MDC sewer infrastructure, including costs for disposal of unsuitable materials and usage of material from stock. Consultant, contractor, or District forces may be utilized. The District costs may include salary, benefits and overhead.

#### **Purpose**

To restore sites associated with various sewer main installations, replacements and repairs.

#### **Future Appropriations-**

Future appropriation requests for additional projects are anticipated over the next four years.

#### **Bond Language**

The sum of \$2,600,000 is hereby appropriated for final restoration of roads, sidewalks, driveways, parking lots and other areas disturbed by work on District sewer infrastructure. The appropriation may also be expended for disposal of unsuitable materials, design, construction and inspection costs, engineering and professional fees, materials, equipment, legal fees, financing costs, interest expense on temporary borrowings, and other costs related to the project. District resources and outside resources may be utilized for the project. The District costs may include salary, benefits and overhead and use of stock materials.

# 2026 Capital Budget

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## Capital Improvement Program - Sewer

### Program – HWPCF RAS Piping Replacement

<u>Amount</u>	<u>Project #</u>	<u>Fund</u>
\$13,410,000	C-26S02	2110

#### **Description**

Replacement of the return activated sludge (RAS) piping located in the main secondary gallery at the Hartford Water Pollution Control Facility (HWPCF). This project includes design, construction and project administration. Consultant, contractor, or District forces may be utilized. The District costs may include salary, benefits and overhead.

#### **Purpose**

To evaluate and replace return activated sludge piping in the main secondary gallery at the Hartford Water Pollution Control Facility.

#### **Future Appropriations**

No additional appropriation requests are anticipated over the next four years.

#### **Bond Language**

The sum of \$13,410,000 is hereby appropriated for the evaluation and replacement of the return activated sludge (RAS) piping located in the main secondary gallery at the Hartford Water Pollution Control Facility. The appropriation may also be expended for design, construction and inspection costs, engineering and professional fees, materials, equipment, legal fees, financing costs, interest expense on temporary borrowings, and other costs related to the project. District resources and outside resources may be utilized for the project. The District costs may include salary, benefits, and overhead.

# 2026 Capital Budget

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## Capital Improvement Program - Sewer

### Program – Potter Street Outfall Abandonment

<u>Amount</u>	<u>Project #</u>	<u>Fund</u>
\$1,966,000	C-26S03	2110

#### **Description**

Permanent abandonment of the 90-inch outfall conduit from the former MDC Potter Street Pump Station. The conduit poses a levee safety risk to the Hartford Levee and permanent abandonment with low strength concrete is the preferred method to assure levee integrity. This project includes design, construction and project administration. Consultant, contractor, or District forces may be utilized. The District costs may include salary, benefits and overhead.

#### **Purpose**

To abandon permanently the 90-inch outfall conduit from the former MDC Potter Street Pump Station.

#### **Future Appropriations**

No additional appropriation requests are anticipated over the next four years.

#### **Bond Language**

The sum of \$1,966,000 is hereby appropriated for costs related to the permanent abandonment of the 90-inch outfall conduit from the former District Potter Street Pump Station. The appropriation may also be expended for design, construction and inspection costs, engineering and professional fees, materials, equipment, legal fees, financing costs, interest expense on temporary borrowings, and other costs related to the project. District resources and outside resources may be utilized for the project. The District costs may include salary, benefits and overhead.

# 2026 Capital Budget

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## Capital Improvement Program - Sewer

**Program – Dividend Brook Area Wastewater Collection Improvements (Increase to C-25S03)**

<u>Amount</u>	<u>Project #</u>	<u>Fund</u>
\$375,000	C-25S03	2110

### **Description**

Design and construction improvements to the Dividend Brook Drainage Area within the Rocky Hill Sewershed (Dividend Brook) as necessary to consolidate and/or reduce pump stations with new gravity sewers and/or pump stations. Consultant, contractor, or District forces may be utilized. The District costs may include salary, benefits and overhead.

### **Purpose**

To design, construct improvements within the Dividend Brook Drainage Area as required to consolidate aging pump stations.

### **Future Appropriations**

Future appropriation requests are anticipated over the next year.

### **Bond Language**

The sum of \$375,000 is hereby appropriated for design and construction improvements to the Dividend Brook Drainage Area within the Rocky Hill Sewershed (Dividend Brook) in order to consolidate and/or reduce pump stations with new gravity sewers and/or pump stations. The appropriation may also be expended for inspection costs, engineering and professional fees, materials, equipment, legal fees, financing costs, interest expense on temporary borrowings, and other costs related to the project. District resources and outside resources may be utilized for the project. The District costs may include salary, benefits and overhead.

# 2026 Capital Budget

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## Capital Improvement Program - Sewer

### Program – Water Pollution Control Facilities – Equipment Refurbishment

<u>Amount</u>	<u>Project #</u>	<u>Fund</u>
\$3,000,000	C-26S04	2110

#### **Description**

Refurbishment and/or rehabilitation of various infrastructure and equipment at the District's four Water Pollution Control Facilities to modernize existing systems including mechanical, electrical, process, instrumentation and control systems. This project will rehabilitate multiple water pollution control assets to improve operational readiness/reliability, safety, increase wastewater processing capabilities and add/enhance assets life. Consultant, contractor, or District forces may be utilized. The District costs may include salary, benefits and overhead.

#### **Purpose**

To rehabilitate aging equipment at the District's four Water Pollution Control Facilities.

#### **Future Appropriations**

Future appropriation requests for additional projects are anticipated over the next four years.

#### **Bond Language**

The sum of \$3,000,000 is hereby appropriated for the refurbishment and/or rehabilitation of various infrastructure and equipment at the District's four Water Pollution Control Facilities to modernize existing systems, including, but not limited to, mechanical, electrical, process, instrumentation and control systems. The appropriation may also be expended for design, construction and inspection costs, engineering and professional fees, materials, equipment, legal fees, financing costs, interest expense on temporary borrowings, and other costs related to the project. District resources and outside resources may be utilized for the project. The District costs may include salary, benefits and overhead.

# 2026 Capital Budget

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## Capital Improvement Program - Sewer

Program – General Purpose Water Pollution Control Facilities Improvements

<u>Amount</u>	<u>Project #</u>	<u>Fund</u>
\$3,500,000	C-26S05	2110

### Description

Design and construction of various infrastructure renewals, upgrades, and replacements at the District's four Water Pollution Control Facilities to modernize existing systems including mechanical, electrical, process, instrumentation and control systems. This project will rehabilitate multiple water pollution control assets to improve operational readiness/reliability, safety, increase wastewater processing capabilities and add/enhance assets life. Consultant, contractor, or District forces may be utilized. The District costs may include salary, benefits and overhead.

### Purpose

To rehabilitate and/or improve aging infrastructure at the District's four Water Pollution Control Facilities.

### Future Appropriations

Future appropriation requests for additional projects are anticipated over the next four years.

### Bond Language

The sum of \$3,500,000 is hereby appropriated for the design and construction of various infrastructure renewals, upgrades, and replacements at the District's four Water Pollution Control Facilities to modernize existing systems, including, but not limited to, mechanical, electrical, process, instrumentation and control systems. The appropriation may also be expended for inspection costs, engineering and professional fees, materials, equipment, legal fees, financing costs, interest expense on temporary borrowings, and other costs related to the project. District resources and outside resources may be utilized for the project. The District costs may include salary, benefits and overhead.

# 2026 Capital Budget

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## Capital Improvement Program - Sewer

**Program – Wastewater Pump Station & Force Main Replacements (Increase to C-25S02)**

<u>Amount</u>	<u>Project #</u>	<u>Fund</u>
\$2,000,000	C-25S02	2110

### **Description**

Design and construction of upgrades and/or replacements at Wastewater Pump Stations and Force Mains, including but not limited to Island Road Sanitary Pump Station in Windsor and the Old Farm Drive Force Main in Newington. Scope of upgrades may include the replacement of existing force mains, existing process, mechanical, structural, electrical and control systems. Other improvements include site work and other miscellaneous modifications. Consultant, contractor, or District forces may be utilized. The District costs may include salary, benefits and overhead.

### **Purpose**

To repair, rehabilitate or replace wastewater pump stations and force mains.

### **Future Appropriations**

No additional appropriation requests are anticipated over the next four years.

### **Bond Language**

The sum of \$2,000,000 is hereby appropriated for the design and construction for upgrades and/or replacements at the Wastewater Pump Station and various force mains, including, but not limited to, Island Road Sanitary Pump Station in Windsor and the Old Farm Drive force main in Newington. Such project upgrades may include the replacement of existing force mains, existing process, mechanical, structural, electrical and control systems. The appropriation may also be expended for inspection costs, engineering and professional fees, materials, equipment, legal fees, financing costs, interest expense on temporary borrowings, and other costs related to the project. District resources and outside resources may be utilized for the project. The District costs may include salary, benefits and overhead.

# 2026 Capital Budget

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## Capital Improvement Program - Sewer

Program – EHWPCF – Blower and Aeration Equipment Replacement (Increase to C-25S06)

<u>Amount</u>	<u>Project #</u>	<u>Fund</u>
\$3,100,000	C-25S06	2110

### Description

Design and construction of the aeration blower replacement at the East Hartford Water Pollution Control Facility. Replacement shall include all mechanical, electrical, process, instrumentation and control systems required to install and connect new aeration blowers, including additional aeration equipment. This project will improve operational readiness/reliability, increase wastewater processing capabilities, and add/enhance assets life. Consultant, contractor, or District forces may be utilized. The District costs may include salary, benefits and overhead.

### Purpose

Replacement of aeration blowers and related ancillary equipment to improve operational readiness and reliability and meet appropriate NPDES permitting requirements.

### Future Appropriations

No additional appropriation requests are anticipated over the next four years.

### Bond Language

The sum of \$3,100,000 is hereby appropriated for the replacement of the aeration blower equipment at the East Hartford Water Pollution Control Facility. Such replacement of the aeration blower equipment shall include, but not be limited to, all design and construction for the mechanical, electrical, process, instrumentation and control systems required to install and connect the new aeration blowers, including additional aeration equipment. The appropriation may also be expended for inspection costs, engineering and professional fees, materials, equipment, legal fees, financing costs, interest expense on temporary borrowings, and other costs related to the project. District resources and outside resources may be utilized for the project. The District costs may include salary, benefits and overhead.

# 2026 Capital Budget

## Capital Improvement Program - Water

The following is a list of the recommended water system programs and projects to be funded through the MDC's 2026 Capital Improvement Program budget. Each is a separate undertaking in accordance with Section 3-11 of the Charter of the Metropolitan District. The projects that comprise the water system programs are necessary to extend, upgrade and maintain the extensive water infrastructure throughout the District and to enhance the efficiency and effectiveness of facility operations.

<b>Water</b>			
10	C-26W01	General Purpose Water	\$7,000,000
<b>Water Distribution</b>			
11	C-99P26	Paving Program & Restoration	\$7,500,000
12	C-26W02	St. Francis Hospital Area Water Main Replacement	\$675,000
13	C-26W03	Large Diameter 3A Part 3 - Water Main Replacement	\$300,000
14	C-26W04	Day Hill Standpipe Improvements	\$3,700,000
15	C-26W05	Water Treatment & Supply Infrastructure Rehabilitation, Upgrades & Replacements	\$2,000,000
16	C-26W06	Water Main Replacement Program District-wide	\$20,000,000
17	C-26W07	Hartford Water Main Replacements	\$17,000,000
18	C-26W08	West Hartford WTP Treatment Piloting & Preliminary Design (Water Master Plan)	\$3,000,000
19	C-24W05	Water Service Verification Contract (Increase to C-24W05)	\$2,500,000
20	C-25W03	Glastonbury Water Main Replacements (Increase to C-25W03)	\$2,000,000
21	C-25W05	Windsor Street Water Main (Sewer Separation Project) (Increase to C-25W05)	\$3,150,000
<b>Water Total</b>			<b>\$68,825,000</b>

# 2026 Capital Budget

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## Capital Improvement Program - Water

Program – General Purpose Water Program

<u>Amount</u>	<u>Project #</u>	<u>Fund</u>
\$7,000,000	C-26W01	2120

### Description

Planning, design and construction of the replacement and/or rehabilitation of aging water mains and related system-wide equipment/infrastructure improvements to enhance the effectiveness, efficiency and safety of the District's water supply, treatment, and distribution systems. Projects may include electrical, mechanical, or renewable energy upgrades at District facilities as well as water modeling, master planning and the integration of Supervisory Control and Data Acquisition (SCADA) and data collection/evaluation systems. Consultant, contractor, or District forces may be utilized. The District costs may include salary, benefits and overhead.

### Purpose

To enhance the effectiveness, efficiency and safety of the District's water supply, treatment, and distribution systems.

### Future Appropriations

Future appropriation requests for additional projects are anticipated over the next four years.

### Bond Language

The sum of \$7,000,000 is hereby appropriated for the planning, design and construction of the replacement and/or rehabilitation of aging water mains and related system-wide equipment/infrastructure improvements, treatment and distribution systems, including, but not limited to, electrical, mechanical or renewable energy upgrades at District facilities, water modeling, master planning and the integration of Supervisory Control and Data Acquisitions (SCADA) and data collection/evaluation systems. The appropriation may also be expended for inspection costs, engineering and professional fees, materials, equipment, legal fees, financing costs, interest expense on temporary borrowings, and other costs related to the project. District resources and outside resources may be utilized for the project. The District costs may include salary, benefits and overhead.

# 2026 Capital Budget

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## Capital Improvement Program - Water

### Program – Paving Program and Restoration

<u>Amount</u>	<u>Project #</u>	<u>Fund</u>
\$7,500,000	C-99P26	2120

#### **Description**

Final restoration of roads, sidewalks, driveways, parking lots and other areas disturbed by work on MDC water infrastructure, including costs for disposal of unsuitable materials and usage of material from stock. Consultant, contractor, or District forces may be utilized. The District costs may include salary, benefits and overhead.

#### **Purpose**

To restore sites associated with various water main installations, replacements, and repairs.

#### **Future Appropriations**

Future appropriation requests for additional projects are anticipated over the next four years.

#### **Bond Language**

The sum of \$7,500,000 is hereby appropriated for final pavement restoration of roads, sidewalks, driveways, parking lots and other areas disturbed by work performed on District water infrastructure projects. The appropriation may also be expended on design, construction and inspection costs, engineering and professional fees, materials, costs related to the disposal of unsuitable materials and the usage of material from stock, equipment, legal fees, financing costs, interest expense on temporary borrowings, and other costs related to the project. District resources and outside resources may be utilized for the project. The District costs may include salary, benefits and overhead.

# 2026 Capital Budget

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## Capital Improvement Program - Water

Program – St. Francis Hospital Area Water Main

<u>Amount</u>	<u>Project #</u>	<u>Fund</u>
\$675,000	C-26W02	2120

### Description

Design and/or construction for the rehabilitation and/or replacement of various water mains and water services in Hartford near Saint Francis Hospital that have exceeded their useful life and/or have experienced numerous breaks or are undersized for current needs. Consultant, contractor, or District forces may be utilized. The District costs may include salary, benefits and overhead.

### Purpose

To improve the reliability, efficiency, and safety of Hartford's water distribution system.

### Future Appropriations

Future appropriation requests for additional projects are anticipated over the next four years.

### Bond Language

The sum of \$675,000 is hereby appropriated for design and/or construction costs for the rehabilitation and/or replacement of various water mains and water services in Hartford near Saint Francis Hospital. The appropriation may also be expended and inspection costs, engineering and professional fees, materials, equipment, legal fees, financing costs, interest expense on temporary borrowings, and other costs related to the project. District resources and outside resources may be utilized for the project. The District costs may include salary, benefits and overhead.

### Funding Sources

Project is eligible for a loan under the State of Connecticut DWSRF. However, funding is a condition of priority ranking and fund availability.

# 2026 Capital Budget

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## Capital Improvement Program - Water

**Program – Large Diameter Phase 3A Part 3 Water Main Replacement Design**

<u>Amount</u>	<u>Project #</u>	<u>Fund</u>
\$300,000	C-26W03	2120

### **Description**

Design and construction of water main replacement and service reconnections for mains in conflict with sewer repairs in the Large Diameter Phase 3A Part 3 project identified in the Consent Order (CO). Future construction project will replace water mains on numerous streets throughout Hartford as identified in the Consent Order. Consultant, Contractor, or District forces may be utilized for this program. The District costs may include salary, benefits and overhead. CO deadline expected to be extended.

### **Purpose**

To improve the reliability, efficiency, and safety of water mains around the Large Diameter Phase 3A, Part 3 Sewer Rehabilitation project.

### **Future Appropriations**

Future appropriation requests for additional projects are anticipated over the next four years.

### **Bond Language**

The sum of \$300,000 is hereby appropriated for the design and construction of water main replacement and service reconnections for the mains in conflict with sewer repairs in the Large Diameter Phase 3A Part 3 project identified in the Consent Order. The appropriation may also be expended for inspection costs, engineering and professional fees, materials, equipment, legal fees, financing costs, interest expense on temporary borrowings, and other costs related to the project. District resources and outside resources may be utilized for the project. The District costs may include salary, benefits and overhead.

### **Funding Sources**

Project is eligible for a loan under the State of Connecticut DWSRF. However, funding is a condition of priority ranking and fund availability.

# 2026 Capital Budget

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## Capital Improvement Program - Water

### Program – Day Hill Standpipe Improvements

<u>Amount</u>	<u>Project #</u>	<u>Fund</u>
\$3,700,000	C-26W04	2120

#### **Description**

To extend the lifespan, improve the condition and enhance the water quality, security, efficiency, and safety of the District's standpipe structure and supporting infrastructure. Project may also include electrical, mechanical, structural, or site safety upgrades. District and outside forces may be utilized for this program. District costs may include salary, benefits & overhead.

#### **Purpose**

To improve the lifespan and functionality of the Day Hill Standpipe.

#### **Future Appropriations**

No additional appropriation requests are anticipated over the next four years.

#### **Bond Language**

The sum of \$3,700,000 is hereby appropriated for improvements to the District's Day Hill standpipe structure and supporting infrastructure in an effort to extend its lifespan, improve its condition and enhance its water quality, security, efficiency and safety. The appropriation may also be expended for design, construction and inspection costs, engineering and professional fees, materials, equipment, legal fees, financing costs, interest expense on temporary borrowings, and other costs related to the project. District resources and outside resources may be utilized for the project. The District costs may include salary, benefits and overhead.

#### **Funding Sources**

Project is eligible for a loan under the State of Connecticut DWSRF. However, funding is a condition of priority ranking and fund availability.

# 2026 Capital Budget

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## Capital Improvement Program - Water

Program – Water Treatment & Supply Infrastructure Rehabilitation, Upgrades & Replacements

<u>Amount</u>	<u>Project #</u>	<u>Fund</u>
\$2,000,000	C-26W05	2120

### Description

Design and construction of various infrastructure renewal and replacements at the District's water treatment and supply facilities and functions. Multiple water treatment and supply assets will be rehabilitated to improve raw water quality, water treatment processes, operational reliability, security, and safety. These projects are intended to extend and enhance the asset life. Consultant, contractor, or District forces may be utilized. The District costs may include salary, benefits and overhead.

### Purpose

To replace aging equipment and infrastructure at the Water Treatment Facilities.

### Future Appropriations

Future appropriation requests for additional projects are anticipated over the next four years.

### Bond Language

The sum of \$2,000,000 is hereby appropriated for the design and construction of water treatment and supply infrastructure rehabilitation, upgrades and replacements at the District's water treatment and supply facilities to improve raw water quality, water treatment processes, operational reliability, security and safety. The appropriation may also be expended for inspection costs, engineering and professional fees, materials, equipment, legal fees, financing costs, interest expense on temporary borrowings, and other costs related to the project. District resources and outside resources may be utilized for the project. The District costs may include salary, benefits and overhead.

# 2026 Capital Budget

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## Capital Improvement Program - Water

Program – District-wide Water Main Replacement Program

<u>Amount</u>	<u>Project #</u>	<u>Fund</u>
\$20,000,000	C-26W06	2120

### Description

Design and/or construction for the rehabilitation and/or replacement of various water mains and water services throughout the District service area that have exceeded their useful life and/or have experienced numerous breaks. Consultant, contractor, or District forces may be utilized. The District costs may include salary, benefits and overhead.

### Purpose

To improve the reliability, efficiency, and safety of the District's water distribution system.

### Future Appropriations

Future appropriation requests for additional projects are anticipated over the next four years.

### Bond Language

The sum of \$20,000,000 is hereby appropriated for the design and/or construction costs related to the rehabilitation and/or replacement of various water mains and water services throughout the District service area that have exceeded their useful life and/or have experienced numerous breaks. The appropriation may also be expended for inspection costs, engineering and professional fees, materials, equipment, legal fees, financing costs, interest expense on temporary borrowings, and other costs related to the project. District resources and outside resources may be utilized for the project. The District costs may include salary, benefits and overhead.

### Funding Sources

Project is eligible for a loan under the State of Connecticut DWSRF. However, funding is a condition of priority ranking and fund availability.

# 2026 Capital Budget

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## Capital Improvement Program - Water

### Program – Hartford Water Main Replacements

<u>Amount</u>	<u>Project #</u>	<u>Fund</u>
\$17,000,000	C-26W07	2120

#### **Description**

Design, construction, and inspection services associated with the rehabilitation and/or replacement of existing water mains and water services in Hartford that have exceeded their useful life and/or have experienced numerous breaks. Consultant, contractor, or District forces may be utilized. The District costs may include salary, benefits and overhead.

#### **Purpose**

To improve the reliability, efficiency, and safety of the District's water distribution system.

#### **Future Appropriations**

Future appropriation requests for additional projects are anticipated over the next four years.

#### **Bond Language**

The sum of \$17,000,000 is hereby appropriated for the design, construction and inspection services associated with the rehabilitation and/or replacement of existing water mains and water services in Hartford that have exceeded their useful life and/or have experienced numerous breaks. The appropriation may also expended for inspection costs, engineering and professional fees, materials, equipment, legal fees, financing costs, interest expense on temporary borrowings, and other costs related to the project. District resources and outside resources may be utilized for the project. The District costs may include salary, benefits and overhead.

#### **Funding Sources**

Project is eligible for a loan under the State of Connecticut DWSRF. However, funding is a condition of priority ranking and fund availability.

# 2026 Capital Budget

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## Capital Improvement Program - Water

Program – West Hartford WTP Treatment Piloting & Preliminary Design (Water Master Plan)

<u>Amount</u>	<u>Project #</u>	<u>Fund</u>
\$3,000,000	C-26W08	2120

### Description

Design, construction and operation of water treatment equipment to pilot treatment technologies. Work can include conceptual or preliminary design and layout of a new treatment facility. Consultant, contractor, or District forces may be utilized. The District costs may include salary, benefits and overhead.

### Purpose

To study treatment technologies to design a new treatment facility.

### Future Appropriations

Future appropriation requests for additional projects are anticipated over the next three years.

### Bond Language

The sum of \$3,000,000 is hereby appropriated for the design, construction and operation of water treatment equipment to pilot treatment technologies. The project shall include, but not be limited to, conceptual and preliminary design and layout of a new water treatment facility. The appropriation may also be expended for inspection costs, engineering and professional fees, materials, equipment, legal fees, financing costs, interest expense on temporary borrowings, and other costs related to the project. District resources and outside resources may be utilized for the project. The District costs may include salary, benefits and overhead.

# 2026 Capital Budget

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## Capital Improvement Program - Water

Program – Water Service Verification Contract (Increase to C-24W05)

<u>Amount</u>	<u>Project #</u>	<u>Fund</u>
\$2,500,000	C-24W05	2120

### Description

This project requires obtaining the unknown material of service piping as part of the Lead & Copper Revised Rule (Inventory) project. Contracts may include test pits, renewals, meter pits, and/or restoration. Including inspection. Consultant, contractor, or District forces may be utilized. The District costs may include salary, benefits and overhead.

### Purpose

To investigate the unknown material of service piping as part of the Lead & Copper Revised Rule (Inventory) project.

### Future Appropriations

Future appropriation requests for additional projects are anticipated over the next four years.

### Bond Language

The sum of \$2,500,000 is hereby appropriated to investigate and obtain service piping information as part of the Lead & Copper Revised Rule (Inventory) project, including, but not limited to, test pits, renewals, meter pits, and/or restoration and inspection. The appropriation may also be expended for design, construction and inspection costs, engineering and professional fees, materials, equipment, legal fees, financing costs, interest expense on temporary borrowings, and other costs related to the project. District resources or outside resources may be utilized for the project. District costs may include salary, benefits and overhead.

### Funding Sources

Project is eligible for a loan under the State of Connecticut DWSRF. However, funding is a condition of priority ranking and fund availability.

# 2026 Capital Budget

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## Capital Improvement Program - Water

**Program – Glastonbury Water Main Replacement (Increase to C-25W03)**

<u>Amount</u>	<u>Project #</u>	<u>Fund</u>
\$2,000,000	C-25W03	2120

### **Description**

Design and/or construction for the rehabilitation and/or replacement of various water mains and water services in Glastonbury that have exceeded their useful life and/or have experienced numerous breaks or are undersized for current needs. Consultant, contractor, or District forces may be utilized. The District costs may include salary, benefits and overhead.

### **Purpose**

To improve the reliability, efficiency, and safety of Glastonbury's water distribution system.

### **Future Appropriations**

No additional appropriation requests are anticipated over the next four years.

### **Bond Language**

The sum of \$2,000,000 is hereby appropriated for the design and/or construction for the rehabilitation and/or replacement of various water mains and water services in Glastonbury that have exceeded their useful life and/or have experienced numerous breaks or are undersized for current needs. The appropriation may also be expended inspection costs, engineering and professional fees, equipment, materials, legal fees, financing costs, interest expense on temporary borrowings, and other costs related to the project. District resources and outside resources may be utilized for the project. The District costs may include salary, benefits and overhead.

# 2026 Capital Budget

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## Capital Improvement Program - Water

Program – Windsor Street Water Main (Increase to C-25W05)

<u>Amount</u>	<u>Project #</u>	<u>Fund</u>
\$3,150,000	C-25W05	2120

### Description

Construction, inspection, and associated work for the replacement of existing water mains and service reconnections on Windsor Street and Main Street in Hartford in conjunction with planned sewer separation project. The project will replace existing mains with a new 12-in main. Consultant, contractor, or District forces may be utilized. The District costs may include salary, benefits and overhead.

### Purpose

To replace the water main as support for a sewer separation project

### Future Appropriations

No additional appropriation requests are anticipated over the next four years.

### Bond Language

The sum of \$3,150,000 is hereby appropriated for the construction, inspection, and associated work for the replacement of existing water mains and service reconnections on Windsor Street and Main Street in Hartford, with new 12 inch mains in conjunction with the planned sewer separation project. The appropriation may also be expended for design costs, engineering and professional fees, equipment, materials, professional fees, legal fees, financing costs, interest expense on temporary borrowings, and other costs related to the project. District resources and outside resources may be utilized for the project. The District costs may include salary, benefits and overhead.

### Funding Sources

Project is eligible for a loan under the State of Connecticut DWSRF. However, funding is a condition of priority ranking and fund availability.

# 2026 Capital Budget

## Capital Improvement Program - Combined

The following is a list of the recommended combined capital programs and projects to be funded through the MDC's 2026 Capital Improvement Program budget. These capital programs and projects provide for needed fleet and equipment replacement and upgrades, facility improvements and staffing. Each is a separate undertaking in accordance with Section 3-11 of the Charter of the Metropolitan District.

<b>Combined</b>			
22	C-99F26	CEM Vehicles & Equipment	\$3,900,000
23	C-26C01	Facilities and Equipment Improvements	\$683,000
24	C-26C02	GIS Infrastructure Improvements	\$1,500,000
25	C1H03	Engineering Services Staffing	\$9,590,000
26	C1H04	Construction Services Staffing	\$3,898,000
<b>Combined Total</b>			<b>\$19,571,000</b>

The following positions are included in the combined capital program:

### Authorized Positions

<b>Title</b>	<b>Number</b>
Accounting Administrator	1
Administrative Assistant	2
Assistant Manager of Engineering Services	1
Assistant to the CAO	1
Business System Analyst I	1
Business System Analyst II	1
Command Center Utility Services Administrator	1
Compliance Analyst	1
Construction & Utilities Services Supervisors	6
Construction Managers	9
Director of Engineering	1
Durational Project Engineer	1
Engineering Technicians 1	7
Engineering Technicians 2	4
Entry Level Engineer	1
GIS Analyst	1
Manager of Public Info OOC	2
Mapping Technician	1
Manager of Engineering	1
Manager of Information Services	1
Principal GIS Analyst	2
Project Engineers 2	1
Project Manager	6
Senior Engineering Drafter	1
Senior Project Managers	5
Strategic Sourcing Spec	1
<b>Total</b>	<b>60</b>

# 2026 Capital Budget

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## Capital Improvement Program - Combined

### Program – CEM Vehicles & Equipment

**Amount**  
\$3,900,000

**Project #**  
C-99F26

**Fund**  
2130

#### **Description**

This program consists of replacement and/or upgrades to the District's transportation and power operated equipment fleet and related/associated components. These vehicles, equipment and related/ associated components are intended to extend and enhance the capacity and capabilities of the District personnel provided by, but not limited to, District technicians, mechanics, operating and engineering staff. District and outside forces may be utilized for this program. The District costs may include salary, benefits and overhead.

#### **Purpose**

To maintain and upgrade the District's fleet and equipment.

#### **Future Appropriations**

Future appropriation requests for additional projects are anticipated over the next four years.

#### **Bond Language**

The sum of \$3,900,000 is hereby appropriated for the replacement and/or maintenance upgrades to the District's transportation and power operated equipment fleet. The appropriation may also be expended for inspection costs, equipment, materials, professional fees, legal fees, financing costs, interest expense on temporary borrowings, and other costs related to the project. District resources and outside resources may be utilized for the project. The District costs may include salary, benefits and overhead.

# 2026 Capital Budget

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## Capital Improvement Program - Combined

### Program – Facilities and Equipment Improvements

<u>Amount</u>	<u>Project #</u>	<u>Fund</u>
\$683,000	C-26C01	2130

#### **Description**

Design and construction of a variety of improvements including renewal and replacements at District administrative, operational, and maintenance facilities which will address building development, structural, roofing, architectural, mechanical, electrical, plumbing, fire protection, HVAC, security, site improvements, environmental abatement, and other relevant work. The project also includes equipment upgrades. Consultant, contractor, or District forces may be utilized. The District costs may include salary, benefits and overhead.

#### **Purpose**

To ensure the continued efficient and effective operation of the District's facilities and related equipment.

#### **Future Appropriations**

Future appropriation requests for additional projects are anticipated over the next four years.

#### **Bond Language**

The sum of \$683,000 is hereby appropriated for the design and construction of a variety of improvements to District administrative, operational, and maintenance facilities and equipment, including, but not limited to, building development, structural, roofing, architectural, mechanical, electrical, electrical, plumbing fire protection, HVAC, security, site improvements, environmental abatement, equipment upgrades and other relevant work. The appropriation may also be expended for inspection costs, engineering and professional fees, materials, equipment, legal fees, financing costs, interest expense on temporary borrowings, and other costs related to the project. District resources and outside resources may be utilized for the project. The District costs may include salary, benefits and overhead.

# 2026 Capital Budget

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## Capital Improvement Program - Combined

### Program – GIS Infrastructure Improvements

<u>Amount</u>	<u>Project #</u>	<u>Fund</u>
\$1,500,000	C-26C02	2130

#### **Description**

Update to GIS system including, but not limited to work related to ArcGis Pro, conversion to Utility Network, synchronization to enterprise systems, conversion to cloud platform or other related tasks. Consultant, contractor, or District forces may be utilized. The District costs may include salary, benefits and overhead.

#### **Purpose**

To maintain and upgrade the District's GIS system.

#### **Future Appropriations**

No additional appropriation requests are anticipated over the next four years.

#### **Bond Language**

The sum of \$1,500,000 is hereby appropriated for updates and improvements to the District's geographical information system (GIS) including, but not limited to, work related to ArcGis Pro, conversion to Utility Network, synchronization to enterprise systems, conversion to cloud platform or other related tasks. The appropriation may also be expended for professional fees, materials, equipment, legal fees, financing costs, interest expense on temporary borrowings, and other costs related to the project. District resources and outside resources may be utilized for the project. The District costs may include salary, benefits and overhead.

# 2026 Capital Budget

## Capital Improvement Program - Combined

### Program - Engineering Services Staffing

<u>Amount</u> \$9,590,000	<u>Funds Center</u> C1H03	<u>Fund</u> 2130
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#### Description

Staffing costs.

#### Purpose

The Engineering Services department holds responsibility for developing and designing the District's capital improvement projects. Projects include improvements to and expansion of the District's water distribution and sewer collection systems and related work on water and sewage treatment plants.

#### Future Appropriations

Future appropriation requests for this Purpose are anticipated over the next four years.

#### Bond Language

The sum of \$9,590,000 is appropriated for the engineering services department staffing for the development and design of the District's capital improvement projects, including, but not limited to, improvements to and expansion of the District's water distribution and sewer collection systems and related work on water and sewage treatment plants. The appropriation may also be expended for professional fees, legal fees, financing costs, interest expense on temporary borrowings, and other costs related to the project. District resources may be utilized for the project. The District costs may include salary, benefits and overhead.

#### Authorized Positions

Title	Number
Accounting Administrator	1
Administrative Assistant	2
Assistant Manager of Engineering Services	1
Assistant to the CAO	1
Business System Analyst I	1
Business System Analyst II	1
Command Center Utility Serv Admin	1
Compliance Analyst	1
Construction Manager	5
Director of Engineering	1
Durational Project Engineer	1
Engineering Tech 1	4
Entry Level Engineer	1
GIS Analyst	1
Manager of Public Information OOC	2
Mapping Technician	1
Manager of Engineering	1
Manager of Information Services	1
Principal GIS Analyst	2
Project Engineer 2	1
Project Manager	5
Senior Engineering Drafter	1
Senior Project Manager	5
Strategic Sourcing Specialist	1
<b>Total</b>	<b>42</b>

# 2026 Capital Budget

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## Capital Improvement Program - Combined

### Program – Construction Services Staffing

<u>Amount</u> \$3,898,000	<u>Funds Center</u> C1H04	<u>Fund</u> 2130
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#### Description

Staffing costs.

#### Purpose

The Construction Services department holds responsibility for construction for all the District's capital improvement projects including improvements to and expansion of the District's water distribution and sewer collection systems and related work on water and sewer treatment plants.

#### Future Appropriations

Future appropriation requests for this Purpose are anticipated over the next four years.

#### Bond Language

The sum of \$3,898,000 is hereby appropriated for the construction services department staffing for the management of the District's capital improvement projects, including improvements to and expansion of the District's water distribution and sewer collection systems and related work on water and sewage treatment plants. The appropriation may also be expended for professional fees, legal fees, financing costs, interest expense on temporary borrowings, and other costs related to the projects. District resources may be utilized for the projects. The District costs may include salary, benefits and overhead.

#### Authorized Positions

<u>Title</u>	<u>Number</u>
Construction Manager	4
Construction & Utility Services Supervisor	6
Engineering Technician 1	3
Engineering Technician 2	4
Project Manager	<u>1</u>
<b>Total</b>	<b>18</b>

# 2026 Capital Budget

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## Capital Improvement Program – Hydro Rehabilitation

The following is a list of the recommended Hydro capital programs and projects to be funded through the MDC's 2026 Capital Improvement Program budget. This capital program and project provide for needed modernization of the Colebrook Hydro Facility This is a separate undertaking in accordance with Section 3-11 of the Charter of the Metropolitan District.

<b>Hydro</b>			
27	C-26H01	Colebrook Hydro Equipment Removal & FERC Inspection	\$750,000
<b>Hydro Total</b>			<b>\$750,000</b>

# 2026 Capital Budget

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## Capital Improvement Program – Hydro Rehabilitation

### Program – Colebrook Hydro Equipment Removal and FERC Inspection

<u>Amount</u>	<u>Project #</u>	<u>Fund</u>
\$750,000	C-26H01	2150

#### **Description**

To provide upgrades to the Colebrook Hydro Facility by removing the equipment and providing associated FERC Inspection in accordance with agreement with ACOE. Consultants, contractors, or District forces may be utilized. The District costs may include salary, benefits and overhead.

#### **Purpose**

To remove equipment and provide inspection services in agreement with ACOE.

#### **Future Appropriations**

No additional appropriation requests are anticipated over the next four years.

#### **Bond Language**

The sum of \$750,000 is hereby appropriated for upgrades to the Colebrook Hydro Facility by removing certain equipment and providing associated Federal Energy Regulatory Commission Inspection, in accordance with the District's agreement with Army Corps of Engineers. The appropriation may also be expended for design, construction and inspection costs, engineering and professional fees, materials, equipment, legal fees, financing costs, interest expense on temporary borrowings, and other costs related to the project. District resources and outside resources may be utilized for the project. The District costs may include salary, benefits and overhead.

# 2026 Capital Budget

## Integrated Plan - Summary

The following is a list of the recommended Integrated Plan programs and projects to be funded through the MDC's 2026 Integrated Plan budget. Each is a separate undertaking in accordance with Section 3-11 of the Charter of the Metropolitan District.

<b>Integrated Plan</b>			
28	C-26X01	Program Management Consultant/General Purpose IP	\$7,200,000
29	C-26X02	Sewer Backup Prevention Program - District-wide	\$2,000,000
30	C-26X03	Sewer House Connection/Separation Program - District-wide	\$1,500,000
31	C-26X04	Sanitary Sewer Easement Improvement Program	\$6,600,000
32	C-26X05	Various Sewer Pipe Replacement/Rehabilitations - District wide	\$23,100,000
33	C-26X06	Large Diameter 3A Part 3	\$1,650,000
34	C-26X07	Granby Separation Design	\$3,500,000
35	C-26X08	New North Branch Interceptor Repair/Relocation	\$790,000
36	C-23X15	Sewer & Lateral Rehabilitation in North Meadows Drainage Area (NM 5/6/7) (Increase to C-23X15)	\$2,500,000
37	C-24X09	North Hartford Expedited Separation (Increase to C-24X09)	\$4,725,000
38	C1X01	Integrated Plan Staffing	\$7,756,000
<b>Integrated Plan Total</b>			<b>\$61,321,000</b>

# 2026 Capital Budget

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## Integrated Plan Appropriations

Program – Program Management Consultant/General Purpose IP

<u>Amount</u>	<u>Project #</u>	<u>Fund</u>
\$7,200,000	C-26X01	2600

### Description

To satisfy the Program Management Consultant requirement for Consent Order Compliance. District and outside forces may be utilized for this program. The District costs may include salary, benefits and overhead. This program will also include various other costs associated with the Implementation of the Integrated Plan, as required to comply with the Consent Order or Consent Decree. Consultant, contractor, or District forces may be utilized. The District costs may include salary, benefits and overhead.

### Purpose

To conform with Consent Order Compliance.

### Future Appropriations

Future appropriation requests for additional projects are anticipated over the next four years.

### Bond Language

The sum of \$7,200,000 is hereby appropriated for a Program Management Consultant and other various related costs associated with the implementation of the Integrated Plan, as required to comply with the Consent Order or Consent Decree. The appropriation may also be expended for professional fees, legal fees, financing costs, interest expense on temporary borrowings, and other costs related to the project. District resources and outside resources may be utilized for the project. The District costs may include salary, benefits and overhead.

# 2026 Capital Budget

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## Integrated Plan Appropriations

### Program – Sewer Backup Prevention Program – District-wide

<u>Amount</u>	<u>Project #</u>	<u>Fund</u>
\$2,000,000	C-26X02	2600

#### **Description**

This Program will include the inspection of private property sewer laterals to identify defects and/or infiltration sources District-wide. The program will also include the installation and or replacement of laterals, backwater valves, and/or additional work required to remove private inflow sources as needed to protect customers from sewer surcharging. Consultant, contractor, or District forces may be utilized. The District costs may include salary, benefits and overhead.

#### **Purpose**

To inspect private property sewer laterals in order to identify defects and/or infiltration sources District-wide.

#### **Future Appropriations**

Future appropriation requests for additional projects are anticipated over the next four years.

#### **Bond Language**

The sum of \$2,000,000 is hereby appropriated for District-wide inspection of private property sewer laterals to identify defects and/or infiltration sources including, but not limited to, the installation and or replacement of laterals, backwater valves, and/or additional work required to remove private inflow sources as needed to protect customers from sewer surcharging in accordance with the Integrated Plan. The appropriation may also be expended for design and construction costs, engineering and professional fees, materials, equipment, legal fees, financing costs, interest expense on temporary borrowings, and other costs related to the project. District resources and outside resources may be utilized for the project. The District costs may include salary, benefits and overhead.

# 2026 Capital Budget

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## Integrated Plan Appropriations

**Program – Sewer House Connection/Separation Program – District-wide**

<u>Amount</u>	<u>Project #</u>	<u>Fund</u>
\$1,500,000	C-26X03	2600

### **Description**

This Program will include the replacement and or rehabilitation of private property sewer laterals as identified by the private property inspection as required to protect customers from sewer back-ups. This program may also include installation of new laterals or other plumbing improvements as necessary to complete sewer separation work District-wide. Consultant, contractor, or District forces may be utilized. The District costs may include salary, benefits and overhead.

### **Purpose**

To replace or rehabilitate private property sewer laterals as identified by laterals inspections District-wide.

### **Future Appropriations**

Future appropriation requests for additional projects are anticipated for the next four years.

### **Bond Language**

The sum of \$1,500,000 is hereby appropriated for the replacement and/or rehabilitation of private property sewer laterals as identified by the private property inspection as required to protect customers from sewer back-ups, in accordance with the Integrated Plan. The program may also include the installation of new laterals or other plumbing improvements as may be necessary to complete sewer separation work District-wide. The appropriation may also be expended for design, construction and inspection costs, engineering and professional fees, materials, equipment, legal fees, financing costs, interest expense on temporary borrowings, and other costs related to the project. District resources and outside resources may be utilized for the project. The District costs may include salary, benefits and overhead.

# 2026 Capital Budget

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## Integrated Plan Appropriations

### Program – Sanitary Sewer Easement Improvements Program

<u>Amount</u>	<u>Project #</u>	<u>Fund</u>
\$6,600,000	C-26X04	2600

#### **Description**

Planning, design, and construction for the improvements to existing District Sanitary Sewer Easements. Improvements may include, but are not limited to clearing, cutting, or other improvements as required to maintain or improve access to existing sanitary sewer infrastructure within easements as required by the District's Consent Decree. Consultant, contractor, or District forces may be utilized. The District costs may include salary, benefits and overhead.

#### **Purpose**

To rehabilitate aging pipelines and structures within recently cleared District sewer easement areas.

#### **Future Appropriations**

Future appropriation requests for additional projects are anticipated for the next four years.

#### **Bond Language**

The sum of \$6,600,000 is hereby appropriated for planning, design, and construction of the improvements to existing District Sanitary Sewer easements in accordance with the Integrated Plan. Improvements may include, but are not limited to, clearing, cutting, or other improvements as required to maintain or improve access to existing sanitary sewer infrastructure within easements as required by the District's Consent Decree. The appropriation may also be expended for inspection costs, engineering and professional fees, materials, equipment, legal fees, financing costs, interest expense on temporary borrowings, and other costs related to the project. District resources and outside resources may be utilized for the project. The District costs may include salary, benefits and overhead.

# 2026 Capital Budget

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## Integrated Plan Appropriations

**Program – Various Sewer Pipe Replacement/Rehabilitations - District-wide**

<u>Amount</u>	<u>Project #</u>	<u>Fund</u>
23,100,000	C-26X05	2600

### Description

Design and construction of sewer system repairs, replacements, and rehabilitation measures as a result of aging and deteriorating infrastructure located District-wide. The replacement, rehabilitation and/or upgrade of District equipment. Consultant, contractor, or District forces may be utilized. The District costs may include salary, benefits and overhead.

### Purpose

To rehabilitate, upgrade or replace aging sewer pipelines and structures.

### Future Appropriations

Future appropriation requests for additional projects are anticipated for the next four years.

### Bond Language

The sum of \$23,100,000 is hereby appropriated for the design and construction of District-wide sewer system repairs, replacements and rehabilitation measures around the Large Diameter Phase 3A, Part 3 project, because of aging and deteriorating infrastructure, in accordance with the Integrated Plan. The appropriation may also be expended for inspection costs, engineering and professional fees, materials, equipment, legal fees, financing costs, interest expense on temporary borrowings, and other costs related to the project. District resources and outside resources may be utilized for the project. The District costs may include salary, benefits and overhead.

# 2026 Capital Budget

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## Integrated Plan Appropriations

### Program – Large Diameter 3A Part 3

<u>Amount</u>	<u>Project #</u>	<u>Fund</u>
\$1,650,000	C-26X06	2600

#### Description

Design and construction of sewer systems repairs, replacement, and rehabilitation measures because of aging and deteriorating infrastructure identified in the Consent Order. Future construction projects may include the rehabilitation of existing sewer main and any related sewer system appurtenance as well as utility relocation. Consultants, contractors, or District forces may be utilized for this program. The District costs may include salary, benefits and overhead. CO deadline expected to be extended.

#### Purpose

To design, repair, replace and rehabilitate the sewer systems around the Large Diameter Phase 3A, Part 3 project.

#### Future Appropriations

Future appropriation requests for additional projects are anticipated over the next two years.

#### Bond Language

The sum of \$1,650,000 is hereby appropriated for design and construction of sewer systems repairs, replacement, and rehabilitation measures because of aging and deteriorating infrastructure identified in the Consent Order and in accordance with the Integrated Plan. Future construction projects may include the rehabilitation of existing sewer main and any related sewer system appurtenance as well as utility relocation. The appropriation may also be expended for inspection costs, engineering and professional fees, materials, equipment, legal fees, financing costs, interest expense on temporary borrowings, and other costs related to the project. District resources and outside resources may be utilized for the project. The District costs may include salary, benefits and overhead.

#### Funding Sources

Project is eligible for a loan under the State of Connecticut Clean Water Fund. However, funding is a condition of priority ranking and fund availability.

# 2026 Capital Budget

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## Integrated Plan Appropriations

### Program –Granby Separation Design

Amount  
\$3,500,000

Project #  
C-26X07

Fund  
2600

#### Description

Design and construction for sewer separation and associated improvements in the Granby sewershed in Hartford as included in the Long Term Control Plan/Integrated Plan documents. Consultant, contractor, or District forces may be utilized. The District costs may include salary, benefits and overhead.

#### Purpose

To design and construct sewer separation in the Granby Street area.

#### Future Appropriations

Future appropriation requests for additional projects are anticipated over the next two years.

#### Bond Language

The sum of \$3,500,000 is hereby appropriated for the design and construction for sewer separation and associated improvements in the Granby Street Area Sewershed in Hartford, as included in the Long Term Control Plan/Integrated Plan documents. The appropriation may also be expended for inspection costs, engineering and professional fees, materials, equipment, legal fees, financing costs, interest expense on temporary borrowings, and other costs related to the project. District resources and outside resources may be utilized for the project. The District costs may include salary, benefits and overhead.

#### Funding Sources

Project is eligible for a loan under the State of Connecticut Clean Water Fund. However, funding is a condition of priority ranking and fund availability.

# 2026 Capital Budget

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## Integrated Plan Appropriations

### Program – New North Branch Interceptor Repair/Relocation

<u>Amount</u>	<u>Project #</u>	<u>Fund</u>
\$790,000	C-26X08	2600

#### Description

Design and construction of the repair and/or relocation of portions of the NNBI as identified via the District's CMOM program. Consultant, contractor, or District forces may be utilized. The District costs may include salary, benefits and overhead.

#### Purpose

To repair and/or relocate portions of the NNBI area.

#### Future Appropriations

Future appropriation requests for additional projects are anticipated over the next two years.

#### Bond Language

The sum of \$790,000 is hereby appropriated for the design and construction of the repair and/or relocation of portions of the New North Branch Interceptor as identified via the District's Capacity, Management, Operators and Maintenance (CMOM) program, in accordance with the Integrated Plan. The appropriation may also be expended for inspection costs, engineering and professional fees, materials, equipment, legal fees, financing costs, interest expense on temporary borrowings, and other costs related to the project. District resources and outside resources may be utilized for the project. The District costs may include salary, benefits and overhead.

#### Funding Sources

Project is eligible for a loan under the State of Connecticut Clean Water Fund. However, funding is a condition of priority ranking and fund availability.

# 2026 Capital Budget

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## Integrated Plan Appropriations

**Program – Sewer & Lateral Rehab. in North Meadows Drainage Area (NM 5/6/7) (Increase to C-23X15)**

<u>Amount</u>	<u>Project #</u>	<u>Fund</u>
\$2,500,000	C-23X15	2600

### Description

Design and construction of sewer and laterals within the North Meadows Drainage area in the vicinity of the Combined Sewer Overflows NM-5, NM-6, and NM-7. This Project will include repairs, replacements, and rehabilitation measures because of aging and deteriorating infrastructure. Work being completed in accordance with the Combined Sewer Overflow Long Term Control Plan/Integrated Plan to reduce Combined Sewer Overflow volumes through Inflow and Infiltration Removals. Consultant, contractor, or District forces may be utilized. The District costs may include salary, benefits and overhead.

### Purpose

To rehabilitate, upgrade or replace aging sewer pipelines, laterals and structures within the North Meadows Drainage area in the vicinity of CSOs NM-5, NM-6 and NM-7 in North Hartford.

### Future Appropriations

No additional appropriation requests for this Project are anticipated over the next four years.

### Bond Language

The sum of \$2,500,000 is hereby appropriated for the design and construction of sewers and laterals within the North Meadows Drainage area in the vicinity of the Combined Sewer Overflows NM-5, NM-6, and NM-7. This project will include repairs, replacements, and rehabilitation measures because of aging and deteriorating infrastructure in accordance with the Combined Sewer Overflow Long Term Control Plan/Integrated Plan to reduce Combined Sewer Overflow volumes through Inflow and Infiltration Removals. The appropriation may also be expended for inspection costs, engineering and professional fees, materials, equipment, legal fees, financing costs, interest expense on temporary borrowings, and other costs related to the project. District resources and outside resources may be utilized for the project. The District costs may include salary, benefits and overhead.

### Funding Sources

Project is eligible for a loan under the State of Connecticut Clean Water Fund. However, funding is a condition of priority ranking and fund availability.

# 2026 Capital Budget

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## Integrated Plan Appropriations

### Program –North Hartford Expedited Separation (Increase to C-24X09)

<u>Amount</u>	<u>Project #</u>	<u>Fund</u>
\$4,725,000	C-24X09	2600

#### Description

Design and construction of private property improvements as required to complete sewer separation work in expedited sewer separation projects in North Hartford. District forces may be utilized for this program. The District costs may include salary, benefits and overhead.

#### Purpose

Design and construction of private property improvements as required to complete sewer separation work in expedited sewer separation projects in North Hartford.

#### Future Appropriations

No additional appropriation requests are anticipated over the next four years.

#### Bond Language

The sum of \$4,725,000 is hereby appropriated for the design and construction of private property improvements as required to complete sewer separation work in expedited sewer separation projects in North Hartford, in accordance with the Integrated Plan. The appropriation may also be expended for inspection costs, engineering and professional fees, materials, equipment, legal fees, financing costs, interest expense on temporary borrowings, and other costs related to the project. District resources may be utilized for the project. The District costs may include salary, benefits and overhead.

#### Funding Sources

Project is eligible for a loan under the State of Connecticut Clean Water Fund. However, funding is a condition of priority ranking and fund availability.

# 2026 Capital Budget

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## Integrated Plan Appropriations

### Program – Integrated Plan Staffing

<b><u>Amount</u></b> \$7,756,000	<b><u>Funds Center</u></b> C1X01	<b><u>Fund</u></b> 2600
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#### Description

Staffing costs.

#### Purpose

The Integrated Plan department holds responsibility for reducing the District’s Combined Sewer Overflow volumes through Inflow and Infiltration Removals as required to comply with the Consent Decree.

#### Future Appropriations

Future appropriation requests for this Purpose are anticipated over the next four years.

#### Bond Language

The sum of \$7,756,000 is hereby appropriated for integrated plan department staffing for implementation of the Integrated Plan as required to comply with the Consent Order or Consent Decree, including repairs, replacements and rehabilitation measures as a result of aging and deteriorating infrastructure to reduce sewer overflow volumes through inflow and infiltration removals. The appropriation may also be expended for professional fees, legal fees, financing costs, interest expense on temporary borrowings, and other costs related to the projects. District resources may be utilized for the projects. The District costs may include salary, benefits and overhead.

#### Authorized Positions

<b><u>Title</u></b>	<b><u>Number</u></b>
Assistant Manager of Construction & Inspection Services	1
Assistant Manager of Engineering	1
Command Center Utility Services Admin	1
Construction & Utility Services Supervisor	4
Construction Manager	4
Engineering Technicians 1	1
Engineering Technicians 2	8
Manager of Construction & Inspection Services	1
Professional Level Associate	1
Project Control Manager	1
Project Manager	2
Senior Clerk	1
Senior Project Manager	4
Senior Engineering Technician	1
Utility Services Engineering Technician	4
<b>Total</b>	<b>35</b>

# 2026 Capital Budget

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## Clean Water Program - Summary

### The Clean Water Project Capital Budget

The Clean Water Project report was prepared in anticipation of the passage of the November 7, 2006 \$800,000,000 referendum for Clean Water Project. The expenditures planned under this Clean Water Project Fiscal Year 2007 plan have been authorized by vote of the Board on August 7, 2006. This report describes the capital projects planned for 2007 along with the administrative and management costs necessary to support their design and construction. Further action on this budget was not required as the referendum passed.

### Clean Water Project Description

Hartford's original core sewer system is now 150 years old, and was built to serve 15,000 people. Today the expanded system serves almost 400,000 people. Most sewers in the surrounding communities are 50 years old – many approaching 100 years old.

Combined sewers, found primarily in Hartford, use one pipe for both wastewater and storm water, and frequently overflow with storm water. When they overflow, they either discharge raw sewage into waterways, or back up into basements and yards. It is no longer legal to construct Combine Sewers.

Modern sanitary sewers, found in suburbs outside of Hartford, use two separate pipes – one for wastewater and one for storm water. Because of their age, many sanitary sewer pipes in the area have developed cracks and breaks, which allow infiltration of rainwater. When sanitary sewers overflow, they also discharge untreated sewage into our waterways.

Sanitary sewer flow from West Harford, Bloomfield, Windsor, Newington, and Wethersfield flow into the Hartford sewer system, which overburdens the city's sewers. This situation "backs up" the sanitary sewers causing frequent overflows.

Sanitary Sewers overflow to area's brooks throughout the region: North and South Branch and Park River in Hartford; Trout Brook in West Harford; Piper Brook and School House Brook in Newington; Beaver Brook and Folly Brook in Wethersfield; Goff Brook in Rocky Hill; and, Decker Brook in Windsor.

Overflows that occur more than 50 times each year- every time it rains more than 0.1 inch- discharge raw sewage that can impact the Connecticut River water quality for 30 miles – to East Haddam, CT.

More than 1 billion gallons of untreated wastewater overflows into area streams and waterways annually. In addition, area basements and streets get flooded with raw sewage.

The Clean Water Project utilizes several abatement approaches including: separation of combined sewers in order to remove storm water flows from the sewers; construction of sewage storage systems to prevent overflows during storm events; and additional pipe conveyance and treatment capacity. It will require a construction program of at least 15 years.

Current estimates put the project cost at an average of \$110 million per year, expended over 15 years, totaling \$1.6 billion plus future inflation.

# 2026 Capital Budget

## Clean Water Program – Referendum 1

### Program – Clean Water Project – Referendum 1

<u>Amount</u>	<u>Project #</u>	<u>Fund</u>
\$800,000,000	CW1.000000.00	2300

### Description

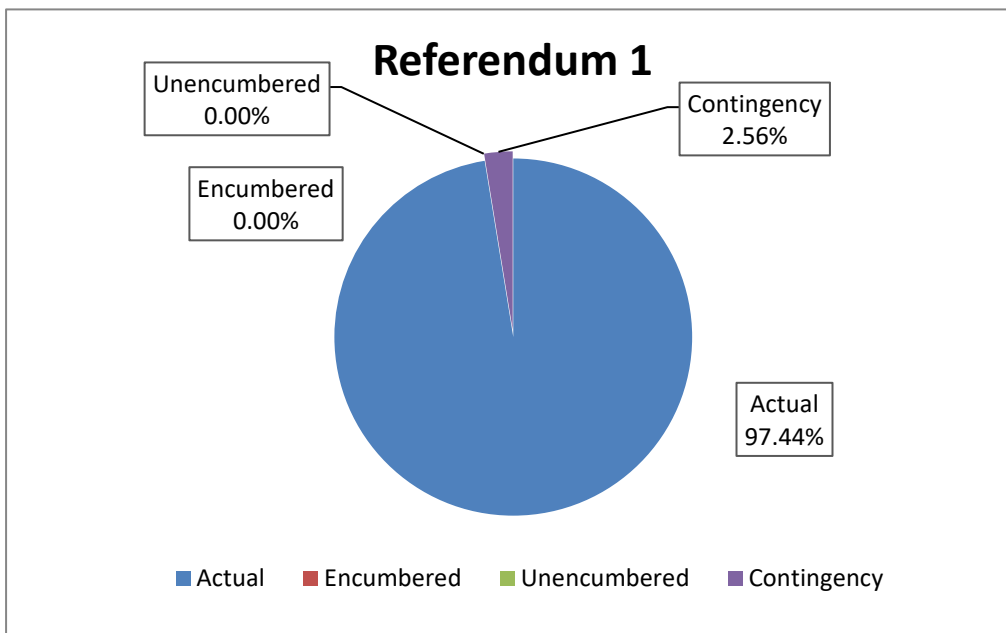
The 2006 Clean Water Project Referendum Fund accounts for financial resources to be used for the first phase of the Clean Water Project, which was authorized on November 6, 2006.

### Purpose

The Clean Water Project includes programs to control combined sewer overflows, eliminate structural sanitary sewer overflows, and reduce nitrogen discharges to the Connecticut River. These programs are being implemented pursuant to a Consent Order with the Connecticut Department of Energy and Environmental Protection, a Consent Decree with the United States Environmental Protection Agency, and the District’s discharge permit for nitrogen.

### Referendum 1

Actual	\$ 779,544,168.88
Encumbered	-
Unencumbered	-
Contingency	20,455,831.12
	<u>\$ 800,000,000.00</u>



# 2026 Capital Budget

## Clean Water Program – Referendum 1

as of 10/15/25

### Ongoing Projects

Project ID	Project Name	Current Budget	Actual	Encumbered	Remaining Budget
		\$ -	\$ -	\$ -	\$ -
CW1.000000.	Referendum 1 Contingency	20,455,831.12			
	Completed Projects	779,544,168.88			
	Referendum 1	<u>\$ 800,000,000.00</u>			

### Completed Projects

Project ID	Project Name	Current Budget	Actual	Encumbered	Remaining Budget
CW1.CONHOM.00	CLSD-2007 Homestead	\$ 31,044,294.80	\$ 31,044,294.80	\$ -	-
CW1.CONSB.00	CLSD-South Branch	450,579.73	450,579.73	-	-
CW1.FSSFAR.04	CLSD-Farmington #4	658,004.15	658,004.15	-	-
CW1.FSSFAR.06	CLSD-Fmgton Proj #6	8,191,515.15	8,191,515.15	-	-
CW1.FSSFAR.1A	CLSD-Farm Ave 1A	146,013.41	146,013.41	-	-
CW1.FSSFAR.71	CLSD-Farmington #7.1	2,561,258.59	2,561,258.59	-	-
CW1.FSSFAR.72	CLSD-Farmington #7.2	3,411,661.60	3,411,661.60	-	-
CW1.FSSFAR.PD	CLSD-Farmington Ave	640,900.68	640,900.68	-	-
CW1.MGMGEO.30	CLSD-Geotechnical Se	2,066,949.91	2,066,949.91	-	-
CW1.MGMPMC.07	Clsd2007 CWP PMC	788,016.54	788,016.54	-	-
CW1.MGMPMC.08	Clsd08 CWP PMC	3,981,562.16	3,981,562.16	-	-
CW1.MGMPMC.09	CLSD-2009 CWP PMC	4,539,195.90	4,539,195.90	-	-
CW1.MGMPMC.10	CLSD-2010 CWP PMC	5,414,789.79	5,414,789.79	-	-
CW1.MGMPMC.11	CLSD-2011 CWP PMC	8,157,922.51	8,157,922.51	-	-
CW1.MGMPMC.12	CLSD-2012 CWP PMC	6,719,698.60	6,719,698.60	-	-
CW1.MGMPMC.15	CLSD-15CWP PMC / CDM	6,125,657.96	6,125,657.96	-	-
CW1.MGMPMU.07	CLSD-2007 CWP PMU	3,255,730.36	3,255,730.36	-	-
CW1.MGMPMU.08	CLSD-2008 CWP PMU	3,403,759.44	3,403,759.44	-	-
CW1.MGMPMU.09	CLSD-2009 CWP PMU	5,874,757.78	5,874,757.78	-	-
CW1.MGMPMU.10	CLSD-2010 CWP PMU	10,922,243.51	10,922,243.51	-	-
CW1.MGMPMU.11	CLSD-2011 CWP PMU	11,589,004.93	11,589,004.93	-	-
CW1.MGMPMU.12	CLSD-2012 CWP PMU	6,894,906.59	6,894,906.59	-	-
CW1.MGMPMU.13	CLSD-2013 CWP PMU	6,838,160.08	6,838,160.08	-	-
CW1.MGMPMU.14	CLSD-2014 CWP PMU	242,347.52	242,347.52	-	-
CW1.NSSGRA.01	CLSD-Granby Str	350,653.54	350,653.54	-	-
CW1.NSSGRA.02	CLSD-Granby 2&5 (Cor	32,548,599.93	32,548,599.93	-	-
CW1.NSSGRA.03	CLSD-Granby #3	759,152.57	759,152.57	-	-
CW1.NSSTOW.01	CLSD-2007 Tower Ave	7,863,944.77	7,863,944.77	-	-
CW1.NSSTOW.02	CLSD-Tower Avenue Ar	12,672,280.63	12,672,280.63	-	-
CW1.NSSTOW.1A	CLSD-2011 Tower Ave	4,427,275.10	4,427,275.10	-	-
CW1.NSSTOW.FD	CLSD-Tower Ave #1Des	157,819.00	157,819.00	-	-
CW1.NSSTOW.PD	CLSD-Tower Ave Sep	106,658.86	106,658.86	-	-
CW1.NSSUAL.01	2007 CWP Albany Ave	23,128,719.41	23,128,719.41	-	-
CW1.NSSUAL.02	CLSD-Upper Albany #2	1,189,367.10	1,189,367.10	-	-
CW1.NSSUAL.03	CLSD-Upper Albany #3	777,979.08	777,979.08	-	-
CW1.NSSUAL.07	CLSD-Route 44 Storm	898,400.75	898,400.75	-	-
CW1.NSSUAL.08	CLSD-Garden St	6,893,628.16	6,893,628.16	-	-
CW1.NSSUAL.E3	CLSD-Burton St. Sew	8,605,787.57	8,605,787.57	-	-
CW1.NSSUAL.ES	CLSD-Albany Edgewood	3,494,428.99	3,494,428.99	-	-
CW1.NSSUAL.PD	CLSD-Upper Albany	680,471.26	680,471.26	-	-
CW1.SSOGEN.07	CLSD-2007 CW SSO	13,583,866.10	13,583,866.10	-	-
CW1.SSOGEN.08	CLSD-2008 C W SO	7,690,639.29	7,690,639.29	-	-
CW1.SSOGEN.11	CLSD-SSO Pilot Study	3,333,591.26	3,333,591.26	-	-
CW1.SSONWT.01	CLSD-2012 SSO-Nwgton	3,409,832.12	3,409,832.12	-	-
CW1.SSONWT.02	CLSD-2012 Newinton	6,080,408.08	6,080,408.08	-	-
CW1.SSONWT.06	CLSD-2012 Ntn Church	4,226,592.60	4,226,592.60	-	-

# 2026 Capital Budget

## Clean Water Program – Referendum 1

CW1.SSOWHA.01	CLSD-2012 WHartford	1,399,610.01	1,399,610.01	-	-
CW1.SSOWHA.02	CLSD-2012 SSO Pilot	2,047,087.39	2,047,087.39	-	-
CW1.SSOWHA.04	CLSD-2012 Four Mile	2,689,904.58	2,689,904.58	-	-
CW1.SSOWHA.06	CLSD-2014 Greenhurst	131,925.19	131,925.19	-	-
CW1.SSOWND.01	CLSD-2012 SSO-Wdsr	2,669,498.47	2,669,498.47	-	-
CW1.SSOWND.03	2015 NM-1 Gate Struc	224,714.01	224,714.01	-	-
CW1.SSOWTH.01	CLSD-2011 SSO-Wtflld	4,204,575.71	4,204,575.71	-	-
CW1.SSOWTH.02	2012 RH/Weth. SSES	8,118,002.04	8,118,002.04	-	-
CW1.SSOWTH.03	CLSD-2012 SSO Pilot	2,286,152.78	2,286,152.78	-	-
CW1.SSOWTH.07	CLSD-2012 SSO Exe Sq	125,813.20	125,813.20	-	-
CW1.SSOWTH.08	CLSD- 12 FOLLY BROOK	1,282,440.20	1,282,440.20	-	-
CW1.SSOWTH.10	2014 SSES Rocky Hill	9,469,907.54	9,469,907.54	-	-
CW1.SSSFRA.01	CLSD-Franklin #1- B	1,496,150.82	1,496,150.82	-	-
CW1.SSSFRA.02	CLSD-FranklinAve #7	75,512.19	75,512.19	-	-
CW1.SSSFRA.04	CLSD-Franklin #4 - D	2,134,263.04	2,134,263.04	-	-
CW1.SSSFRA.11	CLSD-Franklin11-Pk A	319,978.07	319,978.07	-	-
CW1.SSSFRA.12	CLSD-Franklin #12 -D	1,556,006.57	1,556,006.57	-	-
CW1.SSSFRA.13	Franklin Proj #13-B	39,696,418.85	39,696,418.85	-	-
CW1.SSSFRA.15	Airport Rd PS F.M.	5,044,260.37	5,044,260.37	-	-
CW1.SSSFRA.16	CLSD- Building Dis 1	543,137.15	543,137.15	-	-
CW1.SSSFRA.17	CLSD-Building Dis 2	400,481.70	400,481.70	-	-
CW1.SSSFRA.18	CLSD-Building Dis 3	316,932.80	316,932.80	-	-
CW1.SSSFRA.1A	CLSD-Franklin Ave- D	804,840.39	804,840.39	-	-
CW1.SSSFRA.4D	Franklin Proj #5-D	31,622,890.67	31,622,890.67	-	-
CW1.SSSFRA.PD	CLSD-Franklin Ave PD	2,032,185.44	2,032,185.44	-	-
CW1.SSSPAR.01	CLSD-Park River #1	580,483.36	580,483.36	-	-
CW1.SSSPAR.03	CLSD-Park River #3	904,041.42	904,041.42	-	-
CW1.SSSPAR.06	CLSD-Green Capital	983,689.36	983,689.36	-	-
CW1.SSSPAR.07	CLSD-Retreat Avenue	9,331,401.93	9,331,401.93	-	-
CW1.SSSPAR.PD	CLSD-Park River Sep	683,914.79	683,914.79	-	-
CW1.WTFHAR.01	CLSD-HWPCF Master	9,736,407.51	9,736,407.51	-	-
CW1.WTFHAR.08	CLSD-Incin #3 Rehab	43,055,158.32	43,055,158.32	-	-
CW1.WTFHAR.10	CLSD-HWPCF SCADA	854,591.82	854,591.82	-	-
CW1.WTFHAR.11	CLSD-UV Disinfection	19,105,159.61	19,105,159.61	-	-
CW1.WTFHAR.12	CLSD-Compost Bldg	1,112,844.65	1,112,844.65	-	-
CW1.WTFHAR.13	CLSD-Aeration Settle	39,458,279.26	39,458,279.26	-	-
CW1.WTFHAR.14	ASH HAND & MERCURY	14,117,939.49	14,117,939.49	-	-
CW1.WTFHAR.16	CLSD-BNR Phase II	35,419,750.97	35,419,750.97	-	-
CW1.WTFHAR.17	CLSD-2011 Solids Hlg	779,406.04	779,406.04	-	-
CW1.WTFHAR.E1	Clsd07 CWP HWPCF PHI	5,200,006.71	5,200,006.71	-	-
CW1.WTFRKH.03	CLSD-Rocky Hill	261,359.38	261,359.38	-	-
CW1.NSSTOW.02	2010 Tower Ave South	10,000.00	10,000.00	-	-
CW1.SSONWT.07	2012 Cedar Newington	3,937,769.30	3,937,769.30	-	-
CW1.SSORKH.07	2012 RH Interceptor	32,862,055.42	32,862,055.42	-	-
CW1.SSOGEN.13	2013 SSO Elimination	1,604,178.02	1,604,178.02	-	-
CW1.SSSPAR.11	2013 Green Infrastructure	605,082.99	605,082.99	-	-
CW1.WTFHAR.20	2013 WWEP #2012-20	90,168,900.86	90,168,900.86	-	-
CW1.WTFHAR.18	2011 Wet Weather Expenses	31,494,239.87	31,494,239.87	-	-
CW1.CONSB.03	2015 Kane Brook Dsn	1,157,311.77	1,157,311.77	-	-
CW1.TUNSTH.00	2015 South CSO Convey Tunnel	38,628,478.99	38,628,478.99	-	-
		\$ 779,544,168.88	\$ 779,544,168.88	\$ -	\$ -

# 2026 Capital Budget

## Clean Water Program – Referendum 2

### Program – Clean Water Project – Referendum 2

<u>Amount</u>	<u>Project #</u>	<u>Fund</u>
\$1,026,213,015	CW2.000000.00	2400

### Description

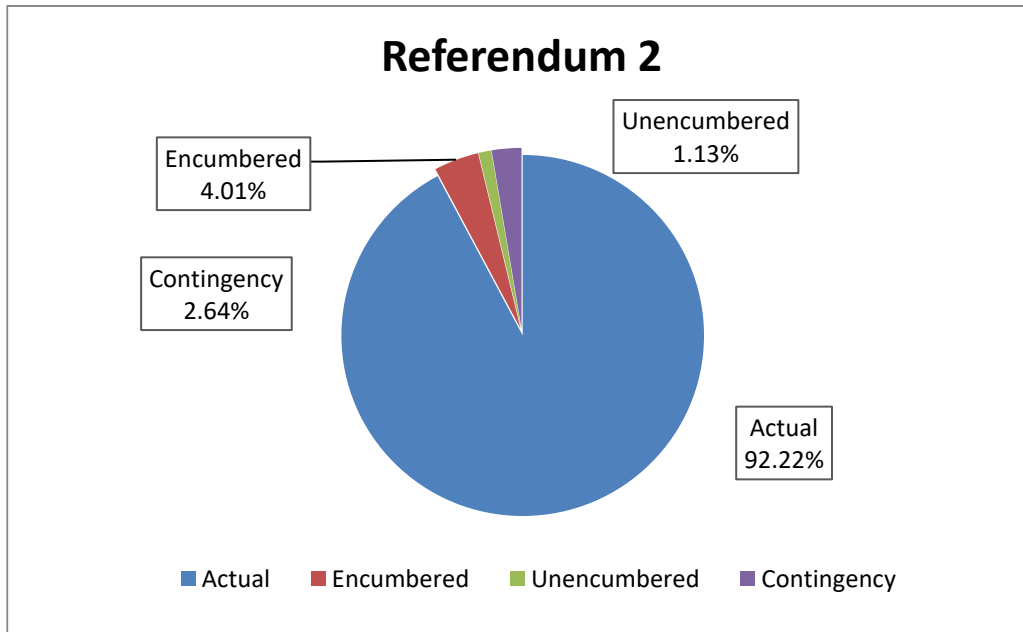
The 2012 Clean Water Project Referendum Fund accounts for financial resources to be used for the first phase of the Clean Water Project, which was authorized on November 6, 2012.

### Purpose

The Clean Water Project includes programs to control combined sewer overflows, eliminate structural sanitary sewer overflows, and reduce nitrogen discharges to the Connecticut River. These programs are being implemented pursuant to a Consent Order with the Connecticut Department of Energy and Environmental Protection, a Consent Decree with the United States Environmental Protection Agency, and the District’s discharge permit for nitrogen.

#### Referendum 2

Actual	\$ 946,385,031.25
Encumbered	41,150,994.29
Unencumbered	11,582,165.35
Contingency	27,094,824.63
	<u>\$ 1,026,213,015.52</u>



# 2026 Capital Budget

## Clean Water Program – Referendum 2

as of 12/31/25

### Ongoing Projects

Project ID	Project Name	Current Budget	Actual	Encumbered	Remaining Budget
C-15027	CW2.CONFAR.02 2015 NNBI Rel./Oxfor	\$ 2,200,247.02	\$ 2,187,765.55	\$ 12,481.47	\$ 0.00
C-15034	CW2.TUNSTH.05 2015 SHCST	42,936,165.32	42,891,156.32	38,010.00	6,999.00
C-15035	CW2.TUNSTH.02 2015 SHCST Construction	378,243,078.91	377,341,109.31	30,670.60	871,299.00
C-15036	CW2.TUNSTH.03 2015 SHCST Pump Station	141,320,000.00	118,825,099.81	18,087,610.12	4,407,290.07
C-24R01	West Hartford SSES	42,350,000.00	15,521,872.87	22,982,222.10	3,845,905.03
C-4A02	Clean Water Fund 2012 II	2,450,672.25	-	-	2,450,672.25
		<b>\$ 609,500,163.50</b>	<b>\$ 556,767,003.86</b>	<b>\$ 41,150,994.29</b>	<b>\$ 11,582,165.35</b>

CW2.000000.00	Referendum 2 Contingency	\$ 27,094,824.63
	Completed Projects	389,618,027.39
	Referendum 2	<b>\$ 1,026,213,015.52</b>

	Original Authorization	\$ 800,000,000.00
	Increase as of 10/5/2016 footnote below CT #2	140,000,000.00
	Increase as of 9/2/2020 footnote below CT #5	18,800,000.00
	Increase as of 5/1/2023 District Board CT #2	925,166.05
	Increase as of 5/1/2023 District Board CT #5	8,415.75
	Increase as of 5/1/2023 District Board CT #3	66,479,433.72
		<b>\$ 1,026,213,015.52</b>

### 3. Referendum Requirements

Generally speaking, appropriations for the cost of large projects must be approved by referendum vote of the electors of the Member Municipalities. Effective October 1, 2015, Public Act No.15-114 excludes from the referendum requirement appropriations funded by Federal or State grants. An \$800 million appropriation for the Clean Water Project was approved at referendum on November 7, 2006. An appropriation for an additional \$800 million for the Clean Water Project was approved at referendum on November 6, 2012. An appropriation of \$140 million for a grant, not requiring a referendum, was approved by the District Board on October 5, 2016. Appropriations of \$18.8 million and \$67.4 million for grants not requiring a referendum were approved by the District Board on September 2, 2020 and April 26, 2023, respectively. The District expects to appropriate further funds for the Clean Water Project without a referendum for portions paid for by State grants.

# 2026 Capital Budget

## Clean Water Program – Referendum 2

### Completed Projects

Project ID	Project Name	Current Budget	Actual	Encumbered	Remaining Budget
CW2.MGMCWP.13	2013 CWP Admin	\$ 505,030.18	\$ 505,030.18	\$ -	\$ -
CW2.MGMCWP.14	2014 CWP Admin.	10,955,011.23	10,955,011.23	-	-
CW2.MGMCWP.16	2016 CWP Admin	10,471,683.85	10,471,683.85	-	-
CW2.MGMCWP.17	2017 CWP Admin	9,441,000.00	9,441,000.00	-	-
CW2.MGMPMC.16	2016 CWP PMC/CD	3,830,829.76	3,830,829.76	-	-
	2018 cwp admin	9,299,931.25	9,299,931.25	-	-
	2019 cwp admin	8,291,000.00	8,291,000.00	-	-
	2017 cwp pmc/cdm	6,260,164.75	6,260,164.75	-	-
	2018 cwp pmc/cdm	3,974,506.30	3,974,506.30	-	-
	2019 cwp pmc/cdm	2,674,507.63	2,674,507.63	-	-
CW2.SSSPAR.10	2014 PRICRIGrit	40,684.88	40,684.88	-	-
CW2.WTFHAR.24	2013 231 BRNRD	10,421,490.76	10,421,490.76	-	-
CW2.MGMPMC.13	2013 CWP PMC	7,895,855.33	7,895,855.33	-	-
CW2.CSOGEN.16	2016 LTCP Flow Metering	1,531,681.76	1,531,681.76	-	-
CW2.MGMCWP.15	2015 CWP Admin	11,269,060.17	11,269,060.17	-	-
CW2.MGMPMC.14	2014 CWP PMC / CDM SMITH	6,914,745.94	6,914,745.94	-	-
CW2.NSSUAL.09	2014 Gully Brook Conduit Connections	425,239.63	425,239.63	-	-
CW2.SSOWHA.06	2015 Greenhurst Rd Area Sanitary Swr Imp	5,285,027.58	5,285,027.58	-	-
CW2.TUNSTH.01	2015 SHCST Utility Relocation	2,606,344.15	2,606,344.15	-	-
CW2.WTFRKH.04	2013 RHPCF Cap & Up	57,616,907.66	57,616,907.66	-	-
CW2.CSOGEN.17	2015 Large Diameter Clean	5,146,489.08	5,146,489.08	-	-
CW2.SSOGEN.16	2015 CMOM Plan Updates	85,515.92	85,515.92	-	-
CW2.WTFHAR.25	2016 Ash Lagoon Cl.	123,883.27	123,883.27	-	-
CW2.WTFRKH.05	2016 RHWPCF Outfall	3,869,454.64	3,869,454.64	-	-
CW2.CSOGRA.05	2017 North Branch PR	709,818.89	709,818.89	-	-
CW2.SSSPAR.13	2016 BARTHOLOMEW AVENUE	83,699.01	83,699.01	-	-
CW2.WTFHAR.21	2014 WWEP #2012-21	181,897,496.02	181,897,496.02	-	-
CW2.TUNSTH.04	2015 SHCST	50,000.00	50,000.00	-	-
CW2.NSSGRA.04	2016 Bloomfield SSES	892,702.18	892,702.18	-	-
C-4A02	PMC 2022	3,829,807.28	3,829,807.28	-	-
C-4A02	PMC 2021	3,790,130.92	3,790,130.92	-	-
C-4A02	PMC 2020	3,618,124.65	3,618,124.65	-	-
C-4A02	PMC 2019	1,229,323.60	1,229,323.60	-	-
C-4A02	PMU Overhead 2020	8,291,000.00	8,291,000.00	-	-
C-4A02	PMU Overhead 2021	6,291,000.00	6,291,000.00	-	-
		<b>\$ 389,619,148.27</b>	<b>\$ 389,619,148.27</b>	<b>\$ -</b>	<b>\$ -</b>

# 2026 Capital Budget

## Supplemental

At the meeting of the District Board held on July 28, 2025, the District Board approved appropriation closeouts for the projects listed below, returning \$7.17 million of authorizations to the District's borrowing capacity.

### INTEGRATED PLAN CAPITAL IMPROVEMENT PROJECTS

Project Definition	Year	Fund	Project Description	Town	Budget	Expended Amount	Remaining Balance (Deauthorize)
C-23X03	2023	2600	Sewer Collections Gates	Various	\$ 5,025,000	\$ -	\$ 5,025,000
C-23X04	2023	2600	Newington 18&19 Sewershed I/I Reduction	Newington	\$ 945,000	\$ -	\$ 945,000
C-23X05	2023	2600	RH-2A/B Sewershed I/I Reduction	Rocky Hill	\$ 1,200,000	\$ -	\$ 1,200,000
	<b>Total</b>				<b>\$ 7,170,000</b>	<b>\$ -</b>	<b>\$ 7,170,000</b>

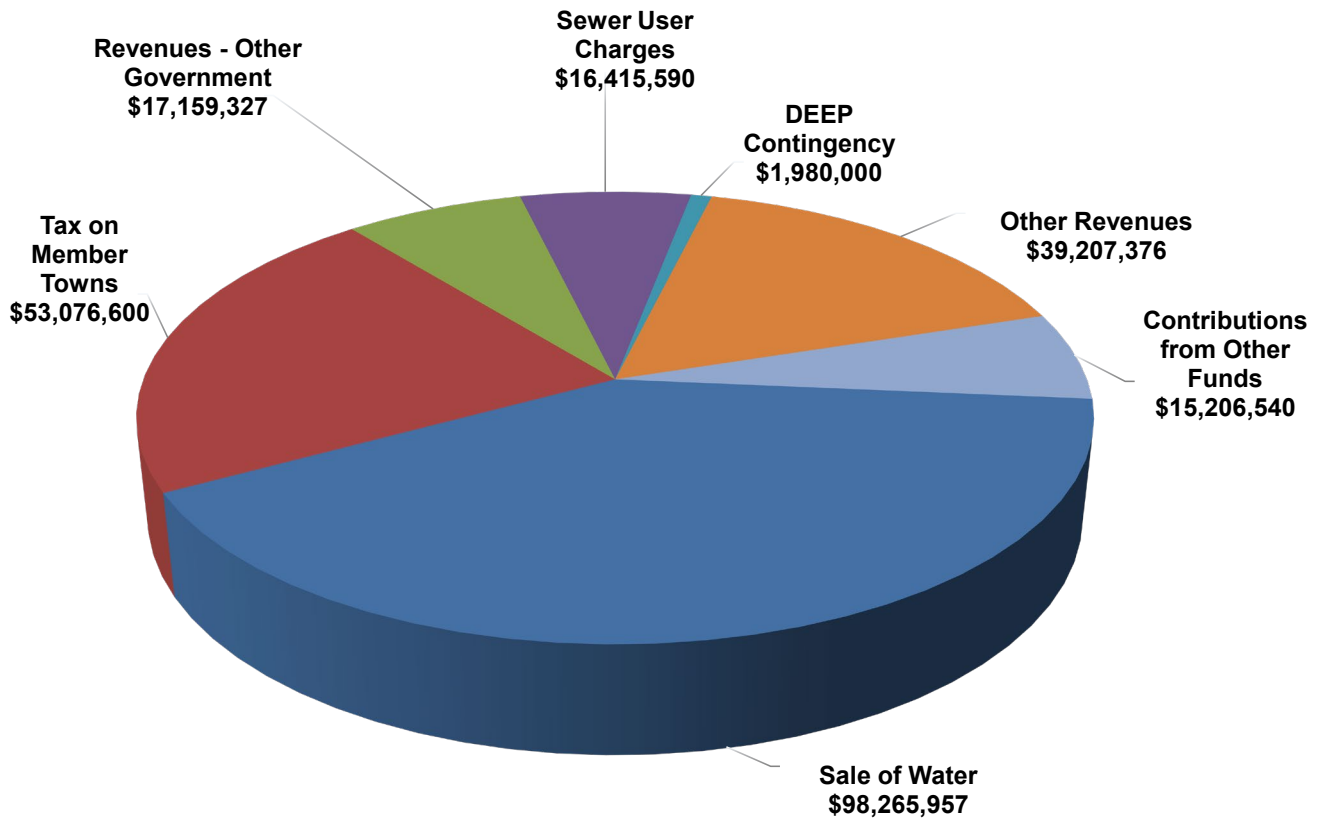
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# Exhibits



# Exhibits

## Water and Sewer Revenues and Other Financing Sources



### Sale of Water

#### Service Charges

Domestic	9.37%
Commercial	1.19%
Industrial	0.11%
Public Authorities/Other	0.34%

#### Water Use Charge

Domestic	19.31%
Commercial	6.98%
Industrial	1.42%
Public Authorities/Other	2.01%

#### Total Sale of Water

**40.72%**

### Town Tax

Hartford	5.58%
East Hartford	2.51%
Newington	2.14%
Wethersfield	1.76%
Windsor	2.02%
Bloomfield	1.62%
Rocky Hill	1.40%
West Hartford	4.97%

#### Total Tax

**22.00%**

# Exhibits

## Tax Computation Schedule

**2026 Tax Computation Schedule**  
**Average Annual Receipts from Taxation on Member Towns**  
**for the Three Year Period Ending Previous to July 1, 2024**

Municipality	GL Year	Amount	Average	% of Total	2026 Tax	2025 Tax	Change	% Change
Hartford	2022	307,295,000						
	2023	322,058,000						
	2024	323,212,000						
	Total	<b>952,565,000</b>	<b>317,521,667</b>	<b>25.38%</b>	<b>13,471,949</b>	<b>13,817,887</b>	<b>-345,938</b>	<b>-2.50%</b>
East Hartford	2022	139,020,858						
	2023	141,850,193						
	2024	147,098,711						
	Total	<b>427,969,761</b>	<b>142,656,587</b>	<b>11.40%</b>	<b>6,052,696</b>	<b>6,130,552</b>	<b>-77,856</b>	<b>-1.27%</b>
Newington	2022	111,245,000						
	2023	119,057,170						
	2024	134,935,784						
	Total	<b>365,237,954</b>	<b>121,745,985</b>	<b>9.73%</b>	<b>5,165,492</b>	<b>4,791,089</b>	<b>374,403</b>	<b>7.81%</b>
Wethersfield	2022	95,513,896						
	2023	100,287,718						
	2024	104,847,562 *						
	Total	<b>300,649,177</b>	<b>100,216,392</b>	<b>8.01%</b>	<b>4,252,025</b>	<b>4,239,858</b>	<b>12,167</b>	<b>0.29%</b>
Windsor	2022	108,511,686						
	2023	113,673,692						
	2024	121,627,771						
	Total	<b>343,813,149</b>	<b>114,604,383</b>	<b>9.16%</b>	<b>4,862,485</b>	<b>4,795,922</b>	<b>66,563</b>	<b>1.39%</b>
Bloomfield	2022	87,132,723						
	2023	83,813,691						
	2024	105,677,600 *						
	Total	<b>276,624,014</b>	<b>92,208,005</b>	<b>7.37%</b>	<b>3,912,243</b>	<b>3,750,383</b>	<b>161,860</b>	<b>4.32%</b>
Rocky Hill	2022	76,754,404						
	2023	79,515,413						
	2024	82,567,029						
	Total	<b>238,836,846</b>	<b>79,612,282</b>	<b>6.36%</b>	<b>3,377,825</b>	<b>3,373,184</b>	<b>4,641</b>	<b>0.14%</b>
West Hartford	2022	272,223,520						
	2023	281,422,567						
	2024	293,560,537						
	Total	<b>847,206,625</b>	<b>282,402,208</b>	<b>22.57%</b>	<b>11,981,885</b>	<b>12,177,725</b>	<b>-195,840</b>	<b>-1.61%</b>
<b>Total Taxation: Member Towns:</b>			<b>1,250,967,509</b>	<b>100.00%</b>	<b>53,076,600</b>	<b>53,076,600</b>	<b>0</b>	<b>0.00%</b>

\*MDC has not received Town ACFR's as of 12.08.25. MDC used alternative method to calculate estimate.

### Description:

The method for taxing member municipalities is set forth in Section 3-12 and 3-13 of the District Charter, which grants the District Board acting on the recommendation of the Board of Finance, the power to levy a tax upon the towns sufficient to finance the District's General Fund expenditures. The tax is divided among the member towns in proportion to the total revenue each received from property taxation as averaged over the prior three years.

The amount of the 2026 tax due in the first half of the coming year is equivalent to 50% of the total 2025 tax levy on the eight-member towns. The total amount due from all towns in the first half of the year will be subtracted from the total 2026 tax level; the balance becomes the amount due in the second half of the year.

## Exhibits

### Member Municipalities – Economic and Demographic Information

The member municipalities comprising The Metropolitan District are located in central Connecticut, midway between Boston and New York. The Town of East Hartford operates under a strong Mayor-Council form of government, while all other member municipalities operate under the Council-Manager system.

The member municipalities are served by a network of highways. Interstate 91 provides north-south access between New Haven and the Canadian border. Interstate 84 runs from Hartford west to Danbury and through New York State and east to Massachusetts Turnpike. State Routes 2 and 9 link Hartford with Connecticut's southern coast on Long Island Sound. Connecticut's largest airport, Bradley International, is located 14 miles north of the City of Hartford.

Population and Density					
Municipality	2020 Population	2010 Population	% Change 2020—2010	Square Miles	Density <sup>1</sup>
Bloomfield	21,535	20,486	5.1	26.1	785
East Hartford	51,045	51,252	-0.4	18.0	2,848
Hartford	121,054	124,775	-3.0	17.4	7,179
Newington	30,536	30,562	-0.1	13.1	2,326
Rocky Hill	20,845	19,709	5.8	13.5	1,465
West Hartford	64,083	63,268	1.3	21.8	2,897
Wethersfield	27,124	26,668	2.4	12.3	2,166
Windsor	29,492	29,044	1.5	29.5	984

<sup>1</sup> Based on 2020 population. Source: U.S. Department of Commerce, Bureau of Census.

Income Levels		
Municipality	Income Per Capita	Median Household Income
Bloomfield	\$43,961	\$81,354
East Hartford	29,821	58,922
Hartford	26,189	42,397
Newington	43,209	90,314
Rocky Hill	49,145	86,410
West Hartford	60,530	111,997
Wethersfield	50,217	100,557
Windsor	42,832	96,080
District Average	43,238	83,504
State Average	53,119	91,665

Source: U.S. Department of Commerce, Bureau of Census. (in 2021 dollars), 2017-2021

Labor Force Data — November 2025 —			
Municipality	Employed	Unemployed	Percent
Bloomfield	11,152	533	4.6%
East Hartford	24,993	1,494	5.6%
Hartford	53,307	3,573	6.3%
Newington	16,927	646	3.7%
Rocky Hill	10,880	452	4.0%
West Hartford	33,516	1,225	3.5%
Wethersfield	14,309	562	3.8%
Windsor	15,897	700	4.2%
State of Connecticut	1,862,534	81,720	4.2%

Source: Connecticut Department of Labor

## Exhibits

### Historical Water Surcharges

Year Adopted	Water Used Rates (Per CCF)	Untreated Water Rates (Per CCF)	Economic Rate (in excess of 802 CCF per day)
2011	\$2.35	\$0.99	
2012	\$2.43	\$1.00	
2013	\$2.50	\$1.00	
2014	\$2.53	\$1.00	
2015	\$2.53	\$1.00	
2016	\$2.66	\$1.00	
2017	\$2.77	\$1.00	
2018	\$3.14	\$1.50	
2019	\$3.50	\$1.50	
2020	\$3.97	\$1.50	\$3.18
2021	\$4.05	\$1.50	\$3.30
2022	\$4.09	\$1.50	\$3.34
2023	\$3.80	\$1.50	\$3.05
2024	\$3.80	\$1.50	\$3.05
2025	\$3.91	\$1.50	\$3.16
2026	\$3.91	\$1.50	\$3.16

# Exhibits

## Historical Water Surcharges

Customer Service Charge (SEC. W1b) Size of Meter	<u>2020</u>	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>	<u>2025</u>	<u>2026</u>
	Monthly	Monthly	Monthly	Monthly	Monthly	Monthly	Monthly
5/8"	\$14.98	\$14.98	\$14.98	\$14.98	\$14.98	\$14.98	\$15.73
3/4"	\$14.98	\$14.98	\$14.98	\$14.98	\$14.98	\$14.98	\$15.73
1"	\$14.98	\$14.98	\$14.98	\$14.98	\$14.98	\$14.98	\$15.73
1 1/2"	\$48.60	\$48.60	\$48.60	\$48.60	\$48.60	\$48.60	\$49.35
2"	\$77.80	\$77.80	\$77.80	\$77.80	\$77.80	\$77.80	\$78.55
3"	\$145.89	\$145.89	\$145.89	\$145.89	\$145.89	\$145.89	\$146.64
4"	\$243.55	\$243.55	\$243.55	\$243.55	\$243.55	\$243.55	\$244.30
6"	\$486.07	\$486.07	\$486.07	\$486.07	\$486.07	\$486.07	\$486.82
8"	\$771.16	\$771.16	\$771.16	\$771.16	\$771.16	\$771.16	\$771.91
10"	\$1,777.77	\$1,777.77	\$1,777.77	\$1,777.77	\$1,777.77	\$1,777.77	\$1,778.52
12"	\$1,896.38	\$1,896.38	\$1,896.38	\$1,896.38	\$1,896.38	\$1,896.38	\$1,897.13

### Surcharge Outside the Metropolitan District (SEC. W1c)

Size of Meter	2020	2021	2022	2023	2024	2025	2026
5/8"	\$14.98	\$14.98	\$14.98	\$14.98	\$14.98	\$14.98	\$15.73
3/4"	\$14.98	\$14.98	\$14.98	\$14.98	\$14.98	\$14.98	\$15.73
1"	\$14.98	\$14.98	\$14.98	\$14.98	\$14.98	\$14.98	\$15.73
1 1/2"	\$48.60	\$48.60	\$48.60	\$48.60	\$48.60	\$48.60	\$49.35
2"	\$77.80	\$77.80	\$77.80	\$77.80	\$77.80	\$77.80	\$78.55
3"	\$145.89	\$145.89	\$145.89	\$145.89	\$145.89	\$145.89	\$146.64
4"	\$243.55	\$243.55	\$243.55	\$243.55	\$243.55	\$243.55	\$244.30
6"	\$486.07	\$486.07	\$486.07	\$486.07	\$486.07	\$486.07	\$486.82
8"	\$771.16	\$771.16	\$771.16	\$771.16	\$771.16	\$771.16	\$771.91
10"	\$1,777.77	\$1,777.77	\$1,777.77	\$1,777.77	\$1,777.77	\$1,777.77	\$1,778.52
12"	\$1,896.38	\$1,896.38	\$1,896.38	\$1,896.38	\$1,896.38	\$1,896.38	\$1,897.13

### Charges for Private Fire Protection Service (SEC. W6f)

Size of Meter	2020	2021	2022	2023	2024	2025	2026
1"	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$5.50
2"	\$19.96	\$22.85	\$22.85	\$22.85	\$22.85	\$22.85	\$23.35
3"	\$31.61	\$33.75	\$33.75	\$33.75	\$33.75	\$33.75	\$49.50
4"	\$47.46	\$60.00	\$60.00	\$60.00	\$60.00	\$60.00	\$88.00
6"	\$79.60	\$135.00	\$135.00	\$135.00	\$135.00	\$135.00	\$198.00
8"	\$240.00	\$240.00	\$240.00	\$240.00	\$240.00	\$240.00	\$352.00
10"	\$375.00	\$375.00	\$375.00	\$375.00	\$375.00	\$375.00	\$550.00
12"	\$540.00	\$540.00	\$540.00	\$540.00	\$540.00	\$540.00	\$792.00
16"	N/A	\$960.00	\$960.00	\$960.00	\$960.00	\$960.00	\$1,408.00
20"	N/A	\$1,500.00	\$1,500.00	\$1,500.00	\$1,500.00	\$1,500.00	\$2,200.00
24"	N/A	\$2,160.00	\$2,160.00	\$2,160.00	\$2,160.00	\$2,160.00	\$3,168.00

# Exhibits

## Historical Water Assessment Rates And Other Related Charges and Special Rules And Charges

Water Assessment Rates and Other Related Charges:	2022	2023	2024	2025	2026
Main Pipe Assessment (per ft)	\$ 95.00	\$ 95.00	\$ 95.00	\$ 95.00	\$ 95.00
<del>Service Pipe Taps</del> -Meter Cost					
Domestic & Fire <del>(meter cost)</del> :					
1"-Service Tap with 5/8" Meter	\$ 910.00	\$ 910.00	\$ 910.00	\$ 910.00	\$ 360.00
4"-Service Tap with 3/4" Meter	\$ 925.00	\$ 925.00	\$ 945.00	\$ 945.00	\$ 395.00
1-1/2"-Service Tap with 1" Meter	\$ 995.00	\$ 1,100.00	\$ 1,100.00	\$ 1,225.00	\$ 675.00
2"-Service Tap with 1-1/2" Meter	\$ 1,890.00	\$ 2,015.00	\$ 2,130.00	\$ 2,130.00	\$ 725.00
4"-Service Tap with 2" Meter	\$ 2,000.00	\$ 2,200.00	\$ 2,335.00	\$ 2,335.00	\$ 910.00
4"-Service Tap with 3" Meter	\$ 3,640.00	\$ 3,640.00	\$ 3,640.00	\$ 3,640.00	\$ 2,215.00
6"-Service Tap with 4" Meter	\$ 4,190.00	\$ 4,190.00	\$ 4,190.00	\$ 4,190.00	\$ 2,765.00
8"-Service Tap with 6" Meter	\$ 5,970.00	\$ 5,970.00	\$ 5,970.00	\$ 5,970.00	\$ 4,545.00
10"-Service Tap with 8" Meter	\$ 15,850.00	\$ 15,850.00	\$ 15,850.00	\$ 15,850.00	\$ 14,425.00
12"-Service Tap with 10" Meter	\$ 18,120.00	\$ 18,120.00	\$ 18,120.00	\$ 18,120.00	\$ 16,695.00
12"-Service Tap with 12" Meter	\$ 18,810.00	\$ 18,810.00	\$ 18,810.00	\$ 18,810.00	\$ 17,385.00
<del>Fire</del> Service Taps					
1" Service Tap	N/A	N/A	N/A	N/A	\$ 550.00
1-1/2" & 2" Fire Service Tap	\$ 750.00	\$ 1,440.00	\$ 1,590.00	\$ 1,590.00	\$ 1,750.00
4" and larger Fire Service Tap	\$ 1,100.00	\$ 1,200.00	\$ 1,370.00	\$ 1,370.00	\$ 1,425.00
Hydrants					
Installed after the main	\$ 11,600.00	\$ 11,600.00	\$ 15,000.00	\$ 15,000.00	\$ 15,000.00
Hydrant Maintenance	\$ 145.00	\$ 150.00	\$ 155.00	\$ 165.00	\$ 170.00
Hydrant Relocation	\$15,000 deposit +/- actual cost + overhead	\$15,000 deposit +/- actual cost + overhead	\$15,000 deposit +/- actual cost + overhead	\$15,000 deposit +/- actual cost + overhead	\$15,000 deposit +/- actual cost + overhead
Fire Flow Testing	\$ 400.00	\$ 400.00	\$ 480.00	\$ 480.00	\$ 480.00

# Exhibits

## Historical Water Assessment Rates And Other Related Charges and Special Rules And Charges

Special Meter Charges and Deposits:	2022	2023	2024	2025	2026
Hydrant Meters					
Administrative and meter reading fee, including connection and inspection fees + actual water use to be billed	\$ 1,500.00	\$ 1,500.00	\$ 1,500.00	\$ 1,500.00	\$ 1,500.00
Hydrant Meter Deposit	\$ 2,000.00	\$ 2,000.00	\$ 2,000.00	\$ 2,000.00	\$ 3,250.00
Backflow Device Testing per device Fee	\$ 90.00	\$ 115.00	\$ 115.00	\$ 115.00	\$ 115.00
Replacement of Damaged District Meters					
5/8" meter	\$ 360.00	\$ 360.00	\$ 360.00	\$ 360.00	\$ 500.00
3/4" meter	\$ 375.00	\$ 375.00	\$ 375.00	\$ 375.00	\$ 550.00
1" meter	\$ 445.00	\$ 445.00	\$ 445.00	\$ 445.00	\$ 575.00
1-1/2" meter	\$ 1,140.00	\$ 1,140.00	\$ 1,140.00	\$ 1,140.00	\$ 1,140.00
2" meter	\$ 1,250.00	\$ 1,250.00	\$ 1,250.00	\$ 1,250.00	\$ 1,250.00
3" meter	\$ 2,630.00	\$ 2,630.00	\$ 2,630.00	\$ 2,630.00	\$ 2,775.00
4" meter	\$ 3,180.00	\$ 3,180.00	\$ 3,180.00	\$ 3,180.00	\$ 3,550.00
6" meter	\$ 4,960.00	\$ 4,960.00	\$ 5,090.00	\$ 5,090.00	\$ 7,150.00
8" meter	\$ 14,840.00	\$ 14,840.00	\$ 14,840.00	\$ 14,840.00	\$ 14,840.00
10" meter	\$ 17,110.00	\$ 17,110.00	\$ 17,110.00	\$ 17,110.00	\$ 17,110.00
12" meter	\$ 17,800.00	\$ 17,800.00	\$ 17,800.00	\$ 17,800.00	\$ 17,800.00
Hydrant meter assembly	\$ 2,000.00	\$ 2,000.00	\$ 2,000.00	\$ 2,000.00	N/A
Meter pit (5/8" to 1")	\$ 1,750.00	\$ 1,750.00	\$ 1,750.00	\$ 1,750.00	\$ 1,750.00
Meter pit (1 1/2" and 2" without bypass)	N/A	N/A	N/A	N/A	5,500.00
Meter pit (1 1/2" and 2" with bypass)	N/A	N/A	N/A	N/A	6,000.00
Meter pit 3" and Larger (previously 3 1/2" and larger)	actual cost* + overhead	actual cost* + overhead	actual cost* + overhead	actual cost* + overhead	actual cost* + overhead
Radio transmitter unit	\$ 200.00	\$ 200.00	\$ 212.00	\$ 212.00	\$ 225.00

# Exhibits

## Historical Water Assessment Rates And Other Related Charges and Special Rules And Charges

Special Meter Charges and Deposits:(Cont'd)	2022	2023	2024	2025	2026
Spacer Charges					
5/8", 3/4"	\$160.00	\$160.00	\$160.00	\$160.00	\$160.00
1"	\$165.00	\$165.00	\$181.00	\$181.00	\$181.00
1-1/2"	\$225.00	\$225.00	\$225.00	\$225.00	\$250.00
2" & larger	\$250.00	\$250.00	\$250.00	\$250.00	\$300.00
Damaged Hydrant Charge					
Replacement	actual cost + overhead	actual cost + overhead	actual cost + overhead	actual cost + overhead	actual cost + overhead
Repair	actual cost + overhead	actual cost + overhead	actual cost + overhead	actual cost + overhead	actual cost + overhead
Delinquent Account Review and Lien Fees	\$90.00	\$90.00	\$90.00	\$90.00	\$100.00
Delinquent Account Review and Lien Fees-Condo Association	N/A	N/A	N/A	N/A	N/A
Checks Returned for Insufficient Funds	\$60.00	\$60.00	\$60.00	\$60.00	\$60.00
Shut-Off/Turn-on for Non-Payment	\$125.00	\$170.00	\$170.00	\$170.00	\$225.00
Shut-Off/Turn-on for Non-Payment (subsequent event in same year)	\$225.00	\$225.00	\$225.00	\$225.00	\$275.00
Scheduled Overtime/Emergency Inspections and following 2 or more failed prior inspections	\$325.00	\$415.00	\$415.00	\$415.00	\$550.00
Backflow Prevention Device Testing	\$90.00	\$115.00	\$115.00	\$115.00	\$115.00
Customer Private Property Service Call (e.g. lack of water pressure, leak investigation, customer requested water service off/on, etc)					
First customer service call is free of charge	N/A	N/A	N/A	N/A	N/A
Subsequent calls within a rolling 12-month time period	\$125.00	\$125.00	\$125.00	\$125.00	\$200.00
Property Change of Ownership Administrative Fee	N/A	N/A	N/A	\$110.00	\$110.00
Administrative Review for Water and/or Sewer Services	\$540.00	\$600.00	\$670.00	\$670.00	\$670.00
Bulk Water Truck Convenience Fee	\$75 /load	\$75 /load	\$75 /load	\$75 /load	\$100 /load
Tampering of Hydrant or Water Supply					
First Offense	\$500.00	\$500.00	\$500.00	\$500.00	\$500.00
Subsequent Offense	\$1,000.00	\$1,000.00	\$1,000.00	\$1,000.00	\$1,000.00
Water Service Installation Charge	\$150.00 /ft	\$150.00 /ft	\$150.00 /ft	\$150.00 /ft	\$180.00 /ft

# Exhibits

## Historical Water Assessment Rates And Other Related Charges and Special Rules And Charges

Special Meter Charges and Deposits:(Cont'd)	2022	2023	2024	2025	2026
Liquid Waste Discharge Fee (Other than Acceptable Septage)					
Discharge subject to approval by the District:					
Tier 1 -- 0-500,000 avg. gallons per month	\$0.13/gal	\$0.13/gal	\$0.13/gal	\$0.13/gal	\$0.13/gal
Tier 2 -- 500,001 to 700,000 avg. gallons per month	\$0.07/gal	\$0.07/gal	\$0.07/gal	\$0.07/gal	\$0.07/gal
Tier 3 -- 700,000+ avg. gallons per month	\$0.05/gal	\$0.05/gal	\$0.05/gal	\$0.05/gal	\$0.05/gal
Sewer User Charge Late Filing/Sewage Services Fee	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00
Annual Wastewater Discharge Compliance Fee	\$150.00	\$150.00	\$150.00	\$150.00	\$150.00
Wastewater Discharge Compliance Fees					
Failure to submit Registration or Variance Applications	\$500.00	\$500.00	\$500.00	\$500.00	\$500.00
Disallow Inspection	\$225.00	\$225.00	\$225.00	\$225.00	\$225.00
Failure to maintain discharge records including analytical results and discharge volumes	\$200.00	\$200.00	\$200.00	\$200.00	\$200.00
No FOG management or pre-treatment equipment installed	\$200.00	\$200.00	\$200.00	\$200.00	\$200.00
Non-compliant FOG management or pre-treatment equipment installed	\$200.00	\$200.00	\$200.00	\$200.00	\$200.00
Failure to properly maintain/service FOG and pre-treatment equipment to maintain proper working order and provide inspection and maintenance records as required.	\$100.00	\$100.00	\$100.00	\$100.00	\$100.00
Failure to maintain FOG management equipment in proper working order	\$200.00	\$200.00	\$200.00	\$200.00	\$200.00
Failure to clean FOG management equipment quarterly or when 25% of the depth of the trap is filled with food solids and FOG, whichever comes first.	\$200.00	\$200.00	\$200.00	\$200.00	\$200.00
Failure to properly dispose of brown and/or yellow grease	\$200.00	\$200.00	\$200.00	\$200.00	\$200.00
Source of sewer blockage	\$1,000.00	\$1,000.00	\$1,000.00	\$1,000.00	\$1,000.00
Source of sanitary sewer overflow - Actual costs will be billed to the facility for time and materials related to the overflow	\$1,000 or Actual Cost; whichever is greater	\$1,000 or Actual Cost; whichever is greater	\$1,000 or Actual Cost; whichever is greater	\$1,000 or Actual Cost; whichever is greater	\$1,000 or Actual Cost; whichever is greater
Cross Connection Inspection Fee per building	\$150.00	\$150.00	\$150.00	\$150.00	\$150.00
Equivalent Inflow Removal Rate ("EIRR")	N/A	N/A	N/A	N/A	\$11,100.00

# Exhibits

## Historical Rates

Year Adopted	Member Town Ad Valorem	Sewer User Rate (Per CCF)	BOD Rates (Per CCF)	COD Rates (Per CCF)	Suspended Solids Rates (Per CCF)	Clean Water Project Charge (Per CCF)
2011	\$ 32,360,500	\$2.35	\$0.28	\$0.28	\$0.23	\$1.40
2012	\$ 33,493,200	\$2.43	\$0.29	\$0.29	\$0.24	\$1.90
2013	\$ 34,799,400	\$2.52	\$0.30	\$0.30	\$0.25	\$2.40
2014	\$ 36,156,600	\$2.62	\$0.31	\$0.31	\$0.26	\$2.90
2015	\$ 37,446,400	\$2.75	\$0.33	\$0.33	\$0.27	\$2.90
2016	\$ 38,944,300	\$2.86	\$0.34	\$0.34	\$0.28	\$3.25
2017	\$ 41,670,400	\$3.06	\$0.36	\$0.30	\$0.30	\$3.50
2018	\$ 45,004,000	\$3.37	\$0.40	\$0.40	\$0.33	\$3.80
2019	\$ 48,153,100	\$4.64	\$0.55	\$0.55	\$0.45	\$4.10
2020	\$ 51,475,700	\$5.15	\$0.61	\$0.61	\$0.50	\$4.10
2021	\$ 51,475,700	\$5.31	\$0.63	\$0.63	\$0.52	\$4.10
2022	\$ 53,076,600	\$5.90	\$0.70	\$0.70	\$0.58	\$4.10
2023	\$ 53,076,600	\$5.90	\$0.70	\$0.70	\$0.58	\$4.25
2024	\$ 53,076,600	\$5.90	\$0.70	\$0.70	\$0.58	\$4.33
2025	\$ 53,076,600	\$5.90	\$0.70	\$0.70	\$0.58	\$4.57
2026	\$ 53,076,600	\$5.90	\$0.70	\$0.70	\$0.58	\$4.87
<b>2011-2026 CAGR</b>	<b>3.4%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>6.6%</b>
<b>2025-2026 Change</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>

\* BOD = Biochemical Oxygen Demand

COD = Chemical Oxygen Demand

Suspended Solids strength charge

CAGR:  $= ((\text{End Value}/\text{Start Value})^{1/(\text{Total Periods} - 1)}) - 1$

# Exhibits

## Compound Annual Growth Rate Schedule

Description	2019	2020	2021	2022	2023	2024	2025	2026	2019-2026 CAGR	2025-2026 Change
Ad Valorem	\$48,153,100	\$51,475,700	\$51,475,700	\$53,076,600	\$53,076,600	\$53,076,600	\$53,076,600	\$53,076,600	1.4%	0.0%
Sewer Debt Service	\$34,069,500	\$36,468,600	\$36,090,300	\$35,117,500	\$36,248,080	\$41,919,835	\$42,129,956	\$44,923,568	4.0%	6.2%
Total Sewer Budget	\$91,260,800	\$94,859,100	\$96,964,200	\$100,201,502	\$97,254,650	\$102,666,145	\$107,023,143	\$114,526,565	3.3%	6.6%
Sewer User Charge	\$4.64	\$5.15	\$5.31	\$5.90	\$5.90	\$5.90	\$5.90	\$5.90	3.5%	0.0%
Base Water Rate	\$3.50	\$3.97	\$4.05	\$4.09	\$3.80	\$3.80	\$3.91	\$3.91	1.6%	0.0%
Water Debt Service	\$31,753,300	\$33,825,200	\$35,114,000	\$35,899,300	\$38,179,321	\$40,418,651	\$45,491,854	\$50,614,505	6.9%	10.1%
Total Water Budget	\$98,207,400	\$102,138,700	\$108,551,700	\$110,847,473	\$107,490,817	\$110,831,154	\$119,702,948	\$126,784,825	3.7%	5.6%
Headcount	480	465	454	438	438	447	471	490	0.3%	3.9%

\*CAGR:  $\left(\frac{\text{End Value}}{\text{Start Value}}\right)^{\frac{1}{\text{Total Periods} - 1}} - 1$

## Exhibits

### Historical Headcount

Year	Operating Positions	Capital Positions	Total
2017	425	87	512
2018	408	78	486
2019	410	70	480
2020	397	68	465
2021	394	52	446
2022	391	47	438
2023	397	41	438
2024	399	48	447
2025	396	75	471
2026	395	95	490

# Exhibits

## Expenditures: Statistical Analysis

The following table shows changes greater than \$50,000 from the 2025 Budget and the 2026 Budget.

Commitment Item	Expenditure Classification	2025 Adopted	2026 Adopted	\$ Change	% Change
512910	West Branch Res Maintenance	800,000	-	(800,000)	-100.00%
522020	Communications Equipment R&M	400,000	200,000	(200,000)	-50.00%
512080	Outside Services	3,799,500	3,619,500	(180,000)	-4.74%
522150	Gis R&M	93,798	-	(93,798)	-100.00%
512020	Legal Services	600,000	515,000	(85,000)	-14.17%
503060	OPEB Trust Contribution	7,929,257	7,853,120	(76,137)	-0.96%
521190	Infrastructure Equip/Licenses	187,000	120,000	(67,000)	-35.83%
512050	Custodial Services	464,690	405,060	(59,630)	-12.83%
515050	Hydrofluosilicic Acid	182,000	128,000	(54,000)	-29.67%
515080	Polymers	1,200,000	1,250,000	50,000	4.17%
519320	General Insurance	297,427	349,289	51,862	17.44%
513720	Diesel Fuel	460,700	516,200	55,500	12.05%
521090	Transportation Equipment	556,000	611,600	55,600	10.00%
519410	Umbrella Liability	621,430	679,684	58,254	9.37%
521080	Tool & Work Equipment	686,300	746,700	60,400	8.80%
519450	Pollution Liability Insurance	-	83,455	83,455	100.00%
503110	Social Security	2,739,160	2,824,000	84,840	3.10%
515040	Polyaluminum Chloride	87,500	175,000	87,500	100.00%
521100	Treatment Equipment	1,657,500	1,748,500	91,000	5.49%
522030	Information System R&M	1,973,000	2,073,000	100,000	5.07%
503100	Pension Regular	8,274,127	8,375,970	101,843	1.23%
512710	Outside Testing & Lab Services	474,200	581,600	107,400	22.65%
501040	Overtime 150%	3,019,376	3,161,050	141,674	4.69%
501050	Overtime 200%	1,426,800	1,583,800	157,000	11.00%
512430	Sludge Removal	57,800	301,500	243,700	421.63%
512930	Lobbyist-(Fed/State)	150,000	396,850	246,850	164.57%
517120	Int & Note Issue Expense	749,284	998,731	249,447	33.29%
513710	Fuel	2,059,000	2,333,900	274,900	13.35%
513690	Materials From Stock	4,117,000	4,403,000	286,000	6.95%
512210	Information System Professional Fees	2,200,000	2,500,000	300,000	13.64%
540030	Transfers Out - Debt Service Fund Interest	15,551,714	15,916,910	365,196	2.35%
519390	Liability-Claims	-	508,289	508,289	100.00%
503010	Medical Services	9,684,454	10,320,700	636,246	6.57%
523170	Subscription Based Services	1,415,000	2,555,000	1,140,000	80.57%
501010	Regular Pay	45,704,036	47,155,000	1,450,964	3.17%
514010	Electricity	8,311,050	9,807,550	1,496,500	18.01%
517090	Interest On Bonds	16,696,471	18,596,941	1,900,470	11.38%
540020	Transfers Out - Debt Service Fund Principal	26,085,194	28,398,716	2,313,522	8.87%
517060	Principal Bonds	28,389,147	31,476,775	3,087,628	10.88%

\*Totals won't equal the totals adopted as changes smaller than \$50,000 are excluded from this table.

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# Glossary



# Glossary

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## Abbreviations/Acronyms

The following abbreviations are commonly used throughout the budget document.

<b>Acronym</b>	<b>Description</b>
AAP	Affirmative Action Plan
AMS	Application Management Services
BPW	Bureau of Public Works
CCF	Hundred cubic feet
CIP	Capital Improvement Program
CMOM	Capacity, Management, Operations & Maintenance
CSO	Combined Sewer Overflow
CWP	Clean Water Project
DEEP	Department of Energy and Environmental Protection
EPA	Environmental Protection Agency
FERC	Federal Energy Regulatory Commission
FOG	Fats, Oils, and Grease Program
FRWA	Farmington River Watershed Association
GASB	General Accounting Standard Board
GFOA	Government Officers Finance Association
GIS	Geographic Information System
HHW	Household Hazardous Waste
IBNR	Incurred But Not Reported
IP	Integrated Plan
IoT	Internet of Things
LIMS	Laboratory Information Management System
LTCP	Long Term Control Plan
MDC	Metropolitan District Commission (also used for The Metropolitan District)
MGD	Million gallons per day
OPEB	Other Post-Employment Benefits
PLC	Programmable Logic Controller
PLO	Project Loan Obligation
PMU	Program Management Unit
ROW	Right-of-way
R&M	Repair and Maintenance
RRB	Resource Related Billing
RRI	Riverfront Recapture, Inc.
SBITAs	Subscription-based information technology arrangements
SDWA	Safe Drinking Water Act
SSO	Sewer Separation Overflow
TCO	Total Cost of Ownership
UCMR5	Unregulated Contaminant Monitoring Rule
VMF	Vehicle Maintenance Facility

# Glossary

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## Definitions

**Adopted Budget:** the budget approved annually by the District Board, as required by the Charter of the Metropolitan District.

**Affirmative Action Plan (AAP):** a document detailing the Metropolitan District's policy of non-discrimination and its employment practices with regard to steps taken or to be taken to recruit, employ, train, transfer, promote and otherwise advance in employment qualified minorities and females.

**Allotment:** specific expense items within a major account.

**Application Management Services:** are services that support the maintaining, enhancing and managing the Metropolitan District's SAP enterprise application.

**Appropriation:** the amount of money allocated for a specific use.

**Assessable Sewers:** sewer installations for which the benefits are directly assessed to property owners served or to be served by such sewers.

**Assessable Sewer Fund:** fund in which sewer assessment payments accrue for the purpose of funding the construction of Assessable Sewers on a pay-as-you-go basis.

**Authorized Positions:** positions authorized for inclusion in the Metropolitan District's table of organization, as recommended by the Personnel, Pension & Insurance Committee and approved by the District Board.

**Backflow Prevention Device:** plumbing device installed in a sewer house connection to prevent the backup of sewage into a home or business.

**Board of Finance:** a board of the Metropolitan District Commission responsible for financial and budgetary policy-making as outlined under Section 3 of the District Charter.

**Bureau of Public Works (BPW):** bureau of Board responsible for policy-making related to the District's sewerage system.

**Call-Before-You-Dig:** State of Connecticut-mandated program requiring all utilities to locate and mark their underground facilities in the vicinity of pending construction.

**Capital Improvement Program/Plan (CIP):** the District's long-range plan for improving, upgrading and expanding its capital facilities, as set forth annually in the capital improvement budget.

**Capital Outlay:** budget account comprised of equipment costing \$5,000.00 or more with an anticipated useful life of 3 years or longer.

**Catch Basin:** a receptacle at the entrance to a sewer designed to collect storm water or surface water runoff.

## Glossary

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**CCF:** hundred cubic feet; the equivalent of approximately 750 gallons.

**Charter:** the Charter of The Metropolitan District; Special Act 511 of the 1929 session of the Connecticut General Assembly, as amended.

**Chief Executive Officer (CEO):** the District's highest ranking employee; responsible for the overall management and administration of the programs and activities of the Metropolitan District.

**Clean Water Act:** federal legislation governing required levels of treatment for sanitary and industrial wastes prior to discharge into the nation's waters.

**Clean Water Project:** a fifteen year federal and state mandated project to eliminate all combined and sanitary sewer overflows by the year 2018.

**Combined Sewer:** sewer line that carries both storm water and sanitary sewage.

**Combined Sewer Overflow (CSO):** DEP-permitted overflow of storm water and sanitary sewage into the Connecticut River as a result of overloading of combined sewers during storm events.

**Commission:** see District Board

**Commissioners:** members of the District Board, whose appointments and terms are outlined in the Charter; current membership totals 29 Commissioners.

**Consent Order:** an agreement/legal obligation between a State of Connecticut regulatory agency (DEEP, DPH, etc.) and the MDC calling for certain improvements to be made according to a definitive schedule.

**Cross-Connection:** a plumbing configuration that enables a potable water source to be mixed with a non-potable substance as a result of a backflow situation, a reduction in pressure, etc.

**Department:** group of related activities aimed at accomplishing a major service for which the District is responsible.

**Department Head:** individual who is responsible for the overall administration and performance of a Department.

**Department of Energy and Environmental Protection (DEEP):** lead State of Connecticut regulatory agency responsible for enforcing federal Clean Water Act requirements.

**Department of Public Health (DPH):** lead State of Connecticut regulatory agency responsible for enforcing federal Safe Drinking Water Act requirements.

**Developer's Permit Agreement:** process by which developers may perform water and sewer installation work on behalf of the District.

## Glossary

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**District Board:** The Metropolitan District's board of commissioners; the policy-makers of the Metropolitan District.

**Department of Public Health (DPH):** A state of Connecticut agency that is responsible for protecting and improving the health and safety of people in the State. The Department of Public Health is also responsible for setting the many regulations and requirements that MDC must adhere to.

**Drinking Water State Revolving Fund (DWSRF):** A financial assistance program to help water systems and states achieve the health protection objectives of the Safe Drinking Water Act.

**Effluent:** the liquid end product of the wastewater treatment process.

**Emergency Action Plan (EAP):** dam failure emergency plan required of owners of hydroelectric facilities in accordance with Federal Energy Regulatory Commission (FERC) mandates.

**Environmental Protection Agency (EPA):** federal agency responsible for promulgating and enforcing Clean Water Act and Safe Drinking Water Act regulations through the Connecticut Department of Energy and Environmental Protection and the Connecticut Department of Public Health, respectively.

**Expenditure:** actual disbursement or expense.

**Federal Energy Regulatory Commission (FERC):** federal agency governing the licensing and operations of the District's Goodwin and Colebrook hydroelectric power projects.

**Fats, Oils, and Grease Program (FOG):** A model program developed by State of Connecticut DEEP that The Metropolitan District Commission must administer for the disposal and collection of fats, oils and grease that discharges to the sanitary sewerage system.

**Fund:** fiscal and accounting entity which is segregated for the purpose of carrying on specific activities in accordance with special regulations, restrictions, or limitations.

**Funding Allocation:** amount within a Fund allocated to a specific activity.

**Geographic Information System (GIS):** a system of computer hardware, software and procedures designed to support, capture, manage, manipulate, analyze, model and display spatially referenced data for solving complex planning and management problems.

**General Obligation (GO) Bond:** long-term bond backed by the full faith and credit of a government institution, like the Metropolitan District.

**Grit:** sand and organic materials that enter the District's water pollution control facilities through the combined sewerage system.

## Glossary

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**House Connection:** section of the sanitary sewer line that is the property owner's responsibility; runs from the sewer lateral to the home or business.

**Household Hazardous Waste (HHW):** common household items (polishes, paints, aerosols, etc.) that are hazardous to the environment, necessitating that they be separated from the waste stream to ensure proper disposal. The District administers several household hazardous waste collections in member and non-member communities each spring and fall.

**Individual Water Supply Plan:** a Connecticut water purveyor's 50 year plan for providing adequate supplies of potable water to its current and future service areas, as regulated by the Connecticut Department of Public Health.

**Information Technology:** department responsible for the planning, development and ongoing administration of an integrated, District-wide information storage, communication and computing program.

**Infrastructure:** permanent installations of the District's water and/or sewer system (mains, hydrants, treatment facilities, dams, etc.).

**Internet of Things (IoT):** describes physical objects that are embedded with sensors, processing ability, software, and other technologies that connect and exchange data with other devices and systems over the Internet or other communications networks.

**Line Item:** specific allotments within appropriations as approved by the District Board in the adopted budget.

**Lock Box:** term used to describe the off-site handling of bill payments by a banking institution.

**Main(s):** major water or sewer line, usually located in a public street or right-of-way.

**Maintenance:** major budget account comprised of goods and services necessary for the effective maintenance of District facilities and equipment.

**Major Account:** a summary of expenses by a specific category: payroll, operations, maintenance, and capital outlay.

**Member Towns:** municipalities incorporated in the District: the City of Hartford and the Towns of East Hartford, West Hartford, Wethersfield, Rocky Hill, Newington, Bloomfield and Windsor.

**Metropolitan District Commission (MDC):** the policy-making body of the Metropolitan District; the District Board.

**National Pollutant Discharge Elimination Standards (NPDES) Permit:** DEP permitting system/standards under which the District operates its water pollution control facilities; the standards governing the contents of the effluent emanating from MDC water pollution control facilities.

## Glossary

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**Other Post-Employment Benefits (OPEB):** Employees of state and local governments may be compensated in a variety of forms in exchange for service that will not be received until after their employment with the government ends. The most common type of these postemployment benefits is a pension. Postemployment benefits other than pensions generally take the form of health insurance and dental, vision, prescription, or other healthcare benefits provided to eligible retirees, including in some cases their beneficiaries. They may also include some type of life insurance. As a group, these are referred to as OPEB.

**Operations:** major budget account comprised of basic goods and services necessary to ensure ongoing administrative, technical and system operations.

**Outlet Charges:** fees paid by developers/homeowners to connect to the District's sanitary sewer system.

**Payroll:** major budget account comprised of regular pay, overtime, temporary help and standby/premium pay allotments.

**Project Loan Obligation (PLO) Bond:** A note issued by a municipality to evidence the permanent financial of a project loan.

**Polymer:** chemical used in the sludge thickening process.

**Proposed Budget:** fiscal operating plan submitted by the Chief Executive Officer to the District Board for their approval.

**Raw Water:** unfiltered, untreated water from MDC reservoirs.

**Remote Meter Reading:** technology used to read District water meters without needing to be on-site.

**Resource Related Billing (RRB):** to bill a customer for resources used to carry out services.

**Revenue:** all sources of income in support of the District's operating budget.

**Revenue, Non-Operating:** category of water revenues that includes several miscellaneous items such as: investment income; revenue from gravel, forestry sales and recreation; and bill jobs.

**Revenue, Operating:** category of water revenues that includes: sales of treated and untreated water; hydrant maintenance and fire service charges; and other revenues associated with the operation of the District's water system.

**Right-of-way (ROW):** property on which the District has the legal right to construct potable water and sanitary sewer pipelines.

**Riparian Commitment:** legal obligation to release an agreed-upon volume of river water for downstream users.

## Glossary

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**Riverfront Parks System:** system of parks along the banks of the Connecticut River in Hartford and East Hartford that is maintained by District forces under an agreement with Riverfront Recapture, Inc., the non-profit entity charged with revitalizing the Connecticut River in the Hartford area.

**Sand Reconditioning:** a process used to wash the sand in the filter beds at the West Hartford and Bloomfield (Reservoir No. 6) Water Treatment Facilities. At West Hartford, a more labor-intensive slow sand reconditioning process is used, while a more automated rapid sand reconditioning process is used at Bloomfield.

**Safe Drinking Water Act (SDWA):** Public Law 93-523 The Safe Drinking Water Act; also known as Public Health Code Regulation 19-13-B102 "Standards for Quality of Drinking Water" under the Connecticut State Department of Health (effective on June 1, 1977).

**Sanitary Sewer:** a sewer line that exclusively carries sanitary sewage.

**Supervisory Control And Data Acquisition (SCADA):** A system of software and hardware that allows the district to gather, monitor and process real time data for our pump facilities, standpipes and large water tanks.

**Screenings:** coarse, floating materials (rags, small tree limbs, etc.) that enter the District's water pollution control facilities through the combined sewerage collection system and require removal from the wastewater treatment process through the use of screening devices.

**Septage:** domestic waste emanating from septic tanks.

**Service(s):** term used to describe the section of a water line that connects a water main to the private water line serving a home or business.

**Sewer Lateral:** section of sewer line that connects a sewer main to a house connection.

**Sewer User Charge:** charges levied against certain categories (high flow, high strength and tax exempt users) of customers to recover the cost of operating and maintaining the MDC's sewer system.

**Sludge:** solid end product of the sewage treatment process.

**South Meadows Service Center:** 60 Murphy Road, Hartford, facility opened in 1998, at which the District's Utility Services personnel are stationed.

**Standby & Premium Pay:** compensation paid employees assigned to on-call status and for those employees assigned to shift operations.

**Storm Sewer:** a sewer line that exclusively carries storm water.

**Surplus:** excess prior year funds available to support the new year budget.

## Glossary

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**Tax on Member Municipalities:** annual tax levied on member towns to support the cost of sewer system operations; the District's primary source of sewer revenue.

**Temporary Help:** a category of payroll to provide salaries for non-permanent employees, usually summer interns and/or help.

**The Metropolitan District:** municipal corporation (established by Special Act 511 of the 1929 session of the Connecticut General Assembly) responsible for regional potable water and sanitary sewerage systems in its member towns.

**Treated Water:** potable water filtered and chemically treated water at the District's water treatment facilities.

**Treatment, Primary:** first step in the wastewater treatment process; involves physical removal/settling of "floatables" from waste stream.

**Treatment, Secondary:** biological process by which dissolved organic matter and suspended solids are removed from the waste stream at the District's water pollution control facilities.

**Total Cost of Ownership (TCO):** a financial estimate of all direct and indirect costs associated with a purchase, capital investment or acquisition of computer hardware and software. Indirect costs include initial installation, personnel training, maintenance, technical support, upgrades and downtime (estimate of business revenue loss).

**Turnover:** position vacancies attributable to retirements, promotions, termination and/or resignations.

**Unregulated Contaminant Monitoring Rule (UCMR5):** A required water sample collection for 30 chemical contaminants that must be completed between 2023 and 2025 using analytical methods developed by EPA and consensus organizations.

**Vehicle Maintenance Facility (VMF):** centralized facility at which the District's rolling stock and heavy equipment are maintained; located at 50 Murphy Road, Hartford.

**Waste Processing:** process of turning municipal solid waste into a usable fuel for the production of electricity.

**Water Bureau:** bureau of Board responsible for policy-making related to the potable water operations of the District.

**Water Pollution Control (WPC):** term used to describe wastewater treatment and related operations by which the District's sewage effluent is made safe for discharge to the Connecticut River.

**Working Funds:** surplus funds available to support the potable water "side" of the budget.

**Work Year:** 2,080 hours for a 40-hour work week; 1,950 hours per 37.5-hour work week.