PERSONNEL, PENSION AND INSURANCE COMMITTEE The Metropolitan District

555 Main Street, Hartford Monday, July 01, 2019

- **Present:** Commissioners Daniel Camilliere, Alphonse Marotta, Dominic Pane, Bhupen Patel, Pasquale J. Salemi, Raymond Sweezy, Alvin Taylor and District Chairman William DiBella (8)
- **Absent:** Commissioners Donald Currey, Byron Lester, and Maureen Magnan (3)

Also

Present: Commissioner Allen Hoffman Commissioner Gary LeBeau Scott W. Jellison, Chief Executive Officer R. Bartley Halloran, District Counsel Christopher Martin, Interim Chief Financial Officer Christopher Stone, Assistant District Counsel Brendan Fox. Assistant District Counsel John S. Mirtle, District Clerk Christopher Levesque, Chief Operating Officer Kelly Shane, Chief Administrative Officer Susan Negrelli, Director of Engineering Robert Schwarm, Director of Information Technology Tom Tyler, Director of Facilities Robert Zaik. Director of Human Resources Karyn Blaise, Controller Kerry Martin, Assistant to the Chief Executive Officer Carrie Blardo, Assistant to the Chief Operating Officer Julie Price, Professional Level Trainee David Silverstone, Independent Consumer Advocate

CALL TO ORDER

Chairman Taylor called the meeting to order at 4:01 PM

PUBLIC COMMENTS RELATIVE TO AGENDA ITEMS

No one from the public appeared to be heard.

APPROVAL OF MINUTES

On motion made by Commissioner Camilliere and duly seconded, the meeting minutes of June 10, 2019 were approved.

HOOKER & HOLCOMBE'S PENSION AND 457b PLAN REPORTS

Rodger Metzger and Arthur Meizner of Hooker & Holcombe briefed the Personnel, Pension and Insurance Committee on their reports of the Pension Plan and 457b Plan.

AMENDMENT OF JOB SPECIFICATIONS

TO: Personnel, Pension and Insurance Committee for consideration on July 1, 2019

As part of the District's re-alignment of existing functions, in concert with the guidance from the Board of Commissioners, we re-activated and filled the Chief Administrative Officer and the Chief Operating Officer positions. We are now recommending the specified adjustments to the attached job specifications including the incorporation of the Chief Financial Officer functions into the Director of Finance classification. This new classification will have direct responsibility, direction and control of all Finance functions. We are also proposing that because of expanded responsibilities, the existing level Director positions be re-allocated from EE22 (\$133,803.29 to \$187,324.61) salary grade to EE 24 salary (\$ 147,519.96 to \$ 206,527.94).

Staff is recommending that the Classification System be amended to include the revised Director of Operations and Utility Services, Director of Facilities, Director of Engineering, Director of Information Services, Director of Finance/Chief Financial Officer and Director of Human Resources job specifications with an EE24 salary allocation.

It is therefore RECOMMENDED that it be:

- VOTED: That the Personnel, Pension and Insurance Committee recommend to the District Board passage of the following resolution:
- RESOLVED: That the Classification System be amended to reflect the revised Director of Operations and Utility Services, Director of Facilities, Director of Engineering, Director of Information Services, Director of Finance/Chief Financial Officer and Director of Human Resources job specifications all with the same salary allocation of EE24.

Respectfully Submitted,

Scott W. Jellison Chief Executive Officer

METROPOLITAN DISTRICT COMMISSION CLASSIFICATION DESCRIPTION

CLASSIFICATION TITLE: DIRECTOR OF O SERVICES

DIRECTOR OF OPERATIONS & UTILITY

JOB SUMMARY

This is a highly responsible executive level position and a member of the senior executive leadership team. The purpose of this classification is to provide strategic vision and leadership for direction and management of <u>the emergency command center</u>, <u>utility services</u>, <u>environment health and safety and</u> the operation, maintenance and repair of all District pipelines, <u>pump stations</u>, <u>vehicles</u>, <u>buildings and appurtement facilities and customer services</u>, <u>utility services</u>, <u>communications and patrol</u>. Pursuant to The By-Laws of The Metropolitan District, paragraph B2e and B4a, the person appointed to this classification will be an officer of The Metropolitan District Commission.

ESSENTIAL FUNCTIONS

- Participates in strategic and operational management processes of the organization as a member of the senior management team to provide leadership and innovation in the maintenance and repair of District assets.
- Directs the repair and maintenance of all District infrastructure including fifteen hundred miles of
 water mains and sewers mains and all related appurtenances. , pump stations, storage tanks, valves,
 generators, electronic control systems and all related appurtenances.
- Plans for and directs the purchase, replacement, maintenance and repair of all district equipment and vehicles necessary to operate district facilities.
- Plans for and directs the development, installation and operation of water metering devices, assures the proper customer billing, and maintains good customer relations and services through operation of central call center and customer complaint response.
- Oversees utility service connections and cross connection prevention, maintains call-before-you-dig system and operates district wide command center to coordinate work force assignments for emergency response, repairs and maintenance.
- Oversees law enforcement on District properties through management of the Patrol Department.

Metropolitan District Commission • Director of Operations & Utility Services

- Plans and directs goals, objectives, operations and activities of <u>maintenance</u>, operations, <u>the</u> <u>command center</u>, <u>utility services and environment health and safety</u>. <u>customer service</u>, <u>utility</u> <u>services</u>, <u>communications</u>, <u>emergency action planning and patrol</u>.
 - Directs the prioritization and development of capital improvement projects.
- Assures compliance with all state and federal public health environmental standards and permit requirements and state and federal Occupational Safety and Health
 - Collaborates on the design and construction of water and sewer pipelines and modifications with the engineering departments.
- Assures compliance with all state and federal public health environmental standards and permit requirements and state and federal Occupational Safety and Health
 - Reviews and signs regulatory reports; monitors environment and safety compliance; and negotiates compliance issues with regulatory agencies.
- Analyzes management issues and problems and prepares recommendations and reports. Assures safe work practices and compliance with regulatory and government mandates. Manages Capacity Management Operation and Maintenance (CMOM) and Computerized Maintenance Management System (CMMS) Programs.
- Administers collective bargaining agreement provisions and applies disciplinary measures. Appoints
 job candidates from approved eligibility lists. Approves employee performance evaluations and
 recommends reclassifications.
- Oversees budget development and controls activity expenditures.
- Directs operating department's expenditures with fund allocations and approves fund transfers for Finance Department and Board of Finance consideration. Supervises direct report managerial and staff employees.
- Coordinates District goals, objectives, and activities as a member of the senior management team. Works with assigned District departments and executives of government agencies, municipalities, contractors, and community organizations. Represents the District in meetings, public events and media conferences. Directs the processing of public inquiries and complaints.
- Advises the Board of Commissioners, bureaus and committees on items relating to the operating departments.
- Performs related duties as required and assigned.

SUPERVISION RECEIVED

Metropolitan District Commission • Director of Operations & Utility Services

Works under the general direction of the Chief Operating Officer.

MINIMUM QUALIFICATIONS

Bachelor's degree in engineering, with Master's level course work in related engineering field; supplemented by a minimum of ten (10) years progressively responsible experience that includes utility plant or public works experience, including three (3) years at the management level; or any equivalent combination of education, training, and experience which provides the requisite knowledge, skills, and abilities for this classification.

SPECIAL REQUIREMENTS

Must have a valid driver's license.

Must have a State of Connecticut Class III Operator Water Distribution System Certificate or the ability to acquire certificate within eighteen (18) months of appointment.

Connecticut Professional Engineer License is preferred.

Master's degree in a related field preferred.

PERFORMANCE APTITUDES

Data Utilization: Requires the ability to synthesize, hypothesize, and/or theorize concerning data and/or information involving modification of existing policies, strategies and/or methods to meet unique or unusual conditions. Requires the ability to do so within the context of existing organizational theories and management principles.

Human Interaction: Requires the ability to function in a director capacity for a major organizational unit requiring significant internal and external interaction.

Equipment, Machinery, Tools, and Materials Utilization: Requires the ability to operate, maneuver and/or control the actions of equipment, machinery, tools, and/or materials used in performing essential functions.

<u>Verbal Aptitude</u>: Requires the ability to utilize synthesis data and information, as well as reference, descriptive, design, advisory, and consulting data and information as applicable.

<u>Mathematical Aptitude</u>: Requires the ability to perform addition, subtraction, multiplication and division; ability to calculate decimals and percentages; and may include ability to perform mathematical operations involving basic algebraic principles and formulas, and basic geometric principles and calculations.

Metropolitan District Commission • Director of Operations & Utility Services

Functional Reasoning: Requires the ability to apply principles of logical or scientific thinking to implement both intellectual and practical relationships. Involves responsibility for consideration and analysis of complex organization problems of major functions.

<u>Situational Reasoning</u>: Requires the ability to exercise the judgment, decisiveness and creativity required in critical and/or unexpected situations involving risk to the organization.

ADA COMPLIANCE

<u>Physical Ability</u>: Tasks involve the ability to exert light physical effort in sedentary to light work, but which may involve some lifting, carrying, pushing and/or pulling of objects and materials of light weight (5-10 pounds). Tasks may involve extended periods of time at a keyboard or work station.

<u>Sensory Requirements</u>: Some tasks require the ability to perceive and discriminate visual and/or auditory cues or signals. Some tasks require the ability to communicate orally.

Environmental Factors: Essential functions are regularly performed without exposure to adverse environmental conditions.

The Metropolitan District Commission is an Equal Opportunity Employer. In compliance with the Americans with Disabilities Act, the Commission will provide reasonable accommodations to qualified individuals with disabilities and encourages both prospective and current employees to discuss potential accommodations with the employer.

METROPOLITAN DISTRICT COMMISSION CLASSIFICATION DESCRIPTION

CLASSIFICATION TITLE: DIRECTOR OF FACILITIES & MAINTENANCE

JOB SUMMARY

This is a highly responsible executive level position and a member of the senior executive leadership team. The purpose of this classification is to provide strategic vision and leadership for direction, management and planning of the District operation of water treatment and supply, and waste water treatment facilities, and the maintenance and repair of all pump station, equipment and buildings and related capital expansion and improvement programs. Pursuant to The By-Laws of The Metropolitan District, sections B2e and B4a, the person appointed to this position will be an officer of The Metropolitan District Commission.

ESSENTIAL FUNCTIONS

- Participates in strategic and operational management processes of the organization as a member of the senior management team to provide leadership and innovation in the operation and management of District facilities.
- Directs the prioritization and development of capital improvement projects for facility expansion, replacement, repair and maintenance.
 - Directs the repair and maintenance of infrastructure including, pump stations, storage tanks, valves, generators, electronic control systems and all related appurtenances.
- - Assures compliance with all state and federal public health drinking water standards, state and federal environmental standards and permit requirements and state and federal Occupational Safety and Health Administration standards for the management and operation of all treatment facilities and associated processes
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 - Plans for and directs the purchase, replacement, maintenance and repair of all district equipment and vehicles necessary to operate district facilities.
 - Collaborates on the design and construction of facilities upgrades, renovations and modifications with the engineering departments. Reviews the analysis of equipment purchases and upgrades and recommends appropriate action.

Metropolitan District Commission • Director of Facilities & Maintenance

- Directs the operations of reservoirs, lakes, dams, hydroelectric projects, water treatment plants, water quality laboratory, forestry management, watershed management, recreation activities, watershed inspection requirements, and related activities.
- Directs the development, implementation and use of automated process control systems including Supervisory Control and Data Acquisition (SCADA) and "Real Time Control" systems.
- Develops and/or reviews specifications for facilities and equipment repairs and purchases. Directs the
 preparation of maintenance contracts and administers approved contracts.
- Conducts research into alternate and emerging technologies pertinent to plant and facilities
 performance, regulatory compliance and system operation and protection.
- Investigates and assesses equipment and system failures. Responds to and directs emergency repairs. Monitors preventative maintenance programs.
- Analyzes management issues and problems and prepares recommendations and reports. Assures safe
 work practices and compliance with regulatory and government mandates. Evaluates employee
 performance; counsels employees; administers union contract language, oral and written warning and
 suspension; and recommends higher level discipline and other personnel actions, such as
 reclassifications.
- Analyzes information on assigned departments effectiveness and efficiency. Identifies best business
 practices and modifies operating policies and procedures. Recommends District administrative and
 governing policies. Advises Chief Executive Officer and Chief Operating Officer on various
 operational issues.
 - Oversees budget development and controls activity expenditures.
- Directs the development of the operating budget(s) and presents budget requests to the Board of Finance. Directs assigned departments expenditures with fund allocations and approves fund transfers for Finance Department and Board of Finance consideration.
- Performs related duties as required and assigned.

SUPERVISION RECEIVED

Works under the general direction of the Chief Operating Officer.

MINIMUM QUALIFICATIONS

Bachelor's degree in engineering, with Master's level course work in the field; supplemented by a minimum of ten (10) years progressively responsible experience that includes utility plant or public works experience, including three (3) years at the management level; or any equivalent combination of education, training, and experience which provides the requisite knowledge, skills, and abilities for this classification.

Metropolitan District Commission • Director of Facilities & Maintenance

SPECIAL REQUIREMENTS

Must have a Connecticut Professional Engineer License or obtain such license within sixty (60) days from date of appointment.

Must have a valid driver's license.

Master's Degree in related engineering field preferred.

CT Class IV Operator Water Treatment Plant Certificate and CT Class IV Operator Wastewater Treatment Plant Certificate preferred.

PERFORMANCE APTITUDES

Data Utilization: Requires the ability to synthesize, hypothesize, and/or theorize concerning data and/or information involving modification of existing policies, strategies and/or methods to meet unique or unusual conditions. Requires the ability to do so within the context of existing organizational theories and management principles.

<u>Human Interaction</u>: Requires the ability to function in a director capacity for a major organizational unit requiring significant internal and external interaction.

Equipment, Machinery, Tools, and Materials Utilization: Requires the ability to operate, maneuver and/or control the actions of equipment, machinery, tools, and/or materials used in performing essential functions.

Verbal Aptitude: Requires the ability to utilize synthesis data and information, as well as reference, descriptive, design, advisory, and consulting data and information as applicable.

<u>Mathematical Aptitude</u>: Requires the ability to perform addition, subtraction, multiplication and division; ability to calculate decimals and percentages; and may include ability to perform mathematical operations involving basic algebraic principles and formulas, and basic geometric principles and calculations.

Functional Reasoning: Requires the ability to apply principles of logical or scientific thinking to implement both intellectual and practical relationships. Involves responsibility for consideration and analysis of complex organization problems of major functions.

<u>Situational Reasoning</u>: Requires the ability to exercise the judgment, decisiveness and creativity required in critical and/or unexpected situations involving risk to the organization.

ADA COMPLIANCE

Metropolitan District Commission • Director of Facilities & Maintenance

Physical Ability: Tasks involve the ability to exert light physical effort in sedentary to light work, but which may involve some lifting, carrying, pushing and/or pulling of objects and materials of light weight (5-10 pounds). Tasks may involve extended periods of time at a keyboard or work station.

<u>Sensory Requirements</u>: Some tasks require the ability to perceive and discriminate visual and/or auditory cues or signals. Some tasks require the ability to communicate orally.

Environmental Factors: Essential functions are regularly performed without exposure to adverse environmental conditions.

The Metropolitan District Commission is an Equal Opportunity Employer. In compliance with the Americans with Disabilities Act, the Commission will provide reasonable accommodations to qualified individuals with disabilities and encourages both prospective and current employees to discuss potential accommodations with the employer.

METROPOLITAN DISTRICT COMMISSION CLASSIFICATION DESCRIPTION

CLASSIFICATION TITLE:

DIRECTOR OF ENGINEERING

JOB SUMMARY

This is a highly responsible executive level position and a member of the senior executive leadership team. The purpose of this classification is to provide strategic vision and leadership for direction and management. The purpose of this classification is to provide strategic vision and leadership for developing, implementing and managing the of the District's engineering programs, which include engineering design, construction, inspection, technical services, development services, planning, asset management and supplier diversity, inspection services, technical services and planning and asset management. Pursuant to The By-Laws of The Metropolitan District, sections B2e and B4a, the person appointed to this position will be an officer of The Metropolitan District.

ESSENTIAL FUNCTIONS

- Participates in strategic and operational management processes of the organization as a member of the senior management team to achieve District goals and foster innovation and prioritizing of engineering functions and initiatives.
- Directs the engineering design and construction of all District water and waste water treatment facilities, water mains, sewers pump stations, roads, dams, utility services, buildings and all other related structures and physical assets.
- Directs and monitors the accelerated water main replacement program.
- Directs the implementation of the District's water system master plan.
- Directs and implements projects for the District's Clean Water Project including all planning, design and construction.
- Plans and directs goals, objectives, operations and activities of District engineering functions, which
 include engineering design services, construction, inspection services, technical services, supplier
 diversity, development services and planning and asset management.
- Directs the implementation of design and construction, manages staff and resources and monitors and evaluates programs to ensure compliance, effectiveness and efficiency.

Metropolitan District Commission • Director of Engineering

- Develops and implements plans and facilities to meet all public health and environmental standards and requirements for water and wastewater services.
- Directs operating department's expenditures with fund allocations and approves fund transfers for Finance Department and Board of Finance consideration. Supervises direct report managerial and staff employees.
- Performs planning for asset replacement and maintenance improvements and prepares capital budget requests and budget projections.
- Establishes long range goals, objectives and work plans; allocates staff and resources; coordinates priorities and activities among work groups; monitors and evaluates programs, services and operations; analyzes operational, financial, and statistical data; assesses effectiveness and performance; and identifies and implements changes to maximize use of resources, achieve goals and objectives to and better serve the District and its customers.
- Directs implementation of programs and services through direct report managers, supervisors and staff; ensures activities adhere to applicable local, state and federal regulations, District policies and procedures, engineering principles and practices, quality control standards, and safe work practices; and provides guidance and direction regarding difficult engineering, planning and construction issues.
- Develops short and long range capital improvements Coordinates the activities of the engineering department with other District departments; directs the implementation of capital projects; reviews and analyzes proposals; reviews and recommends the award of contracts; oversees contractor and consulting engineer performance; approves reports, plans and specifications, change orders and various design and construction documents and ensures work complies with project specifications, engineering principles, safety and quality standards.
 - -Oversees budget development and controls activity expenditures.
- Coordinates design and utility service activities with GIS services.
- Oversees the preparation and distribution of operating, statistical and regulatory reports for assigned
 programs and operations; and directs the establishment and management of department records, files
 and databases.
- Performs related duties as required and assigned.

SUPERVISION RECEIVED

Works under the general direction of the Chief Operating Officer.

MINIMUM QUALIFICATIONS

Metropolitan District Commission • Director of Engineering

Bachelor's degree in civil or environmental engineering with Master's level course work in the field, supplemented by a minimum of ten (10) years of progressively responsible experience managing utility or public works engineering programs, including three (3) years at the management level; or any equivalent combination of education, training, and experience which provides the requisite knowledge, skills, and abilities for this job.

SPECIAL REQUIREMENTS

Must have a valid driver's license.

Must have a Connecticut Professional Engineer license or ability to obtain within 60 days from date of appointment.

Master's Degree in engineering preferred.

PERFORMANCE APTITUDES

Data Utilization: Requires the ability to synthesize, hypothesize, and/or theorize concerning data and/or information involving modification of existing policies, strategies and/or methods to meet unique or unusual conditions. Requires the ability to do so within the context of existing organizational theories and management principles.

<u>Human Interaction</u>: Requires the ability to function in a director capacity for a major organizational unit requiring significant internal and external interaction.

Equipment, Machinery, Tools, and Materials Utilization: Requires the ability to operate, maneuver and/or control the actions of equipment, machinery, tools, and/or materials used in performing essential functions.

<u>Verbal Aptitude</u>: Requires the ability to utilize synthesis data and information, as well as reference, descriptive, design, advisory, and consulting data and information as applicable.

<u>Mathematical Aptitude</u>: Requires the ability to perform addition, subtraction, multiplication and division; ability to calculate decimals and percentages; may include ability to perform mathematical operations involving basic algebraic principles and formulas, and basic geometric principles and calculations.

Functional Reasoning: Requires the ability to apply principles of logical or scientific thinking to implement both intellectual and practical relationships. Involves responsibility for consideration and analysis of complex organization problems of major functions.

<u>Situational Reasoning</u>: Requires the ability to exercise the judgment, decisiveness and creativity required in critical and/or unexpected situations involving risk to the organization.

Metropolitan District Commission • Director of Engineering

ADA COMPLIANCE

<u>Physical Ability</u>: Tasks involve the ability to exert light physical effort in sedentary to light work, but which may involve some lifting, carrying, pushing and/or pulling of objects and materials of light weight (5-10 pounds). Tasks may involve extended periods of time at a keyboard or work station.

<u>Sensory Requirements</u>: Some tasks require the ability to perceive and discriminate visual and/or auditory cues or signals. Some tasks require the ability to communicate orally.

<u>Environmental Factors</u>: Essential functions are regularly performed without exposure to adverse environmental conditions.

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METROPOLITAN DISTRICT COMMISSION CLASSIFICATION DESCRIPTION

CLASSIFICATION TITLE: DIRECTOR OF INFORMATION SERVICES

JOB SUMMARY

This is a highly responsible executive level position and a member of the senior executive leadership team. The purpose of this classification is to provide strategic vision and leadership for the direction and management of Information Systems (IS) and services including business applications, GIS and financial data processing, hardware and software services, network applications, communication systems, cybersecurity, internet and web site management and control, general mail room and printing services to accomplish District goals and objectives. Pursuant to the By-Laws of The Metropolitan District, Sections B2e and B4a, the person appointed to this position will be an officer of The Metropolitan District.

ESSENTIAL FUNCTIONS

- Participates in strategic and operational management processes of the organization as a member of the senior management team to foster leadership innovation and prioritization of information system applications.
- Directs the development and application of information technology hardware and software to meet District management, budget, engineering and operational needs.
- Plans, manages and directs the staff, resources and operations of the District's IS departments and functions. Manages the development, implementation and maintenance of all IS, GIS and communication systems including telephones, cell phones and PDAs.
- Plans, directs and coordinates the technological development, operation, and maintenance of the
 District IS, including system analysis, programming, hardware installation and software applications
 and prepares systems maintenance schedules and oversees its implementation; assures continuous
 delivery of IS services through monitoring of IS performance; directs the development and execution
 of a comprehensive disaster recovery and business continuity plan.
- Coordinates approved IS development and upgrade projects; coordinates and facilitates consultation
 with user departments; collaborates with process owners in defining business and system
 requirements for new technology implementations; monitors project status and progress; and provides
 training for users and reports progress.

Metropolitan District Commission • Director of Information Services

- Develops department goals and objectives; develops operating procedures; establishes work plans, priorities and assignments; sets department performance goals; monitors operations and department performance; ensures compliance with applicable laws and regulations; evaluates department effectiveness and efficiency; and implements changes to improve performance.
- Manages District IS resources including equipment, develops business case justifications and cost/benefit analyses for IS spending; develops and manages department operating and capital budgets; identifies opportunities for cost-effective investments in IS systems including staffing, sourcing, purchasing and in-house development and maintains appropriate user licenses.
- Supervises IS staff; interviews, recommends and selects applicants from approved lists; assigns work; establishes performance expectations; provides training and employee development; provides guidance and advice regarding difficult IS issues; enforces safe work practices; evaluates employee performance; counsel employees; administers union contract language, oral and written warnings and suspensions; and recommends higher level discipline and other personnel actions, such as reclassifications.
- Reviews hardware and software acquisition and maintenance contracts; pursues master agreements to capitalize on economies of scale; and represents the District and its IS issues to vendors and contractors.
- Oversees budget development and controls activity expenditures.
- - Prepares and/or reviews project reports, statistical analyses, project tracking records, correspondence, and other operational and administrative documents.
- Performs special assignments and duties as assigned.

SUPERVISION RECEIVED

Works under the general direction of the Chief Administrative Executive Officer.

MINIMUM QUALIFICATIONS

Bachelor's degree in management information systems, computer science or a related field; supplemented by minimum of ten (10) years of progressively responsible IS management experience including specific experience in SAP, including three (3) years at the management level; or any equivalent combination of education, training, and experience, substituting on a year-for-year basis, which provides the requisite knowledge, skills, and abilities for this classification.

SPECIAL REQUIREMENTS

Must have a valid driver's license.

Metropolitan District Commission • Director of Information Services

Master's degree in a related field preferred.

PERFORMANCE APTITUDES

Data Utilization: Requires the ability to synthesize, hypothesize, and/or theorize concerning data and/or information involving modification of existing policies, strategies and/or methods to meet unique or unusual conditions. Requires the ability to do so within the context of existing organizational theories and management principles.

Human Interaction: Requires the ability to function in a director capacity for a major organizational unit requiring significant internal and external interaction.

Equipment, Machinery, Tools, and Materials Utilization: Requires the ability to operate, maneuver and/or control the actions of equipment, machinery, tools, and/or materials used in performing essential functions.

<u>Verbal Aptitude</u>: Requires the ability to utilize synthesis data and information, as well as reference, descriptive, design, advisory, and consulting data and information as applicable.

<u>Mathematical Aptitude</u>: Requires the ability to perform addition, subtraction, multiplication and division; ability to calculate decimals and percentages; and may include ability to perform mathematical operations involving basic algebraic principles and formulas, and basic geometric principles and calculations.

Functional Reasoning: Requires the ability to apply principles of logical or scientific thinking to implement both intellectual and practical relationships. Involves responsibility for consideration and analysis of complex organization problems of major functions.

<u>Situational Reasoning</u>: Requires the ability to exercise the judgment, decisiveness and creativity required in critical and/or unexpected situations involving risk to the organization.

ADA COMPLIANCE

<u>Physical Ability</u>: Tasks involve the ability to exert light physical effort in sedentary to light work, but which may involve some lifting, carrying, pushing and/or pulling of objects and materials of light weight (5-10 pounds). Tasks may involve extended periods of time at a keyboard or work station.

<u>Sensory Requirements</u>: Some tasks require the ability to perceive and discriminate visual and/or auditory cues or signals. Some tasks require the ability to communicate orally.

Environmental Factors: Essential functions are regularly performed without exposure to adverse environmental conditions.

Metropolitan District Commission • Director of Information Services

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METROPOLITAN DISTRICT COMMISSION CLASSIFICATION DESCRIPTION

CLASSIFICATION TITLE: OFFICER

DIRECTOR OF FINANCE/CHIEF FINANCIAL

JOB SUMMARY

This is a highly responsible financial executive level position and a member of the senior executive leadership team. The purpose of this classification is to provide strategic vision and leadership in the direction and management of the District's financial functions and operations including: budgeting, accounting, auditing, investing, treasury, and debt management <u>This position serves as the Chief Financial Officer and has the responsibility for making difficult financial management decisions.</u> Pursuant to the By-Laws of The Metropolitan District, Sections B2e and B4a, the person appointed to this position will be an officer of The Metropolitan District.

ESSENTIAL FUNCTIONS

- Plans and directs goals, objectives and operations of all finance-related activities. Prepares and reviews reports on finance operations. Supervises subordinate managerial and staff employees.
- Participates in strategic and operational management processes of the organization as a member of the senior management team and is responsible for developing and maintaining accounting policies and procedures as well as providing leadership and vision for the District's financial staff.
- Develops and establishes goals and objectives of the comptrollers, budgeting, and treasury functions
 and provides timely performance feedback with respect to established goals and objectives.
- Performs and oversees all financial budgeting and forecasting modeling and analysis. Prepares and
 reviews financial statements which communicate the District's actual performance by fund.
- Plans, organizes and coordinates the year-end close process with external auditors and is responsible for the development and maintenance of the District's internal control structure.
- Serves as Deputy Treasurer for the District and is responsible for overseeing the District's cash and debt management policies and procedures, as well as managing all financial aspects of the District's pension, insurance and medical benefit programs and their related investment and trust activities.

Metropolitan District Commission • Director of Finance

• Oversees the District's annual operating and capital budget development process and presents District budgets to the Board of Commissioners for adoption. Oversees the planning, budgeting and authorizing of District expenditures within the District's funds. Oversees operating revenues, disbursements, inventory, investments and debt management.

Coordinates District finance-related activities with District senior executive leadership, government agencies, banks, contractors, investment bankers and other key stakeholders. Oversees coordination of finance-related operations, including budget, billing, payment and inventory control with other District departments.

- Analyzes information on assigned departments effectiveness and efficiency. Identifies best business
 practices and modifies operating policies and procedures. Recommends District administrative and
 governing policies. Advises senior executive leadership on financial operational issues and policies.
- Analyzes new venture proposals and advises on financial aspects.
- · Performs special assignments and other work as assigned.

SUPERVISION RECEIVED

Works under the general direction of the Chief Administrative Financial Officer.

MINIMUM QUALIFICATIONS

A bachelor's degree in accounting, business or finance is required; supplemented by a minimum of ten (10) years of progressively responsible financial management experience including at least three (3) years at the management level. Previous experience in government finance or public accounting is desirable; or any equivalent combination of education, training, and experience, substituting on a year-for-year basis, which provides the requisite knowledge, skills, and abilities for this classification.

SPECIAL REQUIREMENTS

MBA preferred.

Professional designation, such as CPA or CMA preferred.

PERFORMANCE APTITUDES

Data Utilization: Requires the ability to synthesize, hypothesize, and/or theorize concerning data and/or information involving modification of existing policies, strategies and/or methods to meet unique or

Metropolitan District Commission • Director of Finance

unusual conditions. Requires the ability to do so within the context of existing organizational theories and management principles.

Human Interaction: Requires the ability to function in a director capacity for a major organizational unit requiring significant internal and external interaction.

Equipment, Machinery, Tools, and Materials Utilization: Requires the ability to operate, maneuver and/or control the actions of equipment, machinery, tools, and/or materials used in performing essential functions.

<u>Verbal Aptitude</u>: Requires the ability to utilize synthesis data and information, as well as reference, descriptive, design, advisory, and consulting data and information as applicable.

<u>Mathematical Aptitude</u>: Requires the ability to perform addition, subtraction, multiplication and division; ability to calculate decimals and percentages; and may include ability to perform mathematical operations involving basic algebraic principles and formulas, and basic geometric principles and calculations.

Functional Reasoning: Requires the ability to apply principles of logical or scientific thinking to implement both intellectual and practical relationships. Involves responsibility for consideration and analysis of complex organization problems of major functions.

<u>Situational Reasoning</u>: Requires the ability to exercise the judgment, decisiveness and creativity required in critical and/or unexpected situations involving moderate risk to the organization.

ADA COMPLIANCE

Physical Ability: Tasks involve the ability to exert light physical effort in sedentary to light work, but which may involve some lifting, carrying, pushing and/or pulling of objects and materials of light weight (5-10 pounds). Tasks may involve extended periods of time at a keyboard or work station.

<u>Sensory Requirements</u>: Some tasks require the ability to perceive and discriminate visual and/or auditory cues or signals. Some tasks require the ability to communicate orally.

Environmental Factors: Essential functions are regularly performed without exposure to adverse environmental conditions.

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METROPOLITAN DISTRICT COMMISSION CLASSIFICATION DESCRIPTION

CLASSIFICATION TITLE:

DIRECTOR OF HUMAN RESOURCES

JOB SUMMARY

This is a highly responsible executive level position and a member of the senior executive leadership team. The purpose of this classification is to provide strategic vision and leadership for direction and management. This is a highly responsible management level position responsible for the management and direction of the Human Resources Department and functions, including the development of policies, programs and operations including human resources administration, labor relations, recruitment and selection, benefits, diversity, human resources information systems, classification and compensation, education and training, FMLA, Workers Compensation and employment services. Pursuant to the By-Laws of The Metropolitan District, Sections B2e and B4a, the person appointed to this position will be an officer of The Metropolitan District

ESSENTIAL FUNCTIONS

- Plans, directs and manages District human resource staff, programs, and services, including human
 resources administration, labor relations, recruitment and selection, benefits, diversity and inclusion,
 HRIS (Human Resource Information Systems), classification and compensation, education and
 training and employment services.
- Establishes goals, objectives and work plans; develops, designs and implements adopted policies, training programs, processes and procedural instructions; allocates staff and resources; assesses staff effectiveness and performance; and identifies and implements changes to maximize use of resources.
- Assures District hiring, promotion and staff assignments adhere to applicable local, state and federal labor regulations and civil rights laws, and District policies and procedures and applicable collective bargaining agreements.
- Reviews and approves all personnel actions, recruiting activities and decisions, significant disciplinary actions and training; and provides guidance and direction regarding difficult operational and administrative issues and concerns.
- Directs the analysis and implementation of employee benefit programs for pension, health and wellness.
- Develops, reviews, evaluates and recommends labor relations strategies, policies and objectives; reviews and approves labor relations decisions, actions and settlements; provides information in

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contract and pension negotiations, and reviews and provides final interpretation of collective bargaining agreements.

- Oversees sensitive investigations and identifies human resources needs, trends and strategic issues. Consults with directors and mangers regarding human resources management issues; provides information in employment law and litigation; interprets policies and regulations.
- Identifies best business personnel practices, operating policies and procedures. Recommends District administrative and governing practices. Advises Chief Executive Officer and Deputy Chief Executive Officers on various personnel, union and benefit issues.
- Establishes effective working relationships with District staff, union leadership and personnel from governmental agencies; and coordinates operations with other District work units to support project objectives and programs.
- Manages Workers Compensation and FMLA programs.
- Manages assigned resources including staff, budgets and other resources; develops business case
 justifications and cost/benefit analyses for HRIS spending; and develops and manages department
 operating and capital budgets.
- Prepares and/or reviews project reports, statistical analyses, project tracking records, correspondence, and other operational and administrative documents.
- Develops information for the preparation of the District Affirmative Action Plan; reviews and approves CHRO complaint responses; and provides support on affirmative action advisory issues.
- Oversees budget development and controls activity expenditures.
- Directs the development of the operating and capital budget and presents budget requests to the Board
 of Finance. Directs assigned departments expenditures with fund allocations and approves fund
 transfers for Finance Department and Board of Finance consideration.
- Performs special assignments and duties as assigned.

SUPERVISION RECEIVED

Works under the general direction of the Chief Executive Officer.

MINIMUM QUALIFICATIONS

Bachelor's degree in human resource management, business or public administration, labor relations, or a related field; supplemented by a minimum ten (10) years of progressively responsible human resources

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management experience, including three (3) years at the management level; or any equivalent combination of education, training, and experience which provides the requisite knowledge, skills, and abilities for this job.

SPECIAL REQUIREMENTS

Must have a valid driver's license.

Master's degree or JD preferred.

PERFORMANCE APTITUDES

Data Utilization: Requires the ability to synthesize, hypothesize, and/or theorize concerning data and/or information involving modification of existing policies, strategies and/or methods to meet unique or unusual conditions. Requires the ability to do so within the context of existing organizational theories and management principles.

Human Interaction: Requires the ability to function in a director capacity for a major organizational unit requiring significant internal and external interaction.

Equipment, Machinery, Tools, and Materials Utilization: Requires the ability to operate, maneuver and/or control the actions of equipment, machinery, tools, and/or materials used in performing essential functions.

Verbal Aptitude: Requires the ability to utilize consulting and advisory data and information, as well as reference, descriptive and/or design data and information as applicable.

<u>Mathematical Aptitude</u>: Requires the ability to perform addition, subtraction, multiplication and division; ability to calculate decimals and percentages; may include ability to perform mathematical operations with fractions; may include ability to compute discount, interest, profit and loss, ratio and proportion: and may include ability to calculate surface areas, volumes, weights, and measures.

Functional Reasoning: Requires the ability to apply principles of logical or scientific thinking to implement both intellectual and practical relationships. Involves responsibility for consideration and analysis of complex organization problems of major functions.

<u>Situational Reasoning</u>: Requires the ability to exercise the judgment, decisiveness and creativity required in critical and/or unexpected situations involving risk to the organization.

ADA COMPLIANCE

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<u>Physical Ability</u>: Tasks involve the ability to exert light physical effort in sedentary to light work, but which may involve some lifting, carrying, pushing and/or pulling of objects and materials of light weight (5-10 pounds). Tasks may involve extended periods of time at a keyboard or work station.

<u>Sensory Requirements</u>: Some tasks require the ability to perceive and discriminate visual and/or auditory cues or signals. Some tasks require the ability to communicate orally.

<u>Environmental Factors</u>: Essential functions are regularly performed without exposure to adverse environmental conditions.

The Metropolitan District Commission is an Equal Opportunity Employer. In compliance with the Americans with Disabilities Act, the Commission will provide reasonable accommodations to qualified individuals with disabilities and encourages both prospective and current employees to discuss potential accommodations with the employer.

On a motion made by Commissioner Sweezy and duly seconded, the report was received resolutions adopted by unanimous vote of those present.

RETIREE PENSION COST OF LIVING

Director of Human Resources Robert Zaik presented on potential one-time pension bonus payments to retirees.

On a motion made by Commissioner Sweezy and duly seconded, the potential one-time bonus payment idea was referred to the District Counsel's office actuaries for review.

SALE OF GLASTONBURY LAND

At 5:08 P.M., Chairman DiBella requested an executive session to discuss Agenda Item #7, Sale of Glastonbury Land.

On motion made by Commissioner DiBella and duly seconded, the Personnel, Pension and Insurance Committee entered into executive session to discuss the sale of Glastonbury land.

Those in attendance during the executive session:

Commissioners Daniel Camilliere, Gary LeBeau, Allen Hoffman, Alphonse Marotta, Dominic Pane, Bhupen Patel, Pasquale J. Salemi, Raymond Sweezy, Alvin Taylor and Chairman William DiBella; Chief Executive Officer Scott W. Jellison; District Counsel R. Bartley Halloran; Attorneys Christopher Stone and John Mirtle; Chief Operating Officer Christopher Levesque; Chief Administrative Officer Kelly Shane; Interim Chief Financial Officer Christopher Martin; Director of Engineering Sue Negrelli; Director of Facilities Tom Tyler.

RECONVENE

At 5:46 P.M., on motion made by Commissioner Pane and duly seconded, the Personnel, Pension and Investment Committee came out of executive session and reconvened. No action was taken in executive session.

TO: Personnel, Pension and Insurance Committee for consideration on July 1, 2019

In December, 2014, by deed recorded in Volume 3223 Page 335 of the Glastonbury Lands Records, the District transferred five (5) parcels of land along Hebron Avenue and Keeney Street, Glastonbury, Connecticut ("Pension Land") to the District's employee pension fund. Title to the Pension Land is held by a limited liability company known as Pension Fund Land, LLC ("LLC"). The sole member of the LLC is the Trust of the Retirement Plan for Employees of The Metropolitan District ("Pension Fund"), acting through Personnel, Pension and Insurance Committee of the Board of Directors of the MDC ("PPI"). The LLC Operating Agreement provides that among the actions that must be approved by the LLC Member is the approval of budgets for the LLC. The Pension Investment Subcommittee has been designated to advise PPI and the District Board on matters relating to the Pension Land.

On July 28, 2016, the District and the LLC entered into an agreement with the Town of Glastonbury for sale of the Pension Land and two other parcels within Glastonbury held by the District ("District Land") to Glastonbury for the total purchase price of \$15,000,000.000 ("Sale Agreement"). Among other contingencies, the sale was contingent upon a State contribution to the Town of Glastonbury of \$10,000,000.00 from state bond funds. To date, the State Bond Commission has yet to consider and act upon the entire state contribution, although the bond funds have been approved by the State legislature. The Sale Agreement required a closing date on or before December 31, 2016, and has been amended nine times to extend the deadline to meet this funding contingency and consummate the transaction The ninth and most recent amendment extends the closing date to September 30, 2019.

The District and the LLC remain interested in selling the District land and the Pension Land to the Town of Glastonbury, as evidenced by the most recent

amendment; however, the Pension Investment Subcommittee has determined that, while it supports the land sale to the Town of Glastonbury, the transaction should be consummated on or before September 30, 2019, and development expenses should be limited.

It is therefore RECOMMENDED that it be:

- VOTED: That the Personnel, Pension and Insurance Committee recommends passage of the following resolution to District Board:
- RESOLVED: The Manager of the LLC is hereby directed to notify the Town of Glastonbury, in writing, that, absent extenuating circumstances and further action by the committees of cognizance of the District, no further amendment to the Sale Agreement extending the closing date beyond September 30, 2019 will be considered;

FURTHER

RESOLVED: The Manager of the LLC shall cease to incur any additional costs or expend any additional monies related to the Glastonbury land absent further action and approval of the PPI, as may be upon recommended by the Pension Investment Subcommittee, with the specific exception of payment of real estate taxes and insurance premiums, payment of fees the District is contractual obligated to expend for the pension fiduciary, Gallagher Fiduciary Advisors, LLC and Company, and payment of customary closing costs and expenses associated with a sale of the Pension Land occurring on or before September 30, 2019; and

FURTHER

RESOLVED: The Manager of the LLC shall appear before and report to the Pension Investment Subcommittee after September 30, 2019 on recommendations relating to the Pension Land.

Respectfully Submitted,

Scott W. Jellison Chief Executive Officer TO: Personnel, Pension and Insurance Committee for consideration on July 1, 2019

In December, 2014, by deed recorded in Volume 3223 Page 335 of the Glastonbury Lands Records, the District transferred five (5) parcels of land along Hebron Avenue and Keeney Street, Glastonbury, Connecticut ("Pension Land") to the District's employee pension fund. Title to the Pension Land is held by a limited liability company known as Pension Fund Land, LLC ("LLC"). The sole member of the LLC is the Trust of the Retirement Plan for Employees of The Metropolitan District ("Pension Fund"), acting through Personnel, Pension and Insurance Committee of the Board of Directors of the MDC ("PPI"). The LLC Operating Agreement provides that among the actions that must be approved by the LLC Member is the approval of budgets for the LLC. The Pension Investment Subcommittee has been designated to advise PPI and the District Board on matters relating to the Pension Land.

On July 28, 2016, the District and the LLC entered into an agreement with the Town of Glastonbury for sale of the Pension Land and two other parcels within Glastonbury held by the District ("District Land") to Glastonbury for the total purchase price of \$15,000,000.00 ("Sale Agreement"). Title to the two non-Pension Land parcels is held by the District. Among other contingencies, the sale was contingent upon a State contribution to the Town of Glastonbury of \$10,000,000.00 from state bond funds. To date, the State Bond Commission has yet to consider and act upon the entire state contribution, although the bond funds have been approved by the State legislature. The Sale Agreement required a closing date on or before December 31, 2016, and has been amended nine times to extend the deadline to meet this funding contingency and consummate the transaction The ninth and most recent amendment extends the closing date to September 30, 2019.

The District and the LLC remain interested in selling the District land and the Pension Land to the Town of Glastonbury, as evidenced by the most recent amendment; however, the Pension Investment Subcommittee, at least was to the Pension Land, has determined that, while it supports the land sale to the Town of Glastonbury, the transaction should be consummated on or before September 30, 2019, and development expenses should be limited.

Upon recommendation of the Pension Investment Subcommittee, PPI, as sole member of the LLC holding title to the Pension Land, has adopted a resolution precluding any further extensions of the contract after September 30, 2019, and limiting any further expenses relating to this matter. Because the District is also a party to a contract that involves the sale of a substantial asset as well as District-owned property, it is prudent to obtain the concurrence of the Board with the action of PPI. Therefore, staff recommends the following resolution;

It is therefore RECOMMENDED that it be:

- VOTED: That the Personnel, Pension and Insurance Committee recommends passage of the following resolution to District Board:
- RESOLVED: The Chief Executive Officer is hereby directed to notify the Town of Glastonbury, in writing, that, absent extenuating circumstances and further action by the committees of cognizance of the District, no further amendment to the Sale Agreement extending the closing date beyond September 30, 2019 will be considered; and

FURTHER

RESOLVED: The Manager of the LLC shall cease to incur any additional costs or expend any additional monies related to the non-Pension Land absent further action and approval of the District Board, with the specific exception of payment of real estate taxes, insurance premiums and customary closing costs and expenses associated with a sale of the non-Pension Land occurring on or before September 30, 2019.

Respectfully Submitted,

Scott W. Jellison Chief Executive Officer

On a motion made by Commissioner Sweezy and duly seconded, both resolutions consolidated into one vote.

On a motion made by Commissioner Sweezy and duly seconded, the report was received and both resolutions adopted, by unanimous vote of those present.

OPPORTUNITY FOR GENERAL PUBLIC COMMENTS

No one from the public appeared to be heard.

COMMISSIONER QUESTIONS AND COMMENTS

No further questions or comments were heard.

ADJOURNMENT

The meeting was adjourned at 5:47 P.M.

ATTEST:

John S. Mirtle, Esq. District Clerk

Date Approved